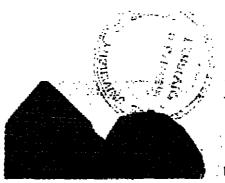
TY OCTOBER 36 19

Tracy Coming



Survey Lanka

Section (II)



# FINANCIAL TIMES

Europe's Business Newspaper

#### **UK** says chief of **Matrix Churchill** spied on Saddam

A top British government official admitted that the managing director of UK machine tools exporter Matrix Churchill worked for MI6, the intelligence service, to gather information on Iraq's nuclear programme. Export of equipment by the company to one of Iraq's main defence procurement agencies was allowed to continue a year before Saddam Hussein's invasion of Kuwait to preserve the intelligence link. Page 12

Hang Seng falls: Hong Kong's financial community reacted nervously to the war of words between Governor Chris Patten and China's rulers over the colony's political development. The stock exchange's Hang Seng Index closed 200.07 points, or 3.19 per cent, down at 6,062.47. Page 5

Landsbergis loses to former communists



<u>Lithuanian nationalist</u> leader Vytautas Landsbergis (left) suffered a serious electoral defeat in Sunday's general election. Unofficial results show big gains for former commu nists who have politically exploited the Baltic republic's severe economic difficulties.

Israel strikes back: Israeli guns and aircraft pounded Lebanon in retaliation for a Moslem fundamentalist ambush on Sunday that killed five soldiers. Page 8

Drop in value of UK exports: Seven out of the top 10 British exporters saw a fall in the overall value of their exports between 1990 and 1991, the FT's latest survey of top exporters shows.

Yeltsin rules out change: Russian president Boris Yeltsin, under pressure from conservatives, ruled out changes to the government's radical economic reform programme, but said some ministers could be removed.

Germans unhappy: Thirty-five per cent of Germans surveyed in the west and 52 per cent in the formerly Communist east are dissatisfied with their political system, a survey by the Mannheim opinion research institute shows. In terms of trust, the federal government lags behind trade unions and the news media.

Aid for Kurds: Overseas development minister Baroness Chalker announced the provision of a further £2.6m (\$4.2m) for the Kurds of northern Iraq, bringing the UK's humanitarian aid for Iraqi civillans since 1991 to more than £55m.

Mining profits down: Gencor, South Africa's second-largest mining house, announced a 10 per cent fall in attributable profits to R1.26bn (\$433m) for the year to the end of August, reflecting the weak state of international commodity markets. Page 27

IOSCO hits problem: Attempts to reach agreement on common capital requirements for securities firms and banks hit an obstacle at the International Organisation of Securities Commissions annual meeting in London, when US securities regulators held out for tougher standards.

Germany warns Slovakia: Germany backed Hungary's efforts to stop Slovakia from damming and diverting the river Danube to feed the controversial Gabcikovo hydroelectric barrage by warning of the economic price of "rash decisions".

Campbell Soup under pressure: Australian biscuit-maker Arnotts posted first-quarter profits up 33.9 per cent to A\$17.53m (US\$12.59m), putting more pressure on US food company Campbell Soup to increase its A\$8.80-a-share hostile takeover

Compensation for trust investors: Invesco MIM's agreement to pay £9.5m (\$15.5m) compensation to investors in Drayton Consolidated Trust, whose value has plummeted in recent years, marks the first time a fund manager has compensated shareholders of an investment trust under its control. Page 30; Lex, Page 22

Seliafield cancer claim: British Nuclear Fuels was accused in London's High Court of causing or contributing to cancer that killed two children whose fathers had worked at the Sellafield reprocessing plant in northern England. The test case, on which up to 40 other claims depend, is expected to last between six months and a

STOCK MARKET INDICES STERLING

FT-SE 100: 2661.6 (-B.1) New York Innesting

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Chancellor seeks urgent 'solidarity pact' between unions and employers

# Kohl warns on taxes as unification costs soar

By Quentin Peel in Düsseldorf

CHANCELLOR Helmut Kohl yesterday spelt out for the first time the dramatic increase in the costs of German unification, and threatened early tax rises if government, opposition, employers and trade unions cannot agree rapidly on a "solidarity pact" to help finance them.

Opening the annual congress of his Christian Democratic Union in Düsseldorf, he confirmed that new government revenues will have to be found from 1995 onwards to finance debt servicing costs of at least DM40bn (\$26bn) a year on accumulated east German debts of DM400bn.

Even more urgently, the cost of a radical reform of the German railway system, including the integration of services between the two halves of the country, cannot be financed from existing resources, he added.

That is likely to mean some form of tax increase, probably a petrol tax rise, in the course of

1993, according to senior officials. It all added up, the grim-faced chancellor told his party faithful, to "the hour of truth" for a united Germany. The country could manage only if every sector of society took part.

Mr Kohl also warned that a slowdown in the economy next year will reduce tax revenues by DM10bn, without allowing for any increase in spending in the east. The Economics Ministry is forecasting growth in western Germany of only 1.0 to 1.5 per cent next year, against previous forecasts of 2.5 per cent.

However, advance indications were that the country's five main economic institutes, in their annual report to be released today, were projecting even slower west German growth next year, at only 0.5 per cent. One of the five, the Ifo institute in Munich, also produced separate figures yesterday showing a sharp fall in industrial confi-

Mr Kohl said the central gov-



Making his point: Chancellor Helmut Kohl tells the annual congress of his Christian Democratic Union in Düsseldorf that united Germany faces 'the hour of truth' because of the very high cost of unification

ernment and the 16 federal states also have to agree urgently on a new formula for sharing the burden of an extra DM50bn to DM60bn in spending in the east of the country, to come into effect by 1995.

Stopping short of talking openly of tax increases, he said that "improvements in revenues are urgently necessary to cope with the financial inheritance" of the former East Germany. In 1995 the government must take over a debt of at least DM400hn, he said: DM250bn from the Treuhand pri-

vatisation agency, and a further DM150bn in accumulated debts of the Communist regime, with a debt servicing cost of around

DM40bn a year. He made it clear that the increased state revenue in 1995 should be directly linked to servicing those debts, but did not suggest how the money should be

Mr Kohl's decision to back an inevitable tax increase in 1995, even if directly linked to the burden of East German debt, has run

Mr Theo Waigel, finance minister and leader of the Bavaria-based Christian Social Union (CSU), the coalition partner in the German government, is furious that it will mean the immediate pressure for drastic budget savings - by the federal states as well as central government will be relieved.

Mr Waigel is due to appear at the congress tomorrow amid

Continued on Page 22 Economic data, Page 2

# Gap narrows in EC-US trade dispute

By David Gardner in Luxembourg and Nancy Dunne

THE CHANCES of the European Community and the US resolving their bitter food exports disputes the key to a deal on the limguay Round of world trade reforms - appeared to improve last night as the two sides narrowed their differences.

Senior EC officials feared that the US was about to press the button on its programme of punitive tariffs on \$1bn (£625m) of EC food exports, held in abeyance during last-ditch efforts to settle ucts. The US "hit list" originally the row over the Community's had \$2bn of products on it, and

subsidised oilseeds regime.

The belief in Luxembourg was that Mr James Baker, the former US secretary of state now running President George Bush's reelection campaign, had taken a more central role over coordination of the US side of the tangled negotiations. However, as Mr Bush's chief of staff, Mr Baker is charged with co-ordinat-

ing all aspects of administration

It is understood the US may target France in a reduced package of sanctions, imposing tariffs on \$300m worth of French prod-

the Administration indicated it would cut this to \$1bn. By target-ing a still smaller amount, the US hopes to prevent a wider trade war. It is also likely to wait at tor to the US. least 30 days before imposing any

There were still hopes yesterday that Mr Ray MacSharry, EC agriculture commissioner, would meet Mr Ed Madigan. US agriculture secretary, in New York tomorrow, to set both sides' political seal on progress in talks on Sunday and yesterday. Mr Mac-Sharry, just before briefing EC agriculture ministers on the talks in Luxembourg yesterday, said the New York meeting was "still

up in the air". A senior Commis-sion official said, however, that an aircraft was on standby to take the EC's farm trade negotia-

. The Luxembourg talks, in the agriculture ministers, centred on keeping the EC together behind the Commission's negotiation stance in the face of French attempts to prevent any Gatt settlement before the US presidential election on November 3.

France has never accepted that a Uruguay Round deal, aimed at liberalising world trade, should place formal restraints on its subsidised cereals exports, one of the

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ments. Mr Jean Pierre-Soisson, the new French agriculture minister, sought to rally support among six of his colleagues at a dinner in Paris on Sunday night. argins of a scheduled council of before vesterday's council meeting in Luxembourg. Mr Ignaz Kiechle, the German farm minister, insisted after the Paris meeting that "France is not isolated" over cereals exports. His government in Bonn says a Uruguay Round conclusion is a top priority to get Europe's economies

> Mr Laurits Toernaes, Danish Continued on Page 22

#### **Stempel** resigns as GM chairman

MR Robert Stempel resigned yesterday as chairman of crisisstricken General Motors, bowing to pressure from fellow directors who accused him of not moving forcefully enough to shake up its loss-making North American car

operations. Mr Stempel, 59, who became chairman in August 1990, is the first chief executive of the world's largest manufacturing company to be ousted since Mr William Crapo Durant, founder of GM, was forced out in 1920.

He is expected to be succeeded as chairman, at least on an interim basis, by Mr John Smale. who led a boardroom coup last April by non-executive directors concerned at the slowness of GM's revamp. Mr Smale, 65, is a former chairman of Procter & Gamble, the consumer products

Mr Stempel made no reference to any direct boardroom pressures yesterday in his resigna-tion statement. He said merely that he could "not in good conscience continue to watch the effect of rumours and speculation that have undermined and slowed the efforts of General Motors people to make this a stronger, more efficient effective organisation."

In April Mr Smale replaced Mr Stempel as head of the board's executive committee, while Mr Lloyd Reuss, group president and head of North America, was replaced by Mr Jack Smith, previously responsible for GM's

international operations. Mr Smale, acting on behalf of the GM board, said Mr Stempel had been asked to continue as chairman until a successor was named. Management changes would be announced as soon as

was practicable. GM shares, rising sharply since rumours of Mr Stempel's rose \$% to \$33% in morning

trading in New York. Leaks to the US press last week made clear that GM's non-executive directors felt Mr Stempel was not putting across to the company's workforce the urgency of cost cutting and returning the North American operations to the black.

GM's revolution, Page 23

# **Major angers Conservatives** with Maastricht poll threat

By Philip Stephens, Alison Smith and James Biltz

PRIME MINISTER John Major's threat to hold a general election over the Maastricht treaty pushed Britain's ruling Conservatives into fresh crisis yesterday and senior members of the parliamentary party warned him to step back from a confrontation on the issue.

The turmoil unnerved London's financial markets, with sterling suffering sharp losses against both the dollar and the D-Mark. Analysts predicted that the political uncertainty would bring further losses in coming

But the election threat was not withdrawn, in spite of visible dismay among Conservative members of Parliament and a decision by the Labour opposition to vote with Conservative rebels in an attempt to defeat Mr Major in a crucial Maastricht vote on

odds with most Conservative MPs and with many ministers. The general view was that raising the stakes over next week's vote was dangerous brinkmanship. It was designed to bring risked the prime minister's own

American News ....

World Trade News ......4

Sterling DM per & 248 .... 1.58 19 Oct. 26

19 Oct 26 Unless Mr Major was willing to step back from a confrontation perhaps by framing the motion for debate next week in terms which exclude any specific reference to Maastricht - he would be staking his premiership on a

single vote. Senior members of the influential 92 group of right-wing MPs last night said that a motion calling simply for the adjournment of the Commons - a frequently used technical device - could Mr Major's stance left him at avoid an unnecessary split among the government's support-

Mr George Gardiner, the group's leader, suggested that some of Mr Major's cabinet colleagues may have been urging anti-Europe Conservative rebels him to put his future on the line into line but had needlessly over the treaty in order to the eventual leadership.

said they would ignore the prime minister's threat, arguing that they would be voting on the timing of the ratification of the Maastricht treaty rather than on whether they had confidence in the government. Facing Tory charges of political

opportunism, Labour argued that while it still supported the treaty, it did not believe that the legislation to ratify it should be brought back until Denmark had clarified But the prime minister's office

emphasised repeatedly that ratification was an "absolutely crucial" plank in the government's foreign policy. Unless it demonstrated to its European partners before December's Edinburgh summit that it was making prog-ress with ratification, Britain's case on the whole range of issues facing the Community would be decisively weakened.

On foreign exchange markets the pound lost nearly 3 pfennigs against the D-Mark, to close at DM2.4425. Sterling also lost more than 21/2 cents against the dollar. closing at \$1.5870, a 17-month low against the US currency

On the stock market, the FT-SE 100 index of leading shares closed down 8.1 points at 2661.6.

News mismanagement, Page 12 **Editorial Comment, Page 20** Currencies, Page 40

#### strengthen their own hopes for CONTENTS Tradional Options Foreign Exchanges ..... 40 Gold Markets ......31 London SE .... Equity Options . Int. Bond Service Managed Funds ..... 35-39 Money Markets .... ..... 40 ® THE FINANCIAL TIMES LIMITED 1992 No 31.898 Week No 44 LONDON - PARIS - FRANKFURT - NEW YORK - TOKYO

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# W German economy 'in critical state'

The bank, hitherto stolidly

against higher taxes, appears

now to agree with Bonn that at

least the threat of a rise could

help dampen both union ambi-

tions in the spring wages round, and private demand for credit which has been an

important factor in this year's

surge in money supply growth.

many's foreign trade, reported

yesterday, further deepened

the gloom spreading rapidly

into every sector of the economy. At DM47.9bn, August

exports were 4.7 per cent lower than a year earlier, and

imports were down 11 per cent

at DM47.6bn, according to the

statistics office. Compared with July, exports fell 18 per cent

Industrial confidence is also down sharply, according to the

Ifo institute in Munich, one of

the five authors of the autumn

study. The D-Mark's rapid

appreciation during September

has hit export prospects and

incoming orders fell again dur-

ing the month, Ifo said in a

Manufacturing plant is working at around 83 per cent of

capacity compared with more

than 87 per cent in September

last year, and average out-

standing orders amount to 2.6 months' work, against 2.8

According to details avail-

able from the five institutes

report, officially released

today, west German growth

this year will be only 1 per

cent, and the east will show a

rise of around 5.5 per cent, half

earlier estimates. Next year the

east should see a gain of

around 7 per cent and average

inflation should slow from 11.5

separate report.

months in June.

and imports 27 per cent.

A summer slump in Ger-

By Christopher Parkes in Frankfurt

THE west German economy is in a "critical state" and will generate only 0.5 per cent real growth next year, according to a joint report from the country's five leading economic institutes. A modest recovery in the east will bring aggregate growth to 1 per cent.

The annual autumn study, though at odds with the government's hastily-revised forecast of up to 1.5 per cent growth in the west, released at the weekend, reflects common agreement that international recession is at last taking its toll. It is only weeks since the government was speaking of 2.5 per cent growth next year. Predicting average inflation in the west of 3.5 per cent after

4 per cent this year, the institutes urged that pay settle-ments be kept down to 3 per cent - around half the levels of the past two years. The overhasty alignment of eastern wage rates with those in the west would be "socially and politically explosive", they

Mr Helmut Schlesinger, the Bundesbank president, said that even though the economy was weakening, there was no reason for the central bank to relax its stance on maintaining

Control of inflation and money supply remained the bank's priorities, he said in a speech in Hamburg. Preliminary figures released yesterday suggested that inflation in western Germany was virtually unchanged in October. Consumer prices have risen 0.3 per cent in Baden-Württemberg during the past month, taking the year-on-year infla-

tion rate to 3.3 per cent. In North-Rhine Westphalia, the most heavily-populated state, a similar rise took the annual rate to 3.6 per cent. In the five new states, however, inflation is still strong, and stood at 12.7 per cent in September, according to statistics

Kohl plea for curb on asylum seekers

CHANCELLOR Helmut Kohl released yesterday.
As Chancellor Helmut Kohl yesterday issued his grimmest warned his Christian Democrat warning yet of the effect of an party congress of tax rises and unrestricted influx of asylumpublic spending cuts, Mr Schlesinger said there was no seekers into Germany, declaring that failure to curb it need to increase taxes at prescould lead to a "state of ent "but whether this applies national emergency". Unofficial estimates put the in the longer-term will need

number in October at approaching 60,000, compared with 42,000 in September.

"We have already passed the limit of what we can bear," he told the annual conference of his Christian Democratic Union (CDU). "The influx... is leading to unbear-Union able conditions in our towns and cities."

In an urgent appeal to the opposition Social Democratic party (SPD) to agree on a com-mon policy, he added: "If it is not dealt with, we are facing the danger of a profound crisis of confidence in our demo-

He was speaking after new signs of SPD disarray over how far to go in restricting the far-reaching right to asylum enshrined in the constitution. The governing coalition, led by Mr Kohl's CDU, is demanding a change to limit the right of asylum to those coming from countries with recog-

nised political persecution. The SPD has called an emergency congress next month to decide its position, with Mr Björn Engholm, its leader, calling for a change in the con-stitution. However, a growing number of SPD branches is

Mr Kohl yesterday estimated the number of purported asylum seekers this year at well over 400,000. Barely 5 per cent "are genuinely persecuted". For the SPD, Mr Karl-Heinz Blessing, national director,

insisted yesterday that next month's congress would show significant majority in favour of a change in the constitution. He said that the congress would take a free vote of individual members, who would not be bound by their



"Enough of liar governments" proclaim the handbills being distributed at a protest meeting of some 14,600 Italian shop-owners this week. The mass gathering in Rome's Palazzo dello Sport was prompted by government tax proposals.

#### Bérégovoy set to win censure vote

By William Dawkins in Paris

THE French Socialist government of Mr Pierre Bere-govoy last night looked set to survive a censure motion put down by the right-wing opposition in protest against what it says is an "unrealistic" 1993 budget, thanks to a Communist party decision to abstain.

The opposition RPR and UDF parties consider the forecast 2.6 per cent economic growth rate far too optimistic and fear that the budget deficit is run-

Mr Martin Malvy, budget minister, yesterday admitted the current year's deficit would be around a record FFr180bn (\$34.95bn) against the FFr89.6bn originally forecast. The FFr165bn deficit predicted in the 1993 budget is considered too low by many economists, given the gloomy European outlook. The Communists were given promises of lower household taxes for the poor.

# Report seeks level playing field for EC single market

A REPORT into how to make the single European market fair, efficient and user-friendly once it comes into force on January I, 1993, will be presented to the European Com-

It will be published tomorrow by Mr Peter Sutherland, former competition commis-sioner and chairman of the committee which drew it up, and will be considered by internal market ministers on

The success of the single market depends on the plethora of Community laws being strictly enforced. The way in which the EC resolves disputes about those rules is likely to be one of the first practical tests for subsidiarity - the principle that decisions should be taken at the lowest appropriate level if a definition can be agreed at the Edinburgh summit in

By David Gardner

member states.

**BC TRANSPORT ministers** 

yesterday made new but incon-

clusive efforts to agree two

critical measures designed to

make next year's barrier-free

single market work: freer

access to Europe's congested

airports, and freedom for road

hauliers to operate inside other

They rejected Commission

plans to "confiscate" under-

used landing and take-off slots

at airports for redistribution to

also expected to approve their own long-awaited paper on subsidiarity, which was intended for presentation to Community leaders at the Birmingham summit earlier this

The Sutherland committee has tried to tread the narrow path between the political and practical need to devolve responsibility to member states and the danger that this might result in an anarchy of different levels of enforcement.

For example, instead of suggesting a rigid centralised bureaucracy to monitor the single market, the Sutherland report proposes greater infor-mal co-operation between national internal market officials to avoid cross-border disputes about implementation.

But Brussels officials suggested yesterday that this might not be enough to ensure firm and fair enforcement of EC law, and could result in

Transport ministers seek

progress on single market

new entrants to the air trans-

port industry. Nor could they

agree what constitutes a "new

entrant", the dying breed of

low-cost independent carriers that Brussels had hoped would

invigorate the "open skies" pol-

icy agreed by ministers in

Ministers made morepro-

gress on agreeing a compatible EC system of tolls and road-

user charges for lorries over 12

tonnes. Germany has made a

common system the precondi-

tion for allowing "cabotage,"

the right of foreign lorries to

between countries. "Those countries which have stronger standards of implementation will lose out," said one.

Members of the committee resolutely refused to reveal the details of the report ahead of tomorrow's Strasbourg launch, but they are understood to have examined how to respect subsidiarity, how to reassure consumers and business about the internal market programme, how to remove doubts about the enforcement of Community law, and how to enforce the rules "through partnership" between member states and EC institutions.

Both the Sutherland report and the Commission subsidiarity paper strongly suggest that EC citizens should be urged to seek redress for their complaints in national courts, rather than burdening the European Court with legal

ply their trade inside Germany.

However, there remains con-

cern that the Commission's

plan to place no limit on

charges would result, not in a

common policy, but fragmenta-

tion of the single market. Brus-

sels would also allow member

states to refund their own

hauliers above a yet to be

Some of the poorer member

states made clear they would

not go along with the bigger, more central states imposing

high charges in a policy which

agreed minimum charge.

## Tax panic grips Italian evaders

THE LID on Italy's worst kept secret has finally been lifted: and small business have been getting away with absurd tax returns for years.

The secret has been blown by the simple expedient of the finance ministry leaking data on tax returns of the 6.1m classified as self-employed in order to demonstrate the equity of a proposed new

In the country of the fur coat, the cellular telephone, the third holiday, the Swiss bank account, and the highest savings ratio in the EC, 35 per cent of self-employed are supposedly living on the poverty line with annual incomes below L7.2m (£3,310). Only 3.6 per cent of wage-earners have incomes in this category. On the basis of a spot check

on 62,000 tax returns, the uthorities discovered 56,000 were under-declaring. Worst offenders were retailers who declared on average three and half times less than their proj-ected earnings.

A check of 22 delicatessens

in the wealthy northern city of Varese showed average taxable income of L12.6m (£5,800); 11 leather shops in Florence had average taxable income of L20m (£9,210). Employers were also often declaring earnings half that of their employees.

The new tax measure esses real earnings by category on a computerised formula and then imposes a minimum payment regardless of the return submitted. In most cases this entails a doubling of current declared earnings for the new tax base.

Not surprisingly it has pro voked a storm of protest, the first organised manifestation of which was a meeting yesterday in Rome of the traders' association, Confcommercio. Last week, senior members

of the Christian Democrat party unsuccessfully tried to water down the proposal with a series of exceptions. "They wanted to make the exception the rule," said one official. "The traders wanted to raise issues like 'Why should my

income be the norm if traffic restrictions cut my clientele?'
or 'What happens if for six months someone has not been able to serve properly because impossible."

The protest cuts across all political persuasions but grouped as a whole these 6m people represent a formidable block of votes. Their main champion is the populist Lombard League. The unions have kept their

distance, aware their that wage-paying members for years have paid their taxes at

T Ho

#### Yeltsin rules might allow discrimination out economic Danish opposition calls policy change

PRESIDENT Boris Yeltsin yesterday ruled out changes to the government's radical economic reform programme but said certain ministers could be removed, Itar-Tass news agency said, Reuter reports from Moscow.

Mr Yeltsin is under increasing pressure from conservatives to sack key members of acting Prime Minister Yegor Gaidar's government and adopt alternate economic policies. He told American bankers and financiers that "the strategy of Russian reforms is irreversible," Tass said. Mr Galdar on Sunday effec-

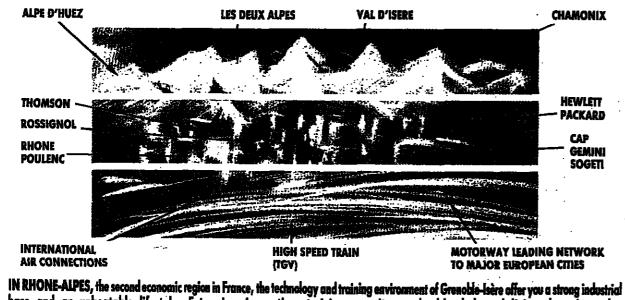
tively ruled out a big reshuffle before December.

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Compared to the second of the s



#### tune over Maastricht Tree! like a little boy who Government has had a distasteful plate has to grin and

of food put in front of him and been told to eat it up," said Mr Uffe Ellemann-Jensen, Den-mark's foreign minister last The dish set before him is

the 1,800-word position paper detailing the supplements to the Maastricht treaty which Denmark requires before it can put the treaty to a second referendum next year. The paper is the work of

three non-government parties, the Radical Liberals (who normally count themselves as part of the minority Conservative-Liberal coalition's parliamentary base), the Social Democratic party and the left-wing, anti-Maastricht Socialist People's party.
These three control a major-

ity in the Folketing, and so the government is faced with a take-it-or-leave-it programme for negotiations with the other 11 EC states. The two Socialist parties

believe they have forged an alliance which will enable them to topple the present gov-ernment before long. "It's only a matter of time," says Mr Holger Nielsen, leader of the Socialist People's party. The Radicals, however, do not place this interpretation on the EC

The final, official position paper which the government sends to the other governments within the next few days may be modified slightly, but not in any substantive way. So, when Mr Ellemann-Jensen travels round the Eurobear it, writes Hilary Barnes

pean capitals next month trying to win support and under-standing for the Danish posi-tion, he will to all intents and purposes be acting as plenipotentiary for the opposition. By the standards by which parliamentary politics nor-mally work, the position in Denmark is unusual.

The three-party position paper was worked out in the office of Mr Poul Nyrup Ras-mussen, the Social Democratic leader, with Mr Poul Schlüter, prime minister, and the foreign minister, as bystanders.

But this is not the first time that such a situation has arisen in Denmark. From 1982, when Mr Schlüter became prime minister, until 1988, the government consistently had a majority of the same three parties against it on a range of Nato-related issues.

However, because the Radicals supported the government on domestic issues, there was never any question that the government could be brought down by a vote of no confi-

On the Maastricht issue, the government has accepted the opposition's position paper with good grace as the basis for "a national compromise" because it regards the position paper's demands as realistic from two points of view - as a

basis for persuading the 11 to meet the Danish requirements, and as a basis for persuading the voters to support the Maastricht treaty in a referendum next year. The key special arrangements which Denmark wants

are well-known - no obligation to participate in common defence policy, nor to introduce a common currency or participate in the third stage of economic and monetary union, no transfer of sovereignty in matters of legal and police co-operation, and no obligation to introduce union citizenship. To improve the way the EC

works and make it more transparent, the three parties propose open meetings of, and open voting at, the European Council, a suggestion on which most other members are likely They also urge speedy negotiations with applicant coun-

tries from the European Free Trade Association and stronger contacts, with a view to membership, with Poland, Hungary, and Czechoslovakia. They further propose that during the Danish chairmanship of the Council, for six months from January 1, the Copenhagen government should arrange a conference on perspectives in the development of European

co-operation. If the Danes can obtain from the II the main concessions which they require - which cannot be taken for granted - the evidence of recent opinion polls is that a substantial majority support the treaty

# Hungary backed by Germany over dam

By Nicholas Denton in Budapest

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GERMANY weighed in yesterday behind Hungary's increasingly frantic efforts to stop Slovakia from damming and diverting the river Danube to feed the controversial Gabcikovo hydroelectric bar-

Mr Klaus Kinkel, the German foreign minister, issued a veiled warning of the economic price of "rash decisions" in the dam dispute after Slovakia began at the weekend to block the Danube with quarry rock and concrete blocks.

Mr Kinkel said, without explicitly singling out Slovakia, that the European Community's "goodwill" in providing economic support was in danger "The row has sparked a new, utterly unnecessary crisis in eastern Europe," he said, repeating calls for a negotiated settlement. The strong German intervention drags the dam dispute squarely on to the Euro-

summit meeting between the EC and leaders of the central European countries.

Slovakia, despite pressure for a temporary balt, yesterday took construction beyond the point of no return, diverting much of the river's flow into its own territory.

The Hungarian government reacted yesterday with talk of reprisals. Mr Janos Martonyi, state secretary at the Hungarlan foreign ministry, ruled out military action but pointedly kept all other options open and cast doubt on the future of regional co-operation embodied in the Visegrad group of central European countries.

Mr Martonyi re-emphasised Hungary's position that the diversion of the main flow of the Danube, the international border, represented a territorial violation as well as an environmental catastrophe in the making. Hungary says that the dam will lower the water table, dry up marshes around

pean stage before tomorrow's the Danube and damage the water supply.

The Bratislava government argues that the Gabelkovo barrage complex is essential to the energy security and economic well-being of Slovakia, which is to become independent from the new year.

• The Czech and Slovak regional governments yesterday ratified a customs union agreement between the two republics, writes Ariane Genillard in Prague. The agreement was negotiated by by Mr Vaclav Klaus, the Czech prime minister, and Mr Vladimir Meciar, his Slovak counterpart.

It allows for the free flow of goods between the republics after they become independent on January 1 and should facilitate a renegotiation of the EC's Czechoslovakia association agreement. EC officials are tomorrow to meet in London the Czech, Slovak, Hungarian and Polish prime ministers to discuss extension of the EC

# Ex-communists win Lithuanian poll

By Leyla Boulton in Moscow

LITHUANIA'S nationalist leader, Mr Vytautas Landsbergis, has suffered a serious electoral defeat at the hands of former Communists who have politically exploited the small Baltic republic's severe economic difficulties during its

first vear of independence.

Unofficial results of Sunday's parliamentary elections suggest big gains for the Democratic Labour Party (DLP) of Mr Algirdas Brasauskas, a former Communist Party leader who has pressed for a less brutal break with Moscow and a gentler transition to a market economy,

Mr Brasauskas, a moderate nationalist who three years ago split from the Communist Party of the Soviet Union to promote Lithuanian independence, looks likely to form the next government and says that he will seek a broad coalition. "We will talk to other parties and do not want to usurp power," he told Reuters news agency. "It is time to throw away ambitions and search for an agreement,"

Although a second round of

Algirdas Brasauskas, leader of the former communist Democratic Labour Party, claiming victory voting in two weeks time could

still alter the expected outcome of the elections, a separate referendum produced overwhelming support for a new constituwhich foresees

presidential elections early next year.

Mr Landsbergis, who has effectively ruled Lithuania as chairman of parliament and may keep his post until presi-

terday to concede defeat for his radical Sajudis independence movement.

He said that the former communist DLP had conducted an

dential elections, appeared yes

effective electoral campaign. However, he also accused Russia, which recently halted a troop withdrawal from Lithuania and suspended oil deliveries, of interfering in the

Although he did not substantiate the charges. Mr Saulius Cheltenis, a Lithuanian magazine editor, said that for "people to be cold in their flats and wonder how they are going to cook their next meal" was enough "for an oil blockade to affect elections".

However, the Russian suspension of deliveries was not the only factor to prompt support for Mr Brasauskas, a moderate who has proved his loyalty to an independent. Lithuania.

Although recent elections in neighbouring Estonia produced a defeat for former Communists. Mr Cheltenis pointed out that there had been a backlash against the radical reforms in much of eastern Europe, including in Poland, which, like Lithuania, is a largely rural Catholic country with obsolete heavy industry inherited from its Soviet masters.

# Serbs shake UN hold on sector

By Laura Silber, recently in Dragalic, Croatia

THE United Nations protectorate in Sector West. central Croatia, is considered a model among the UN's four peacekeeping zones in Croatia because of the high degree of co-operation between the UN and the local authorities.

But attempts by Serb rebels at the weekend to destabilise the sector and prevent refugees from returning have highlighted the UN's fragile hold over even this small part of the former Yugoslavia.

UN attempts to reopen the motorway between Zagreb and Belgrade, the Croatian and Serb capitals, were undermined on Sunday when 20 armed Serbs used combine harvesters to throw up a road block on the route, 70km south

Local Serb officials said the motorway would be reopened only if Serbs had the right to

Military commanders of Bosnia's three warring sides met face-to-face across a negotiating table yesterday while their troops fought on throughout the former Yugoslav republic, Reuter reports from Sarajevo.

Leaders of Serb, Moslem and Croat forces met at Sarajevo's shell-battered airport for a closed door meeting chaired by the United Nations peace-keeping force commander. It was the second encounter between the three sides organised by the UN.

The leaders were expected to discuss practical ways of ensuring water and electricity to the Bosnian capital, which has been surrounded by Serb fighters since April. UN officials have called the talks a breakthrough. But there was no visible effect on fighting in Sarajevo or other towns.

Heavy shelling rocked the capital's western suburb of Stup around midday and mortars rained into a district near the UN headquarters, wounding five.

control the road, a move which would undermine the UN's authority.

The road, named in the Tito era as the highway of brotherhood and unity, was closed in August 1991 when Serbs in the area, backed by Belgrade, rebelled against Croatian independence. Telephone links were also severed between the

When UN peacekeepers were deployed in Sector West last May they moved quickly to demilitarise Serb and Croatheld territories by July to allow the return of refugees - many of them Croat - to

this part of central Croatia. Plans to reopen the motor-way were agreed at the Geneva peace talks in September. But General Carlos Zabala.

the UN sector commander, said that, in addition to the roadblock, Serb paramilitaries were trying to reverse the demilitarisation process by wearing military uniforms.

If the UN's hold over Sector West is further undermined - to the extent that it breaks down - President Franjo Tudiman of Croatia could withdraw his halfhearted support of UN operations in Croatia, western diplomats fear.

The Croatian government had originally opposed deployment of UN forces in the republic on grounds that they would consolidate Serb gains. Backing for the local Serb action is coming from President Slobodan Milosevic of Serbia, who is determined to prevent the refugees returning and is playing on fears in the Serb community in Sector West that the Croat authorities plan to assert control over the

territory through force.

#### Madrid displays a fresh commitment to western security

# Bosnian test for Spanish troops

By Tom Burns in Madrid

THE first soldiers in a 700-strong Spanish military contingent were last night due to join the UN protection force (Unprofor) in Bosnia, ushering in a new era in the Madrid government's commitment to

western security.
"We are seeing a changing mood on the part Spain," says an EC diplomat.

"It is ready to make gestures now that it drew back from in the past."

The troops are drawn from the Spanish Foreign Legion and the Parachute Brigade. These are two of the few professional units in an overwhelmingly conscript army. They will be deployed to protect humanitarian aid convoys on the road between Mostar, in south-west Bosnia, and Sarajevo.

This "obligation" marks a

milestone. In the recent past Spain has stepped up its com-mitment to UN peacekeeping missions in areas such as Angola and Namibia and latterly El Salvador, where some 100 Spanish military personnel are currently stationed.

However, the Bosnia involvement for an initial six-month period, is of a different order. It is novel because of the size of the contingent, because Spain will be paying for its estimated Pta3bn (£1.8m) in expenses and because, unlike in other war zones, the troops

are "braced for casualties" as the defence ministry puts it. On a different, but crucially important, level for a society such as Spain, the Unprofor commitment also illustrates changing perceptions about a military that was once viewed as solely interested in domestic

politics. "The public now sees the fessionalism instead of with plotting for want of nothing else to do," says a senior administration official.

"The army is using the UN channel to show off its professionalism and everyone should be pleased about the new image."

Some western diplomats believe that Spain, which joined Nato in 1982 but remains outside its military command chain, is testing the ground in Bosnia for what could be a readiness in Madrid to contribute forces to a future European rapid intervention

"Our navy works closely with Nato," said a Spanish defence ministry spokesman, "and our ground troops could increasingly do so too as long as they are under a Spanish command.

brigade.

Some Spaniards are, how-

which is likely to put the troops, with their extremely limited international experience, under fire.

They claim that the move has more to do with power politics in Madrid and the UN headquarters in New York than defence burden sharing.

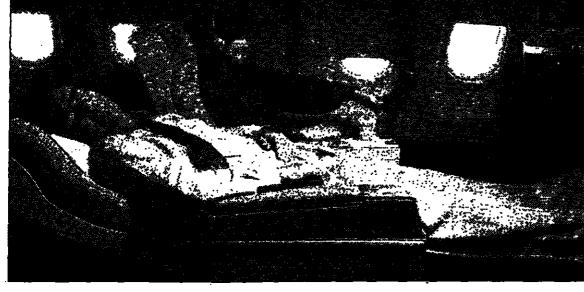
Today the UN is due to choose between Spain, Sweden and New Zealand in a vote to elect two new members for a two-year term on the Security Council.

But any link between a UN seat and the Bosnia task force is rejected by Mr Javier Solana, the foreign minister, who stresses that Spain is overdue for a Security Council seat having last held one 11 years ago. According to Mr Solana, the troops are being sent "because

we have an obligation to European security".

# to Dubai

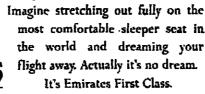
(or Hong Kong, Singapore, Manila, Bangkok...)



video screen and player.

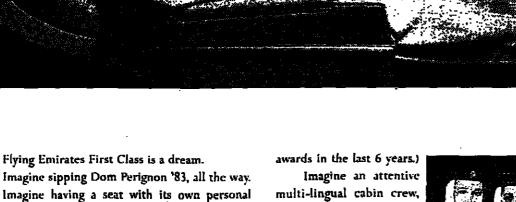
Imagine a choice of over thirty-six feature films and four channels of sport, comedy, current affairs, children's viewing and various language programmes.

Imagine being served the sort of six-course meal worthy of an award. (In fact, our in-flight service has won us 29 international hand picked from 44 countries, never more than a mere



glance away.





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cer also boosted overseas sales

# New entrants boost UK exports

By David Dodwell, World Trade Editor

SEVEN OUT of the top 10 British exporters saw a fall in the overall value of their exports between 1990 and 1991, the FT's latest survey of top exporters shows. It was left to new entrants

such as Nissan and Vauxhall which significantly boosted their exports from the UK in 1991 - and a tiny miscellany of outstanding performers to keep exports growing - albeit by less than 1 per cent to £45.2bn. British Aerospace remained the UK's leading exporter, but

saw exports fall by 5.5 per cent to £4.6bn. ICI also held its place at

2.56 per cent fall in overseas The only improvements inside the Top 10 came from Ford, whose exports edged up by 1.9 per cent to £2.78bn, and Guinness, which edged up one

place to 10th position as the

result of a 4 per cent export

improvement to £849m. Shell "rose" from seventh to fifth place on the back of a revision of its 1990 performance: its exports actually fell by more than 5 per cent to

A total of 37 companies in the Top 100 are foreign owned, with 21 of these belonging to US parents. Of the UK compa-nies in the Top 100, exports fell by 1.5 per cent, from £30.9bn in 1990 to £30.4bn last year. By contrast, the foreign-owned

BREAKDOWN I	BY IN	DUSTRIA	L SECTO	R
Industrial Sector	No of Cos	Exports 1991 Cm	Exports 1990 Em	% change
Aerospace	5	7,296.7	7,719.2	-5.5
Oils	8	7.078.3	6.975.4	1.5
Mators	13	6.163.2	5.416.5	13.8
Chemicals	13	5.771.3	5.848.9	-1.3
Electronics	4	4.045.7	4.105.7	-1.5
Metals & Mines	8	3.333.0	3.458.1	-3.6
Food & Drink	8	2.725.9	2.587.6	5.3
Health & Household	9	2.258.0	2,176,1	3.8
Conglomerates	3	1.362.8	1,298.1	5.0
General Engineering	9	1,099.8	1,245.7	-11.7
Construction Equipment	3	870.8	1.029.2	-15.4
Industrial Materials	4	774.7	858.1	<del>-9</del> .7
Media/Paper & Packaging	4	559.1	539.8	3.6
Electricals	2	353.0	342.7	3.0
Textiles	2	224.8	206.4	8.9
Miscellaneous	5	1,304.0	1,056.6	23.4
Total	100	45,221.1	44,864.1	0.8

by around a quarter to leap up companies saw exports rise by the rankings - putting Boots in the top 100 for the first time, and lifting Marks and Spencer 6.4 per cent to £14.9bn Of passing comfort to leading British exporters was the fact that export performance held up in spite of falls in turnover to 54th position. Both boosted exports on virtually stagnant

and employment in the UK. turnover - Boots up 2.9 per cent and Marks and Spencer Overall turnover for the Top 100 fell by 3.1 per cent to £140bn, while they trimmed 6.6 up 0.4 per cent. Westland also reported a 26 per cent of their workforce per cent improvement in an involving the loss of 110,000 otherwise drab aero-engineerjobs. At the same time, their ing sector which saw overall turnover outside the UK rose by 3.2 per cent to £167bn.

exports fall by 5.5 per cent. This fall was due in part to lower exports from British Among the handful of buoy-Aerospace, but in addition ant performances, the Weir Group leapt from 99th to 81st resulted from a 9 per cent decline in exports by Rolls-Royce. The aero-engine maker slipped from 5th to 7th place on the back of a 26 per cent improvement in exports and a 34 per cent surge in turnposition as foreign sales fell to Boots and Marks and Spen-

Three oil companies - all

with Esso boosting exports by almost 42 per cent to climb to 11th position in the Top 100. Texaco boosted exports by 25 per cent, with Mobil up 21 per

UK visible exports

In spite of improved export performances, all three reported falls in turnover: Esso and Mobil of 3 per cent apiece, and Texaco of 13 per cent.

Other good performers were British Nuclear Fuels, up 50 per cent, with BAT Industries up 30 per cent, Thorn EMI up 23 per cent, and Hanson Trust

up 27 per cent. Dobson Park Industries crept in as the 100th largest exporter after a 35 per cent improvement in exports to £72m. While Dobson Park's UK turnover fell by 13.5 per cent to £152m, off-

# Shipowners face higher insurance premiums

and. It covers such risks as pol-

lution, damage to other ships

and marine installations and

bodily injury to passengers and

crew. Traditionally this level of

Lloyd's of London and a

number of European and US

companies provide an entirely

separate market for the insur-

ance of marine hulls and

machinery. But Mr Stephen

James, director of Thomas

Miller P&I, which manages the

UK Club, said increases were

less than he had feared at the

"Claims are beginning to level off mainly because of the

slowdown in the shipping industry," said Mr James.

Claims are continuing to rise

but not at the same alarming

The club expects overall

claims from 1991 to total \$382m

(£234.3m). Claims have risen

steadily during the 1980s, top-

ping \$420m in 1990, the worst

year in the club's history. Oil

rate as in recent years."

beginning of the year.

cover has been unlimited.

By Richard Lapper

INTERNATIONAL shipowners can expect to pay increased insurance premiums next year, as the industry struggles to keep pace with rising claims. The UK P&I Club, one of the

clubs agreed to follow suit.
The UK Club insures the lia-

bilities of more than 800 fleets

including such household

names as Shell, BP, Chevron,

Hapag Lloyd, Mitsui and Seal-

its exports to £620m. Also impressive was Sheer world's biggest marine insurness Steel, which crept into the ers, which insures the liabilities of over a quarter of the world's fleets, said yesterday it Top 100 for the first time - to 97th place - because of a 146 per cent improvement in forexpected premiums to increase on average by 15 per cent in Export growth came at 1993 compared with a 20 to 25

Sheerness despite a 26 per cent per cent increase this year. fall in UK turnover – a factor The Club, which is owned by vividly shown by the fact that the 800 fleets whose insurance in 1990, exports accounted for just 26 per cent of turnover, it provides, has also warned its members that it may be forced compared with 86 per cent last to place a limit on the level of insurance cover it offers. In terms of its export depenaithough this would only occur if the world's 15 other P&I

dency in 1991, Sheerness was third only to Nissan - which exported 87.5 per cent of its turnover - and Caterpillar, which exported 89 per cent. Associated Octel, at 85 per cent came close behind. Other companies with an

shore output rose by 19 per

The most extraordinary

headway was made by Nissan

whose exports leapt by 108 per

cent, from £328m in 1990 to

£682m last year, and Vauxhall,

whose 247 per cent jump took

cent to £154m.

extremely high level of export dependency included IBM (66 per cent of UK turnover); Wellcome (72 per cent); Rothmans (60 per cent); Allied Colloids (78 per cent) and Amersham International (76 per cent).

Takeovers took Hawker Siddeley, Dowty and Davy out of the Top 100, while Philips, Rank Xerox and ASW failed to provide necessary data.

\*Statistics provided by Ewan MacDonald. Inquiries to (071,

reading

By David Dodwell, World

AN EXAMINATION of leading

exporters by sector makes

facing most UK exporters, the

three construction companies

in the Top 100 saw exports fall

15.4 per cent, while general

engineers reported an 11.7 per cent fall. Among these, Simon

Engineering exports tumbled 32 per cent, with APV down

almost 29 per cent, Vickers

down 23 per cent, and Siebe

It was left to the Weir

Group, with a 26 per cent gain,

Vosper Thorneycroft (up 14

per cent), and new entrant Dobson Park (up 35 per cent)

to relieve an otherwise

Among the largest sectors,

the 13 chemicals companies

placed in the Top 100 saw

exports fall 1.3 per cent. Du Pont, Monsanto, BASF and

Schering reported falls of 10

per cent or more, leaving

Polaroid to stand alone, gain-

in the motors sector, a 13.8 per

cent sectoral improvement was

gained solely because of the

MOTOR INDUSTRY

entry of Nissan and Vauxhall

into the Top 100. By contrast Peugeot saw exports fall 20

per cent, with Michelin's foreign sales falling 11 per cent. In the Food and Drink sector, eight companies reported

an overall gain of 5.3 per cent,

with the biggest gains by far

coming from Nestle (up 16 per

cent) and Grand Metropolitan

(up 11.5 per cent). Among com-

panies grouped in the Health and Household sector, the only

strong performances came

from Lilly (up 15.4 per cent), Roche (up 17 per cent), and Boots (up by almost 27 per

cent). Marks and Spencer

in their export performance,

other oil companies performed

well. Esso's exports rose by 42

per cent, while Texaco boosted

overseas sales 25 per cent and

Mobil 21 per cent. Among the

"miscellaneous" stars, British

Nuclear Fuels boosted exports

50 per cent: BAT Industries

reported a 31 per cent rise;

Thorn EMI, rose 23 per cent.

While BP and Shell saw falls

reported a 26 per cent rise.

2,782.0 1.9 681.7 108.1

365.1 259.0

244.0

6,163.2 13.8

-20.1 0.8

Looking at the 13 companies

depressing picture.

ing 22.5 per cent.

16 23 Lucas

60

Løyland Del Cummins UK

Goodyee

Pirelli CKN

Indicative of the difficulties

sector

#### Gloomy Credit agencies' deficit tops \$50bn by sector

By David Dodwell, Yorki Trade Editor

THE accumulated deficit of the world's leading export credit agencies passed \$50bn (£30.6bn) in 1991, according to the Berne Union, which represents the world's top 41 agencies.

to meet fully their repayment obligations under debt restructuring arrangements, up from 46 in 1990, the union revealed at the end of its latest annual meeting. This was "a matter of continuing concern" Mr Ragnar Sohlman, Berne Union president, said in a statement that provided data

deficits for the first time. The "adverse payments climate" continued in 1991, resulting in claims from exporters rising to \$13bn, and recoveries from defaulting buyers falling to \$3.9bn. A union official refused to unveil comparative figures for 1990, but said the total for recoveries was only marginally lower than 1990.

Confirmation that the combined cumulative deficit of export insurers continues to rise is likely to increase pres-

been taken into account. "The recovery of debts from countries in course of fragmenting pose additional prob-lems," Mr Sohlman said: "So do the softer terms, involving the write-off of part of the debts of the poorest countries. agreed in the Paris Club (of leading creditor nations)."

Of the union's 41 members, 20 provide insurance against political risks linked with investing overseas. New underwriting for foreign investments amounted to \$4.8bn in 1991, up from just over \$3bn in 1990. Cumulative underwriting for investment insurance amounted to \$19.3bn, a 12.5 per

# Spain offers Algeria \$1bn export credits

By Francis Ghiles

SPAIN is to extend \$1bn worth of export credits to Algeria in 1992-93. The agreement follows the visit to Algiers last week of Mr Javier Solana, Spanish foreign minister, the first by an EC foreign minister since Algeria's electoral process was suspended last January.

Each \$500m package will include two \$150m short-term loans with maturities of 18 and 24 months, and one medium-

term loan. The short-term moneys will cover Algerian purchases of essential goods, not least of them food, the other loan will help fund longer-term projects.

Spain's exports to Algeria were worth \$650m last year and are expected to be slightly higher in 1992. With the building of a new gas pipeline to Spain, Spanish purchases of treble to about 10bn cubic metres by the late 1990s.

have been a particular cause for concern. Clean-up costs after the Exxon Valdez tanker accident in Alaska in 1989 amounted to over \$2bn. although the P&I clubs were able to offset the bulk of claims through reinsurance.

Insurance premiums, which can account typically for about 5-10 per cent of a fleet's costs, have risen at a rate averaging 3 per cent above inflation over the last decade. Premiums for P&I cover were now generally higher than those for hull and machinery. Insurance represents the biggest item of expenditure after fuel.

UK P&I Club is also stepping up its efforts to improve the quality of management on board ships to reduce accidents and potential claims. A number of club members have been expelled because their safety and management standards have failed to measure up.

Argentine

minister

for talks

in Brazil

ARGENTINA'S economy

minister, Mr Domingo Cavallo,

is to fly to Brazil tomorrow to

discuss ways of overcoming

his country's widening trade deficit with Brazil, John Bar-

ham reports from Buenos

Aires. Mr Cavallo is stopping

finance, planning and trade

and industry ministers, Brazil

Argentina's largest trading

partner, had a \$900m surplus

with Argentina in the first

**US-Mexico** row

The US and Mexico yesterday

asked Gatt's anti-dumping

committee to postpone consid-

eration of an independent

panel ruling against US anti-

dumping duties on Mexican

cement. Frances Williams

eight months of the year.

over on his way to Europe.



RISING TIDE: shipping insurance premiums are on the way up

A total of 49 countries failed on the agencies' accumulated

methods, and in some cases to raise export credit premiums. Mr Sohlman said the 41 export credit agencies, from a total of 33 countries, under wrote \$340bn in new business in 1991, 3.5 per cent up on 1990. As in previous years, 80 per cent of this was for commodities, raw materials and consumer goods sold on short-term

credit terms, normally repaid within six months. Total exposure under insurance and direct lending programmes amounted to \$459bn, up 6 per cent from 1990 after currency fluctuations have

cent increase on 1990.

#### reports from Geneva. The panel ruled in July that the US had failed to comply with the procedures laid down in Gatt's anti-dumping code, making it liable to return millions of dollars in anti-dumping duties on Mexican cement

producers. The two sides are holding talks on how to settle the matter, and asked for a month's grace before the panel report comes before the committee for decision.

China taste test

Mass market consumer research in China is to be given a boost, with the setting-up of a new joint venture company, thought to be the first of its kind, to be called Survey Research Group (Guangzhou), Cary Mead writes. The venture will focus on developing consumer research in Chinese cities as a Algerian natural gas are set to means of helping companies

# Scottish bus group's Asia deal

By James Buxton, Scottish Correspondent

WALTER Alexander, the Scottish-based bus builder, yesterday announced £15m worth of orders for doubledeck buses from Singapore and Hong Kong. The orders confirm a recov-

ery for the company which in mid-1991 had to put many of its staff on a three-day week and was forced to make others redundant. Walter Alexander will sup-

ply 85 air-conditioned doubledeck buses to Citybus in Hong Kong, and provide 200 doubledeck bus kits for assembly in Singapore.

The orders, which will be completed in October 1993. mean that exports at present

of Walter Alexander's order

This year it has exported more than 140 buses to foreign customers and is building Peoplemovers for Honolulu international airport, Hawaii, having supplied similar vehicles for Atlanta and Miami.

Mr Ian Galloway, chief executive, said that partly because of overseas orders, Walter Alexander is now having to work overtime at its plant at Falkirk where it employs 610 people. It also employs 154 people in Belfast.

The company recently recruited 100 people in Falkirk and is now constrained by the number of skilled coachbuilders it can find. It is taking on 30-40 extra people in Belfast.
It expects to deliver between account for some 50 per cent £32m and £33m of bases this stock exchange.

year, and expects sales to reach £45m next year, of which £36m have already been

Mr Galloway said that the domestic market in the UK was showing some signs of recovery, although bus operators were ordering fewer than half the 2,000 buses they needed to order each year to upgrade their fleets.

The company had been helped by the closure last winter of some of the bus-making capacity of its UK rivals. in April, Mr Galloway led a

£7.4m management buyout of Water Alexander from Spotlaunch, a company formed in 1990 by the finance company Granville to buy the entire Walter Alexander group, which was then quoted on the

Hank 191 1990	Name of Compeny	Exports (Em) 1991	% of UK Vo 1991	Exports 1990	% of UK 1/o 1990	Export Growth	% of o/s t/o	Net exp. (Em) 1991	1mp/€xp % 1991	NOTES Year and is Dec 1991 unless otherwise stated
1 1	British Aerospace	4621.0	54.9	4891.0	57.1	-5.5	68.3 31.1			3 Ford New Holland Included to May 1991,
2 2 3 4	ICI Ford Motor	3079.0 2782.0	54.5 45.4	3160.0 2729.0	51.6 38.0	-2.6 1.9	98.0	•	•	Jaguer to November 1991 6.Figures consist of exports of goods £1,979m (£2,060m in 1990) and services £299m
4 3 5 7	BP Shell UK	2649.0 2397.0	20.4 35.8	2731.0 2525.0	22.4 39.8	-3.0 -5.1	10.4 100.0	1953.0	26.3	(1288m) 8.Yr and Mar 1982 9.Yr and Mar 1882
6 5 7 6	IBM UK Rolls-Royce	2278.0 2062.0	57.3 66.1	2348.0 2272.0	54.3 68.5	-3.0 -9.2	100.0 83.9	1723.0	16.4	
8 8 9 9	British Steel GEC	1483.0 1250.0	36.7 35.9	1474.0 1306.0	32.8 35.1	0.6 -4.3	72.7 21.5	633.0	57.3	
1 16	Guinness Esso UK	849.0 809.0	43.4 28.7	817.0 571.4	41.9	3.9 41.6	24.2	756.0		<u> </u>
12	Trafalgar House	796.0 765.8	37.4 64.2	726.7 844.4	41.0 67.5	9.5 -9.3	74.1 58.8	:	:	12.Yr end Sept 1991. 1991 figures include full-year consolidation of Davy Corporation 13.Yr end Mar 1992
(-)	Johnson Matthey Nissan	681.7	87.5	327.6	71.0	108.1	100.0	438.7	35.6	14.Company not included in 1991 table. Woold have been ranked number 25 15.Yr end June 1991
13 (-)	Giaxo Vauxhaii Motors	641.0 620.4	62.5 24.1	653.0 178.7	66.0 6.8	-1.8 <b>24</b> 7.2	27.0 100.0	•		16,Yr end August 1991Company not included in 1991 table. Would have been ranked
17	Unilever Conoco	586.0 517.7	16.3 42.9	568.0 548.8	14.3 40.9	3.2 -5.7	3.0 100.0	-145.0 -70	124.7 113.5	rumber 60 20.Yr and Mar 1992
19 21	Kodak Courtaulds	505.9 477.0	53.5 53.6	497.8 481.0	53.3 53.7	1.6 -0.8	100.0 45.3	224.3 463.0	55.7 2.9	
20	Varity Holdings	444.5	65.0	533.7	69.1	-16.7	51.7	325.5	26.8	21.Yr end Jan 1992
23	inco Europe Lucas	403.6 383.0	59.5 37.2	443.6 381.0	63.4 37.7	-9.0 0.5	100.0 28.7	243.0	36.6	23.Yr end Jul 1991 25.includes Rockware and Hawker Siddeley from date of acquisition only
31 22	Texaco Peugeot Talbot Motors	374.0 365.1	16.6 25.3	299.0 456.7	11.6 28.6	25.1 -20.1	52,8 100,0	-184.0	149.2	27 yr end 7th Mar 1892. Exports are calculated duty free whereas turnover is
38 25	BTR Allied Lyons	360.0 358.0	15.0 10.4	310.0 352.0	13.3 10.8	16.1 1.7	7.6 15.6	:	:	duty-inclusive 29.Yr end Aug 1991 30.No turnover figures available
28	Smithkline Beecham	347.0	40.8	316.0 334.1	39.1	9.8	8.3	298.1	122	
27 24	Wellcome Tenneco	340.1 322.8	72.4	379.4	71.5	1.8 -14.9	19,4	322.8	12.3	
33 30	Racal Rothmans International	315.9 308.0	38.0 60.4	280.8 303.0	21.2 58.2	12.5 1.7	29.1 14.0	282.0	8.4	31.Yr end Mer 1992 32.Yr end Mar 1992
32	Ciba-Geigy Exxon Chemical	303.0 297.1	43.8 52.7	288.0 296.8	43.6 50.8	5.2 0.1	100.0 99.5	121.3	59.2	35.Yr end Sep 1991 38.Figures relate only to non-financial
37	Grand Metropolitan	289.0	9.8	259.2	7.0	11.5	4.7	121.3	35.2	companies in the BAT group 37.Yr and Mar 1992 40.Yr and Mar 1992
59	BAT Industries British Nuclear Fuels	274.0 268.0	45.8 24.8	210.0 179.0	46.5 17.2	30.5 49.7	3,3 100.0	. •	•	
3 39 3 44 0 52	T & N Rhone-Poulenc	259.0 256.2	44.7 34.2	257.0 238.1	42 33.8	0.8 7.6	23.8 100.0	203.0	21.6	
52	Thorn EMI	248.0	12,9	201.0	11.4	23.4	11,4	_ <del>-</del> -	<del></del> :	
55 46	Hanson Leyland Daf	244.0 244.0	6.3 35.5	192.0 225.0	4.6 32.7	27.1 8.4	<i>6.0</i> 100.0	93.0	61.9	41.Yr end Sep 1991 43.Yr end Jan 1982
47 35	Seagram Distillers J C Bamford	243.2 237.1	49.5 75.9	224.5 277.3	47.3 73.9	8.3 -14.5	58.3 100.0	165.2 203.4	32.1 14.2	46.Yr and Jan 1982 48.1980 figures are for the fitteen months to Dec 1980.
43 48	British Alcan Shorts	229.0 224.7	34.4 57.3	238.8 215.2	31.6 60.6	-4.1 4.4	77,6 100.0	•	:	
51 34	Associated Octel English China Clays	223.9 217.5	84.7 36.4	205.0 279.2	84.2 35.8	9.2 -22.1	90.9 58.2	213.3 212.6	4.7 2.3	•
34 49 57	BICC Nestle UK	217.0 215.0	9.1 13.2	215.0 184.7	9.0 11.9	0.9	13.4 100.0			
65	Westland Group	212.8	44.2	169.0	39.8	25.9	94.0			
45 41	Cummins UK United Engineering Steels	211.8 206.7	57.6 60.0	229.8 241.2	58.4 48.9	-7.8 -14.3	94.6 100.0	117.4 178.7	44.6 13.5	51.Yr to 27th Sep 1991 54.Yr end Mar 1992 53.Yr end Oct 1991
68 63	Marks & Spencer Hewlett Packard	206.0 201.8	3.9 30.4	163.6	3.1	25.9	28.8	110.7	10.0	56.Yr and Nov 1981 1990 figures are for the twelve months to Sep 1990.
40	Caterpillar	189.2	88.9	170.9 218.2	26.3 80.9	18.1 -13.3	100.0 100.0	110.0	41.9	•
42 58	Vickers Fisons	185.3 185.2	47.0 43.6	240.4 184.3	52.8 44.6	-22.9 0.5	49.9 14.3		:	
61 53	Pearson Michelin	184.2 177.6	34.5 31.3	172.6 200.9	31.3 27.6	6.7 -11.6	17.3 89.6	36.5	79.4	
54 2 62	IMI Smiths Industries	177.0 176.2	32.8 50.3	200.0 172.0	32.2 48.6	-11.5 2.4	31.2 37.0	138.4	21.5	62.Yr end 3rd Aug 1981 67.Yr end Mar 1992
73	Mobil Oil Du Pont	175.0 170.6	11.6 49.8	145.0 190.3	9.3 52.3	20.7	85.0	-113.0	164.6 179.1	60 Yr end Mar 1962 70.Yr end Mar 1962
69 74	Gulf Ojj Goodyear	156.6	24.3	155.2	21.5	-10.4 0.9	82.7 100.0	-135.0	•	
72	De La Rue	153.7 148.6	40.3 77.8	143.5 145.4	37.8 72.1	7.1 2.2	99.2 39.8	92.1 109.7	40.1 26.2	
64 76	Monsanto Allied Colloids	147.0 143.2	54.1 77.8	170.8 140	58.0 76.5	-13.9 2.3	100.0 67.1	:		
77 85	Reed International Polaroid (UK)	140.0	16.2 79.7	140.0	15.2 76.6	22.5	15.5	<u>:</u>	<del></del> :	
85 81 78	Delta Ingersoli-Rand	136.0 132.6	17.6 64.7	127.7	16.1	6.5	•.•	•		80.Yr end Mar 1992 82.Yr end Mar 1992 83.Yr end Mar 1992
83	Coats Viyella	131.3	13.5	132.8 117.8	61.2 12.8	-0.2 11.5	100.0 11.9	88.7	33.1	85.Yr and Nov 1991 85.Yr and Mar 1992
86 60	Lilly Industries Simon Engineering	125.2 119.7	58.7 46.2	108.5 177.0	59.5 53.6	15.4 -32.4	100.0 31.9	50.2 ••	59.9	87,Yr end Mer 1882
70 80	BASF Schering	119.0 113.8	16.5 48.1	135.0 128.1	17.0 51.1	-11.9 -11.2	100.0 100.0	45.6	59.9	•
92 82	Roche Products Pilkington	113.6 109.8	52.9 22.0	96.8 124.7	50.8 20.8	17.4 -11.9	52.9 5.0	51.4	54.8	
99	Weir Group	108.0	31.1	85.5	33.2	26.3	58.4		<del></del>	90,Yr end Mar 1992
7 <del>9</del> (-)	Siebe Boots	105.7 102.2	67.0 3.2	130.4 80.7	86.2 2.6	-18.9 26.6	7 <u>.2</u> 19.0	64.4 -37.2	39.1 136.4	
94 93	B8A Cyanamid (UK)	101.8 100.8	29.5 51.7	93.3 93.5	25.7 50.6	9.1 7.8	10.1 100.0	34.3	66.0	•
84 97	Amersham International Vosper Thornycroft	100.7 100.3	76.3 64.4	114,7	81.8 62.5	-12.2	29.4 98.9	91.2 80.7	9.4 19.5	
87	APV	98.7	26.9	87.8 138.2	30.1	14.2 -28.6	12.9	81.2	17.7	
90 96	Cadbury Schweppes  Dawson International	96.8 93.5	6.0 46.0	95.7 88.6	6.1 44.7	1.1 5.5	5.6 <b>2</b> 9.8	-186.3	292,5	
88	Pirelii GKN	92.1 91.0	17.9 12.3	99.0	21.1	-7.0 -4.2	91.8	-2.9	103.1	100.Yr and Sep 1991
98	United Biscults	88.9	5.5	95.0 86.5	11.5 5.4	-4.2 2.7	7.1 6.2	-35.1	139.5	
75 100	Cookson RTZ	87.4 87.0	29,2 8.7	144.2 83.0	28.5 7.7	-39.4 4.8	7.7 2.2	1.0	98.9	
(-)	Portals Sheerness Steel	86.3 83.9	48.0 86.0	81.8 34.1	46.8 26.0	5.5 146.0	85.5 100.0	79.4	5.3	
1-1		79.9	12.3	J-1.1	20.0	0.0	4.3		7.5	* Not evalistic
	Burmah Castrol Glynwed	74.0	10,2	99.0	11.8	-25.3	24.5	•	•	ofs: Overgees Vo: Yornover Not exp.: Exports - Imports (where svalishie)

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# as Chinese pressure rises

By Simon Holberton In Hong Kong

HONG KONG'S influential financial community yesterday reacted nervously to the war of words between China's rulers and Mr Chris Patten, the colony's governor, about his plans for Hong Kong's political devel-

Share prices on the Hong Kong stock exchange ended sharply lower, with the Hang Seng Index closing 200.07 points, or 3.19 per cent, down at 6,062.47. The fall reversed much of the gains made during the past two weeks.

Mr Patten's plans for greater democracy, which were unveiled on October 7, have so far gained widespread public

But there was evidence yesterday that the financial community was either opposed to his plans or felt they had little chance of success in the face of concerted opposition from Bei-

One senior merchant banker said: "He has not been here long enough to understand the nuances in Hong Kong. I think the governor has painted himself into a corner and is overestimating public opinion."

China has said it will reverse any changes Mr Patten makes to Hong Kong's political struc-ture if he fails to agree them first with Beijing. It has also put effective halt to the colony's plans to build a multibillion dollar airport and related projects by threatening to renege on loans raised which span 1997 and to dishon-

our contracts. Mr Anthony Belligan, of Per-egrine Securities, said: "Mr Patten has to make up his mind whether he wants to go for more democracy at the expense of the airport. I think the financial community would rather see bricks and mortar rather than promises about

political development which might be changed in the future.

Investor confidence is one of the most fragile qualities in Hong Kong and has, in the past, been temporarily shattered by rows between London and Beijing. The maintenance of such confidence is crucial to the success of Mr Patten's

Many analysts also doubted whether Mr Patten could retain public support if the economic outlook became clouded. Analysts said that if Hong Kong's people faced the choice of more democracy and an uncertain future, or less democracy but the ability to make money they would chose the latter.

"This is definitely the end game being played out now," said one head of research at a local brokerage. "China wants to emasculate Mr Patten. In a way, it is a compliment to the amount of public support he has been able to amass."

China's hardline position was reinforced yesterday by Premier Li Peng, who repeated Beijing's opposition to Mr Patten's plans. Li, in a meeting with a British trade delegation threw his own political weight behind the Chinese threats.

"The comments made by for eign minister Qian Qichen and director Lu Ping [of Beijing's Hong Kong and Macau Affairs Office) represent the position of the Chinese government,' Chinese state television quoted

Li as saying.
During Mr Patten's visit last week, no meeting was arranged with Li, effectively a sharp diplomatic snub. An aide to the governor said

last night that Mr Patten intended to push ahead with his proposals. In the absence of any credible alternatives from China the proposals would be put to the local legislature in

# China puts markets strategy in place

CHINA'S cabinet has set up a for securities trading is taking watchdog agency headed by shape. Zhu Rongji, who is in charge of economic policy, to monitor the country's growth in securities business, according to the official media, Reuter reports

The cabinet will oversee another new group, the China Securities Supervision and Administration Committee, in setting day-to-day policy for the securities industry.

Zhu, appointed to the Standing Committee of the Communist party's politburo this month, laid the groundwork for the Shanghai stock market as the city's mayor in the mid-

The Supervision and Administration Committee will be chaired by Liu Hongru, a former central bank vice-president and now vice-minister of the State Commission for

Restructuring the Economy. The dual committees are the final piece in Beljing's plan to spread its experiment with financial markets across the country. Three new state-controlled brokerages are operational and a national system

"[The government] is making great efforts to be a fair ge and will unify and co-or dinate related policies concerning shares and state treasury bonds to protect the interest of the broad masses of investors," the Xinhua news

agency said.
Since China officially established its two stock markets in Shanghai and Shenzhen in 1990, securities policy has been handled by the People's Bank of China, the central bank.

A lack of coherent policy and poor supervision became apparent last August, when a botched issue of share application forms provoked rioting in Shenzhen. The riots, fanned by allegations of official corrup tion and insider dealing, shook planners in Beijing and raised the threat of wider social

The official securities watchdog joins the three newly-es-tablished national securities companies as part of Beijing's strategy for keeping control over the markets.

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# HK shares fall LDP wriggles on the hook of political reform

Robert Thomson talks to an opposition MP who does not want to be a politician like the others

Tokyo's more fashion able shopping districts, Ms Yuriko Koike has been damning with lavish praise the disgraced godfather of Japanese politics, Mr Shin Kanemaru, whom she lauds for "valuable contributions" to reform of a scandal-tainted

political system. Ms Koike, a TV commentator turned politician, is the star of the Japan New party, formed before a recent upper house election and rewarded with four seats for its middle-of-the-road opposition to excesses of the ruling Lib-

eral Democratic party (LDP). The resignation of Mr Kanemaru and the factional farce over the selection of a successor have provided Ms Koike with an attentive audience for her homegoroshi, or praising to death. She has praised the godfather for generosity in distributing an illegal Y500m (£2.42m) donation to 60 LDP colleagues and thanked him profusely for stirring enough public anger to put political reform back on the agenda.

"It is all a rather cheap drama. The longer the faction fight goes on, the more ridiculous it seems. It reminds me of a sinking boat on which the passengers and crew are arguing over who should be the

ROM atop a truck in next captain," Ms Koike explained, in between mouthfuls of noodles in the parliamentarians' canteen,

Faction-fighting continued yesterday, as supporters of Mr Kelzo Obuchi, chosen to replace Mr Kanemaru at the helm of the LDP's largest faction, continued a whisper campaign aimed at undermining the authority of his opponent, Mr Ichiro Ozawa, who still has the support of a majority of the

The inability of the largest opposition party, the Social Democratic party of Japan, to score political points has allowed the Japan New party to lift its profile by tapping into popular discontent with the apparently unchanging ways of the ruling party and its five fractions factions.

As a recently elected parlia mentarian, Ms Koike is still enthusiastically pushing at the apparently immovable Japanese political hierarchy. But she does not have much faith in the LDP's public embrace of "political reform", which surfaces each time the party faces one of its periodic crises.

"I am very pessimistic. We are the lawmakers, but look at the laws we have made," she said referring to the meagre Y200,000 fine imposed on Mr Kanemaru for illegally receiv-



Morihiro Hosokawa, leader of the Japan New party, with Yuriko Koike: prodding at the apparently immovable political hierarchy

by Koike rules, the first change

should have a redistribution of seats, and then argue over an increase of four seats here and a decrease of four seats there, but this is a technical thing and has nothing to do with the If Japanese politics were run

would be made to parliamen-tary debate. She complains there is "no debate" in Japanese politics, and that opposition parties are restricted because they can only ask prearranged questions and not outline policy alternatives. She

said. "Parliament should be a place of debate, but now it is like *kabuki* (the Japanese traditional theatre). Sometimes a minister will say, 'Oh, this question is too important for me to answer, I'll ask the bureaucrat to speak.' It is a farce."

Her own public performances are coloured by a feeling for the theatrical, a sense acquired during 14 years of television work. As anchorperson at a popular current affairs programme called "World Business Satellite," Ms Koike, 40, was frequently profiled in the Japanese press as the thoroughly modern woman, trilingual and single.

She speaks English and Arabic, a skill which got her noticed after an interview with Mr Yassir Arafat, the Palestine Liberation Organisation leader, in which she did her own liveto-air interpreting. Her father, an oil man, worked in the Middle East and she stayed on to complete a degree in sociology at Cairo University and to write "Climbing the Pyramids in a kimono", an account of her experiences.
"I remember in the early

1970s at the time of the first oil shock that the Japanese politicians who came to the Middle Rast had no understanding of the politics in the region. For

20 years I had seen the same problem, and I decided to do something about it, to use my profile to create momentum for

change. Ms Koike is not exactly sure how the electoral system should be changed. Her recently born party is still drafting a proposal but she is certain that the present system does not properly represent the aspirations of Japanese voters.

On political funding, her policy is already decided. The present limit on corporate donations to individual politician is Y1.5m, which she wants reduced to Y100,000, while transgressors would be subject to a maximum penalty of Y3m and a jail sentence.

"It is best to send violators to fail. We also have to make the system more transparent. Politicians have so many support groups and study groups. so many pockets, that it is difficult to know where all the money is going. We should limit the number of pockets, two pockets per politician."

Ms Koike likes standing atop trucks praising her political opponents but she does not intend to stay on beyond her present six-year term: "I don't really want to be a politician like the others. I am interested in changing the system, not in becoming a part of it."

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#### **Japanese** warning on surplus

JAPAN'S trade surplus, which grew to a record in the first half of this fiscal year, will remain high until demand for imports recovers strongly, a government report said, Renter reports from Tokyo.

The Economic Planning Agency (EPA) said the structure of Japanese exports had changed from the early 1980s in a way that nearly guaranteed that their value would remain at current high levels.

"In order to curb the trade surplus, we need to increase domestic demand, which the government's economic package announced late August will help stimulate," Mr Shoichi Ojima, the BPA official in charge of the report, told

#### Taiwan job losses

Taiwan's state-owned Chinese Petroleum Corp (CPC) plans to ent its workforce by a quarter, or about 5,000 employees, to prepare for competition from the private sector, press reports said, Reuter reports from Taipei.

CPC, which will lose its monopoly on oil imports and processing in the mid-1990s, is quoted as saying it hopes to avoid forced lay-offs.

#### **EC-Asean talks**

European Community foreign ministers meet their counterparts from the Association of South-East Asian Nations (Asean) in Manila on Friday, Reuter reports from Manila. Human rights concerns, which have blocked a new economic co-operation agreement between the EC and Asean, will be high on the agenda.

#### Investment plea

The Asian Bankers' Association said at its annual meeting yesterday attended by some 200 delegates from 23 Asian and Pacific nations that the private sector should take on a greater burden of investment to enhance Asia's infrastructure and to sustain growth, AP-DJ reports from Seoul.

# Kidnap gangs hold Philippines economy to ransom

Manila's campaign to attract new foreign investors is being undermined by a law and order crisis, writes Jose Galang

ing the country's economy and taming the political opposition are not enough in attracting more foreign investment. Efforts are being stymied by a rash of kidnap-forransom incidents involving rich businessmen and their relatives.

Most of the victims have been Manila-based businessmen of Chinese descent, along with a number of Americans and Japanese, and other expatriates in Mindanao in the southern Philippines. Worried Chinese-Filipino traders have taken defensive measures, and some families are packing up and taking their assets elsewhere.

If security for businessmen is not improved and the kidnapping gangs dismantled, the effect could be disastrous. The increasing lawlessness, according to analysts, could be disastrous for the government's campaign to woo new investments, deemed essential in perking up an economy that in the first half of this year was

The Philippines had failed to cash in on the surge in foreign investment flows into South-East Asia in the late 1980s. owing to the repeated coup

PHILIPPINE officials are finding out that improving the country's are could permanently cripple Manila's attempt to catch up with its fast-growing neigh-

> After the peaceful elections and orderly transfer of power some five months ago, there has been a steady stream of trade and investment missions visiting Manila, including Chinese companies based in Taiwan, Singapore, and Hong Kong. However, the investors' safety has persistently surfaced as a serious concern.

The government of Mr Fidel Ramos, who on October 8 completed his first 100 days in office as president, is aiming for an annual average of \$2.5bn of investment over the six years to 1998, during which it hopes to record average economic growth of 8 per cent a At one local business presen

tation recently conducted by Mr Rizalino Navarro, the trade and industry secretary, the audience of foreign diplomats based in Manila asked mainly about specific government measures that would ensure the safety of investors.

In the first eight months of this year, a total of 29 kidnappings were reported to the



President Ramos: has declared war on the criminal syndicates

police, most of them ending with the victims' families paying up millions of pesos to the kidnap syndicates. No arrests have been reported and the cases have remained unsolved. The number of cases reported was double that in the same period three years ago, according to an official report. Among the latest unreported

cases, according to a group of

were the kidnappings of 22 of

se-Filipino profes

their group over August-September alone, and which reportedly involved pay-offs of some 50m pesos (\$2.1m) to the kidnap gangs. Early this year, reported that in 1991 there were about 50 kidnap-for-ran-som cases, most of which had been unreported owing to the victims' fears of further harm. The kidnappers "earned" a total of up to 300m pesos (\$12.5m) in these activities, the

report said. Some of the payments were reportedly made

A serious stumbling block towards solving the problem is the suspected involvement of police and military officers in the "lucrative" kidnappings.

On the other hand, the newly organised Presidential Anti-Crime Commission (PACC), supposedly a "super-body" against lawlessness and headed by Mr Joseph Estrada, the vice president, had been hamstrung by inadequate financing and alleged "leaks" in its operations.

Mr Estrada was thought to have gained an important breakthrough last month with the arrest of two senior police officers, one directly in charge of anti-kidnapping operations. A third police officer had admitted to Mr Estrada his involvement in kidnappings allegedly planned by the senior officers, and has turned state witness in the court cases against the two.

The PACC has also made some arrests in recent weeks of alleged kidnap gang members. However, the arrests represent a small proportion of a reported total of some 40 kidnap gangs operating in metropolitan Manila alone. Confidence in the govern-

tarnished by the recent "conlession" by an arrested gang leader of the alleged involvement of some "10 generals in the police and military in his group's activities". This was hastily retracted.

The police involved with the kidnappers reportedly have connections in the local Chinese community, along with suspected members of Chinese organised crime syndicates operating in Hong Kong and Taiwan. It is alleged they identify prospective targets for kidnapping operations. Successful entrepreneurs active in the community as leaders are also coming under suspicion.

The kidnapping syndicates are so sophisticated that some ransom notes are said to be accompanied by photocopies of the victim's bank statements. Yesterday police released a list of the 12 "most-wanted criminals" which included a number of alleged kidnap gang leaders. On the list were Chinese-Filipinos said to be the kidnap syndicates' connections in the Chinese community. Big rewards were offered for their arrest. The PACC's image was hadly tarnished when a gang in late August kidnapped a

godson of Mr Estrada. The fam-

ment's drive has also been ily refused to co-operate with the police for fear of jeopardising the boy's safety and after several days paid a reported

25m pesos (\$1.04m). Last month two teenage sons of Chinese-Filipino merchants were killed even after the pay-

ment of a ransom of 1.7m These incidents have caused anger and outrage in the Chinese-Filipino community. However, government officials apparently have succeeded in talking leaders of ethnic Chinese businessmen out of plans to set up vigilante forces manned by foreign merce-

Mr Ramos may also have contributed to the anxiety by declaring that he was "not satisfled" with the performance of the PACC, which prompted an offer by Mr Estrada to resign. Mr Ramos quickly reiterated full confidence in his anticrime leader and ordered immediate financing for the PACC, including protection for witnesses. Mr Ramos, a former general who headed the Philippine Constabulary has also declared an "all-out war" against the kidnap syndicates

The outcome of that war will go a long way to determining the shape of the country's economy in the coming years.

# Outside world intrudes on Brunei's 'haven of peace'

Brunei as a "haven of peace" in a troubled world and Sultan Hassanal Bolkiah, the absolute monarch, prime minister and minister of defence, is, according to the same sources, a wise, just and beneficent

Revenues from oil and gas give Brunel's 270,000 people a per capita income of \$25,000 - one of the high-est levels in the world. When the hydrocarbons run out then there's always the money from Brunei's estimated \$35bn worth of worldwide investments. But per capita income statistics can be misleading and there are many in Brunei who have to struggle to make a living. Away from the official literature, there are indications that all is not rosy

On one hand Brunei, a country of under 6,000 sq km on the west coast held more than 30 years ago. A state

GOVERNMENT literature describes of the island of Borneo, strives to be a developed, modern nation. On the other its rulers want to preserve and perpetuate a system which, to most observers, seems to belong to another age.

In the 15th and 16th centuries Brunei was a considerable power in the region, with influence through-out the island of Borneo and the Philippines. In later years Brunel became a British protectorate. Full independence from Britain came only in 1984.

Recently, lavish celebrations marked the Sultan's 25 years on the throne. The Sultan, still only in his mid-40s and widely believed to be the world's richest Individual, says there will be no change in Brunei's monarchical system of government. There are no political parties in Brunei and the last elections were **Kieran Cooke** reports on why all is not rosy in paradise despite per capita income of \$25,000

of emergency has been in force since an uprising in 1962 was put down by British troops.

The Sultan and his family hold the key positions of power. One brother is minister of foreign affairs, another is minister of finance. In addition the Sultan's family control a large slice of the economy. Brunei is a very secretive society so it is impossible to ascertain whether there is any real distinction between the state wealth and that of the Sultan.

Beneath the Sultan and his family is a vast bureaucracy which employs nearly half the country's working population. It is difficult to gauge either the Sultan's or the government's popularity. Long-term residents say any dissent is carefully monitored. A number of people imprisoned without trial since the uprising of 1962 were only released after nearly 26 years in jail.

The legitimacy of the monarchy and of government is emphasised through a doctrine or philosophy known as Melayu Islam Beraja (MIB) or Malay, Islam and Monarchy. The MIB has, in recent years, been elevated to govern all aspects of life in the country.

The aim of MIB - now a compulsory subject both at school and university - is "to foster a national identity and an awareness of Bruneian values, customs and tradi-

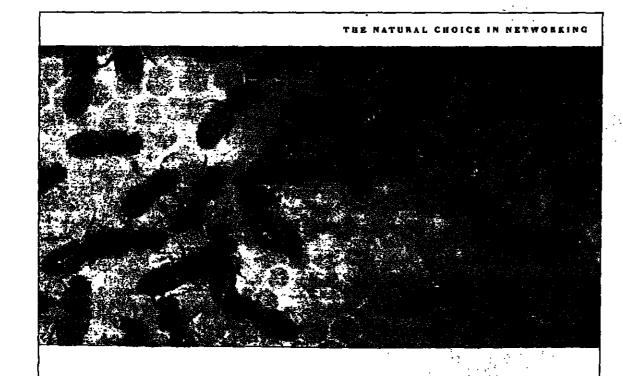
Critics say some parts of Brunei's history are being rewritten to conform to MIB. The ritual and etiquette surrounding the Sultan have become more intricate and mysteri-ous. The Sultan himself has given up, in public at least, some of the more lavish aspects of his lifestyle and become more conservative.

"The government is trying to more or less invent some general Brunei identity," says one Bruneian. "At the centre of this is Islam, which means any non-Moslems are excluded.\*

Brunei has become noticeably more Islamic, Buddhist temples have been closed and Moslem principals have been appointed to mission schools. Expatriate preachers and priests who had lived for several years in Brunei have been told to leave. Islamic scholars returned from studies in Cairo and elsewhere in the Middle East form a potentially powerful group in government. As elsewhere ... South-East Asia, the Chinese control much of the commercial life of Brunel. Some have grown very rich. But the Chinese face an increasing array of restrictions.

Nearly 70 per cent of the population is under 30 years of age. The government is clearly worried about increasing unemployment.

Despite the emphasis on national identity, the outside world is intruding. There are Bruneians who want some say in the running of their country. A more educated generation is becoming informed about their rulers and life abroad. Soon they might wonder if they are living in the best of all possible worlds.



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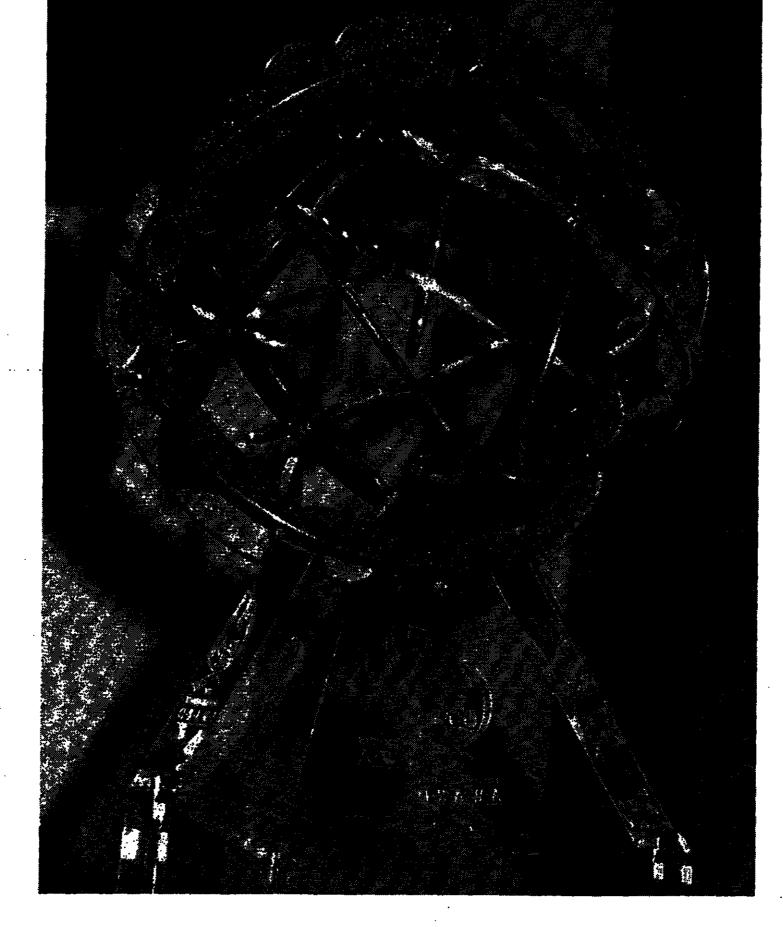


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# south Lebanon guerrilla bases

By Judy Maltz in Jerusalem and Lara Marlowe in Beirut

ISRAELI aircraft and artillery bombarded Shia Moslem villages in southern Lebanon yesterday in retaliation for a guerrilla attack at the weekend in which five soldiers were killed and another five

Israel also deployed substantial military reinforcements in its occupied zone inside Leba-non, where the attack by Iranian-backed Hizbollah forces

The shelling by Israel and its South Lebanon Army (SLA) militia allies extended across almost the width of Lebanon, from the Mediterranean in the west to the lower Bekaa Valley in the east. A UN source said 200 shells exploded in just one hour around the market town of Nabatiyeh and in the Bekaa.

Israeli hellcopter gunships raided two villages, including Kfar Tibnit, a staging ground for Iranian-backed Hizboliah

At least eight Lebanese civilians were reported wounded.

Lebanese-based guerrillas also fired rockets into Israei's self proclaimed security zone in the southern part of the terri-

Prime Minister Yitzhak Rabin, addressing the opening winter session of the parliament, held both Syria and the Lebanese movements responsible for the attacks.

"It's hard to understand how they (Syria) on the one hand, are involved in negotiations with us, and on the other hand, permit this kind of action," said Mr Rabin. Gen-eral Ehud Barak, chief of staff of the Israeli army, said Israel would continue to fight the guerrillas and would "exact a high price" for the Hizbollah

Syria maintains 40,000 troops in Lebanon and most of Hizbollah's material and financial assistance from Iran passes through Syria.

The Lebanese and Syrian governments have refused to disarm Hizbollah on the grounds that it was a "resis-tance movement" fighting Israell occupation.

# Israel attacks | Extremists' knife enters near Egypt's heart

Tony Walker and Michael Skapinker on the threat to tourism from the recent attacks on foreigners

AST MONTH Mr Fouad Sultan, Egypt's tourism / minister, boasted that the country had "the least terrorism of all the countries of the world...." and that "everything is under control".

Mr Sultan, regarded as one of the better performers of a generally lacklustre Egyptian administration, could be excused for wondering whether he might not have erred by tempting fate.

A sudden rash of Islamic extremist violence against tourists is endangering the country's multi-billion dollar tourism industry at a time when it was achieving spectacular growth rates and new investment was pouring into the sector.

The slaying last Wednesday of a British tourist south of Cairo and the stabbings at the weekend of Russian visitors to Port Said at the entrance to the Suez Canal have cast a pall over an industry that had been reaping tremendous rewards

since the end of the Gulf war. Together with concern engendered by the Cairo earthquake which killed up to 600 people (none of them tourists) these latest incidents have drawn unwelcome attention to the possible dangers of Third World travel, especially in a country where Islamic extremism is on the rise. Tour operators and large hotels contacted in Cairo yesterday said they were experien-

cing cancellations among both individuals and, more worryingly, tour groups - the lifeblood of the industry.

The Cairo Marriott said that tour operators were reporting that group numbers would be down by as much as 20 per cent. Italian groups - tourism from Italy has been booming - were prominent among those notifying cancellations.

Foreign embassies in Cairo,

sensitive to the importance of

tourism to the hard-pressed Egyptian economy, have been guarded in their comments on dangers to visitors, but most western missions have felt obliged, in response to inquiries, to point out the risks In London, Thomson, the UK's biggest travel company, said it saw no reason at the moment to be concerned about

Egypt.
The company, which takes 25.000 tourists to Egypt annually, said: "These are isolated incidents, just as there was another bombing in London on Sunday night." Thomson said it had had "one or two" cancellations.

future bookings or the safety of

its 700 customers currently in

Kuoni Travel, which carries

Construction company

25 employees - health scheme and

**Egypt: tourism** Number of visitors (m)

year, said it had one cancellation last Friday. Mr Martin Thompson, man-

aging director of Abercromble & Kent Travel, an upmarket operator, said: "We believe that people should not go off the beaten track in Egypt." The company, which takes 11,000 tourists to Egypt each year from the UK, the US and Australia, said: "We're keeping our ears close to the ground both

15,000 UK tourists to Egypt a here and in Cairo. But nobody in London has cancelled so

> However, Egyptian tour operators fear a return of the gloomy Gulf war period and its aftermath during which Nile ferries sailed empty and hotel occupancy rates plummeted.
> With investment of more

than US\$1bn planned for an industry which is Egypt's biggest foreign currency earner, apart from workers' remittances, the stakes are high. A million Egyptians are estimated to derive their livelihood either directly or indi-

rectly from the tourism sector,

1994/95\*\*

Year of Gulf Crists, "projected

gross domestic product. Barring accidents, Mr Sultan had predicted that numbers of visitors would grow to 5m annually by financial year 1994/95. This would represent a numbers in a decade, and there

remains scope for further

Hotel room capacity in Egypt has more than doubled since 1985 to 53,000, barely keeping pace with demand. Another 14.000 are under construction

and there are plans for more. Businessmen with projects already under way are unlikely to be deflected by the recent troubles, but those planning to make commitments may pause; for whatever officials might say about internal stability, there is increasing concern about a surge in fundamentalist violence amid growing signs of disaffection with the established order.

Unless, the authorities can find a way to neutralise Islamic militants, prospects are for more rather than less trouble. Ominously, extremists under the umbrella of al-gama'a al-Islamiya (literally, Islamic groups) appear to have decided to target visitors as a means of undermining the government's authority.

Anonymous spokesmen have, since August, been threatening to strike at tourwhich contributes 6 per cent of ists and tourist installations. That they have now made good their threats suggests that a rudimentary network exists to carry out pin-prick attacks. The militants may have found

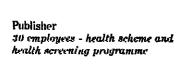
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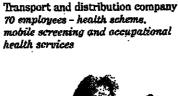














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Type of business

# Cairo buildings collapse into street

TWO four-storey buildings to evacuate casualties. collapsed into the streets of central Cairo yesterday, witnesses said, Reuter reports from Cairo.

It was not immediately clear how many people were hurt. Scores of young men struggled to move the rubble with their hands, the witnesses added.

Women wailed and screamed at the site as ambulances and rescue teams fought their way through heaps

of rubble and choking dust

Witnesses said an old building had collapsed into a new one and they both fell onto the

"At least one badly injured person was taken away on a stretcher," a Reuter reporter said from the scene.

It was impossible to determine whether the buildings collapsed because of the earthquake which hit Egypt on October 12, killing 552 people and injuring some 10,000.

# **Dushanbe** quiet after defeat of Nabiyev troops

DUSHANBE, the capital of Tajikistan, was mostly quiet last night after the government, backed by units of the Russian army, defeated a two-day coup attempt by supporters of the former Communist president.

The rebels left Dushanbe after the government of acting President Akbarshah Iskandarov promised that a special parliamentary session would decide whether Mr Rakhmon Nabiyev, who was ousted from office at gunpoint last month, should be reinstalled. There was no indication whether the promise would be kept.

More than 2,000 irregular troops patrolled the city last night. There was occasional gunfire.

The coalition Tajlk government of pro-Islamic and democratic parties has fought forces loval to former President Nahiyev since May in battles that have killed more than 1,000 people. The pro-Nabiyev forces possess substantial arms, including armoured vehicles, but analysts said they seemed unlikely to mount a new challenge to the government soon.

Part of the reason is a lack of leadership. Two of the three strongest rebel military leaders

in the coup attempt, which began at dawn on Saturday when they seized control of much of Dushanbe.

Mr Rustam Abdourahim was killed and Mr Langari Langariyev wounded: both were leaders of the irregular militia recruited from the southern Kulyab region. The political leader of the coup attempt, Mr Safarali Kendjayev, the former parliamentary speaker, was wounded by his own troops when Commonwealth of Inde pendent States forces escorted the rebels out of Dushanbe on Sunday night.

This leaves just one of Mr Nabiyev's key military leaders Mr Sangak Safarov, perhaps the most daring and skilful of the ex-president's lieutenants fully operational. Mr Safarov did not take part in the

latest fighting. The CIS garrison in Dushanbe provided tacit support to the Tajik government during the coup attempt. Though taking no part in the battle, the 201st CIS Division took control of virtually all of the capital's strategic points. It blocked roads leading into Dushanbe, preventing the entry of rebel reinforcements, and defended the railway station, the television station and the airport.

## **Kuwait plans sell-off** of telecoms services

KUWAIT plans to privatise its telecommunications services, a communications ministry source said yesterday, Renters evaluating our assets," he said. reports from Kuwait.

He said a company would be established, possibly within six months, which could offer shares and begin functioning in 1994\_

The company, to be called the Kuwait Telecommunications Company, would take control of local and international phone calls, fax and telex services from the communications ministry. Mobile phones will remain in private hands, he said.

Initially the company would be 51 per cent owned by the public and 49 per cent by the government, the source said. The government could then sell up to a 25 per cent stake to

foreign investors, retaining a 24 per cent stake, he said. The equipment of the telecommunications ministry would be transferred to the new company, the source said.
"We are in the process of The launching of the com-

pany would be a major step in the government's programme to privatise public services. • The investment branch of the Kuwaiti government has reported "improprieties" in its troubled investments in Spain and the government has referred the case to the prosecutor-general, Reuter reports

from Kuwait Finance minister Nasser Abdulla al-Rodhan told the official news agency KUNA yesterday that the executive committee of the London-based Kuwait Investment Office (KIO) disclosed the impropri-

eties in a preliminary report. "The finance minister has referred the subject to the prosecutor-general to take the necessary legal measures," KUNA

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# **Outbreak** of 'Perotnoia' baffles experts



has again given a strange twist to the twist to the already convo-

luted plot of this year's US presidential election, with his allegations of a conspiracy

by the Republican party to dis-rupt his daughter's wedding, writes George Graham in Washington.

Mr Perot claimed on Sunday that this plot was the real rea-son he withdrew from the election in July and not, as he said at the time, the revitalisation of the Democratic party and the prospect that his candidacy would deprive any candidate of a majority in the electoral col-

lege.

Mr Perot yesterday repeated his claims, while admitting he had no proof.

Political analysts yesterday were scratching their heads over whether voters would see Mr Perot's charges as a credi-ble example of the Republican party's propensity for "dirty tricks," or as further evidence of the Texas tycoon's penchant for plots and conspiracies which has already spawned a host of "Perotnola" and

'Inspector Perot" puns. The episode might be dismissed as a trivial aside, but it comes at a moment when the campaigns of both President George Bush and Governor Bill Clinton are agohising over the likely path of Mr Perot's support in the final week before next Tuesday's election.

Mr Perot, who re-entered the campaign at the beginning of this month, has gained ground steadily since the three televised debates in which he appeared with Mr Bush and Mr Clinton. Several opinion polls now put his vote at about 20 per cent. His advance has come mainly at Mr Clinton's

Pollsters wondered whether the Texas independent's support would prove to be a

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years, if not decades,

environmental goals.

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unprecedented proportions began at

MR Ross Perot short-lived fever, reaching a peak and dropping away before November 3, or a more endur-

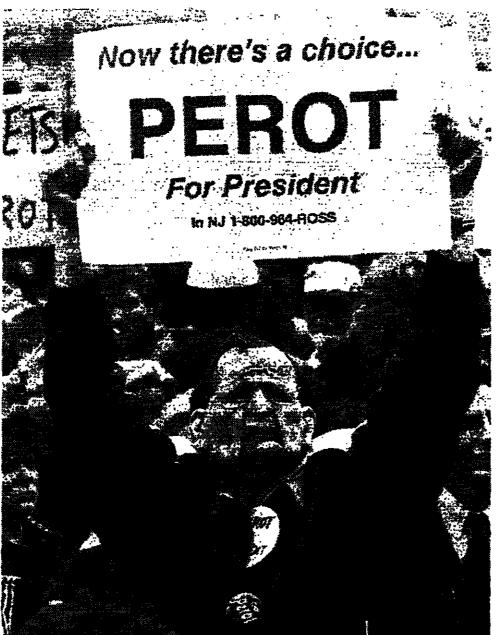
Public reaction to his charges could play a considerable role in that. In June Mr Perot's standing

in opinion polls slid rapidly in the face of repeated stories about his habit of using private investigators against all and sundry - business foes, Mr Bush's sons and even his own

"He is, after all, accusing the president of the United States of organising an assault on his daughter's wedding. Either he is going to marginalise himself or the president is going to be involved in controversy. I think it's more likely he will marginalise himself," Mr Stanley Greenberg, a pollster for the Clinton campaign, told the New York Times.

CBS Television's widely watched "60 Minutes" programme, on which Mr Perot made his allegations, made it perfectly clear that its own and FBI investigators had both found the charges unfounded. But the Bush administration

has laid itself open to such charges by its search of the passport files of Mr Clinton and his mother, a search which Mr Bush himself has termed "reprehensible".



Bush for Ross: A supporter of Ross Perot, wearing a George Bush mask, holds up a placard during the independent candidate's rally in Flemington, New Jersey

# Clinton thrives on nocturnal adrenalin

R can cruelly expose character traits. In President George Bush it lays bare a fragile command of language - he thanked a New Jersey rally the other day for a wonderful recession". In Mr Ross Perot it strips layers off an aiready thin skin.

In Governor Bill Clinton it reveals the increasingly evident fact that he is a night person. The Democratic presidential candidate at dawn often seems on auto pilot, not necessarily helpful given the frequency this year of breakfast television interviews. When the sun goes down a different man emerges.

This worked to his advantage on a crisp Sunday night in Winston-Salem, North Caro-lina, at the ramshackle Dixie Classic fairground. He was late arriving from Michigan, as all politicians are from everywhere. Local entertainment had done its best to keep a crowd of about 3,000 warm, especially a folk group which sang a nice ditty about Mr Bush: "Read my lips, I'm just the driver/I don't know where we are either."

But the rally was expecting "something special" which, according to Mayor Martha Wood, appears to be Winston-Salem's current slogan.

It did not quite get it from Senator Al Gore, though he tried to set up his running mate in style to kick off the pair's latest, and probably last,

When the sun goes down a different man

emerges, writes Jurek Martin

While Mr Gore was running through his now predictable bag of rhetorical tricks, carefully mentioning the word "change" every third sentence, Mr Clinton stood at the rear, an arm round his wife Hillary, and occasionally pointing out signs in the crowd to his

daughter Chelsea.
Mrs Clinton, greeted by a chorus of "Happy birthday to you," which it was, put in what is now her standard cameo performance when appearing with her husband and when he has not lost his voice - a broad smile and three sentences. If she is frustrated by this deferential role, she has become far too good a political trouper to let it show. Husband Bill, though, could hardly wait to get started. "My

mother," he said, about the State Department's investigations into every passport ever held by anybody ever called Clinton, "has handled far tougher people than George Bush in her life".

The crowd liked that one and it liked even more his next foray. Mr Perot, he chuckled,

of the health of manufacturing industry - is the last important statistic before the

election.

Mr David Wyss, chief economist at DRI
McGraw Hill, the forecasting group, is
typical in expecting a rebound towards
50 per cent after an unexpected fall to 46

su per cent amer an unappected tall to 40 per cent in September.

Any figure below 50 per cent, however, the index is mostly of interest to financial markets in mostly of interest to financial markets and means little to the man on the street.

financial markets and means little to the man on the street.

Mr Bush is fortunate in one respect: he will not be embarrassed on the eve of the election by news of a rise in the unemployment rate — by far the most politically sensitive indicator. Monthly employment figures are released on the first Friday of the month and so will not appear until after the election is even or

had just that night accused Mr Bush of investigating his children while earlier Mr Bush had accused Mr Perot of an identical offence. If all they could do was pry into the lives of each other's children, then, in contrast, "I would like to look after 'your' children".

He ran through his standard economic policy proposals more briskly than usual, but all the time returned to Mr Bush (though not again to Mr Perot). Detecting a Bush/ Quayle placard in the crowd, he pointed at the offender. Why listen to them? They tell lies. Listen to me," he urged. In a well-wrought coda he said the country was facing "an age old conflict - of hope versus fear...of new ideas versus comfortable and proven

Always there was an explicit appeal to his audience. Looking like a first world war recruiting sergeant, he pointed at the crowd and said: "I want you to be part of the bi-partisan movement sweeping the

North Carolina had been "a beacon of hope" in the US and if light were now shining in Orange County, California, that bastion of conservatism where he had held a successful rally last week, then surely, Mr Clinton said, it should be blazing here in the tobacco fields - not that he mentioned Winston-Salem's state crop by

It was a good speech, bog standard to be sure but lively and delivered with some style. It broke no new ground, but the ground Mr Clinton is trying to break here is the 20-yearold Republican monopoly of the region, interrupted only briefly in 1976 by another southerner, Jimmy Carter.

But this was Sunday night. Yesterday morning, before boarding the bus, it was another television studio and another national audience and back to auto pilot again. The answers rambled, he agreed and disagreed with his questioners. He hardly let Mr Gore get a word in.

But he was awake enough to remember the cost of a quart of milk, a gallon of petrol and a

THE weak economy has been a handlesp for President George Bush throughout the presidential election campaign. He should avoid big embarrasments in the next week but the figures are unlikely to show convincing signs of recovery, writes Michael Promes in Washington.

☐ Today. The single most important pre-election statistic — gross domestic prod-uct for the third quayter — is released. For Mr Bush to gain an advantage it would have to show growth at an annual rate of 2 per cent or more.

nsus view, however, is tha The consensus view, however, is that third-quarter growth will be 1.5 per cent, about the same sluggish pace as in the second quarter. Consumption, two thirds of economic activity, probably grew at about 3 per cent, but this is likely to be largely offset by weakness of trade and capital spending.

Some bears believe a worse figure is

In Rio, major nations agreed

to spend billions to control pollution.

Guess who's the leader in controls?

manufacturing operations. They

also help industries meet tighter

production specifications.

#### DATA UNLIKELY TO GIVE BUSH A LIFT

ible. Mr Allen Sinei, chief economist for The Boston Group, an economic con-sultancy, forecasts growth at an annual rate of only 0.9 per cent. A figure below 1 per cent would allow Mr Clinton to ciaim the economy was deteriorating

The Conference Board also published its closely followed consumer confidence index. Most analysts expect a small decline in October, for the tourth consecutive month. Confidence is running at about half the level normal in a vigorous

☐ October 28. Analysis expect figures for durable goods orders to show a 0.5 per cent increase last month, a modest

August. However, a nasty shock should not be ruled out as consensus lorecasts for this and other figures have frequently been over-optimistic.

Personal income and consumption fig-

Personal income and consumption re-ures for September are expected to show modest increases of 0.5 per cent and 0.3 per cent respectively, following declines in August. Weaker than expected figures might causes ripples in financial markets but would have little effect on the presi-tential reco

October 29. State unemployment insurance claims for the week ending October 17 may show an artificial decline, because of the Communications of the Communication of the Communic

Claims figures have been falling in recent weeks and the Bush campaign may by to use the data as evidence

October 30. Figures for new home sales are expected to show a modest rebound last month — an increase of per tent plunge in August. Another fall in home sales would be disturbing evidence that the housing market is not recovering despite repeated cuts in inter-

# Cuban trade caught in battle for Florida vote

EMOCRATS and Republicans, falling over each other to woo the Cuban exile community and net Florida's 25 electoral college votes in next week's presidential election, have infuriated America's allies.

At issue is a new law making it illegal for subsidiaries of US companies based anywhere in the world to trade with Cuba. The European Community, Mexico and Argentina have complained that the US has no business telling companies overseas who to trade with: Canada and Britain have forbidden companies incorporated locally to take any notice of it. Florida has long been a

Republican bastion, thanks to the party's tough anti-Castro policies that have secured the support of the state's 700,000 Cuban-Americans (83 per cent of them in Dade County). "Those votes in Dade

County, Florida, mean more to George Bush right now than the whole of the EC and Canada put together," said Mr Michael Krinsky, a New Yorkbased lawyer who represents Havana's interests. Mr José Cardenas, director of

research at the conservative Cuban American National Foundation (CANF), added: Republicans talk the political language of Cuban Americans. But now the Democrats are trying it on for size and like the way it looks." Two years ago President

Bush vetoed legislation similar to that signed into law last week and for months opposed the new law, promoted by Democratic Congressman Robert Torricelli. But once Governor Bill Clinton, the Democrat's presidential candidate, endorsed the proposals, which were tacked on to a defence spending bill, Mr Bush changed his mind. He signed the bill at a Republican cam-paign function last Friday in a

"It's the Carry Florida Amendment," snorted an exec-

smart Miami hotel.

New bill aims to capture support of US state's exile community, writes

utive at a company that stands

Elizabeth Pisani

to lose several million dollars The bill is the brainchild of Mr Jorge Mas Canosa, a Cuban-American millionaire variously described as a cham-

pion of freedom for the Cuban people and a pretender to the esidency in a post-Castro Cuba. He is chairman of CANF, whose Free Cuba political action committee contributed \$17,000 (£10,430) to Mr Torricelli's campaign. Mr Mas Canosa's organisations have also rustled up half a million dollars in funds for about 50 other legislators around the country. Conservative Cuban-

Americans say other countries are complaining about sovereignty because they care more about profits than about democracy for Cuba. But a

Canadian official stressed: "We are trying to separate Cuba out from this argument. The country doesn't matter. What matters is the overreach of the US law into Canada.'

US trade with Cuba has been restricted for three decades, but for the last 17 years subsidiaries of US companies based elsewhere have simply had to apply for approval from the Treasury in Washington to trade with Cuba. Now such trade is illegal.

Carefully worded comments from the State Department, which earlier in the year opposed the Torricelli bill, suggest Washington will be a limp crusader against US subsid iaries ignoring the new law.

The department, along with representatives from both the Bush and Clinton campaigns, says the legislation is the last straw that will break the back of an increasingly shaky Cas-

tro regime. However, some analysts feel the new law will give Cuban President Fidel Castro a new se of life. "This bill gives Castro all he needs to scream imperialism without hurting materially," said Mr Andrew Zimbalist, an economist at Smith College, who recently returned from Havana.

Some 300 US subsidiaries requested approval for \$718m of trade with Cuba in 1991, \$13m up on a year earlier, although economists believe the actual trade was far lower. Executives at some compa-nies maintain the US suffers

most from restricting this trade. An executive at commodities traders Cargill said:



Fidel Castro: could be given new lease of life

"One of the basic issues that we brought to the attention of anyone willing to listen on Capitol Hill was that if you close off opportunities to US companies, business will move to other countries." Cargill's Geneva-based subsidiary Cargill International accounted for three-quarters of all US subsidiary trade approved with Cuba

The company's entreaties made little headway. "We were told it wasn't an economic issue, it was a human rights

But Mr Mas Canosa is well aware of the economic implications. "[When Castro falls] a market of 11m consumers will open up overnight; a market that will need everything from toilet paper to the most sophisticated computer. And most of that will come from Florida."

# Blue Jays distract Canadian voters

By Bernard Simon in Toronto

THE streets of Toronto were clear evidence yesterday that Canadians savour a victory over their US neighbours far more than they fear the threat of their own country failing

At a polling booth on Queen's Quay, near the shores of Lake Ontario, a steady trickle of voters arrived to cast their ballots in a landmark referendum on a new constitu-tion. The final result of the vote was to be announced early this morning, but the sixweek referendum campaign

has been marked by anger against politicians and a desire to move beyond the dreary business of constitution-mak-

The queue was much, much longer and the mood far more exuberant just a few hundred yards to the north at the entrance to the SkyDome, Toronto's sports stadium.

Braving near-zero temperatures, baseball fans began lining up before dawn yesterday to ensure a seat for the lunchtime celebration in honour of their beloved Blue Jays, which became the first team outside the US to win the World Series baseball championship. In reality, the Toronto Blue Jays are about as Canadian a team as the World Series is an international competition. All their players are either Americans or from the Caribbean, and few of them even live in the frozen north. But the Blue Jays' victory

does have some tangible benefits for Canada. The team is owned by two pillars of Canadian business; John Labatt, the brewing group, has a 90 per cent stake and the remaining 10 per cent is held by Canadian Imperial Bank of Commerce. The Blue Jays' success on

the field is a commercial bonanza for its owners - not to mention Toronto's recession-hit T-shirt and souvenir industry. The SkyDome has pulled in more than 4m fans in each of the past two baseball seasons, more than any other North American ballpark. But the team has needed

every penny from the tickets they have sold. They spent more than C\$46m (£23m) on salaries for players and coaches last season, leading cynics to suggest that any team could win the World Series if it threw enough

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#### **Ferry** operators accused of collusion

By Richard Tomkins, Transport Correspondent

CROSS-CHANNEL ferry operators have been accused by British hauliers of colluding to profit from sterling's devaluation by imposing big currency surcharges on cross-Channel freight tariffs.

The Freight Transport Association, a body representing freight carriers, yesterday said it would almost certainly lodge complaints with the Office of Fair Trading and the EC competition directorate if the sur-

charges were not withdrawn. Within the past few days, all three of the biggest cross-Chan-nel ferry operators - P&O European Ferries, Sealink Stena Line and Brittany Fer-ries - have announced freight surcharges for British carriers.

In letters to hauliers, the ferry companies have said the surcharges are necessary because the value of their sterling receipts has fallen relative to costs incurred in foreign currencies - for example, on fuel, port dues and wages.

From November 1, they plan to introduce a sliding scale of surcharges for customers paying in sterling, varying from week to week according to the exchange rate. At sterling's present level, the surcharge would be about 10 per cent.

British carriers say their is no justification for surcharges because at least half the ferry operators' income comes from Continental carriers in foreign currencies. This means their currency gains are at least equal to their losses.

Operators are accused of collusion on the grounds that the surcharges, where comparable, are identical; because they come into operation on the same date and because letters to hauliers are similarly worded. Collusion between cross-Channel operators is forbidden following the UK government's refusal to permit co-operation on services and fares. All three denied acting together. Sealink said its move had come first, while the others said they had followed suit because they regarded the surcharges as justified.

# DTI admits MI6 role of Matrix head

By John Mason

A TOP Whitehall official yesterday admitted that the managing director of a UK machine tools exporter worked for MI6, the intelligence service, to eather information on lraq's nuclear programme.

Ministers also approved the continued export of equipment by Matrix Churchill to one of fraq's main defence procurement agencies a year before the invasion of Kuwait In order to preserve the intelligence link.

Giving evidence at the trial of three former Matrix directors at the Old Bailey, Mr Eric Beston, an assistant secretary at the Department of Trade

and industry, agreed that one reason ministers approved an export licence to Matrix in early 1989 was to maintain an intelligence source.

He did not know at the time that the source was Mr Paul Henderson, then managing director, and only learnt this when Customs officials began to gather material to bring the prosecution, he said.

Mr Beston's admission followed a revelation by Mr Henderson's attorney that his client worked for MI6 and helped gather information about Saddam Hussein's attempt to develop a nuclear bomb.

Mr Geoffrey Robertson told the court approval by ministers of the export licences of

machine tools destined for mil-itary use enabled Matrix to survive as a company and Mr Henderson to continue acting for MI6. Matrix went into receivership earlier this year. Mr Henderson, along with

Mr Peter Allen, the company's former sales director and Mr Trevor Abraham, the former commercial director, all deny four counts of breaching export regulations between July 1988 and August 1990.

The prosecution has alleged the three men deceived the DTI by pretending machine tools and computer software exported to Iraq were for civilian, not military use.

Some of the equipment exported by Matrix Churchill

Nassr, which the UK government knew played a major role in the Iraqi defence procurement programme. Mr Robertson told the court. The two companies were connected. with Dr Safa Al Hobobi heing the chairman of Matrix Churchill and a director of Nassr. This connection was known to

According to a secret Foreign Office memo, evidence existed linking Dr Hobobi with the Iraqi nuclear programme, the court heard.

the DTL Mr Beston agreed.

Mr Robertson asked if the main reason for ministers granting the licences was so that the intelligence service could continue to have access

was sold to the Iraqi company to Dr Hobobi's intelligence network through Matrix Churchill. "That was one of the considerations." Mr Beston said.

> Mr Beston also agreed that it was known both within the DTI and by ministers that the goods to be exported would be used in Iraqi munitions factories. He also agreed that Mr Abraham had told DTI officials that most of the machine tools exported would be used for munitions production.

> Earlier, Mr David Bryars, a senior principal with the Export Credits Guarantee Department, agreed that it had known that Industrias Cardoen, the Chilean intermediary in an earlier transaction, was an arms manufacturer.



#### Lloyd's faces competition suit by Names

Lloyd's came under fresh legal pressure yesterday when five Names lodged a complaint alleging breaches of European competition rules by the insurance market. A 100-page complaint about an alleged failure of self-regulation was lodged with the European Community. It argues that Lloyd's immunity from suit or judicial scrutiny runs contrary to the principles required by the EC treaty of redress to a national court. It details arguments under articles 85 and 86 of the Treaty of Rome. The five Names behind the action are pressing the EC to prevent Lloyd's drawing down from their deposits pending a full investigation of their com-plaint. The Names — individuals whose assets back under-writing at the market - are members of the 172-strong Lloyd's Deposit Defence Group. Their campaign might threaten Lloyd's ability to

#### **BNF** fights cancer test case

meet claims.

British Nuclear Fuels was accused in a civil lawsuit of causing or contributing to the cancer which affected two children whose fathers worked at the Sellafield reprocessing plant in Cumbria. The High Court test case, on which up to 40 other claims may depend, includes allegations that nuclear radiation damaged the fathers' sperm or the mothers' eggs and resulted in genetic injury. BNF is contesting the case, expected to last between six months and a year.

#### Shake-up of heritage body

English Heritage's plans to shed responsibility for 200 of

Britain in brief its 360 historic properties and cut 180 of its 1.600 staff vactor. day prompted angry criticism from MPs. The proposals involve selling off 200 properties or turning them over to local authorities or trusts and have already received government approval. Mr Robin Corbett, a Labour opposition national heritage spokesman. criticised the "total secrecy" with which the plans were drawn up and warned some historic monuments would be "doomed to neglect".

#### N Sea oil terminal fire

A fire at Europe's largest oil terminal, Sullom Voe in Shetland, halved oil production and resulted in the suspension of gas processing. No one was injured. The £400m terminal handles nearly half the UK North Sea oil production.

#### Channel 5 decisions

The future of Channel 5, the planned new UK national television station, could depend on decisions taken in Milan in the next two weeks. Fininvest, Mr Silvio Berlusconi's media group, is considering taking a stake of between 20 per cent and 30 per cent in the Thames Television bid for the channel. The Italian company has agreed to make up its mind before the middle of next month when the Independent Television Commission will decide whether a licence is to be awarded for the channel.

#### **R&D** funding

UK projects winning funding from the European Community increased sharply this year as a result of a Department of Trade and Industry initiative on R&D in computer integrated

Out of 235 proposals that were submitted to the EC's **European Strategic Programme** for Research and Development in Information Technology (Esprit) III programme on computer integrated manufacture and engineering (Cime), 14 projects led by UK organisations and 33 projects involving UK participants were awarded funds by the pro-

# All to play for as stakes are raised on treaty vote

A not have enough trou-bles. Engulfed by unrest over the economy and Europe, the prime minister found himself caught yesterday in yet another crisis – this time over a fumbled attempt at

news management. The rash of reports that Mr Major was ready to call a general election if he was defeated over the Maastricht treaty left his party, ministers and the Whitehall information machine engaged in a desperate but less-than-successful exercise in

damage limitation. Amid confusion and dismay even among pro-Maastricht Tory MPs, the exercise left unanswered who in the government and why had decided to raise the stakes so dramatically in the Conservative's pri-

vate war over Europe. At the heart of the row were weekend press reports that Mr Major would respond to a defeat during the Maastricht "paving" debate on November t by calling a general election. No one at Westminster doubts that the prime minister feels strongly about the issue. But suggestions that a defeat on the timing rather than the substance of ratification would send him hotfoot to Buckingham Palace to ask for the dissolution of parliament was

S IF Mr John Major did received by cabinet colleagues not have enough trouwith open-mouthed surprise. The reports simultaneously outraged Conservative Eurosceptics and persuaded the Labour leadership that it had found an excuse to abandon its European credentials to vote

against the governmen The story first surfaced in reports from journalists accom

examines John Major's tough stance on Maastricht .

Philip Stephens

panying Mr Major's weekend trip to Egypt. So when Sunday's front pages carried identical headlines about the election threat, cabinet ministers were among those who drew the conclusion that Mr Major was the source. The prime minister reinforced that view by insisting that others could draw their own conclusions from his strong support for the treaty. He seemed happy that Tory MPs would deduce he was

threatening them with a Labour government. But as ministers and Tory MPs expressed horror at what

hara-kiri" another version of events was circulating at Westminster. Some ministers were suggest-

ing that Mr Major's officials and in particular Mr Gus O'Donnell, his press secretary had stretched too far the logic of a deal agreed at last week's cabinet meeting.

That meeting agreed that the government needed to demonstrate it was serious about ratifying the treaty by bringing the legislation back to the House before the Edinburgh summit in December.

The suspicion was that Mr Major's officials had taken the accord a step further by suggesting that the defeat in the Commons of such a decision would lead to a general elec-tion. The trouble is that it was impossible yesterday to find a Tory MP or minister willing to agree with that logic.

Downing Street retreated into the argument that Mr Major was confident of winning on November 4. But officials refused pointblank to withdraw the threat. It may well turn out that Mr Major has judged the mood correctly but he has raised the stakes dangerously and the judgment of his peers yesterday was that if the vote is lost, the prime minister will be also.

## Job prospects pledge in UK energy review

By David Lascelles, Resources Editor

MR MICHAEL Heseltine, trade and industry secretary, yesterday held out some hope for coal miners threatened by pit closures by promising that his planned energy review would take account of employment prospects in the coal industry. Announcing details of the review, he said it would be

wide-ranging and open, and would culminate in a white paper on energy policy early in the new year. He said the main purpose of the exercise would be to consider each of the 21 pits left on

the closure list in the context of overall energy policy, "including the consequences of that policy for British Coal and the employment prospects for the industry". He would want to ensure that the case for ciosure of each pit "had been fully

Mr Heseltine listed the terms of reference for the review: Whether the prospects for coal had been correctly assessed. Professor Stephen Littlechild, the electricity regulator, would be consulted to see whether any company was abusing its position in the mar-

• The consequences of the "dash for gas" in power generation, how gas compared to

coal in coast and the size of the UK's gas reserves. Mr Heseltine's own powers to authorise new power stations would be covered. • The implications of the statutory obligation on electricity

distributors to buy a proportion of power from sources other than coal, oil and gas including nuclear power.

The opportunities for private-sector production of coal and the position of coal

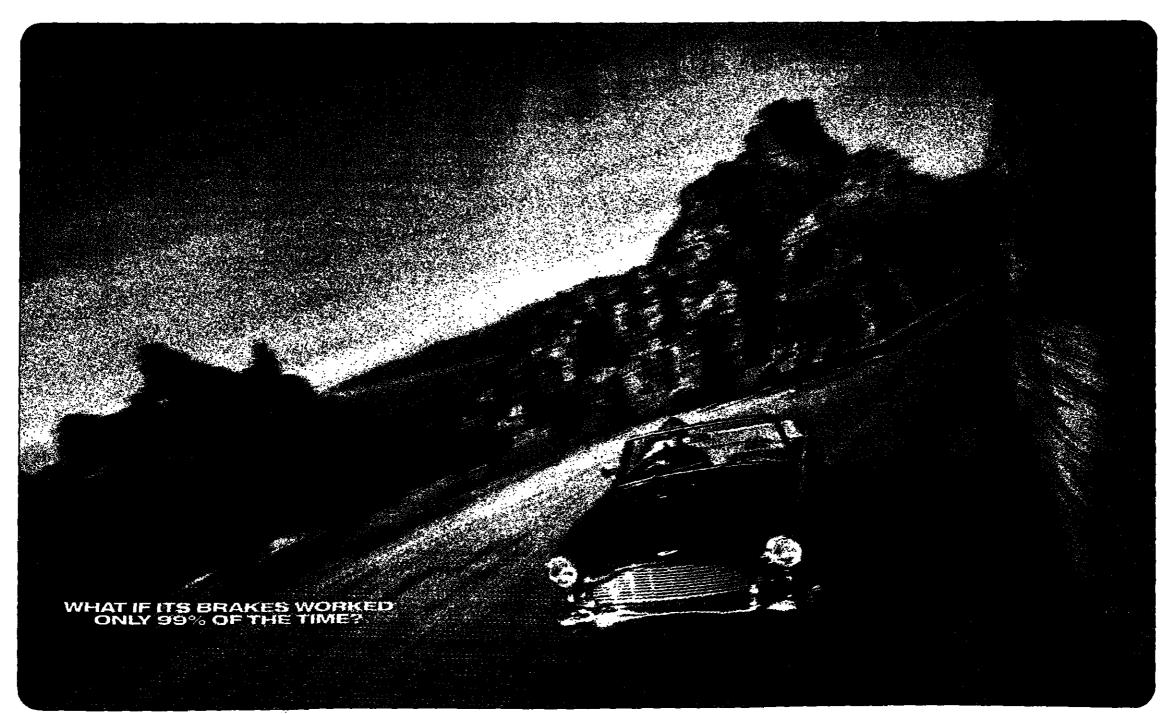
imports. • Regional needs in Wales Scotland and Northern Ireland. Mr Heseltine said consultations would take place with all the big providers and consumers of energy, unions and other

interested parties. Independent consultants would be appointed to report on the prospects for British Coal, to look at its competitiveness and at alternative markets for coal.

Mr Heseltine is to appear this afternoon before the Commons all-party select committee on trade and industry which is conducting an inquiry of its own.

He said he would consider ways of letting the committee see confidential information obtained during the course of his review. Aside from such information he would publish the evidence and findings of

gramme.



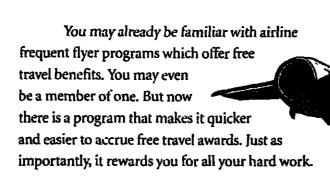
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#### Partnerships not prepared for death

Many business partnerships are unprepared for the problems which can arise if a partner dies, falls ill or wants to retire, according to a survey\* by London Life, an assurance company.

Sixty three per cent of those interviewed said that in the event of a partner's sudden death it would not be possible to replace their experience quickly, although threequarters believed the partnership could continue in busin

Nearly two-thirds said their partnership would suffer if a partner became seriously ill but, even so, 70 per cent had made no arrangements to insure against

Forty per cent of partnerships had no formula to work out the amount of capital which new partners would require to buy into the business, making it more difficult for prospective partners to plan their finances.

The researchers spoke to 300 \*Partnership Research. London Life, 100 Temple Street, Bristol BS1 6EA. Tel. 0272 279179. 8 pages. Free.

#### **UK dependency on** short-term finance

Small and medium-sized companies in the UK are far more dependent on short-term finance than their continental European counterparts, according to a survey\* by 3i, the venture capital company, and Cranfield School of Management.

Overdraft and short-term finance accounted for 76 per cent of the total finance of British companies. Only 25 per cent of British companies had ever used long-term loans compared with 64 per cent of German companies and between 45 and 53 per cent of companies in France, Italy and Spain.

This dependence on short-term finance meant UK companies are badly placed to weather the recession and explained cutbacks in investment said Paul Burns, director of the 3i/Cranfield Enterprise Centre.

A total of 739 companies responded to the survey. \*Financing Enterprise in Europe. Contact Paul Burns or Sue Oliver, Cranfield, Tel. 0234 751122.

Mgmt Buy-Outs/Buy-Ins

Post-recession Expansion

Refinancing/Restructuring

Charles Batchelor and Lisa Wood examine British plans to establish a business support network

# Ending the fragmentation

nesses have often cast envious eyes at the way the continental Europeans organise business support through generously funded chambers of commerce with which businesses are obliged to register.

Starting in April, if the plans of Michael Heseltine, trade and indus-try secretary, are realised, Britain will start to put in place a business support network which will be at least the equal of its continental partners. It would also end the fragmentation of business support initiatives which have confused and irritated small firms in the past.

What the department of trade and industry (DTI) proposes is a national network of about 200 business centres which would provide a combination of advice from experienced business counsellors and a referral service with more specialised help if this is needed.

Lead role in establishing the new network will go to the 82 English and Welsh Training and Enterprise Councils (TECs), but they will be expected to call on the expertise of their local chamber of commerce, enterprise agency and, in rural areas, business support organisations such as the Rural Development Commission

The centres have been provisionally labelled "one-stop shops" but the DTI is keen to remove the impression of a low-grade, drop-in service on every high street. One name which has been considered for the new centres is "Business Point," followed by the name of the

town in which they are based. They are more likely to be set up on business parks or in the offices of existing business support organisa-

We are not tinkering about at the edges," commented one person closely involved in the project. This is not a case of getting the existing services to work better but of achieving a step-change in performance. Business people don't have the time or the inclination to be shuffled around at the inclination of bureaucrats. A simple sign-posting service is not on."

The key staff in the centres will be the "personal business advisers", people with a background in either the commercial sector or public sector business agencies, who will help businessmen and women diagnose their problems. If necessary they will refer their clients to specialist consultancy help, to business databases and to sources of public or private funding.

The business advisers will be trained to a uniformly high standard and the centres will be expected to obtain accreditation to the BS5750 quality assurance standard. The target market will be established small and medium sized busi-

nesses with growth prospects rather

than the new start-up. The one-stop shop proposals are still under discussion in a steering group which includes Gillian Shephard, employment secretary, and representatives of the TECs, the chambers, local authorities and Rusiness in the Community - so

prospectus by the end of November and wants bids in from the TEC-led business groups by January. Between 10 and 15 of the new business centres are expected to be operating from April 1 and the national network is planned to be

completed within about two years. This is an ambitious timetable. The DTI says there is a wave of enthusiasm for the idea but implementation will affect many members of the existing business support network.

The chambers of commerce, in particular, are giving them a somewhat nervous welcome. "If a small business can go along to a one stop shop for help why should it then join a chamber?" asks Ronnie Jacobson, public affairs and marketing manager at the London Chamber of Commerce. "This puts us in a very odd position of helping to put ourselves out of business. Why wasn't funding put into the chambers to let them provide a better

raham Ashmore, a director of the Birmingham Chamber of Commerce, is concerned that the onestop shop programme cuts across chambers' own Effective Business Support programme to create a core network of 50 chambers meeting a common quality standard. Even the TECs, which will lead

the local partnerships, have their worries. Many have already begun working closely with their local



First steps: Christine Parker, manager of Birmingham's newly-faunched First Step Shop

agency and other business organisations and they are keen that the one-stop shop programme should be seen as emerging naturally from these activities rather than as a revolutionary new idea imposed from on high. Birmingham formally launched its own First Step Shop earlier this month in an initiative involving the TEC, chamber, city council and the DTL "We were working on this long before the government announced its plans," says Christine Parket, the manager,

Not that the DTI programme is the first time that anyone has thought of one-stop shops. The present government launched a pilot network of six "business shops" to provide start-up advice and help with tax and social security problems in 1989. In 1990 the Labour party outlined plans for a "one-stop

Crucial to the success of the new venture is funding. The TECs already face pressure on their budgets and additional demands will be made by the one-stop shop network.

The DTI says it is unable to provide a detailed costing of the new centres, although it estimates the start-up costs over the first two

years of each of the pilots could be £500,000, of which £300,000 might need to come from the government. Some of the running costs may be met by the local authorities and from EC funds, while the centres

will also charge for services where appropriate. But it is likely that the TECs will also be expected to commit a substantial part of their budgets to running the one-stop shops. This could be as much as half of the TEC's £80m annual enterprise budget, according to some estimates. Even if this money can be prised

from already stretched budgets, is there strong demand for a new network of advice centres? The DTI view is that small business owners are frequently too busy solving immediate problems - particularly in the middle of a recession - to realise their own long-term needs.

Others disagree. Some specialists believe that small businesses would rather be relieved of the burdens placed on them by government red tape, tax administration - than have these forms of assistance.

Stan Mendham, chief executive of the Forum of Private Business, quewhether small business needs what he sees as yet another level of

business support on top the existing organisations. "When will the gov ernment learn to use what is there?" he asks.

There is certainly a case for asking why the government should now be seeking to create a uniform, national network of business support so soon after abolishing another centrally organised and nationally known agency, the Small Firms Service. This was taken over by the TECs, each of which adopted a new label for the service and a

new method of working.
The DTI acknowledges that it is being prescriptive in setting a general framework for the new network but says that local business organisations will determine the detail.

It believes that the new network will provide a quality of business support equal to or better than that available from the continental chambers of commerce - without adopting the continental model of compulsory registration for all busises. A network which avoided compulsion, deeply repugnant to government and most business organisations, could create a new much needed British model of small business support.

ost business plans are not very guou, any tion to his guide\* to the subject of

making business proposals. This is hardly surprising since most business people will usually produce only one or two in their

Start with a short, preferably one-page introduction, Finch suggests. You have only a few minutes to make a good impression and by the time the reader has finished

# Planning on a good impression

the summary, you have either won

The summary should be written after you have written the rest of the business plan because it must tell the whole story of what you are proposing. Establish why you are writing the plan. Is it to raise finance, to help sell the business or as a general management aid?

Never use jargon. Your plan may be passed on to non-specialists and even the expert appreciates ideas ing expressed in plain English.

Make it easy to read, says Finch, a corporate finance associate with London-based accountants Blackstone Franks. The plan may be the most important thing in your life but it does not have the same

ers. So if the plan is more than three or four pages long put in an index. Number the pages and use a clear type face with plentiful spac-

Remember you are telling a story so the narrative must flow. Do not devote too much time to particular aspects such as the his-mention, say, pending litigation.

sonal details in the main text. But at the same time do not assume the reader knows how your company or its market place work.

Your readers will expect that you have put a positive gloss on your achievements but do not try to deceive them by forgetting to Any deal will depend on trust so be careful not to destroy that at the outset. Investors also have legal redress against directors who misrepresent matters.

Do not leave it too late to pres ent your business plan. Financial backers tend to distrust people who want an immediate answer.

\*Business Plans: 25 Ways to Get Yours Taken Seriously. Kogan Page. 86 pages. £5.99.

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ANNOUNCES A REPEAT CALL

for the highest bid with sealed binding offers for the sale, in toto of the Assets of the Company "Viovatve S.A. - Cast Stee Thessaloniki" with head office in Thessaloniki (the Company") described in detail in the OFFERING MEMORANDUM of

ACTIVITY AND BRIEF DESCRIPTION OF THE COMPANY

The Company was founded in 1975 with head office in Thessaloniki, and operating until the end of 1980. Then, it was declared in bankruptcy and until the end of 1986, when it was subject to the special liquidation provided by article 7 of Law 1386/1983, was involved in the industry products of water works and irrigation made from cast iron (valves, wells, e.L..).

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The Company also owns land of 10,312 m² in Agios Athenassics, Thessaloniki.

CONDITIONS OF TENDER . For this purpose, interested parties are invited to request from the liquidator the Offering Memorandum as well as the draft of a letter of Guarantee and submit a sealed binding offer to the Thessaloniki notary public responsible for the invitation to tender Mrs Mary Kolydaki-Spanou, 3 likimou str. (3rd Floor), tel 30-31-273598 up to 23rd November 1992 at 12.00 hours The submission of the offers must be made in person or by legally appointed repres

. The offers will be unscaled before the above mentioned notary public on 23rd November 1992 at 13.00 hours in the coce of the liquidator and all persons who have submitted offers within the prescribed time limit. Offers submitted after the prescribed time limit will not be accepted and will not be taken into account.

. The sealed binding offers must elearly indicate the offered price for the purchase, in toto, of the Company's Assets (as it is described in the OFFERING MEMORANDUM and the means of settlement, while the payment will not be depend any terms or conditions whatsoever and must be accompanied by a 6 months due, letter of guarantee issued by a bank legally operating in Greece, amounting to thirty million(30.000.000) DRA.

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- . The liquidator is in no way liable and has no obligation towards participants in the tender, either with respect to his evaluation report of the offers, which he will submit to the creditors, or in regard to his proposal evaluating the highest bidder. Also, he is under no liability or obligation to those participating in the tender in the event of its cancellation or resumption, if the result is considered unfavourable by the creditors
- . Those laking part in the tenders and submitting offers will not acquire any right or claim, deriving from the pre-from their participation in the tender against the liquidator and the creditors for any reason.
- The transfer expenses (as defined by article 46e of Law 1892/1990) will be borne by the buyer.
- R. The delivery of the goods offered for sale will take place at their present location.
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b. The liquidator's agent Mr.

(6th Floor, office No 62)

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> FINANCIAL DATA (in they saud drachmas)

1989 1988 1990 1991 914,940 825,512 683,055 919,963 Total Assets 1,046,738 1,129,557 1,179,971 1,073,387 **Total Sales** 

Note: The above financial data are derived from published balance sheets DINATIONALISATION PROCEDURI: 1. Within 20 (twenty) calendar days from publication of the present invitation

interested buyers must submit a binding, written declaration of interest, II. Potential buyers, after having promised in writing to maintain confidentiality, can receive the Offering Memor

other information concerning the enterprise for sale. III. The announcement of a public auction for the highest bid will be published

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a) The head office of ETBA S.A. Directorate of Participations

87 Syngrou Avenue, 2nd Roor, tel. (01) 929.4395 and 929.4396

B) GRIECK EXPORTS S.A.

17 Panepistimiou Street, 1st floor, Tel. (01) 324.3111-115

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For further details please contact: Gary Blackburn FCA, Joint Administrative Receiver,

Barclays House 41 Park Cross Street, Leeds LS1 2QH

Telephone 0532 422666



Chartered Accountants

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The estate covers some 87 acres in one of the most beautiful areas of the country within 15 miles of the centre of London. The farm house is 17th century which is covered by a preservation order. The major leature of the estate is the fully licensed Equestrian centre with national standard facilities for all Equestrian events. The estate is being sold freehold and the farm and Equestrian centre as a business are highly profitable.

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Swindon, Wiltshire

A beautiful late 18th Century country house hotel with planning permission for 62 letting bedrooms

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161/2 acres of mature gardens and parkland

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Peak Drilling Holdings Limited **Peak Drilling Services Limited** Peak Drilling Limited Hardy Taylor Plant Hire Limited

The Joint Administrative Receivers offer for sale the business and assets of the Peak Drilling Group. Principal features of the business include:

 well established group with long term drilling and blasting contracts, located in North-West England, South Wales, and Scatland

furnover S2.5M (approximately 20% + of UK market) with 40 employees
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These shops are trading at a substantial profit despite the

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throughout the current year.

Any disposal will only be made to parties who can clearly

demonstrate that they have the ability to maintain and

continue to develop the principles of The Body Shop and the

successful growth of these UK shops.

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should be made to:

Mr. Raymond Gross

RAYMOND GROSS & PARTNERS

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3rd Floor, Lloyds House,

18 Lloyd Street, Manchester M2 5WA.

Tel: 061 834 0565 Fax: 061 839 0218

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For further details contact the Administrator.

Clive Everitt, Shaw & Company, 195 Banbury Road, Oxford OX2 7AR.

Tel: 0865 310031 • Fax: 0865 310025

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For further details, please contact Jill Howsom at Cork Guily, Cumberland House, 35 Park Row, Nottingham NG1 6FY. Telephone: (0602) 470658. Fox: (0602) 410192.

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#### INVITATION TO TENDER FOR THE HIGHEST BID for the Purchase of the Assets of "TEMEA TECHNIKI S.A. STUDIES, CONSTRUCTIONS AND INSTALLATIONS", of Piraeus, Greece.

ETHNIKI KEPHALFOU S.A. Administration of Assets and Liabilities" of 1, Skoulenion Street, Athens, Greece, in its capacity 25 Liquidator of "TEMEA TECHNIKI S.A. STUDIES, CONSTRUCTIONS AND INSTALLATIONS", a company baving is registered office in Piraeus, Greece (the "Company"), which is presently under the status of special liquidation according to the visions of article 463 of Law 1892/1990,

for the highest bid by submission of sealed hinding offers for the purchase by public auction (the "Auction") of the assets of the Company, as a single whole.

BRIEF ENFORMATION: The Company was founded in 1961 and until 1990 (when it was first declared under liquidation i accordance with Law 2190/1920) was engaged in the manufacturing and trade of machinery, calender mills and mechanica estructions and with the study and surveillance of mechanical and electrological works. The Company's operations ceased in 1991 and no personnel is currently employed. Assets include one plant in Piraeus built on a 863m plot with mechanica

OFFERING MEMORANDUM - FURTHER INFORMATION: Interested parties may obtain an Offering Memorandum spect of the Company and the assets thereof and any further information, upon execution of a confidentiality agreement.

TERMS AND CONDITIONS OF THE AUCTION

The Auction shall take place in accordance with the provisions of article 46a of Law 1892/1990, the terms and conditions so forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Submission of binding offers shall mean ce of such provisions and other terms and conditions.

Binding Offers: For the participation in the Auction interested parties are hereby invited to submit hinding offers, not later than the 23rd November 1992, 12.00 hours, to the Pisseus Notary Public, Mrs Charildia Amocail, address: 53, Filosos Str., Piraeus 185-35, tel: +30-1-412.68.73. Binding offers submitted later than the prescribed time limit, as referred to hereinahove, shall reither be accepted nor considered. The offers shall be binding until the adjudication.

Letters of Generalize: Binding offers must be accompanied by letters of guarantee, for an amount of its twenty five million (25,000,000), issued, in accordance with the draft form of letter of guarantee contained in the Offering Memorandum, by a bank legally operating in Greece, to be valid until the adjudication. Letters of guarantee shall be returned after the adjudication. In the event of non-compliance with the provisions and other terms and conditions referred to in paragraph 1

sereof, the letters of guarantee shall be forfeited as a penalty.

Submissions: Binding offers together with the teners of guarantee shall be submitted in scaled envelopes. S

be made in person or through a daily authorised agent.

Envelopes containing the blading offers shall be unsealed by the above mentioned Notary Public in her office, on the 23rd November 1992, at 13.00 hours. Any party having duly submitted a binding offer shall be entitled to attend and sign the deed

attesting the unscaling of the binding offices.

As highest bidder shall be considered the participant whose offer will be judged, by the 51% of the Company's creditors (the "Creditors"), in their absolute discretion, upon suggestion of the liquidator, to be in the best interestes of all of the creditors of

The liquidator shall give written notice to the highest hidder to appear on the date and place mentioned therein and execute the contract of sale in accordance with the terms contained in his binding offer and/or any other improved terms which may be suggested by the Creditors and agreed upon. Adjudication shall be deemed to take effect upon execution of the contract of

All costs and expenses of any nature in respect of the participation and transfer of the assets offered hereby for sale sha

exclusively borne by the participants and the purchaser respectively.

The Liquidator and the Creditors shall have no liability nor obligation whatsoever towards the participants in relation to the evaluation of the offers or the appointment of the highest bidder or any decision to repeat or cancel the Auction or any decision whatsoever in connection with the proceedings and the making of the Auction. The Liquidator and the Notary shall have no liability for any legal or actual defects of the assets. Submission of binding offers shall not create any right for adjudication nor the participants shall acquire any right, power or claim from this invitation and/or their participation in the Auction again

the Liquidator and/or the Creditors for any reason whatsoever.

10. This invitation has been drafted in Greek and translated in English. In any event the Greek version shall prevail.

For obtaining the Offering Memorandum and for any further information please apply to the Liquidator of the Compan
"ETHNIKI KEPHALEOU S.A. Administration of Assets and Liabilities", address: 1, Skoulenton Street, 105 61 Athens, Greece Tel: +30-1-323.14.84, fax: +30-1-321.79.05 (atta: Mr. Peter P. Dracopoulos) or the Liquidator's agent: Mr. John Pitek address: 19-21, Arachovis Str., Athens 106 80, tel.: +30-1-360.13.24 (from 10.00 to 12.00)

PHSURANCE BROKERAGE established 22 years, commission approx. £100,000. Based in West End. Owner retiring. Offers to Box No. A4455, Financial Times, One Southwark Bridge, London SE1 9HL

# **Industrial & Safety Equipment**

Wellingborough, Northamptonshire

Manufacturer

The Joint Administrative Receivers of Hibass (Photomec) Limited offer for sale the business and assets as a going

The company specialises in two areas of manufacturing:

■ Infra-red machine gauge system equipment. Specialist equipment for the printed circuit industry.

Salient features include:

Turnover £1.5 million.

 Established product and customer base. Skilled workforce.

■ Leasehold premises

Existing order book. For further information contact Myles Halley, Joint Administrative Receiver, KPMG Peat Marwick, Spencer House, 1 Clittonville Road, Northampton, NNI 5BU.

**KPMG** Peat Marwick

#### Show-Wood **Chair Manufacturer**

The Joint Administrative Receivers of Joynson Holland and Company Limited offer for sale as a going concern the siness and assets of this company established since 1883.

Manufacturing Show-Wood furniture for a niche market

■ Supplying multiple retail outlets including well known names Producing 1200 seats per week from premises in High Wycombe

■ Turnover approximately £6m p.a. Room for expansion

110 employees

For further information, please contact the Joint Administrative Receivers

Neil Cooper and Ipe Jacob

#### ROBSON RHODES

186 City Road, London EC1V 2NU
Telephone: 071-251 1644 Telephone: 071-253 4829
tent by 45 institut of Constant Accountains in England and Water to carry on inventions but

#### **Precision Engineers**

The Joint Administrative Receivers of Aerocomponents Limited offer for sale as a going concern the business and assets of this precision engineering company based in Buckinghamshire.

Precision engineers to defence and aviation industries AQAP 4, CAA approved

BS 5750 currently being assessed

Sub contract work and Government, blue chip and aidine customers

Tumover approximately \$700,000 p.a.

9 skilled employees

For further information, please contact the Joint Administrative Receivers Neil Cooper and Ipe Jacob

#### **ROBSON RHODES**

186 City Road, London EC IV 2NU Telephone: 071-251 1644 Telep: 885734 Fox: 071-253 4629

#### INVITATION

**GREEK EXPORTS S.A.** 

for expressions of interest in purchasing the assets of the Maritime Ironworks NAFSI S.A.

In application of the government's denationalisation policy and on the basis of Law 2000/91, GREEK EXPORTS S.A., a subsidiary of the HELLENIC INDUSTRIAL DEVELOPMENT BANK (ETBA) S.A., based in Athens (17 Panepistimiou Street) has been appointed liquidator be decision No. 1208/1992 of the Piracus Court of Appeal and intends to sell, through the procedure of article 46a of Law 1892/1990, as supplemented by article 14 of Law 2000/91, the total assets of MARITIME IRONWORKS NAFSI S.A., based in Piracus at 34 Methonis Street, in which ITBA S.A. has a 95.89% share, with the balance owned by various

The Maritime Ironworks NAFSI S.A. was founded in 1985 following the merger of the joint-stock companies NAFSI S.A. and MINIANOURGIKI S.A. and is engaged mainly in the building, repair, conversion and breaking of ships and other craft and in all types of machine shop works.

The company's productive activity is carried out at its installations on remises rented from the Piraeus Port Authority at Perama, in Attica, in an area of 16,040 sq. metres of which 8,440 sq. metres are covered and the remainder in open working and storage areas. There is the possibility of renting further space if circumstances make it necessary.

The company has a self-owned industrial building in Piracus of 1,195 sq. metres at 34 Methonis Street

FINANCIAL DATA (in million drachmas)

1989 1991 1.060 1,397 1,898 1,778

Note: The above (inancial data were derived from published balance sheets.

DENATIONALISATION PROCEDURE

Within 20 (twenty) calendar days from publication of the present invitation, interested buyers must submit a binding, written declaration Potential buyers, after having promised in writing to maintain

confidentiality, can receive the Offering Memorandum and have access to other information concerning the enterprise for sale. III. The announcement of a public auction for the highest bid will be published within the prescribed time limits and in the same

lior any additional information please apply to:

a) The head office of LTBA S.A.

Total Assets

Directorate of Participations 87 Syngrou Avenue, 2nd floor, tel. (01) 929.4395 and 929.4396 and

b) GREEK EXPORTS S.A. 17 Panepistimiou Street, 1st floor, Tel. (01) 324.3111-115

#### The Marine Club **Leadenhall Street** City of London

The Joint Administrative Receivers of Skeesham Limited GS Kinlan and PR Copp, offer for sale as a going concern the business and assets of this long established and respected private luncheon club situated adjacent to the Lloyds Building in the heart of the City.

 Leasthold with 63 years remaining – rent of 1395 pa with no reviews

 3 Restaurants (200 covers) and separate bars, in all about 6000 sq. ft with quality furniture and fittings Some 2,500 members

Interested parties should contact P Bartrop of the

Receivers' sole agents, Messrs Robert Barry & Co, 7 Upper Grosvenor Street, Mayfair, London W1Z 9PA. Tel: (171-49) 3026, Fase (171-629 9373.

◆ Turnover to 31/12/91 of £1.043m

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By Andrew Armfelt

A s the third-world crisis begins to show signs of ending needed capital s the third-world debt crisis begins to show signs of ending, much of it in the form of direct foreign investment - is returning to Asia, Latin America and Africa.

In the rush to attract foreign business, developing countries risk repeating the errors of the past. One such error has been to underestimate the importance of the method selected for resolving international business disputes.

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Takel Cities.

Many transnational corporations remain unwilling to make direct investments in smaller and poorer countries if those investments would require the company to take its disputes to the local courts. Rightly or wrongly, there is a strongly held belief that trust in the impartiality of courts in developing nations is too great a risk.

The narties often agree to shift disputes to a neutral forum, which frequently means international arbitration under the auspices of private organisations based in developed countries, such as the International Chamber of Commerce and American Arbitration

Arbitration is designed to offer a neutral, expeditious and relatively simple method of resolving business disputes. In many domestic contexts, and some international settings, arbitration accomplishes these goals and provides a means of dispute resolution that is superior in important respects to judicial processes.

From the perspective of developing nations and their companies, however, the fairness and benefits of international arbitration are often

questionable. The principal areas in which third-world parties can be disadvantaged are selection of arbitrators, forum, cost, and access to and supervision of legal representatives. Lurking in the background are fundamental issues of national and international policy, under which arbitral awards are increasingly exempted from meaningful judicial review, even when awards violate fundamental norms of domestic public policy.

one arbitrator and the two arbitrators, or an arbitral institution, appoint the chairman. There is an understandable tendency on the part of parties to appoint a national as their arbitrator. Unfortunately for parties from the third world. unless their nominee is someone of international stature, their interests tend to be poorly served by a national who is unfamiliar with the

tration. If their nominee is seen to lack the stature of the other members of the panel, or seen to be partial, he will be ignored by the chairman. As a result, ordinarily the third-world client's interests will be best served by appointing a Ruro-

workings of international arbi-

The odds are that if the contract specifies the law of a developed country, the chairman will be someone from that legal system or from a very similar legal culture.

By contrast, if the contract specifies the law of the developing country, it is unlikely that someone from that coun try will be selected. The result is that the panel is likely to be dominated by persons unfamiliar with the law of the developing country.
Unless the contract has a

forum-selection clause specifying otherwise, which is rarely the case, ICC and AAA arbitrations are conducted in developed states, often London, Paris or Switzerland. The choice of a developed

forum has a large number of consequences, none of them favourable to litigants from less developed countries. Even assuming the parties have selected the substantive

law of the contract, the procedure will be determined by the arbitrators, who will routinely turn to the law of the forum. In the case of a lengthy arbitration, the selection of a developed forum can impose large costs on the parties in terms of paying for the hearing room, housing of lawyers, par-ties and arbitrators, over and

above the already high costs of lawyers who charge at the market rates in European capitals or the United States. These costs have to be paid as the matter progresses,

party that lacks easy access to and developing states. large quantities of foreign exchange. To these must be

added the arbitrator's fees. The fact that the panel will be dominated by Europeans means that the case will have to be presented in a European fashion, by counsel experienced in the procedures of the forum. The tribunal is likely to expect extensive research on the law and tidy presentation of the facts.

While the developing country litigant can hire equally experienced outside counsel, at a price, their work must still be monitored by inside lawyers and executives who are unlikely to have the same amount of relevant experience as their transnational counter-

There are no authoritative statistics on international arbitration results, owing to the confidential nature of arbitration. Nonetheless, anecdotal evidence indicates that international arbitrators have tended to decide in favour of transnational corporations.

ore fundamen. tally, international arbitration IV I is premised on a distrust of developing countries and their courts. It is characterised by a more informal approach to so-called legal technicalities. As a result, even a solid claim or defence based on a formal reading of a contract will not necessarily prevail, introducing costly uncertainty as to the likely result.

International arbitration con-

verts disputes with significant legal, regulatory and policy dimensions into purely private contractual disagreements. Courts, whose duty it is to administer justice pursuant to law and policy, are replaced with private arbitration panels that often see their mission as merely to settle disagreements in accordance with "general" legal principles and prevailing business practices that favour\_

transnational corporations. This type of private justice inevitably ignores the legitimate regulatory interests of concerned states. The confidential nature of most arbitrations further impedes the enforcement of regulatory pro-Ordinarily both sides appoint which may put a strain on a tections in both developed

The New York Convention on the Recognition and Enforcement of Foreign Arbitral Awards could mitigate the potential bias inherent in international arbitration. In particular, the convention reintroduces broader concerns of justice by empowering local courts to deny enforcement of international arbitral awards that are rendered contrary to

arbitral awards, have often fol-lowed the lead of the developed countries by enforcing arbitral

of both developed and develop awards has come to resemble a

Courts charged with enforc restore the balance between private dispute resolution and public adjudication envisaged by the New York Convention. Meaningful review of arbitration awards by enforcing courts would facilitate international commercial transactions and capitalise on the advantages of arbitration while avoiding the arbitration trap.

Meanwhile, however, there has been a growing tendency in certain of the more well-off developing countries to insist on local arbitration, with even the express right to appeal to local courts.

real or an alleged imbalance by merely tilting the table in one's own direction is clearly a backward step. The only real solution to the problem will be found in the true internationalisation of arbitration.

was Judge David Edward, the British judge at the European Court of Justice in Luxembourg.

"Dublic policy". Unfortunately, courts in many developed countries have employed an exceedingly narrow reading of "public pol-icy" - indeed more narrow than the interpretation of the same language in the relevant domestic context. And, courts in developing countries, when confronted with international

awards. This has deprived the public policy safeguard to the private arbitral process of any real meaning, and threatens the legitimate regulatory policies ing countries. What should be a meaningful review of arbitral

rubber stamp, ing arbitral awards could

This attempt to redress a

The author is an Avocat à la Court de Paris, a solicitor and partner of the Paris and London law firm Veil Armfelt et Associés.

John Toulmin elected president of CCBE

elected president of the Council of the Bars and Law Societies of Europe (CCBE) at its autumn meeting in Lisbon. He is the first English lawyer to hold the office and only the second from the UK. The first

Toulmin has been active in the CCBE since 1984 when he represented the English Bar on the UK delegation. Between 1987 and 1990 he was leader of the UK delegation and was

John Toulmin QC has been elected CCBE vice-president Winchester and Trinity Hall, last year. He has been at the forefront

of efforts by the CCBE to adopt a draft directive on lawyers' rights of establishment within the European Community. The directive was finally passed at the Lisbon meeting this weekend bringing to an end 17 years of negotiation between the members of the Council. The draft directive will now be sent to the European Commission in Brussels which has indicated that it will view it

favourably. Toulmin, 51, was educated at

Cambridge, and called to the Bar in 1965. He is also a member of the Irish Bar and the Bar of Northern Ireland

He is a former chairman of the Young Barristers and member of the Bar Council and a former governor of the Maud-sley Hospital in London. He is currently a member of the Consultative Committee to the European Court, member of the Committee of Management of the Institute of Psychiatry and a trustee of Pro Corda, the national association for young string players.



#### Peter Woods quits Fisons

Peter Woods has resigned as director of corporate affairs at His departure is the latest

change in senior management at the troubled pharmaceutical company following the abrupt resignation of the chairman, John Kerridge, in January. Fisons has failed on several occasions in the past two years to obtain approval from the US authorities for the sales of some of its products, in spite of many hints that approvals were imminent.

Woods, who trained as a doctor, had been with the company for three years after a career as a pharmaceuticals investment analyst with Barclays de Zoete Wedd and SG Warburg. He had been headhunted to the City from healthcare company Smith and Nephew, where he was medical director. Roy Thomas, Fisons' finance director, says Woods is leaving the company "amicably" after a very stressful two

■ David Mason has resigned from TRIPLEX LLOYD. ■ Jeff van den Broek has resigned from EVANS HAL-SHAW HOLDINGS. ■ John Gray has resigned from BAILLIE GIFFORD TECHNOL-

OGY. ■ Marshall Stewart, director of corporate strategy at CENTRAL TELEVISION, has resigned to start his own consultancy.

David Davies has retired from TT GROUP. within the Faculty of ■ Elizabeth Curtis has resigned from ENTERPRISE Engineering has developed COMPUTER HOLDINGS.

director.

Tepnel Diagnostics, the blotechnology company which joined the USM last month, has appointed Sir David Trippier as its executive chairman. Tepnel, which is based at the University of Manchester Institute of Science and Technology, has developed diagnostic testing systems designed to detect the presence of residual antibiotic or other contamination in foods and of viral and bacterial conditions in blood.

#### Electronic switches

Arthur Collie, a leading robotics expert, has been appointed as an industrial professor by the University of Portsmouth. Scottish-born Collie, 63, is technical director of Portech, the Portsmouth engineering company with whom the university has a co-operative agreement on

robotic design. Under his leadership, the university's robotics group a series of wall-climbing robots which has aroused worldwide

The original chairman and chief executive, Harold Morley, has decided to split the two roles, and to concentrate on developing business opportunities. He remains chief executive; Terry Colley becomes marketing director Alec Craig, a partner with Manchester solicitors, Halliwell Landau, where Sir David is a consultant, has been appointed a non-executive

Sir David, who lost his Rossendale seat at the general election, has picked up several iobs since then: non-executive directorships at St Modwen Properties, based in Birmingham, at Dunlop Heywood, consultant surveyors with headquarters in Manchester, and at PP, a computer services com-pany based in his former constituency, Rossendale. Last week he also took on another role as consultant to Halliday Meecham, a medium-sìzed firm of architects in the north west. where he will advise on urban development initiatives.

■ Andy Etherington, formerly marketing and development director with Mecca Leisure. has been appointed md of **GRUNDIG BUSINESS** SYSTEMS in the UK in succession to Richard

Hargrave. ■ Clive Ainsworth, formerly commercial director of Frontline, has been appointed md of Databit CCSL, a SIEMENS company. ■ Brandon Barnwell, formerly European president of Square D. has been appointed divisional director of drives & standard products group

of Siemens in the UK.

#### Martin Taylor to chair NatWest Life

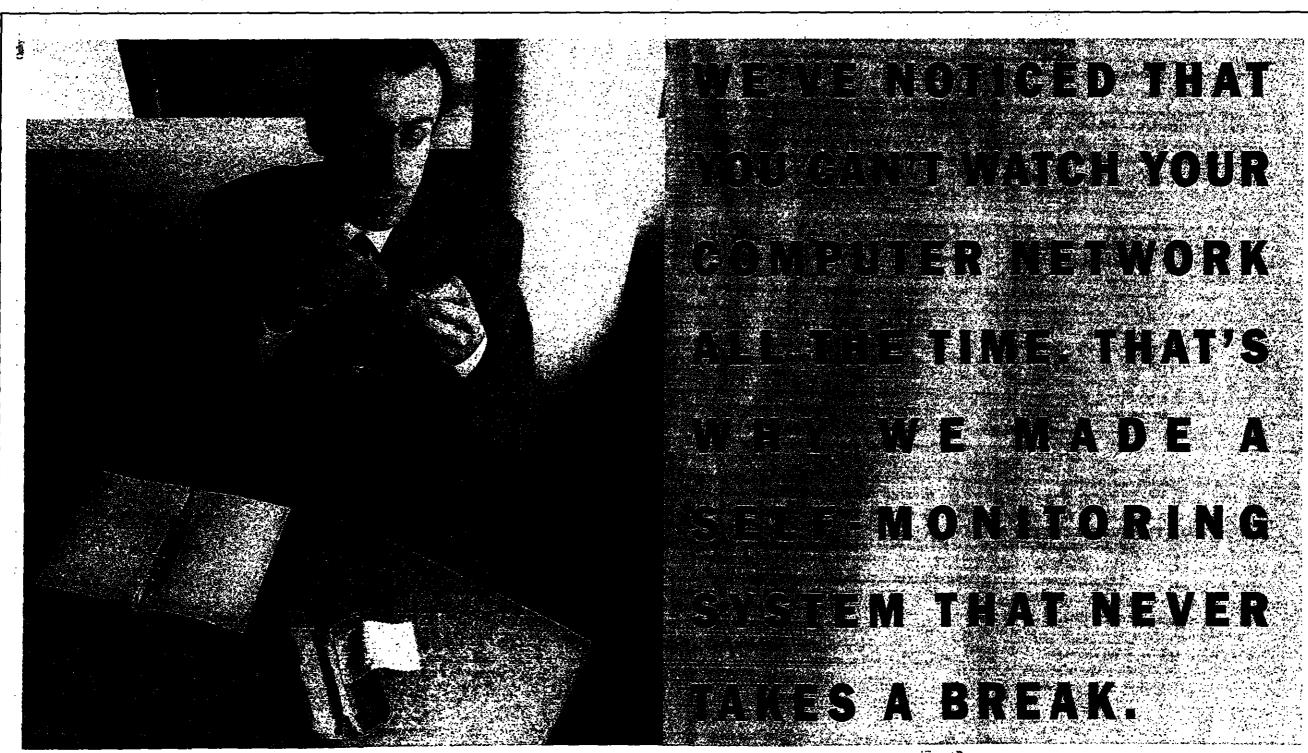
Martin Taylor, vice chairman of Hanson, has been appointed chairman of NatWest Life which will be capitalised at £150m when it begins underwriting in 1993.

This is the most important job Taylor has taken on since becoming vice-chairman of the Anglo/American conglomerate in 1988. While he has been a non-executive director of Nat-West for two years, the new position is expected to take up an increasing amount of his

NatWest says Taylor would be steering its new joint venture company with Cierical Medical Life Assurance Society through its formative years; he admits the new job would be demanding. But he added: This is time I will have to squeeze out of my own private time. My responsibilities at Hanson are unchanged."

Taylor is also a non-executive director of Vickers PLC and has been a member of the CBI Council since 1981.





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enough confidence in ourselves to admit that, even if we created the most reliable servers in the industry, something might go wrong. And then to envisage a way to fix it before you even know about it.

ccess to the latest turbine know-how is essential for success in industries from aero-engines to power generation, but there is one unwritten rule: never share technology with a company controlled by a competitor.

That rule could pay a big part over the next few months in determining the future of Nuovo Pignone, the Italian high-tech engineering group best known for its compressors and gas turbines.

The company, established as a foundry in 1846, invented the world's first very high-pressure reciprocating compressor for ammonia production in 1920.

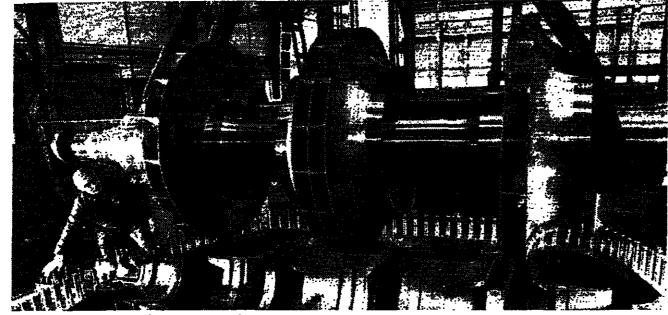
But executives of the Florence-based group, now owned by the state-owned Eni energy and chemicals concern, may have to print new visiting cards should the company change hands after last month's decision by the Italian government to privatise it.

The world market for turbines and compressors is domi-nated by a handful of multinationals and characterised by cross-licensing arrangements. The future ownership of Nuovo Pignone - which claims 6 per cent of the the world gas turbine market – will determine its product mix, possibly to the detriment of some activities and arguably the benefit of

Hence privatisation - probably via a trade sale to another company, rather than a public flotation - represents the biggest change for the company, which now employs around 5,000, since coming under Eni's wing in 1954. Earlier this month Eni gave Istituto Mobiliare Italiano, the Italian financial services group, the mandate to advise on the

privatisation. Being part of Eni has shaped Nuovo Pignone's development over the past four decades. It has lent heavily towards products for energy and chemicals. reflecting the ambitions of Eni's founders to create a Haig Simonian describes how privatisation will affect the technical expertise of one Italian engineering group

Carving up the specialist pie



broad group spanning oil, gas and chemicals from explora-

tion and refining to retail sale and distribution

Eni's subsidiaries find oil and gas, build rigs and pipelines to extract and distribute them, and design and construct the refineries and chemicals plants to process such raw

Meanwhile, Nuovo Pignone provides some of the machinery to fit into that puzzle. Its compressors, operating at very high pressures and often in me climates, cover uses

from liquefying natural gas to pressurising gas pumped down oil wells to improve extraction rates or store gas surplus to requirements.

The move into gas turbines, the other main part of Nuovo Pignone's business, also derives from its role within Eni. Developing gas turbines meant Nuovo Pignone could offer customers not just established products like compressors, but also the machines used to drive them.

Today, its turbines operate on Eni's gas and oil pipelines,

well as on others designed, developed or sold by Eni's sub-sidiaries to users from Siberia to the Iranian desert. Even some smaller Nuovo Pignone products, such as petrol pumps and domestic gas meters, have

a marked "energy" bent. Such a wide range - largely dictated by Eni's role in the hydrocarbons business explains why employees and managers are worried about privatisation. No potential buyer has Eni's spread of activities, especially in the energy and chemicals fields.

While Nuovo Pignone's compressors and turbines are likely to flourish in any circumstances, some other divisions, like textile machinery, which was developed when Eni was still in the artificial fibres

business, look vulnerable. Nuovo Pignone executives admit that many client contacts have been won on the back of the company's role as part of the Eni group. Once out of that orbit, such business

could be difficult to obtain. Even some newer products, like Nuovo Pignone's gas turbines for generating electricity, are spin-offs from its oil- and gas-related work. Though Eni itself is barely active in generating electricity. Nuovo Pignone's turbines for electricity generation have their roots in those drawn up for driving compressors or other oil- and gas-related products.

Yet senior managers also insist they are not dependent on Eni. "The group accounts for between 25 per cent and 30 per cent of our turnover," says Romano Noceti, Nuovo Pignone's head of external relations. "But we have to fight for the orders we get from our parent company."

A takeover by one of the world's big multinational engineering groups like Siemens or Asea Brown Boyeri could spell a substantial change for Nuovo Pignone's operations. It currently has a licensing agreement with General Electric of the US, the world's biggest power equipment group, to produce high-capacity gas tur-bines using US know-how. Meanwhile, GE has tapped lower-capacity machines. which the US group produces under licence from the Florentine company.

Such links explain why some analysts see GE as the most obvious buyer for Nuovo Pignone. Should a competing gas turbine maker end up as acquirer, the future of Nuovo Pignone's relationship with GE and hence a large slice of its turbines business - could be in jeopardy. "No manufacturer wants to share technology and know-how with a company controlled by a competitor,'

says one industry analyst. Even the idea of creating a big Italian turbine group by forcing a merger of Nuovo Pig-none and Ansaldo, the heavy engineering subsidiary of the state-owned Finmeccanica group, runs up against technological barriers, they say.

Many engineers say Ansaldo's background in making big, steam-powered, turbines for power stations does not fit in with Nuovo Pignone's traditions. "Making gas turbines working at temperatures of up to 1,200 deg C involves much higher technology than steam turbines, where temperatures seldom exceed 500 deg C," says one engineer.

Though steam turbines still have a role in today's highly-efficient "combined cycle" elec-tricity generating plants. where recycled energy from a big gas turbine is used to heat steam for a smaller steam turbine, the market for hig steam turbines is limited, he argues. Further complicating the Ansaldo-Nuovo Pignone con-

cent is the fact that Ansaldo

recently agreed to manufacture Siemens's high-capacity gas turbines under licence. Howdomestic merger may be favoured on political grounds. Irrespective of the buyer, Nuovo Pignone faces a difficult adjustment period ahead. Changes will take place whoever purchases the company. But it is already clear that the divorce from Eni could be more traumatic in some circumstances than in others.

#### **Technically Speaking**

# Time to act on careers in research

By Clive Cookson

THE career structure for academic scientists in the **55** riorated alarmingly over the past 15 years. Judged on a combination of factors, including pay and security of employment, unithe least appealing profes-

sions open to bright young

graduates.

The root cause of the problem is the surge in short-term (two- or three-year) research contracts, which has not been matched by any expansion in permanent jobs. In 1978, 13,451 scientists and engineers had permanent or long-term posts in British universities and 3,905 had short-term contracts. By 1991, the number of long-term posts had fallen to 12,716, while the short-term total more than doubled to 9,930.

In personal terms these statistics mean that researchers have to stagger through their late 20s and 30s - and sometimes even into their 40s on a succession of short-term contracts. The result is low morale and a lot of time wasted worrying about where the next contract is going to come from,

instead of concentrating on

the research itself. However, there are encouraging signs that the UK research establishment is preparing at last to tackle the academic career *c*risis. Senior figures are speaking out about the need to look after people better.

Most outspoken is Bridget Ogilvie new director of the Wellcome Trust. This summer's sale of shares in Wellcome, the drug company, will double the trust's research spending to more than £200m. year - not far short of the government's Medical lesearch Council budget and give her a powerful influence over academic careers.

"It seems obvious that drastic action is needed to stabilise careers and secure Britain's science base, particularly if the brain drain is to be reversed. It is not fair to treat people as short-term disunwise for the health and future of the nation," she

Although the Wellcome Trust is not big enough on its own to shift the whole UK system to more long-term funding, Ogilvy is likely to find allies within the statefunded research councils.

Another powerful call for change comes from the Royal Society, the country's senior scientific body. Its report on the future of the UK science base, published last month\*. focuses particularly on the need to improve research careers - and puts forward some excellent proposals for

reform. According to the Royal Society, it is reasonable for young researchers to undertake one or two short-term contracts after completing their PhD studies. But promising scientists should then be rewarded with long-term support including "benefits good enough to compete with

careers in other sectors The support should take the form of a personal fellowship "guaranteeing salary and research expenses for at least five years". The scien tist could use his or her funds to work at any approved institution - in contrast to today's contracts which are tled to a particular project. One beneficial side-effect would be to make universi ties compete more actively to attract good researchers. Ideally, the fellowship would end with the scientist finding a permanent research posi-

At the same time, universities and funding agencies need to set up a system for advising young researchers about their future. Many scientists find today "that they are funded by one organisation and employed by another, with neither taking an interest in their careers. as the Royal Society puts it. People who turn out not to be suited for long-term careers in academic research must be helped to transfer to different employment.

Reform along the lines suggested by the Royal Society would only work well if it were taken up enthusiastically by the government, the earch councils and Universities Funding Council, as well as the Wellcome Trust and smaller research chari-

Fortunately, the government has a chance to give the reform process real momentum when it publishes the ence and Technology next year. Improving career patterns may not be the most exciting issue on the agenda but it is one of the most important for the health of British science.

\*The Future of the Science Base, Royal Society, £11.50.





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ifty years ago the Cornish painter Alfred Wallis died a pauper forgotten by the community of artists which had patronised him and neglected as a serious painter. Now his work is much in demand, and the anniversary of his death is being celebrated by exhibitions in St Ives, Exeter and London and by a revised edition of the biography by Sven Berlin, long out of print, Alfred Wallis: Primitive (Redcliffe Press: paperback: £9.99). It is a sad story which Berlin told

with passion and anger shortly after his hero's death. Berlin had worked in Cornwall as a young man before the second world war and made use of his intimate acquaintance with the farming and fishing communities of West Penwith to gather up the stories and circumstances of Wallis's long, cantankerous and difficult life. In the preface to the first edition in 1943, he wrote: "Some will say, why trouble? The paintings speak for themselves. True: they do. There is already too much rubbish written on art. That is why I wish to talk mainly about the man." His memoir is thus an invaluable, irreplaceable account.

Now, almost half a century later, Berlin's anger has faded. However, in the preface to his new edition, he says: "To think back is often painful. A friend told me he recently went into a gallery in Mayfair and asked the price of the Alfred Wallis painting in the window. £8,900, was the reply: we have had several. They sell as soon as they come in! He's very popular ..."

This simply confirms Wallis's reputation as an artist and the underlying seriousness of his work. However, the difficulty in assessing Wallis now relates not to price or value but to critical status. Berlin's own epithet, Primitive, is the real problem, for it suggests an otherness of culture which now seems more and more unsustainable. Wallis was untutored, natural perhaps, but not primitive.

Yet it was clearly a sense of otherness that set Wallis apart even from his own community in his lonely old age as a widower. Then it was, at the age of about 70 in the mid-1920s, that he began to paint, using whatever materials came to hand. He painted images of what he knew and remembered of his days at sea, indeed still saw with his inner eye. Those paintings of his last 20 years captivate us still, with theirpowerful, authentic vision of a

vanished world. The strength derives not only from the charmingly odd and natural images but very much from the conviction and authority with which they are done. These things are true paintings, properly realised in the paint itself, the colour wonderfully controlled, the

> foot is what you find at the bottom end of your

> leg. But a foot is also a

The connection between the two,

not often apparent, is never more

vivid than in the choreography

of Merce Cunningham, Here are

feet that bring the whole body into

life: they rise, fall, flex, point, tap,

they brace, anchor, lead and pace.

And here are feet that, often

dactyls, spondees, anapaests,

amphibrachs, a changing, wide

range of clear metres. There are

no feet in all dance like those of

them briefly back in Britain has

Some larger superlatives are

also in order. There is no dance

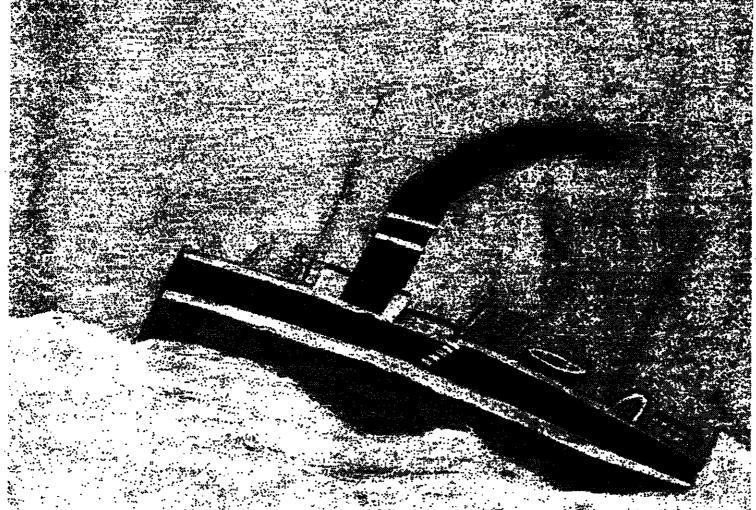
company today has such

been a privilege.

the Cunningham company. To have

audibly, mark out iambs, trochees

metrical unit, as in poetry.



"Tugboat"; mixed media on card by Alfred Wallis. Few artists have painted ships and the sea so lovingly

# A powerful, primitive vision

William Packer admires the work of Alfred Wallis

composition quite as secure and strong as it is original and unexpected. His paintings work to their own pictorial logic and such is his belief in his world that we too entirely share it. Natural painter, maybe, but a painter nevertheless, and few have ever painted ships and the sea so lovingly, so knowingly and so well.

These strange and beautiful things, set out to dry at his door, soon caught the eye of more conventionally sophisticated artists who came to St Ives and found themselves in Back Road West from time to time. We must remember that the *primitive*, the art of the native peoples of Africa, the New World and the South Seas, was very much the currency of the avant-garde in those days, legitimised by Picasso and Matisse

young Ben Nicholson and Christopher Wood were most certainly alive to such things, and we can readily understand their interest and excitement at coming upon Wallis and his work for the first time.

Whether his was to be an influence actually exerted upon them, or was rather an example they deliberately chose to draw upon, the effects were manifest soon enough in their own work. But they by no means treated him as an equal and fellow artist. To Nicholson and Wood and their friends, Wallis may as well have come from another, lesser order of creation, to be treated kindly of course, indulged and even flattered, but not taken too seriously.

and their confrères in Paris well Primitive, in short, got in the way, before the First World War. The and the line between paironage and exploitation becomes hard to draw. Take for, example, this letter from

Ben Nicholson, early in 1929. "Dear Mr Wallis, Many thanks for the new paintings. There are some lovely ones among them, and we like them very much. Mr Wood and Mrs Nicholson both liked one of them as much as any you have done ... I am sending back four and have kept nine as follows - one 3s, two 2s, six 1s: 13s, Post 1s.6d: 14s.6d, and enclose cheque for 14s.6d & hope this is correct?" Berlin goes on to say that collectors worked out a scale of charges, "going up to 8s for the larger ones." Of course 1s was worth more in those days (about the equivalent of £1 today). But even so, 8 shillings!

However, these patrons thought

they were helping, for Wallis as often as not would give his work away to the sympathetic visitor. He died in the workhouse, unsupported by his artist friends, and was only saved from the pauper's grave he dreaded by the painter-critic, Adrian Stokes, who gave £4.10s for a proper plot. The Salvation Army did at least give him a decent funeral Bernard Leach, the potter, made the golden lighthouse that marks the grave, but "got only about £19 to cover his costs. Few subscribed and none were very generous ...

Alfred Wallis - Mercury Gallery, 26 Cork Street W1, until November 21: Wills Lane Gallery, St Ives, until October 31: Gordon Hepworth Gallery, Exeter, until November 25.

McGoldrick, the lyrical fervour

Music/Andrew Clements

### Showtime at Aldeburgh with Britten and Weill

Aldeburgh's autumn festival is a the Prologue in particular belong much more concentrated affair than its big summer sister, an extended weekend of concerts focussed upon Britten and his musical relationship with just one other composer. The chosen partner this year was Kurt Weili: four programmes provided comparisons of their orchestral, vocal and instrumental works the Sinfonia da Requiem set against Weill's Violin Concerto and Second Symphony, Weill's early string quartet paired with Britten's First, and so on as well as concert perfor-mances of Brecht and Weill's Threepenny Opera and Happy End.

The two composers met just once,

in Maine in August 1940, when Brit-ten was at work with Auden on their ballad opera *Paul Bunyan* and Weill was completing the score of what would be his first Broadway success, Lady in the Dark. Coincidentally it was the time when their styles reached their closest approach, not through any shared European background (though early Britten and European Weill have much more in common than it might seem at first hearing) or their political radicalism, but because of the effect of the American musical on their music. For Britten it was to be only a passing phase (like the spoiled attempt to study with Berg, another tantalising might-have-been), for Weill it had already become the only way forward.

Saturday evening's concert at the Maltings offered the most direct opportunities for comparison. Nine numbers from Weill's Knickerbocker Holiday were followed by a selection from Paul Bunyan, and Britten's cabaret songs were mingled with extracts from Johnny Johnson and Lady in the Dark. It was a fascinating piece of programming, full of charming uxtapositions, and wonderful to hear again the music of Bunyon;

among Britten's most magical creations, a source he was to plunder on several occasions in his subsequent operas.

Knickerbocker Holiday may not be so consistently memorable, the extraordinary "September Song" excepted; it's easy to see why, though, its thinly disguised parable on the dangers to New Deal liberalism fell foul of the conservative lobby. The shards from "Johnny Johnson", the first of his New York works, woven into the second half seemed instantly fresher and more effective. Only the orchestral dimension was missing. The show songs were given with an accompaniment of two planes and percussion, inevitably ironing out the differences between Britten's relatively "straight" scoring and Weill's more idiomatic Broadway

The BBC Singers conducted by Simon Joly were the mainstay of the programme, moving between styles with great aplomb and intelligence. The soloists were Angéline Reaux, totally winning in Britten's "O Tell me the truth about love" and "Stop all the Clocks" and HK Gruber. Gruber was a curious choice: however admirable he is as a baritone/speaker in his own music and other pieces written for him, his thick Austrian tones seemed out of place here - almost plausible in Knickerbocker Holiday (set among the Dutch colonists of New Amsterdam in the 17th century)

but quite wrong for the ballads of Bunyan and not nimble enough for the show songs. A small cavil, though, in what was a thoroughly entertaining and revealing evening.

Snape Maltings; sponsored by Audi. A European Arts Festival event.

#### Concert/Richard Fairman

# Patriotic feel to Elgar's 'Caractacus'

might have reached Westminster, if not Brussels. For Elgar's long-neglected oratorio Caractacus the time may have come: this patriotic work Britains' resistance to Roman conquest and in its final peroration hymns "the text of Britain's teaching, the me ge of the fre

One has a vision of local Conservative Party choirs up and down the country suddenly deciding to do the piece and the publishers running out of copies. As far as Sunday's performance at the Barbican Hall was concerned, however, the timing was fortuitous. Richard Hickox and the London Symphony Orchestra have been pursuing a series of Elgar's choral works for some time, of which this welcome revival was the most recent.

Ironically, one of the shadows hirking in the background is the decidedly un-British example of Wagnerian music drama. A couple of weeks ago the BBC performances of The Kingdom reminded us how close Elgar came to Parsifal when he composed scenes like the breaking of bread. In Caractacus it is the trappings of the drama that are Wagnerian: the sacred oak tree, the Druid maiden who foretells the future, the heroes in battle. The music itself admits less of an

The echoes of the final chorus work was all still to come at this point, there is no mistaking Elgar's band in the music that describes the peace of the Malvern Hills or the sun rising over the forests tells the story of the ancient below. In a few passages he even leaps ahead to those sinking, melancholy harmonies that were to characterise his most personal statements, notably in Caractacus's Lament after his defeat.

The soloist in that inspired portion of the score was David Wilson-Johnson, a lively interpreter. although his voice loses power at the top just when it is needed. Judith Howarth dealt confidently with Eigen's music, but Arthur Davies sounded unhappy as Orbin. The tenor part is improbably high in the Siegfried mode and hits a mini-forging song within the first few minutes. Stephen Roberts sang the Arch-Druid and Alastair Miles was a fine, firm Emperor Claudius.

There is a far wider range of lyrical, pastoral and mystic music in Caractacus than the common view of it would have us believe and Hickox mostly did it justice, even if he has never mastered the art of allowing Elgar to speak naturally. The London Symphony Chorus also put on a decent show. Nothing could easily live up to the ending, unless it be a massed choir of Thatchers and Tebbits in full cry.

#### Dance/Alastair Macaulay

# Merce Cunningham: an Event for the feet

them survive him, it is obvious that most of his work present future dancers with far greater problems of interpretation than choreography by Martha Graham and George Balanchine - little of which today is in the condition it enjoyed 10 years ago, during their lifetimes. Dance is the art of the present tense, after all. There is nothing in life like catching it, so to speak, hot off the press.

This return to Britain, after three company today in which style and vears, consisted of performances technique are more ideally fused. No company of dancers today is in Northampton and in London at the Queen Elizabeth Hall. composed of more individually Though since 1964 London has attractive (or attractively seen several seasons of individual) people. And no Cunningham's work, these three South Bank performances were consistently superb choreography. the first it has seen of his Events. Please note the present tense here. A Cunningham Event is a one-off Cunningham is 78, and it is a fact anthology, selected from a range that his dances seldom if ever look of his works, and is usually their best when he is not around performed with music and designs to coach them. Even if some of

that did not originally accompany that choreography. An event changes so much during its duration – generally around 90 minutes – that it becomes complete demonstration of the whole Cunningham experience. Writing after the first two performances, I testify to the rapt attention and instant acclaim that they received from audiences.

The present array of Cunningham dancers performed marvel upon marvel this weekend. On Saturday, Robert Swinston and Patricia Lent each performed exacting solos (originally from Signals, 1970) with phenomenal andacity and control. Swinston, always both withdrawn and intense, tossed off unexpected air turns, to right and left, and other jumps, swept across the stage with fervour, and was constantly surprising. Lent. in an already

amazingly secure balance high on half-toe, arched back, and then further back, keeping her balance, and then proceeded with inscrutable assurance to further prodigles of equilibrium, leaning way to one side with one leg beaming high into the air on the other. And these are not feats of "mere" technique; they register on us as acts of spiritual daring

In a duet (from Trails, 1982). Carol Teitelhaum came bounding on with exhilarating ballon and attack. Already possessed of a breathtaking fixity of purpose on stage, she has now begun to discover the lightness of touch and personal authority to make her a central figure in the company. Such a character is in perfect contrast to the calmly eccentric elegance of Helen Rarrow. the witty and luscious Larissa

of Emma Diamond or the plush power of Jenifer Weaver. The company's male dancers are maybe even more striking. This weekend, David Kulick's blithe heroism, Alan Good's serene cor Frédéric Gafner's vivid involvement all made particularly strong impressio The structure of an Event varies

greatly. Now you see a private game for a small group, now a series of grand-scale duets, now an ensemble moving like wildlife at large, now solos that roam out on to the less known perimeters of the mind. The Cunningham experience is still difficult for so observers. Though its basic nature has probably changed little since the 1950s and 1960s, it remains more profoundly avant garde than any experimental work being created by new dance-makers. Still, at a mysterious level an Event is peculiarly coherent and expressive. Cunningham's choreography never fails to say "What a piece of work is man". Great dancing, great theatre, great poetry.

Merce Cupningham Dance Company, Queen Elizabeth Hall

# INTERNATIONAL:

#### AMSTERDAM

Concertgebouw 20.15 ivan Fischer conducts Netherlands Radio Philharmonic Orchestra in works by Stravinsky and Bartók. In Kleine Zaal, Nikolai Demidenko gives a piano recital. Tomorrow: Hartmut Haenchen conducts Netherlands Philharmonic Orchestra in works by Beethoven, Bartók and Brahms. Thurs: Das Lied von der Erde with Jessye Norman. Fri: Budapest Concert Orchestra and Budapest Academic Choir in a Mozart programme. Sat afternoon: Edo de Waart conducts music by Richard Strauss. Sat evening and Nov 7: Frans Brüggen conducts Orchestra of the 18th Century. Nov 11, 19, 27: Nikolaus Harnoncourt conducts Royal Concertgebouw Orchestra. Nov 14: Oslo Philharmonic (6718

3 340 3401

Muziektheater 20.15 Dutch National Ballet in Peter Wright's production of Sleeping Beauty (also Thurs, Fri. Sun. Mon and Tues), Tomorrow: final performance of Offenbach's Les

brigands. Next Wed: Harnoncourt conducts first of ten performances of Cosi fan tutte. Nov 13-15: Trisha Brown Company (6255 455)

#### **ATHENS**

Concert Hall Wagner cycle: José van Dam sings the title role in tonight's semi-staged performance of Der fliegende Hollander, conducted by Raif Weikert (repeated on Thurs and Sat). Tomorrow and Fri: Weikert conducts Lelpzig Radio Symphony Orchestra and Slovak Philharmonic Chorus in a Wagner concert, Including Lohengrin Act III with Thomas Sunnegardh and Eva Johannson (722 5511)

#### **■ CHICAGO**

**CHICAGO LYRIC OPERA** Dennis Russell Davies conducts the world premiere of William Bolcom's new opera McTeague on Sat at Civic Opera House. The libretto is by Robert Altman and Arnold Weinstein, the staging by Altman. The cast is led by Ben Heppner and Catherine Malfitano (also Nov 3, 6, 9, 12, 15, 18, 21, 24). The Bartered Bride can be seen tonight and Elektra on Fri. Pelléas et Mélisande, starring Frederica von Stade, opens on Nov 14 (332 2244)

CHICAGO SYMPHONY Erich Leinsdorf conducts tonight's concert in Orchestra Hall, featuring works by Pfitzner, Zemlinsky, Stravinsky and Copland, Leinsdorf conducts a second programme on Thurs,

Fri and Sat, featuring works by Smetana and Tchalkovsky, with Ursula Oppens soloist in Lutoslawski's Piano Concerto. Georg Softi returns for two weeks of concerts beginning Nov 12 (435 6666)

#### **■ MUNICH OPERA/BALLET**

A new production of Khovanshchina opens on Thurs at the Staatstheater am Gärtnerplatz on Thurs. Further performances on Nov 1, 6, 9, 12 (201 6767). Tomorrow, Fri and Sun in Prinzregententheater: Rico Saccani conducts a concert of opera arias, with soloists Lucia Aliberti, Peter Dvorsky and Wolfgang Brendel. Sat first night of new Bavarian State Ballet production of choreographies by Angelin Preljocaj, Hans van Manen and Ohad Naharin (daily except Sun till Nov 9). Nov 15: Margaret Price song recital. Nov 17: Teresa Berganza (221316) CONCERTS Tonight in Herkulessaal der Residenz: Andrei Gavrilov plano

recital (346620). Tomorrow at Gasteig: Yuri Temirkanov conducts St Petersburg Philharmonic Orchestra in works by Glinka, Rimsky-Korsakov and Tchaikovsky. Thurs and Fri: Loriл Maazel conducts Bavarian Radio Symphony Orchestra in works by Richard Strauss. Sat I Musici de Montreal (48098 614)

#### **■ PARIS**

DANCE William Forsythe's Frankfurt

Ballet can be seen at the Châtelet tonight and tomorrow at 20.30 (4028 2840). Ballet National de Marseille ends its season at the Opéra Comique with Roland Petit's Charlot danse avec nous. daily till Fri at 20.00. Next week: Boris Eifman's St Petersburg Ballet Theatre (4286 8883). Rudolf Nureyev's new Opéra Bailet production of La Bayadère runs daily till Sat at 19.30 at Palais Garnier. Next week: Alvin Ailey American Dance Theater. Nov 17-21: Merce Cunningham Dance Company (4017 3535)

Tonight, Thurs and Sat at the Bastille: Myung-Whun Chung conducts final performances of Honegger's Jean d'Arc au bûcher. Next Mon and Fri: Elektra (4001 1616) CONCERTS

Tomorrow at Bastille: Luciano Berio conducts Turin Radio Symphony Orchestra in a programme of his own music (4473 1300). Tomorrow in Grand Auditorium de Radio France: Annick Minck conducts members of the Orchestre Philharmonique de Radio France, first of a series devoted to music composed in the 1920s. Tomorrow's programme includes works by Berg and Schoenberg (4230 2308). Thurs in Châtelet: Jeffrey Tate conducts Orchestre National de France and Chorus in Schumann's Faust scenes (4028 THEATRE

 Heart of Darkness: Joel Jouanneau's stage adaptation of Joseph Conrad's novel, starring David Warrilow. Tues-Sat at 19.00, Sun at 16.00. Till Nov 22 (Athénée-Louis Jouvet, 4742 6727).

 Macbett: lonesco's Shakespeare-inspired play. directed by Jorge Lavelli. Tues-Sat at 20.30, also Sat and Sun at 15.30 (Théâtre national de la Colline, 4366 4360). Antigone: Sophocles' drama in a new production by Czech director Otomar Krejca. In repertory with works by Moliere, Camus and Mikhail Lermontov (Comedie Française, 4015 0015). Doktor Faustus Lights the Lights: Bob Wilson's Gertrude Stein production. Daily till Sat at 20.30 (Théâtre de Gennevilliers, 4793 2630).

#### **■ WASHINGTON** KENNEDY CENTER

Washington Ballet presents a mixed bill of choreographies by Christian Holder, Choo-San Goh and Ray Barra, from tomorrow till Sat at the Eisenhower Theater. Tonight at 19.00 in the Concert Hall, Chamber Music Society of Lincoln Center plays works by Bach, Prokofiev and Mendelssohn. Thurs, Fri afternoon, Sat: Mstislav Rostropovich conducts the National Symphony Orchestra in works by Bizet and Shostakovich, Sun afternoon: violin recital by Itzhak Perlman. Next Wed: Kirov Opera Orchestra. Nov 7: opening night of 1992-3 Washington Opera season (467 4600) BALTIMORE SYMPHONY Zoltan Kocsis plays Bartok's Third Plano Concerto on Thurs,

Fri and Sat morning in Joseph Meyerhoff Symphony Hali, in a programme conducted by Christopher Seaman (410-783 (0008

influence. Even though his mature

JAZZ/CABARET Barns of Wolf Trap Tonight and tomorrow from 20.00: Buckwheat

Zydeco, Creole music from southern Louisiana. Thurs: singer and guitarist Syd Straw. Fri: Andrew Rangell, classical planist. Sat: Alex deGrassi, new-age guitarist. Next week's guests include Cuban jazz trumpeter Arturo Sandoval (703-218 6500)

#### **ZURICH** Opernhaus Tonight's

performance is Semiramide. Fri: Bernd Roger Bienert's new production of Nutcracker. Sat: Die Zauberflöte, Sun: Der Rosenkavalier with Gwyneth Jones, Mon: Robert Holl recital. Nov 7: first night of Giordano's Fedora with Agnes Baltsa and José Carreras (262 0909) Tonhalle Tonight's concert by the Zurich Chamber Orchestra features work by Rossini, Britten and Bruch, Tomorrow: Tonhalle Octet plays works by Francaix and Schubert. Next Tues (at Spirgarten, Zurich-Altstetten): Zurich Chamber Orchestra plays Vivaldi. Next Wed: Hakan Hardenberger is trumpet soloist with the Tonhalle Orchestra (261 1600)

Schausplelhaus A new production of Botho Strauss' Kalldeway Farce opens on Sat. The repertory also includes plays by Dürrenmatt, Shakespeare and Thomas Bernhard (221 2283)

European Cable and Satellite Business TV (all times CET)

2000-2030, 2300-2330 World Business Today — a joint FT/CNN production with Grant Perry and Colin

MONDAY TO FREDAY

Super Channel 0700-0710, 1230-1240, 2230-2240 FT Business Daity 0710-0730, 1240-1300 (Mon, Thurs) FT Business Weekly — global business report with James Bellini 0710-0730, 1240-1300 (Wed) FT Media Europe Media Europa 0710-0730, 1240-1300 (Frl) FT Enst-

Šky News 2030-2100, 2230-2300 FT Business Weekly

SATURDAY

0900-0930, 1900-1930 World Business This Week — a joint FT/CNN

0830-0900 FT Business Weakly Sky News 1130-1200, 1730-1800 FT Media

Europe SUNDAY 1030-1100, 1800-1830 World Busi-

Super Channe 1900-1930 FT Business Weekty

Sky News 0130-0200, 0530-0800 FT Media Europe 1330-1400, 2030-2100 FT Busines

#### FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Tuesday October 27 1992

# Britain and Maastricht

IN THE increasingly tense run-up to next week's debate in the House of Commons, the future of the Maastricht treaty is starting to become confused with the survival of Mr John Major, or even with the future of his government. This is to miss the main point: the Maastricht treaty must be ratified by Parliament because it is in the interests of Britain that it should be ratified.

It is obvious that this treaty is not perfect; and it is easy to cavil at particular ingredients. But the whole menu is a broadly based programme of further integration in a wide range of policy fields, which represents the best political compromise the 12 governments were able to reach at their Maastricht summit 10 months ago.

Some parts of the treaty now look rather over-ambitious; others may seem over-cautious or plain inadequate Last month's currency crisis in the exchange rate mechanism has cast a cloud over the feasibility of the programme for Economic and Monetary Union; it now seems uncertain when or if weaker member states will be in a position to join in moves towards monetary union, and unlikely that even the strong currencies can reach monetary union before the end of the decade. Conversely, it is clear that the treaty provisions for developing a common foreign and security policy rest much more on rhetoric than substance; this political lacuna has been underlined in practice by the meagreness of the European response to the Yugoslav crisis.

#### Coherent action

But the Community needs to develop. The logic of the single market dictates closer economic integration; the geopolitics of Europe requires effective, coherent action from the western part of the continent. Agreeing effective mechanisms in response to these needs is a complex matter involving much compromise. Maastricht was just such a compromise: not a series of final solutions, but an inescapable agenda.

No one can pretend that the treaty as a document is simple, lucid or elegant; some people pretend that it is unintelligible. But its general objectives are clear, large and unmistakable: to carry the process of European Integration a large stride forward, with-

out unnecessary centralisation of powers, and to extend it on a broad front into new fields such as foreign policy, perhaps defence one day, justice, immigration and social welfare. On immigration, for example, member states naturally wish to preserve a high degree of autonomy, but only the foolish pretend that national responses alone can deal with the scale of potential migratory pressures bearing down on the Community from all sides. Maastricht or no Maastricht, common action is preded.

#### Common interests

This extension of the process of European integration does not derive from some dogmatic and abstract federalist ambition. It is in Britain's interests to take part in the process of European integration, because Britain and its European partners have increasingly broad interests in common, and share more and more problems which they can better tackle together.

The British government has resisted any binding commitment to take part in a single currency, and the British political establishment may not think in Community terms as instinctively as some of its continental counterparts; but the central reality is that Britain is a European country with European interests and European problems, and it needs European policies which can be developed with its European partners.

That is the function of the European Community: to enable the member governments jointly to develop common policies. The most misconceived and misleading ingredient in the Maastricht treaty, was the attempt to pretend that Emu would be an automatic mechanism leading unstoppably to a single currency. Nothing in the Community has ever been or can ever be that automatic; this is a Community of sovereign governments which are permanently engaged in negotiation and decision-making. And in such a Community, Britain has everything to gain; the only thing it need fear is that it may mistakenly exclude itself, by retreating to some anachronistic isolation.

This was the platform on which all three political parties fought the general election in April. Now they must deliver.

# Two principles for Hong Kong

FOR A COUNTRY more than 3,000 years old, four years and eight months is a very short time. In angrily dismissing the modest plans of Mr Chris Patten, Hong Kong's governor, for political reform and threatening to reverse them when it regains sovereignty over the territory on July 1 1997, China has signalled that it is quite prepared to wait him out. For Beijing, this is merely the last irritating chapter in its attempts to wrest the best harbour on its coast back from duplicitous Britain.

For Mr Patten, however, failure by China to respond in any way to his proposals would be damaging, despite his bold challenge to Beijing to come up with better ones. Hong Kong people will increasingly feel that the broadening of the democratic base is pointless if, instead of being on the "through train" to Chinese rule which negotiators have been attempting to create, they seem to be accelerat-

ing straight into a set of buffers.
China's position may be bluster.
Mr Patten will have expected a hostile response in Beijing — though perhaps not the degree of vilification whipped up by the Chinese press — but his gamble must remain that China will feel bound either to negotiate or to acquiesce.

#### Popular support

The best reason for hope that it will eventually respond is that it is in China's political and economic interests to do so. By overtly seeking – and apparently winning – broad popular support in Hong Kong, Mr Patten has touched Beijing on a very raw nerve. The integration of the Hong Kong economy with that of the neighbouring regions of China should have progressed still further by 1997.

The Communist party wants the region to be the next industrialising tiger while remaining under its control, already a difficult balancing act. The last thing Beijing wants is militant opposition among the best-off 6m people at the heart of it. The sacrifices involved in precipitate action by Beijing would be far greater than at Tiananmen Square in 1939.

Popular support is Mr Patten's strongest weapon - which makes it all the more important that he do everything he can to carry all quarters of Hong Kong society future and have a new a Patten has not acted with the has made proposal should discuss them instead of abusing him.

with him. Support from ordinary Hong Kong people is important in order to keep the goad in China's back. Backing from the business community, which appeared to be showing the first signs of anxiety yesterday, is equally important. Many pillars of that community have favoured a softly, softly approach to China, feeling that this best safeguarded their future. Mr Patten's view is that prosperity would be best protected by his proposed changes. He will have to convince them that he is right.

#### Airport row

Two principles are involved in planning Hong Kong's future: first, that its citizens should be as free as possible; and second, that prosperity should be assured. Mr Patten is right to bind them together, but some in Hong Kong worry that the first will get in the way of the second.

The main symbol of future prosperity for many local businessmen is Hong Kong's £13bn airport project. It, too, has become embroiled in the current political row. China's reaction to Mr Patten's proposals clouds the prospects for a quick agreement on airport financing, and that must mean that the project's future is in doubt.

This would not, however, be the disaster that people in the business community are likely to paint it. Hong Kong aiready has a good – if crowded – airport, and others are being built nearby. Hong Kong does not need a new

airport at any price.

Britain's change of style in dealing with China comes very late. It may be seen by history as the last, possibly futile, gesture in a botched withdrawal which has done little justice to the citizens of one of the most successful parts of Britain's former empire. But Mr Patten's attempt to boost democratic choice within the framework of Britain's agreement with China deserves support. The effort, however late and limited, is

worthwhile.

The fact is that it is in China's interest that Hong Kong people should be confident about the future and have a new airport. Mr Patten has not acted unilaterally. He has made proposals. Beijing should discuss them with him

he prospect of a victory for Governor Bill Clinton in the US presidential election has hit US pharmaceuticals stocks. Since the Democratic convention in July, the shares which were the market's favourites last year have fallen by more than 10 per cent on

average.

The sharp decline has been prompted by fears that a Clinton administration might introduce controls on drug prices, following the lead of other countries. Ministries of health in nearly all the largest markets are planning measures to slow the growth of drugs spending through price cuts or freezes.

Such pressure threatens to undermine sales and earnings growth, leading eventually to a restructuring of the world's pharmaceuticals

In August, for the first time, Germany's Krankenkassen – the health insurance organisations which provide cover for everyone in work – slashed the amount they were willing to pay for drugs, cutting prices on average by 5 per cent. The reductions, followed by a two-year price freeze, are part of a package that observers believe could slice drugs groups' profits in Germany, the world's third-largest market for pharmaceuticals, by a quar-

In Italy, the world's fourth-largest market, the treasury - which sets drugs prices - has refused to allow any further increases.

Meanwhile, in Japan, the world's second-largest market, the ministry of health has cut drugs prices by 8 per cent on average this year. The prices of some medicines have been reduced nine times in the past 14 years.

But it is in the US, the world's biggest market for pharmaceuticals and one of the last, with Denmark, in which drug prices are not set by the government, where the implications of price curbs could be most serious. Companies are already voluntarily limiting their prices in the hope of avoiding legislation, but their efforts may be too late to prevent it.

The reason for worldwide pressure on prices is that healthcare budgets in almost every developed country are out of control. A combination of rising demand for care from ageing populations and increasingly expensive medical technology has sent health spending spiralling.

Germany spent about 9 per cent of gross national product on health-care in 1989 compared with 6 per cent in 1970. Last month, the German health ministry warned that the Krankenkassen could register a deficit in western Germany alone of DM10bn (£4bn) this year because the cost of healthcare would outstrip contributions.

In the US, healthcare expenditure has risen from 7 per cent of GNP in 1970 to 12 per cent in 1990. Over the same period the proportion of the costs met by federal and state authorities has increased from 22 per cent to 41 per cent. The rest is paid by individuals and private health incurrers

Governments, faced with such rising healthcare expenditure, have preferred to target the prices and volumes of drugs prescribed rather than trim spending on politically sensitive areas such as hospitals and doctors.

The dilemma is particularly acute in the US where American congressmen threatened the industry with legislation following the publication in August of a report by the US General Accounting Office, the investigative arm of Congress. The

Price constraints threaten to undermine the sales and earnings of leading drugs companies, writes **Paul Abrahams** 

# A bitter pill to swallow

report showed that the price of some drugs (see accompanying chart) had increased by more than 200 per cent over the past six years compared with a 26.2 per cent overall rise in the consumer price index.

Congressman Pete Stark, Californian Democrat and chairman of the House Ways and Means health sub-committee, said the report demonstrated there was no justification for the steep price increases in prescription drugs. He blamed "corporate greed".

r Paul Freiman, chairman of the US Pharmaceutical Manufacturers Association, says the war of words over prices is partly the reason why relations between the government and the American pharmaceuticals sector is at its lowest point for 30 years.

The response from global drugs groups has been defensive. They argue that, by setting their sights on prices, governments are aiming at the wrong target.

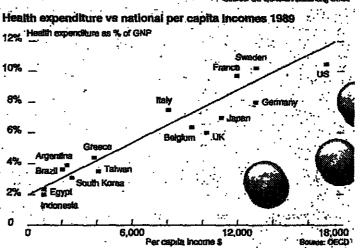
"Expanding healthcare budgets are not a drug-driven phenomenon. In the UK, the proportion of health expenditure represented by drugs has only risen from 9 per cent in 1960 to 10 per cent in 1990," says Mr Jim Attridge, international business operations manager at ICT's pharmaceuticals division. "That isn't much of an increase."

Expenditure on drugs accounted for 14 per cent of total US health-care costs in 1960, according to Mr Peter Lauper, head of pharma-economics at Ciba-Geigy in Switzerland. By last year the proportion was down to 7 per cent, although overall spending on drugs was up. Over the same period, much of the rise in healthcare spending was generated by the cost of running hospitals and doctors' surgeries. Mr Lauper says expenditure on hospital staff and other costs represented 34 per cent of healthcare spending in the US in 1960, and had reached 45 per cent in 1990.

Nevertheless, drugs companies admit their case is not helped by their traditionally high profit margins and returns on capital. At Glaxo, worldwide pre-tax profit margins were 31.4 per cent last year, while those of SmithKline Beecham, the Anglo-American healthcare and consumer products company, were 25.6 per cent. Merck, the US giant and the world's largest drugs group, had margins last year of 36.8 per cent.

During the fatter years of the late 1980s, such pre-tax margins attracted little attention. But while other industries' earnings have plunged during the recession, those of the pharmaceuticals groups have been conspicuous by their strength. The industry defends its profits by arguing it needs to invest in research and development. Ameri-

Pharmaceuticals: pressure on prices Percentage wholesale price rises over six years Tenomin (Hypertension) 85.6% Ventolin (Asthema) Valium (Sedative) 91.6% (Roche) Halcion 110.0% (Upjohn) Restorii (Sleeping pill) (Sandoz Synthroid (Thyrold) Azmacort (Rhône-Pou (Asthme) denc Rorer) 182.8% (Du Pord Merck) Consumer price indices 26.2% All items 56,3% Medical care Prescription drugs



can groups, for example, now spend about \$11bn a year researching and bringing new drugs to market, compared with \$4.5bn five years ago. Many diseases still have no cure,

ranging from Aids to Aizheimer's. Given adequate resources, the industry claims, it can find them. More than 90 per cent of medicine discoveries are developed by the drugs industry, according to the US pharmaceutical manufacturers association. American companies discovered 47 of the top 97-selling drugs launched between 1975 and 1889. Countries with lower prices and profit margins, such as France, do not develop best-selling medicines because they do not earn enough to plough into R&D, the US

industry alleges.

One snag with this argument is that the industry's high margins are calculated after the costs of R&D have been deducted. In other words, the substantial profits achieved by most of the industry are banked after companies have met their R&D expenses. If they did not spend as much on R&D, their profits would be greater.

American politicians have so far been unimpressed by voluntary undertakings by the industry to control its prices. Merck, Upjohn, Hoechst-Roussel, Bristol Myers Squibb, ICI and Pfizer have all introduced measures holding down some or all of their prices. So far, companies supplying a third of the

US market have promised to keep price rises in line with the consumer price index, according to the industry association.

industry association.

In spite of such undertakings, global pressure on pricing is unlikely to disappear. The ensuing structural change, according to Mr Viren Mehta, partner at Mehta and Isalay, the New-York healthcare investment group, is producing "a bifurcation of the industry between the haves and the have-nots".

The haves, according to Mr Mehta, are those companies with development departments which have the expertise and scale necessary to bring drugs to market quickly in the US, Europe and Japan. They also have strong marketing skills to exploit the new medicines to the full. He describes them as M&D — marketing and development — groups. Among them, he lists Merck and Pfizer of the US, and Glaxo of the UK.

The have nots are those groups with few new products and expiring patents. These weaker groups, which used to generate profit growth through price increases, have been particularly hard hit by the recent pricing constraints.

In the third quarter of this year, for example, the US group Bristol Myers Squibb reported pre-tax profits growth of 5 per cent, while Upjohn's increase was only 1.4 per cent. Eli Lilly recorded a loss of \$268.5m after restructuring charges in contrast. Merck, one of the "haves", increased earnings by 17 per cent.

The polarisation of the industry could be followed by consolidation among the have-nots. Mr Martyn Postie, a pharmaceuticals industry consultant at Coopers & Lybrand, the management consultancy group, says: "In 1989 the top 25 companies had about 50 per cent of world pharmaceuticals sales. By the end of the decade the top 15 groups will control half of the market."

conomies of scale among the leading M&D groups would allow them to reduce the proportion of turnover spent on marketing and R&D. Mr Paul Krikler, industry analyst at Goldman Sachs, the stockbroker, says leading companies could reduce their sales and general administration costs to about 25 per cent of turnover – Glaxo currently spends about 40 per cent of turnover on sales and administration.

Further costs could be saved through the rationalisation of pharmaceuticals manufacturing, an area of significant over-capacity. Drugs groups have duplicated manufacturing plants, particularly in European countries, where they have used the promise of local investment to negotiate higher drugs prices from governments. Glaxo has manufacturing capacity in 42 sites in 31 countries:

capacity in 42 sites in 31 countries:

The cost-cutting has already started. Last week, Eli Lilly said it was spending \$519.6m on restructuring its operations, including manufacturing. Syntex, a US group, also announced a restructuring plan during the same week.

Through such cost-containment, some of the larger groups may become stronger global competitors. But for the weaker companies, the trend towards government-imposed price constraints in the world's main markets threatens their survival

Saturday's FT
Some copies of the Saturday
edition were distributed with an
incorrect illustration on this page.
The error is regretted.

### Joe Rogaly

# The Tories' hung party



Since U-turns are so much in fashiou, here is one of mine. It no longer appears to me to be "aimost certain", as I have been saying recently, that Mr John Major will survive as prime minis-

ter for another four years. This is not a turn very far around the U. There is no suggestion that Mr Major is definitely, or even probably, for the chop. In fact the odds are still in favour of him keeping his job. It is just that there seems no end to the series of misfortunes that fate has decided to inflict upon his premiership. It has therefore become prudent to visualise scenes in which he steps down.

One such was conjured up by a leading Eurosceptic in a hotel foyer during the recent Conservative party conference in Brighton. The conversation had passed beyond the technicalities of a formal challenge, of the kind that felled Lady Thatcher. Nothing of the sort seemed likely to happen. Then Mr E Sceptic said "what about this?" whereupon he put his arm around my shoulders and, adopting the manner and voice of Sir Marcus Fox, proclaimed: "Prime minister, the members want you to spend more time with your family..." The obvious reply was, "but if that happened you would get an even more Europhile prime minister than Mr Major, since the candidates are...", to which Mr Sceptic replied: "If we must choose from three peas in a pod, let us at least

have a competent pea."

This exchange was quickly forgotten, but over the past few days it has returned to haunt me. The spectres began to reassemble as Sir Marcus, chairman of the backbenchers' 1922 committee, scuppered the plan to close 31 coal pits. Then last Thursday a gang of Europhobes

ambushed a regular meeting of the '22, much in the same manner as militant members of the far left once hijacked Labour party and trade union assemblies. The executive of the committee emerged to say that Mr Major's plan to reopen parlimentary debate on the bill to ratify the Maastricht treaty was

premature.

That should have been brushed aside as an opening skirmish in a long drawn-out parliamentary battle. After all, it is now clear that what was elected on April 9 was not a Conservative government with a majority of 21, but a hung parliament in which the two parties that most loathe one another, the Thatcherites and the Majorites, stand beneath the Tory flag. The difficulty is that the government has no idea of how to operate in a

No sane government seizes a hand-grenade and threatens to pull the pin if it does not get its way

hung parliament; the notion that one exists is so abhorrent to Conservatives that they will find it hard to accept my half-joking suggestion that it does.

After the '22 spoke, Number 10 Downing Street decided to reassert the principle of a parliamentary majority. On Saturday the prime minister's office allowed (encouraged?) newspapers to report that if the government loses the vote on the Maastricht debate due on November 4 a general election will follow. The Labour party would be well placed to win it. This threat was unwisely timed, as Mr Major himself seemed to acknowledge in a radio interview on Sunday and the party chairman, Sir Norman Fowler, appeared to be shouting out

loud yesterday. No sane government ties a hand-grenade round its waist and threatens to pull the pin if it does not get its way. For Mr Major and his colleagues to do so is a clumsy confidence trick.

So grave have matters become that the Labour party has been roused from its post-electoral slumber. It seems ready to compromise on its commitment to the Masstricht treaty in the hope of damaging the prime minister. The time is not right, its shadow ministers are saying; the Danes have not yet spoken – anyhow the upcoming vote is a matter of confidence in the government, of which the opposition naturally has none. If there are votes in sophistry, Labour will romp home next time.

The likely outcome, of course, is that the government whips and business managers will find a way out, as they did over coal last week. But it is trickier now. A motion that stresses confidence in the government will attract a negative vote from Labour and the Liberal Democrats but should minimise the number of Maastricht rebels. A motion that stresses the merits of the treaty makes it harder for Labour to vote against, but will maximise the Thatcherite party's vote. A soft motion – to adjourn the house, say – exposes the government's weakness. These equations contain too many unknowns to make prediction

Tradition has it that governments get their way in the end. Tradition is probably right. If so, Parliament will – eventually – ratify Maastricht, in which case the prime minister's fortunes may begin to take a turn for the better. There is, however, a chance that it will not – that the whole endeavour will be cast aside on Wednesday week, or before the winter is out. If that unlikely accident happens, it will be hard to say what point there is in

# AHB

Applications are invited for the Alan Harper Bursary, an award jointly sponsored by the Financial Times and BT, in association with the British Journal of Photography.

A bursary of up to £5000 will be available to full-time photographers/photographic technicians, or students on a recognised full-time photographic course aged 25 or under on 1 January 1993.

This bursary has been set up in memory of FT Photographer Alan Harper who died whilst on assignment in Kuwait in April 1991.

Please contact Natasha Anderson on 071 873 3517 for an application form. CLOSING DATE 31 DECEMBER 1992

FINANCIALTIMES

3**T**%

Comparisons

From Mr Philip Mickelborough.

Sir, Richard Simmonds

(Letters, October 24) may or

may not be justified in unfavourably comparing a British

with a Belgian bank, merely

because the latter offered him

6 per cent more sterling for

He should also have changed

BFr50,000 in the UK.

to bank on

# Last of the royal yards are placed in the dock

A government decision on the location of submarine facilities will determine the fate of Rosyth and Devonport, says **David White** 

ust upstream from the Forth rail and road bridges in eastern Scotland there is a giant cavity dug into reclaimed land. The hole is easily big enough to accommodate half a dozen football pitches. Dump trucks beetle around its floor. Being poured into this pit are a quarter of million cubic metres of concrete and public money already exceeding £120m.

It is meant to become two dry docks for nuclear-powered submarines, one blg enough to take Britain's new Trident ballistic-missile vessels, the largest submarines ever built in the UK. But it could equally well become nothing at all.

The government has to make a judgment of Solomon royal dockyards. A decision between this project at Rosyth and the rival plans of Plymouth's Devonport dockyard is due by Christmas. At both yards, thousands of jobs

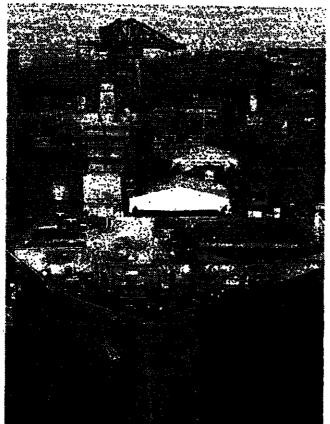
are at stake. The dilemma has received little national publicity, but either region would take failure as a blow comparable to the government's plans for colliery closures. Rosyth Royal Dockyard is the biggest single industrial site in Scotland. Devonport the biggest in

south-west England. They are the remnants of a network of naval yards dating back to Henry VII, the first monarch to maintain a standing fleet. Deptford and Woolwich disappeared last century. Chatham and Gibraltar were abandoned in 1984, and Portsmouth was downgraded. They used to build ships as well as repair and refit them, but no warships have been made at the dockyards for more than 20 years.

In the late 1970s the royal dockyards employed 34,000. By the mid-1980s the figure had dropped to less than 20,000. Since then, the annual business has remained constant at about 6420m. There are now just 5.000 working at Devonport and 4,000 at Rosyth.

In 1987, after 16 years of intermittent studies, the government brought in privatesector managers to tackle waste and inefficiency in the dockyards. Devonport, the largest complex of its kind in Europe, was won by a consortium of Brown & Root of the US, BICC and the Weir Group. Rosyth went to Babcock Thorn, a ioint venture between Babcock International and Thorn EMI of the UK. The assets remained the Ministry of Defence's, and the managers

The yards were guaranteed a "core programme" of work. But this has withered along



Devonport: bidding to convert its battleship docks

with the cold war. Above all, requirements for submarines have been cut. Refuelling and refitting a nuclear submarine is two and a half years of work, worth up to £150m. It is the backbone of the business. When the management companies entered their seven-year contracts there was room for two facilities. Now there clearly is not.

The issue needs to be resolved before the govern-ment can go ahead with its next plan, fuller privatisation. The current consortia may be intent on holding on to

the MoD's invitation. Potential which owns Yarrow Shipbuildplier, British Aerospace, which makes naval weapons; and Rolls-Royce, which supplies naval engines. However, the two incumbent groups regard themselves as front-runners both of them prepared to bid for both yards, but each

The yards were guaranteed a core programme of work. But this has withered along with the cold war

able to extend their contracts 1994 but the Ministry of Defence has already invited companies to express their interest in purchasing either or both the dockyards. It is looking for 20 per cent savings in naval support costs and says selling the yards is a "logical progression" from today's confractor arrang "We would see the ministry

washing their hands of all future redundancy costs," says Mr Allan Smith, managing director of Rosyth Royal Dock-

At least 10 companies are believed to have responded to

bidders include VSEL, which makes all Britain's submarines and is itself in the middle of deep retrenchment; GEC, ers and has ambitions to be an all-encompassing naval sup-

the nuclear work. Both companies have branched out into non-MoD work such as boatbuilding. Rosyth has 500 people refurbishing carriages for British Rail and London Underground, and much of the site looks more like a railway marshalling yard rather than a dockyard. But commercial work is

Without the nuclear work we would be going below the critical mass for a facility of this size," says Mr Mike Leece, managing director of Devonport Management Limited, The Devonport yard. This contains

a messy array of boildings from various stages of its long history and covers 300 acres, much bigger than Rosyth. It has been on a crisis footing for the past 18 months.

Rosyth, which has been building its new facility since 1987, was initially the natural choice for a reduced submarine programme. It was the only yard to have refitted ballisticmissile boats. In April last year, Devonport made an unsolicited bid to provide rival facilities by converting old battleship docks, big enough to house the Trident submarines. It says this would limit capital costs to £170m, well below the cost of completing the works at Rosyth. By enabling Devonport to operate at optimum levels, it would save millions of pounds a year on the cost of refitting

Without the submarines, it expects employment would fall to about 1.000, with little security. If it closed, the logic of having a big naval base on the same site would also be undermined. Studies indicate that more than 22,000 jobs in the region could be lost.

But if Devonport got its way, Mr Smith is convinced there would be no room for another yard. "We would end up sooner or later shutting Rosyth," he

Rosyth has had an unsteady history. Built as a specialist refit yard before the first world war, it was closed between the wars. The adjacent naval base, from which only minor warships are expected to operate in future, provides very little of the dockyard's work.

The race for survival is bringing out increasingly dirty tactics. Rosyth's managers make dark hints about nuclear safety risks at Devonport; a study commissioned by Devonport questions the wisdom of relying on Scotland, drawing comparisons with Russia and Ukraine. Faced with Devonport's chal-

lenge, Rosyth scrapped plans for a grandiose covered dock and is offering to complete a simpler project for a fixed price of £267m. It envisages a new consortium which it says would be able to keep both dockyards going, employing some 3,500 at each.

Mr Smith believes the yard's late campaign may have brought it back from the brink. He is counting on government reluctance to contemplate "another Ravenscraig" (the Lanarkshire steel complex, the closure of which was announced in January), and the temptation of opting for the least damage to the dockyard communities. If he is wrong, Rosyth will literally be staring at a hole in the ground

#### LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

# pointer to pit viability

From Mr Andrew Glyn.
Sir, You reported ("TUC challenges claim of losses at 10 pits", October 21) British Coal's statement that the 10 pits due for closure after the 90-day consultation period were making losses of £31m "in the financial year since April" and that this debarred them from having "a role to play under any economic scenario". Two points should be made about this figure. First, there is a strong seasonal element (holidays etc). In the first quarter of 1991-92 pits in the Yorkshire and Nottinghamshire coalfields recorded only 10 per cent of their profit ("operating cash flow") for the year, and in the first two quarters only 22 per cent. Partial results for an (unspecified) early part of the financial year are therefore not a reliable indicator of the year's results.

Second, even if the pits were on the road to annual losses this would not be a reliable guide to future prospects given variability in mining conditions. The experience of all 50 pits over the past five years reveals 36 instances of losses in one year being followed by profits in the next, and this has already happened in five of the

50 threatened pits. Mr Heseltine, the trade and industry secretary, repeated in the House of Commons on October 21 that what distinguished the 10 was that "they are losing money now". Even if this were true over the past few months for each and every one of them (which British Coal has refused to reveal), it would be a quite unreliable guide to their future financial prospects, let alone their potential economic contribution. The government and British Coal have given absolutely no justification for separating out the 10 and excluding the 9m tonnes they produce and the 7,000 miners who work in them from what is supposed to be a thoroughgoing review of energy policy and the position of UK

Andrew Givn. fellow and tutor in economics. Corpus Christi College.

#### Losses not a | Free parliamentary vote on Maastricht the virtuous course

From Mr Brian & Gill. Sir, Britain's prime minister need not risk his government's neck over the Maastricht treaty in order to deal with his Euro-rebels ("Tory Euro-rebels renew defiance over Maastricht", October 26) because he can achieve his ends in a much

He should make a virtue out of the fact that parliament, and in particular his own party. much more accurately reflects the doubts of its electorate than does the legislature of virtually every other Community member state. He should pro- London SES 3PZ

pose a free vote not only on next week's "paving debate" but also on the line-by-line consideration of the Maastricht bill. (This, of course, has the additional benefit of outflanking Labour's position.)

the citizens of Europe. 261 Grove Street,

In this way, he can give a powerful and popular impetus to the UK presidency by focusing (as he has already intimated) on the "democratic deficit" and the absolutely critical need to address the concerns of

£1,000 into BFr at both banks in Belgium, and compared the ratio offered there with that in the UK. Then he could have decided whether the disparity reflected British banking greed, or the different values of

foreign currency to domestic and foreign banks. Philip Mickelborough, 39 Kingsbury Street, Marlborough, Wiltshire

#### The myth that only large airlines can survive

From Mr Richard Branson. Sir, In his gloom at the prospects for independent airlines George Williams (Personal View, October 20) comes dangerously close to swallowing the myth that only the largest airlines can survive – a triple

First, smaller airlines are more innovative, free of the large airline tradition of eradicating consumer choice. For example, Virgin Atlantic has pioneered an unrivalled range of popular developments, including seat-back videos for every passenger, limousines, masseuses, lounges on board and a new class of travel for full-fare Economy pessengers. Second, smaller airlines deliver a better product. This is the service industry par excellence. In choosing airlines, passengers attach great importance to the care, courtesy, enthusiasm, friendliness, respect and efficiency with

them, on board and on the ground. Large airlines' conspicuous lack of these qualities led me to set up Virgin Atlantic Airways in the first place. Now our high service standards enable us to compete successfully with six out of the world's

10 largest airlines. That success is absolutely dependent upon our staff understanding the importance of their jobs and recognising their own personal contribution. Personal commitment is important to passengers, but rarely found in large airlines.

Third, smaller airlines are more efficient. For example, the largest airline has admitted costs at least 25 per cent above those of its smaller competitors, contributing to inflation by wasting several million pounds a day of passengers' топеу.

So smaller airlines suffer no lack of advantages - but they do lack the chance to use which the airline's people treat | them. A barricade of obstacles

to airline competition is still tolerated by governments. Government-imposed exile to Gat-wick helped kill off many independent British airlines. That obstacle at least has gone, but now there is another: historical precedence in the allocation of vital airport take-off and land-

ing slots. There could not be a more anti-competitive measure, but it is still tolerated by governments and may even be reaffirmed in the EC under the

British presidency.

Get rid of these needless obstacles to competition; crack down hard on predation before it can damage smaller airlines; and ban state subsidies to airlines. Then leave smaller airlines to compete. They can and they will, to the great benefit of consumers. Richard Branson,

Virgin Group of Companies, 120 Campden Hill Road,

#### Prudence should continue to have merit

Sir, Having spent nearly 10 years as chairman of the financial committee of a successful local authority, perhaps I could comment on the suggestion that the taxpayer should compensate the local authorities

International. The higher the return on money lent, in the-ory and in practice, the higher the risk; and those placing the money should have been made aware of that. The particular circumstances of the largest which lost money with the loser - the Western Isles -

I see no reason why those of us who are prudent should always be expected to bail out the foolish - if we did, pru-dence would have no merit. Jeremy C Kilner,

## Telford. A better way to live and work.

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#### OBSERVER

#### Replacing homo Lucas

■ It used to be said in the City there were two types of men; homo sapiens and homo Lucas. Lucas Industries' reputation for inbred management has once again reared its head with Edwards, who was to have taken over from Sir Anthony Gill as chief executive at the end of the year.

In 1989 Lucas brought in two senior managers from the outside: David Hankinson as finance director and Tony Edwards as head of the aerospace division. Shortly, both will have gone.

The 62-year-old Sir Anthony is chairman and chief executive, and has effectively been acting as finance director while a replacement for Hankinson was found. In the year in which he would normally have been expected to retire he has also taken on an extra non-executive directorship, at Tarmac.

Quite why the board changed its view about the flamboyant Edwards is not clear - though the turn of events may give some quiet satisfaction to Hankinson. Some analysts believe he did not think Edwards was yet ready for the top job, and he left a month after Edwards was confirmed as Sir Anthony's heir apparent.

How have the non-executive directors acquitted themselves in all this? Sir Anthony has lined up a formidable array several through headhunters rather than anything smacking of the old boy network. Six out of ten board members are independent, with a depth and variety of experience ranging from Sir Colin Southgate to

senior Crédit Lyonnals banker

Philippe Souviron.

It looks like an ideal

Cadbury prescription - but for all that the management succession is less than ideal.

#### Code barred

Now might not be a good time to start reading Tolstoy. since there is only one day to go before the world ends. "Jesus will come in the feast

of trumpet" on October 28 1992 according to an advert in USA Today International, paid for by the COC Mission from South Korea. The Mission cites several

biblical quotations as authority, notably the reference to the "strengthening of the EC as economic giant" apparently to be found in Daniel chapter 2, verses 40-43.

Turning to the King James' version, one finds no reference to Jacques Delors. Instead, the passage begins "And the fourth kingdom shall be strong as iron: forasmuch as iron breaketh in pieces and subdueth all things; and as iron breaketh all these, shall it break in pieces and brulse.' The verse is about as clear as an EC directive.

Never mind nit-picking. You will want to know how to prepare for the end of the world. "Make sure the grace of blood of the cross" says the Mission (grammar will presumably go out of fashion after Armageddon) and "give up your fleshly life". But most important, the Mission commands "Do not receive the mark 666, bar code on the forehead or right hand!" Sounds tricky, but most of us might just about manage it.

#### Cuba libretti

■ Political appointees in Washington are getting their CVs ready and lobbyists are rewriting their address books. But the Cuban-American lobby has made sure its bread is



"And another thing ... the elephants miss you, John'

buttered on both sides. The king of the Cuban lobby, Jorge Mas Canosa, long ago set up in business with the president's son Jeb Bush. Jeb denies he pulls strings with his father. "But from time to time I pass on messages." If Bill Clinton makes it to Pennsylvania Avenue, the

es will no doubt be carried by Maria Rodham. A Cuban-American herself, she's also married to Hilary Clinton's brother. No surprises then that the traditionally Republican ex-Cubans contributed at least \$125,000 to the Clinton campaign.

#### Moneytalk

■ When it comes to making investing in stocks and shares sound fun, Jim Slater, the former boss of the failed Slater Walker financial conglomerate, is not in the same league as America's Warren Buffett. Even so, his new investment handbook, The Zulu Principle, contains some useful tips. Although Slater is no longer

a corporate predator, he still

for example, when a company's

thinks like one. He worries,

the company he works for, and the chapter on creative accounting is worth reading if only because Slater Walker used to be a prime exponent of the art before it went under. As for the odd name of his new tome, Slater admits it was his wife's idea. She had read a four-page article on Zulus in the Readers Digest. "From that moment on she knew more than I did about Zulus," says Slater, who believes that the same principle of building up specialist knowledge is the

key to investment success.

finance director doesn't have a reasonable shareholding in

#### Not amused

the worst

■ Inspired by Observer's efforts on the limerick front, the muse descended upon John Mackenzie-Green, managing director of Lloyd's brokers CE Heath, on the 6.28 am from Basingstoke yesterday.

Heath Insured, the yacht his company is sponsoring in Chay Blyth's British Steel round-the-world challenge was last night expected to come into Rio, on the first leg of the race, in third place. So Mackenzie Green ditched the telegram he had planned in favour of some doggerel for the skipper Adrian Donovan. I thought I'd explained that

You could do on leg one was come first. And I gave you my word If you only came third

That I'd want Chay's full fee reimbursed! Perhaps if you master the

the sack Then your megalomania On the way to Tasmania Will give them th'incentive

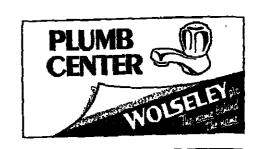
Of threatening the crew with

they lack. There then follows, from the comfort of BR, another verse of hearty congratulations. He had penned it all by Woking.

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# FINANCIAL TIMES

Tuesday October 27 1992





# Gonzalez, for richer or poorer

Peter Bruce says socialist rule has given cause for celebration and dissent

THE SPANISH government had a good day on Sunday, celebrating 10 years of rule by prime minister Felipe Gonzalez's Spanish Socialist Workers Party at a massive rally in Madrid's main bullring. Mr Gonzalez announced that he would stand for re-election next year and said what Spain needed most was another 10 years of socialist government.

Yesterday was less comfortable. Nearly 1,000 steelworkers who have walked from northern Spain to protest at plans to cut 9.700 jobs and 1.5m tonnes of capacity from the state's two integrated steelmakers, in Asturias and the Basque country, arrived in Madrid. They were joined by another 10,000 protesters outside the industry ministry.

It might be going too far to suggest that some of the people in the bullring on Sunday were outside the ministry last night, but what was being celebrated and what was being protested are, in essence, the same thing.

The 10 years of socialist government have been about preparing Spain for life alongside the leading economies of the European Community and that has meant raising the living standards and increasing the wealth of its citizens.

But as the steel march starkly showed, it has also been about making some of them poorer. Spain does not have an industrial policy as such but the state owns

a lot of industrial companies from steel to shipbuilding, coal, avionics, electricity and airlines which, no matter how hard Madrid tries to leave them to the

markets, keep demanding its intervention or support. This year Madrid merged its Asturian integrated steelmaker, Ensidesa, with Altos Hornos de

Both Ensidesa and AHV are highcost producers of relatively common products which could be more cheaply imported from northern EC competitors. Their combined losses in 1991 and this year will be \$1,3bn.

But the spread of the vote that has kept Mr Gonzalez in power for a decade makes it imperative Vizcaya, which has a large plant that steelmaking continue in the near Bilbao. It drew up a neat, Basque country and Asturias,

If 9,700 steel job cuts, spread over six years, cause this much trouble, how will Spain ever trim its state industries before economic and monetary union?

almost bold, plan to trim their combined 24.500-strong workforce and to cut steel output from 6m tonnes a year to 4.5m tonnes.

It assumed it could combine two Asturian sites into one, keeping some blast furnaces in the port of Gijon open, and shutting those in nearby Aviles. The Gijon furnaces would then send molten steel to be cast in a modern steel shop in Aviles.

At AHV, all the furnaces would be closed but Bilbao would get. instead, the world's biggest minimill which, through melting scrap in giant electric furnaces, would produce about 900,000 tonnes of steel a year. The costs of the jobs cuts and the new mill would be a huge \$6bn.

which is a socialist stronghold and heavily dependent on subsi-dised steel and coal jobs.

The socialists are strong in the Basque country too, but might require the support of the ruling Basque party in the Madrid par-liament if, as seems likely, Mr Gonzalez's PSOE does not win a majority at the next general elec-

Thus, the opposition of the s competition commissioner Mr Leon Brittan, to the steel plan came as a rude shock to Madrid this month. Mr Brittan, whose job it is to ensure that European industries are not unfairly subsidised, tried to persuade his fellow commissioners to have the Bilbao mini-mill and a further 800

jobs cut from Spain's plans. Last week the Commission compromised and asked Spain to find its own further cuts, either in jobs, capacity or subsidies -the implicit warning being that if it did not, the plan would not be

approved by industry ministers

on November 24. Madrid, then, is caught between Asturian and Basque anger at its original plan, and the need to make even deeper cuts. An "industrial shuttle", in which Madrid's industry minister will try to win support for its plan from sceptical EC partners in Britain, France and Germany before November 24, begins this

It may work, but if 9,700 steel job cuts, spread over six years, cause this much trouble, how will Spain ever trim its state industries before economic and monetary union (EMU), to which Spain is still committed, in 1999? The INI, the state industrial holding company, has just announced plans to shed 20,000 jobs in four years, when, at best, only 25 per cent of INIs 140,000 employees work in profitable companies.

But the day is not far the current trade-off between votes and jobs will become untenable. Not yet, though. This is an election year and Mr Brittan has given Madrid a perfect opportunity to tell the steelworkers that it is, despite all appearances, fighting to save jobs.

#### British Steel cuts production by 20% that individuals would work sis in the UK, and to broader economic factors in Europe

By Andrew Baxter in London

BRITISH STEEL is to cut production by up to 20 per cent in the current quarter, underlining the disarray in the recession-hit European steel industry.

The announcement yesterday prompted a 10 per cent fall in British Steel shares to 56p compared with 125p when the company was privatised in 1988 and will raise fears of further job cuts at the company, aiready one of the most efficient steel-

makers in Europe. British Steel would not say how it planned to achieve the reduction in its "liquid steelmake", which it blamed on a further deterioration in the demand for steel products in recent

Unification costs soar

weeks, both in the UK and export

It denied a report immediately after the announcement that the reduction would definitely lead to short-time working, but admitted job cuts could not be ruled out.

of British Steel's fiscal year the first three months of 1993 will be reviewed in light of market conditions prevailing at the

British Steel has a number of options for achieving the producreductions. It could introduce short-time working at smaller plants, while shift patterns could be altered at the larger plants, most of which operate on a con-

Production in the final quarter

time, the company said.

tion cut short of outright job tinuing basis. This would mean

fewer shifts each week. British Steel said in June that employment would be below

42,000 by the end of the current fiscal year, compared with 44,800 at the end of March. Following the closure in June of the Ravenscraig steelmaking plant in Scotland, employment is currently 41,500.

Yesterday's announcement confirms the gloomy picture emerging from the European steel industry, which earlier this year had begun to believe the recession was ending as prices started rising after a steep twoyear decline.

But prices have slipped back again in recent weeks, due partly to the political and economic criwhich have dented customers confidence. In addition, relatively small quantities of allegedly unfairly subsidised eastern European imports have been further

depressing prices. British Steel is among the 15 big EC steelmakers which earlier this month asked the European Commission for financial aid to cover 50,000 redundancies planned over the next three to

four years. They also want "guidelines" on production, consumption, exports and imports, and swift action against unfair competition from outside the EC.

London stock exchange, Page 33

#### Gap narrows in trade row

Continued from Page 1

he will say. So far his only comment has been to describe the proposed tax increase as "about as useful as a hole in the head". Details of the solidarity pact have yet to be thrashed out with the 16 federal states, employers and trade unions, he said. But he warned: "Anyone who refuses to play his part in the coming weeks and months, either in accepting savings or reordering priorities, must bear the responsibility if the burden on our citizens comes sooner and falls more

considerable anxiety over what

The aim is to persuade the

trade unions to forego any increase in real incomes at least until 1995 and to persuade industry to accept the prospect of tax increases as soon as the threat of immediate economic recession is past. The federal states are also expected to agree to strict budget savings, and a readiness to share more of the costs of subsidising

the east. As for the railways reform, Mr Kohl said it was needed to prevent a virtual paralysis of the traffic system. "It cannot be done within the existing revenues. We are currently in negotiations with our EC partners on the subject, because of the difficult financial questions involved".

Continued from Page 1

farm minister, expressed the general sentiment of his colleagues in Paris when he said "we will never accept the isolation of France". Technically, any deal on an overall Uruguay Round package cannot be vetoed by France, since it is subject to the EC's

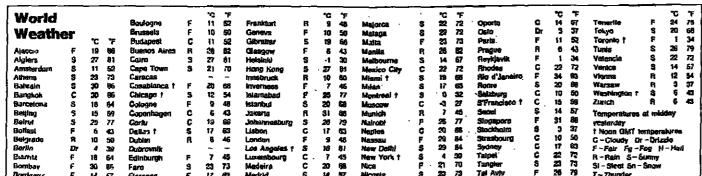
weighted majority voting system. France would not be called on to vote, however, until an EC-US deal was reached - and the figures being examined by Brussels and Washington negotiators are not far from Paris' informal position on cereals exports.

The US wants a 22 per cent cut. over six years in the volume of subsidised exports. Senior Com-mission officials said last night the EC was now seeking 21 per cent over seven years - which is

proportional to France's 18 per

cent over six years.
On oilseeds, the EC and US are still divided over half a million tonnes of EC soya output, though this has now been expressed in acreage sown rather than ton-

The price and productions cuts in the new CAP deal which was painfully agreed by the 12 including France - in May is the only basis on which the EC can deliver the cuts the US and Gatt want, Commission officials



The second of th

#### THE LEX COLUMN

# A question of Trust

To the outsider at least yesterday's 19.5m out-of-court settlement hetween Drayton Consolidated Trust and Invesco MIM is highly unsatisfactory. Obviously if this were another Guinness or Blue Arrow - which it is plainly not - the Serious Fraud Office would have been on the job by now. It is not every day, though, that a fund management group agrees to hand back to its client the equivalent of 10 vears' hard earned fees, as well as consciously paying £3m over the odds to purchase two of its unquoted investments.

. The lack of transparency may not be important for the narrow self interest of long-suffering Drayton shareholders. It would be reassuring to know the assumptions on which the payments have been calculated, but no doubt County and Cazenove have extracted the best terms in the circumstances. What is perplexing in a wider context, though, is the nature of the problem. It is obviously more than lousy stock picking, since there are plenty of other red-faced investment managers which have seen the asset values of their unquoted portfolios plunge 50-60 per cent over the last five years. Judging by yesterday's state-ment, however - which refers to all the circumstances of Invesco MIM's management of Drayton Consolidated - there is more to it than just the

disastrous episode of the investment in the Scottish confectionery manufacturer Alma. Shareholders in both camps might like to suck it and see. Perhaps the real trouble is that the City does not wish to hold up a mirror to Invesco MIM. There is no suggestion of anything illegal – but by all accounts full disclosure of what hap-

pened at Drayton Consolidated would raise delicate issues such as multiple directorships, cross-holdings, and coinvesting by employees. There has been a lot of talk about corporate governance lately; the City has some catching up to do.

#### Storehouse

Hats off to Storehouse for some pretty impressive dealing. To get £78m for a problem-child like Habitat, which the Storehouse management does not have time to fix, must be satisfying. Finding someone to buy the surplusto-requirements Richards chain for an equally full £30m is all the more so. Of course both Sears, the proud new owners of Richards, and the Stichting Ingka Foundation, which has bought Habitat, have reasons for their pur-

FT-SE Index: 2661.6 (-8.1) Storehouse

chases. Sears can argue that Richards fills a gap in its coverage of the womenswear market, while the SIF wants to develop a furniture brand to com-

1 Oct 90

plement its Ikea stores. Both will have to work hard to jus-tify the price they have paid, but SIF has the more difficult task. True, the foundation is not publicly quoted and so perhaps can afford to take a relaxed view, but sorting out Habitat's troubles is a rather different proposition from that of exporting the successful Ikea idea. With much apparently expected of the current Habitat management, they will have to come up with better ideas than the failed move

into edge-of-town sheds. Storehouse is left with some cash, and two businesses which it argues fit logically together. Both BhS and Mothercare sell to families with young children and aim to buy on advantageous terms because of the group's size. Storehouse must make those backstage savings work if it is to avoid the notion that once Mothercare has been sorted out it should go the way of Habitat and Richards.

#### Skandia

Skandia's decision to scale back all its international reinsurance operations rather than accept a firm cash offer may leave the market thoroughly confused. Walking away from a partial flotation of the US business last month was curious enough although the \$18 a share offered by institutional investors was arguably a little mean. Last week's trade bid, on the other hand - which Skandia rejected - was \$2 a share higher and would have netted \$500m to relieve its

debt burden. This is surely a consideration for a company which makes extensive use of commercial paper and recently had its credit rating cut.

Perhaps Skandia simply wanted to avoid the embarrassment of booking a loss on the disposal. The broader question is whether a much-reduced Skandia can make sustainable profits in a volatile, commodity business like reinsurance. By specialising in casualty business it may be able to carve a niche. But like Mercantile & General, Prudential's reinsurance subsidiary which was cut down to size this month, lower premium income will leave Skandia more heavily geared to losses on the tail of reinsurance busi-

ness already written.

The withdrawal of capital by the likes of Skandia and Prudential is hardly likely to bring about a hardening of rates. Even giants of the indus try such as Munich Re and Swiss Re have less than 10 per cent of the market each: for every krona or pound of capital taken out, there is a D-Mark or Swiss franc waiting to come in. Besides, the market is shrinking as direct insurers opt to self-insure. The big players will, no doubt, use the latest round of hurricane damage as an excuse to push for higher rates. Whether the market or the regulators allow this to happen is less certain.

For Lucas to lose one potential chief executive may be regarded as a misfor-tune; to lose two looks like carelessness. There may well be good reasons, why the Lucas board decided not to appoint David Hankinson chief executive and why it subsequently changed its mind about appointing Tony Edwards; both may equally have good reasons for leaving the company. But given that Lucas has troubles enough already - paying an uncovered divi-dend and operating in very difficult markets - news of boardroom problems is the last thing it needs.

The generous gloss on events might be that the directors, having made a mistake, had the courage to admit it. Less generously, it is difficult to have confidence in the judgment of a board which cannot even decide correctly on its own composition. Lucas has been criticised for reacting to the recession too late. The company's best response to the latest trauma must be to implement its restructuring plans quickly. It would also help if its optimistic view of future earnings proved well

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#### FINANCIAL TIMES

# **COMPANIES & MARKETS**

Tuesday October 27 1992 OTHE FINANCIAL TIMES LIMITED 1992

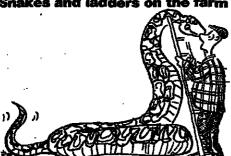


#### INSIDE

#### Norsk Hydro hit by recession

Norsk Hydro, Norway's biggest listed company, yesterday disclosed that nine-month net profits had been cut by half due to weak markets and European currency swings. Mr Egil Myklebust, Norsk Hydro's president, said: "The International recession seems to drag on longer than was generally expected at the beginning of the year." Page 24

Snakes and ladders on the farm



The good news for British farmers is that devaluation of sterling means prices for some farm products have risen. The bad news is that production costs have risen. The snakes that add to the costs of farming are longer and larger than the modest ladders which have increased prices. Page 31

#### Loyal to the organ

Three times a day a gaggle of mostly elderly people gather in Tokyo's Nihombashi district to listen to a recital on the 800-pipe organ of Mitsukoshi department store. The same man has played the organ for the past 40 years. His audience's loyalty is a symbol of the enduring role Mitsukoshi plays in Japanese retailing. But loyalty is not enough — customers are spending less. Page 26

#### European equities do well

FT-A Europe (local currency) 104

European equity markets turned in good per-formances last week following suggestions that Germany might cut its Lombard rate by the end of the year. In spite of some disappointment at the size of Tuesday's cut by the Bundesbank of its key repurchase Oct 82 rate, the European comaries World index rose nearly 4 per cent in local currency terms. Back Page

#### Ad change will do nicely

American Express has sacked Chiat/Day/Mojo. the advertising agency it chose less than a year ago to handle its card promotion. It has moved back to Ogilvy. The change in ad agen-cles comes at a time when American Express is feeling more competitive pressure. Page 25

#### Italian banks

and net income for Italy's top five banks, transposed the dates above the figures. The dates should have read, from left to right, 1991 to 1988. We apologise for the error.

#### Market Statistics

Base lending rates Benchmark Govt bonds FT/ISMA int bood svc FT guide to currencies mancial futures

Liffe equity options London tradit, aptions Managed fund service Money markets New Int. bond lss World commodity prices World stock mixt indices UK dividends announced

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29 Welpac 23 Western Deep Levels

Chief price changes yesterday

5 Babcoc 12 British 8<sup>1</sup>2 Forte 398 - 11 76 - 4 14<sup>1</sup>2 - 2<sup>1</sup>2 307 - 11 48 - 4

#### Habitat sold to Ikea's parent

By John Thornhill in London

STOREHOUSE, the retailing conglomerate created by Sir Ter-ence Conran through mergers in the 1980s, was dismantled yesterday as the new management sold two of its five trading compa-nies, Habitat and Richards, for £108m (\$176m).

The proceeds from the disposals – to Ikea's holding company and Sears, respectively – will be used to speed development of the core BhS and Mothercare chains, which accounted for about threequarters of last year's group sales of £1.2bn. Blazer, the small men's-wear chain, has also been earmarked for disposal.

Mr David Dworkin, chief executive since July, said: "This is a dream come true. It is an opportunity to focus on our two core businesses where there is still great potential for expansion."

Analysts welcomed the deal

and suggested it might signal a new phase whereby sprawling retail businesses alimmed down to concentrate on more narrowly defined areas. Storehouse shares rose 3p to 164p. The Habitat furniture chain,

which runs 76 stores in the UK and France, will be bought by the charitable Stichting Ingka Foundation (SIF), which owns the Ikea Group of furniture stores, for £54m in cash plus the repayment of £24m of inter-company loans. Storehouse said it was also in talks to dispose of its Conran's Habitat chain in the US but if these failed the loss-making business would be shut.

Last year, Habitat in Kurope lost £1.1m on sales of £172m while the US business lost £7.7m. Mr Ingvar Kamprad, Ikea's founder, said Habitat would be run as a "totally independent group" to secure the "distinct Habitat identity". Sears, which has withdrawn

from the men's wear market, is paying £30m for the 213-store Richards women's wear chain, which made profits of £1m last year on sales of £98m. Sears' already runs the Miss Selfridge, Wallis and Warehouse chains.

Storehouse, due to report its interim results next month, forepre-tax losses of £13.9m a year

Substantial sales increases have been reported at BhS and Mothercare but the group will suffer from an extraordinary charge of £30m resulting in a reduction of net assets as a result of the disposals. Lex, Page 22; The future, Page 30

# GM's revolution devours its creator

Martin Dickson analyses the future for the world's biggest industrial company

evolutions throughout history have had a habit of devouring their own Yesterday the revolution shaking up General Motors swallowed up and spat out its chairman, Mr Robert Stempel, the man who set in motion the current upheaval just 10 months ago.

Mr Stempel, 59, whose booming voice and tall frame disguised a gradualist, consensus approach to decision-making, resigned after irresistible pressure to quit from the GM board.

Over the past month its non-executive directors had come to believe that the moderate chairman was not addressing the company's problems with sufficient urgency, nor communicating the sheer scale of the battle facing GM to his troops.

The result was a campaign of discreet Stempel-must-go lobbying and far-from-discreet leaks to the press, creating confusion inside and outside GM as to who was running the world's largest industrial company. Mr Stempel's resignation state-

ment yesterday spoke bitterly of "the chaos of the past several weeks". The United Auto Workers' union sharply attacked the board's "tactics of management by rumour, newsleak and innu-The chairman's departure raises two questions: who will succeed him? And will the

changes at the top help or hinder GM's race against time as it tries to return its loss-making North American car operations to the Later this week GM is expected to report third-quarter losses of

up to \$850m because of its problems in North America, where General Motors

the company has been losing market share for more than a decade yet has failed to cut either manufacturing capacity or bureaucracy.

91.

Mr Stempel, who took over as chairman in August 1990, finally grasped the nettle in December last year when he announced the first stage of a plan to remake GM North America — the closure of 21 plants and elimination of 74,000 jobs by the mid-1990s.

However, the slow progress of the revamp led non-executive directors last April to stage a coup. They replaced Mr Stempel as chairman of the board's executive committee with Mr John Smale, the leader of the outside directors. They also ousted Mr Lloyd Reuss, group president and head of North America, replacing him with Mr Jack Smith, who was formerly in charge of international operations and turned round GM Europe in the 1980s. Mr Smith has speeded up the

pace of change, but board members evidently felt that the "shock effect" of the April coup was in danger of wearing off, without a tougher example from the chairman.

Over the past two months, in particular, there has been some counter-revolutionary muscleflexing from the UAW, which has staged three local strikes over threatened job cuts, while outside parts manufacturers have been sisting attempts by GM to cut costs of its components. Whatever else it may do, Mr

Stempel's resignation will certainly produce a shock. He is, after all, the first chief executive of this complacent, insular and bureaucratic business to be ousted since Mr William Crapo Durant, the founder of the company, was forced out in 1920. The new chairman is expecte

to be Mr Smale, 65, the leader of April's non-executive coup, though he may wish only to serve on an interim basis until a

r Smale, a long-time GM non-executive director, is a former chief executive of consumer products group Procter & Gamble, and made a name as a marketing man in the 1950s when he got the American Dental Association to support the company's fluoride toothpaste.

A quiet, methodical man, who in a rare interview three years ago described himself as a "dull fellow," Mr Smale has a reputation for preparing his strategy in immense detail and then following it through fearlessly, irrespective of unpopularity. He brings to GM one vital qual-



Robert Stempel: bitter resignation statement spoke of "chao

ity which Mr Stempel and Mr Reuss clearly lacked: the status of an outsider, though one with a reasonable understanding of the company's business, untainted by ties with the status quo and willing to crack heads hard to achieve his goals. Mr Smith, by virtue of having risen on GM's international side, is also something of an outsider.

The two are expected to announce a shake-up over the

It is also likely to unveil a more generous employee job buy-out programme, designed to reduce tensions with the UAW, and name the last of the 21 plants due for closure. And, in spite of denials, rumours also persist that one of GM's marques, Oldsmo-bile, may also be eliminated. A sharp rise in GM's share price since the start of the Stem-

Yet the hurdles ahead remain formidable. GM's US car market share is still slipping, and will not be easily or quickly turned around.

Mr Smale, if he indeed becomes chairman, faces extremely delicate negotiations with the UAW over job cuts and health benefits, and his P&G experience has not prepared him for dealing with a tough, determined union.

And morale within the company is low, especially after the rumours of the past few weeks. Denying suggestions of Oldsmobile's demise last week, the marque's general manager summed up the mood: "Right now you're looking at one pissed-off cowboy".

# Surprise as Wellcome Trust names fund managers

By Norma Cohen and Maggie Urry

WELLCOME TRUST, the medical charity, yesterday surprised the fund management industry by its choice of managers to dle its £2.75bn (\$4.48bn) portfolio.

The total includes more than £2bn raised this summer through the sale of some of the trust's shares in Wellcome, the pharmaceutical company, but not its remaining 40 per cent stake, which has a market value of £3.5bn. The trust's mandate was the largest ever

awarded in the UK investment industry and the selected firms are expected to gain

The eight appointments offer an insight into the shift in UK fund management that is increasing the role played by small, spe-cialist firms at the expense of the big firms. The list, chosen from 237 candidates through an intense selection procedure culminating in a "beauty contest" of 20

managers, was surprising as much for names omitted as those included. Two of the charity's existing investment

MAM declined to comment, although it was said to have been disappointed. Morgan Grenfell said it was disappointed to have lost Wellcome Trust as a client. By contrast, the successful candidates included two relatively small firms with a

"boutique" image and reputations for shrewd stock-picking, Edinburgh-based Baillie Gifford & Co and London-based Newton Investment Management.

considerable prestige. Wellcome is said to have succeeded in countering the trend towards higher fees in the industry, paying roughly 0.15 per cent of funds under manager, although a finalist, was not These are believed to have been selected to manage the "performance" section of the Trust's investments, seeking higher risks.

Hambros Bank, also chosen, is expected to specialise in managing the trust's portfolio of gilt-edged stock. Other appointments included two firms already handling parts of the portfolio, Fleming Investment Management and Henderson Pension Fund Management. Also chosen was Schroder Investment Management, Gartmore Pension Fund Managers and Phillips & Drew Fund Management. Background, Page 29

# Mazda halts US expansion as slowdown hits forecasts

By Charles Leadbeater in Tokyo and Kevin Done In London

MAZDA Motor, the Japanese carmaker, is giving up its ambi-tious plan to launch a separate sales network in the US to market luxury cars. The decision is one of the most significant retrenchment moves by the Japanese motor industry during the

current recession.

The company is halting development of a V12 luxury saloon, which had been planned as the flagship of its luxury car range, and pulling out of world sports prototype car racing for at least two years, only a year after win-ning the Le Mans 24-hour race in France.

Mazda said yesterday it had been forced to abandon its luxury car strategy in the US in the face of its worsening financial perfor-

mance, the strength of the yen and continuing weakness of the US new car market.

The group announced in August last year its long-awaited move to set up a luxury car sales channel in the US under the Amati name, with sales due to

begin in spring 1994. It was seeking to emulate its bigger domestic rivals – Honda, Toyota and Nissan - which had set up separate luxury car fran-chises in the US by the end of the 1980s under the respective brand names of Acura, Lexus and Infin-

Mazda's retrenchment in North America follows the decision earlier this year by Daihatsu, one of to withdraw from the depressed US new car market. The moves reflect the growing

carmakers, which are facing a second successive year of falling sales in their domestic market, while demand is weakening in west Europe and sales remain depressed in the US. Mazda's parent company pre

tax profits in the year to March 1993 are forecast to fall 64 per cent to around Y7bn (\$58m), from Y19.7bn last year, half its earlier estimate. This would be a decline of 86 per cent during the past two

The Japanese carmaker, in which Ford holds a 24.5 per cent stake, has revitalised its product range in the past couple of years, but in the process its finances have become seriously overstretched and it is losing market share in Japan.

Adding to Mazda's present difficulties is its lack of a production financial squeeze on Japanese

RACAL ELECTRONICS

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Racal Electronics and Chubb Security were advised by



NMROTHSCHILD & SONS LIMITED

October 1992

#### Invesco to pay £9.5m compensation As a result of the reorganisa

Investments Correspondent

INVESCO MIM, the UK investment management company, said it will pay £9.5m (\$15m) as compensation in cash to shareholders in troubled Drayton Consolidated Investment Trust for which it was fund man-

The compensation, the first by a fund manager to an investment trust, stems from Invesco MIM's decision to invest £43m in a troubled company and failure to disclose the extent of that investment to Drayton's shareholders

and board of directors. Drayton had taken a 14 per cent stake in Alma Holdings, Scotland's largest confectioner valued at £3m. However, it guar-

anteed \$40m in loans to the com-

pany, taking its stake to 97.2 per

cent when Alma collapsed earlier this year and the loans were called in by the lenders.

Drayton's accounts never made clear the extent of the exposure, and tax laws penalise investment trusts from taking a stake greater than 15 per cent in any company. Shareholders had threatened to replace the board of Drayton, and Invesco MIM as fund manager, earlier this year if compensation

was not made. The compensation, announced yesterday, is part of a package which will also create a new company, Second Consolidated, to hold the remaining investments

of Drayton. That company will have a net asset value of 158p per share, giving a total package to shareholders of 243p per share. At its peak, Drayton Consolidated was valued

at nearly £5 per share.

tion and compensation package, Invesco MIM will have to spend 215.7m. of which roughly 25.2m is expected to be returned following asset sales. The deal requires Invesco MIM to purchase £7.5m of loans to another Drayton investment, City Merchants Bank and to repurchase shares in an East European Development Fund investment trust.

Mr Ratan Engineer, Invesco's finance director, said that Invesco is unlikely to incur further charges as a result of the Drayton reorganisation. Already, the company has written off charges of \$22.8 connected with

Drayton. The company will remain as junior fund manager while Por-eign and Colonial Ventures will be the senior manager. Lex, Page 22; Details, Page 30

#### INTERNATIONAL COMPANIES AND FINANCE

# Norsk Hydro profits cut by half

By Karen Fossii in Oslo

NORSK HYDRO, Norway's biggest listed company, yesterday disclosed that nine-month net profits had been cut by half to NKr520m (\$93.2m) from NKrl.041bn last year due to weak conditions in main markets and foreign currency

Hydro said it would intensify cost-cutting measures and improve efficiency. The group plunged into a third-quarter net loss of NKr268m from a NKr39m profit last year, after suffering financial losses of NKr403m compared with financial income of NKr174m last

The group's performance was due to third-quarter losses by the agriculture division and adverse currency swings.

In the nine-month period, group revenue fell by NKrl.153bn to NKr44.471bn and by NKr590m to NKr13.123bn in the third quarter. Mr Egil Myklebust, Norsk Hydro's president, blamed the result on the international recession, difficult market conditions for fertilisers and negative effects from European currency movements.

"The international recession seems to drag on longer than was generally expected at the beginning of the year," Mr Hydro's weak result was far Myklebust said. This has led to

worse than analysts' forecasts. low prices for light metals, pet-The group's performance was isers. Group nine-month operating income fell to NKr2.183bn from NKr3.002bn.

The only bright spot in the group was the oil and gas division, which saw nine-month operating profit fall slightly by NKr12m to NKr1.965hn as revenue rose by NKr805m to NKr9.947bn.

Production of oil and gas rose to 2.3m tonnes of oil equivalent from 1.6m last year. Although crude oil prices were slightly higher, this was offset by a weaker dollar. The agriculture division fell into a nine-month operating loss of NKr123m from a NKr433m profit last year,

Hydro said agriculture suffered from weaker margins, a fall in consumption and strong price competition. The light metals division saw ninemonth revenue slashed by NKrl.146bn to NKr11.956bn as operating profit fell to NKr276m from NKr460m.

Aluminium and magnesium improved in spite of lower prices and Hydro said costs had been cut.

The petrochemicals division lifted nine-month operating revenue to NKr3.157bn from NKr3.098bn but operating profits were cut to NKr291m from NKr377m.

Hydro said that low thirdquarter prices were offset by a

#### Hopes rise for Fokker acquisition agreement

By Ronald van de Kroi in Amsterdam

NEGOTIATIONS between the government of the Netherlands and Deutsche Aerospace (Dasa) of Germany are to continue today in an effort to secure a definitive agreement on Dasa's planned acquisition of a 51 per cent stake in Fokker, the Dutch regional aero-

Lawyers are working out the details of an informal framework agreement reached at the weekend on the three main sticking points in the long-

running negotiations.

These are the price to be paid for the Dutch state's shares in Fokker, the future of the 50-seater Fokker 50, and the price which Fokker will pay for aircraft components under the mooted industrial

Dasa, a subsidiary of the Daimler-Benz group, is expec-ted to pay about Fl 37 (\$21.15) per share for the Dutch government's 10.6m shares as well as for the 13.2m shares which Fokker will issue to its new controlling shareholder. Fokker's shares closed up

Fl 2.40 at Fl 18.20 yesterday on expectations that the Dasa takeover, which has proved to be highly controversial in the Netherlands since negotiations first began in early 1992, will go ahead as planned.

The Dutch company's shares have fallen sharply since the government provisionally endorsed the takeover in July, when the shares were worth about Fl 30.

Dasa and the Dutch government had hoped to be able to sign a final agreement yesterday, clearing the way for formal approval to be sought from the two companies' works councils as well as from European Community authorities in Brussels.

The Dutch government is expected to win an undertaking from Dasa that it would continue production of the Fokker 50 as long as commercially feasible. But the contract is likely to fall short of a guarantee that production will not be halted or moved abroad, reinsurance operations By Christopher Brown-Humes in Stockholm facultative as well as

Skandia to halve global

Mr Bjorn Wolrath, president and chief executive, said: "This decision is an important step in order to secure that Skandia after the group rejected a \$500m offer for its North Amer-International and Skandia America stay as long-term reinsurers.'

Last week, Skandia rejected en offer worth \$20 per share for SAC on the grounds that it was This was after it had aban-

while its solvency margin will doned plans to sell a majority rise by 15 percentage points to stake in the unit via a public offering and private placement The group operates the because the price was inadeworld's 10th-largest reinsur-

Analysts believe the group will gradually run off its entire The emphasis will be on reducing Skandia's exposure to reinsurance portfolio and are non-life reinsurance both in surprised it has opted to scale Europe and North America. back its operations rather than go for an outright sale. Life reinsurance premiums are expected to hold steady at

However, Mrs Maria-Louise Wenander, Skandia's chief In the US, Skandia America operating officer for reinsurwill focus primarily on casualty business, treaty and faculance (Europe and Overseas) said: "This is not a run-off. It is tative (usually single large a change of strategy designed to focus the group on more spe-

Meanwhile, the Stockholmcialised areas." based operations within Skan-The reduction in the group's dia International will concenreinsurance exposure will

trate on life business and largely be achieved through an effort to increase prices in the impending renewals season non-proportional non-life busiwhich will inevitably lead

some clients to defect. • ESAB, the world's leading welding equipment producer, increased profits to SKr81m (\$15.1m) in the first nine months from SKr18m a year earlier. The group said it bene-fited from higher sales in Brazil and tighter cost control for its standard welding products

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in Europe. Sales edged 1 per cent higher to SKr4.84bn, although, for comparable units, the figure dropped 7 per cent. The order book rose by 6 per cent to SKr4.88bn.

The group expected its fullyear profit to be higher than last year's SKr9m surplus, even though it remained generally gloomy about market con-

"During 1992 demand for welding products has sunk in practically all markets in Europe, including the previ-ously strong central European market. Demand in the US has improved only slightly compared with 1991," the company

Lex, Page 24

# DNO moves to build Nedlloyd stake

By Karen Fossil

DNO, the Oslo-based oil company controlled by Mr Tor-stein Hagen, the Norwegian investor, plans to strengthen the company's borrowing capacity with a view to increasing its 6 per cent share-holding in Nedlloyd, the Netherlands' largest transpor-

tation group. DNO's shares, suspended on October 5, were reinstated yes-terday following a presentation of its capitalisation plan. The company is seeking to

reduce exposure to the petro-

sound financial basis for its development as an active marine investment company. This would include a somewhat greater ownership position in Nedlloyd," it said.

To achieve this goal, DNO said it would offer to convert bonds into shares and would seek the authority to issue shares directed at specific investors. The company said it had

received a positive response

from most of its convertible

ing a total outstanding of

in the services and manufac-

It is interested in the US,

Berisford said a programme

of asset sales had reduced its

obligation to RCI from \$115m

in September last year to \$45m.

The group agreed to pay RCI's bankers \$45m by March

31 next year. Berisford said its

restructuring would cap its

financial obligations to RCI

and eliminate guarantees to

for assets where it expects

some further limited recovery

Berisford is paying RCI \$26m

where it had considerable

turing sectors.

unused tax losses

NKr168m (\$26.95m), to convert the bonds into share capital. Through the conversion, DNO's equity-to-debt ratio would be doubled to slightly more than 50 per cent from 25 per cent. The group would issue 2m shares at a nominal price of NKr20 a share directed at specific investors.

However, under Norwegian company law, DNO will first have to write down the par value of its shares to NKr10 from NKr100. This means the company's share capital will be written down to NKr52.50m

DNO is seeking to convert all its shares into voting shares in order to improve liquidity. The proposals will be put to shareholders at a meeting scheduled for November 9, but this should be a formality as Mr Hagen, through various crossshareholding companies, represents the bulk of DNO's share-

DNO said it had held discussions with some of Nedlloyd's large, shareholders about acquiring part of their shares in exchange for DNO shares. These had drawn a positive response, it said.

#### Berisford winds up coffee trading arm

**By Andrew Bolger** 

BERISFORD International, the property and commodities group, announced an agreement that will result in the winding up of Rayner Coffee International (RCI), its 45 per cent-owned coffee trading asso-

Berisford, which nearly went into receivership in 1990, is little more than a shell, with its businesses reduced to a UK property portfolio and some small agribusinesses in Calif-

Having dealt with RCL the group wants to build a core business through acquisitions

#### **British Gas restates** results after ruling

By Andrew Jack in London

BRITISH GAS is to restate the 1991 figures to be published in its next set of annual accounts after discussions with the Financial Reporting Review Panel, the UK's accounting standards watchdog.

The panel ruled the company's decision to change its year-end from March 31 to December 31 last year, then publish its results for the 12 months to December 31, conravened the Companies Act. Under section 223 (3) of the

act, it should have shown the

results only for the nine

months from April 1 to Decem-

to amend the comparable figures in its accounts for the current year, which will reduce 1991 pre-tax profits to £496m (\$800m) from £1.47bn.

The panel has agreed to take no further action, it could have forced British Gas to reissue the last set of accounts, which would have proved extremely costly.

Mr Nicholas St John, group chief financial accountant at British Gas, said the company had publicised its decision and shown the nine-month figures in summary accounts and a note to the full accounts. SEP criticised, Page 29

## Volksbank warns of lower full-year result

SWISS VOLKSBANK expects its 1992 results to fall below last year's level as the result of higher provisions and writeoffs, Reuter reports from

SKANDIA, the leading Swedish

insurer, yesterday announced

plans to halve its worldwide

The move comes just days

ican reinsurance unit, Skandia

It means that the company's

total net reinsurance premi-

ums will fall to SKr3.5bn

(\$653m) next year from SKr7bn,

reinsurance operations.

America Corp (SAC).

ance husiness.

SKr2bn a year.

The bank said that cash-flow before tax, provisions and write-offs could be up to 10 per cent below 1991's SFr382.9m (\$312.2m). In 1991, it reported a group net profit of SFr68.4m. The Bank said it would change its legal status into a conventional joint stock com-

pany from a co-operative. The step would give the bank more possibilities of selffinancing via capital markets. Swiss markets have speculated that Volksbank could be

in the light of recent poor results. However, the company

a merger or takeover candidate

any participation of another company in Volksbank." The change would widen the circle of investors interested in the bank.

"The co-operative stock is not an actual security and makes it more difficult in Switzerland, and in particular abroad where our legal struc-ture is hardly understood, to placing our stock and raise

capital," the company said. The bank also plans to increase its stake in Odler Bungener Courvoisier, the French private bank, to 51 per cent from 20 per cent.

Volksbank acquired its stake in the bank, which operates in commercial and merchant banking and in asset management, in the spring of this

#### **Anglo-French** packagers plan **US** purchase

CARNAUD METALBOX, the Anglo-French packaging group, has announced a preliminary accord to purchase Anchor Hocking Packaging of the US from Newell Corp, the consumer hardware company, for an undisclosed price, AP-DJ

reports from Paris. Anchor Hocking, which spe cialises in metal capsules for bottles, is expected to post 1992 revenue of \$160m, representing 17 per cent of the US capsules market.

Carnaud Metalbox said the purchase, subject to approval by US authorities, would lift the group's metal capsule turnover to FF12bn (418.8m). The company produces capsules at five sites in Europe, but it has not entered the US market. Carnaud Metalbox has an annual revenue of FFr25bn.



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ABBREVIATED RESULTS	or me sear ende	d Sir August (992)	
	1992 AUDITED	1991 % c	hange
Attributable income - R MILLION	1,261	1,405	(10)
Shares in issue - MILLIONS (WEIGHTED)	1,276	1,176	9
Earnings per share - CENTS	98.8	119.5	(17)
Dividends per share - CENTS	45	43	5
Net assets per share - CENTS - AT 31 AUGUST	1.341	1,473	(9)
- AT 21 OCTOBER 1992			

#### FINAL DIVIDEND

A final dividend No 133 (coupon No 141) of 29 cents per ordinary share will be paid on 26 November 1992 to shareholders registered on 6 November 1992. Currency conversion - 16 November 1992. A profit announcement giving more detailed information will be malled to shareholders shortly. Copies may also be obtained from the London Secretaries: 30 Ely Place, London EC1N 6UA.

GENMIN Mining metals

and minerals

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Oil and

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holdings







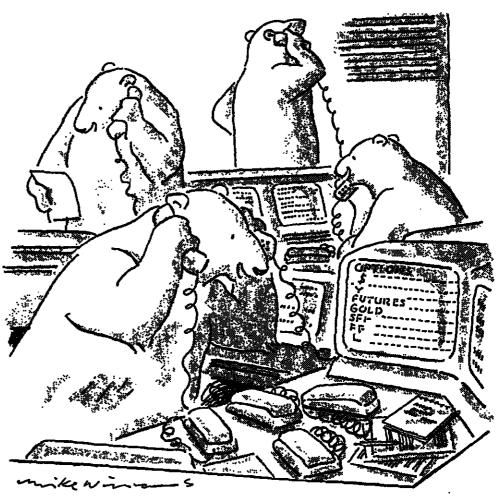




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#### FINANCIAL TIMES TUESDAY OCTOBER 27 1992

# Higher prices help Phillips advance to \$99m

By Karen Zagor in New York

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Anglo-French

packagers plan US purchase

PHILLIPS Petroleum, the Oklahoma-based energy and chemicals group, yesterday posted a third-quarter profits advance, lifting net income to \$99m, or 38 cents a share, from \$56m, or 21 cents. Revenues edged ahead to \$3.13bn from \$3.11bn last time.

Mr C. J. Silas, chairman and chief executive, said exploration and production earnings were helped by higher prices, particularly for domestic natural gas and natural gas liquids.

Earnings from downstream operations were hurt by higher feedstock costs and plant turnrounds. The results, however, were distorted by extraordi-In the 1993 quarter, Phillips

recorded one-time gains of \$6m from an asset sale and \$789m from revised estimates of tax obligations. These were partlyoffset by one-time charges of \$19m from gas imbalance positions and \$12m related to an oil pricing dispute. Excluding these items,

Phillips earned \$51m in the \$96m, or 41 cents, last year.

quarter, against adjusted earnings of \$13m.

For the first nine months, net income stood at \$39m, or 34 cents, against \$179m, or 68 cents. Revenues rose to \$8.98bn from \$8.89bn.

Stripping-out one-time items, Phillips earned \$122m at nine months, against \$234m. Third quarter results from

Unocal, the California-based energy group, were also muddied by one-time items which brought net income to \$11m, or 1 cent, after dividends on preferred stock, compared with earnings of \$9m, or 4 cents, a year earlier. Excluding special items.

Unocal earned \$65m, or 24 cents, in the latest quarter. against \$23m, or 10 cents. Revenues were \$2.51bn against For the first nine months, it

earned \$117m, or 46 cents, on revenues of \$7.6bn, compared with \$89m, or 38 cents, on revenues of \$8.13bn. Eliminating one-time items,

nine-month earnings were \$143m, or 57 cents, against

#### **Procter & Gamble up** 18% in first quarter

By Karen Zagor in New York

PROCTER & Gamble, the US consumer products group, yes-terday unveiled an 18 per cent improvement in underlying first-quarter earnings, reflecting higher sales in overseas markets and favourable exchange rates.

The Cincinnati, Ohio-based company said its results also benefited from lower costs and improved margins in the US.

P&G's recent decision to pull out of its unprofitable 100 per cent fruit juice business muddied earnings comparisons in the quarter.

Excluding a \$200m after-tax reserve for the juice business. P&G turned in net earnings of

\$536m, or 76 cents, a year ear

Including the provision, the company earned \$431m, or 60 cents, in the latest quarter. Sales advanced 9 per cent to \$7.88bn from \$7.21bn.

Wall Street reacted to the results by marking Procter & Gamble's shares \$1 1/2 higher at \$521/2 at mid-session.

Mr Edwin Artzt, chairman, said: "We had a strong quarter despite weak economies in a number of key markets around the world and continued heavy investment in new products. In September, P&G said it

was discontinuing its Citrus Hill orange juice business and selling three other fruit juice brands, although the company \$631m, or 89 cents a share, said it was "in the food busicompared with earnings of ness for the long haul".

OR THE past nine compounded by the cost of months, a string of revamping operations, Lawson
Canadian consumer-Canadian consumergoods analysts have encouraged clients to buy shares in Lawson Mardon, the Torontobased international packaging

maker. Investors are now discovering that they might have done better to wait. Earlier this month, Lawson floated a new equity issue at a considerable discount to market levels. The underwriters, led by Wood Gundy, have struggled to find

buyers. The C\$106m (US\$85.40m) issue is a landmark for Lawson. In one sense, it is a sign of the progress the company has made in the 18 months since it was taken under the wing of Cragnotti & Partners, the Italian investment group.

The extra capital is required if Cragnotti is to realise its ambition of propelling Lawson from a base of flexible packaging, folding cartons and labels in the UK and Canada into a much more powerful force across continental Europe and North America.

But Lawson also badly needs to strengthen its balance sheet. The company was keen to press ahead with the new equity issue to reassure lenders, led by Bank of Nova Scotia, with which it will soon renegotiate its C\$160m loan facility. Long-term debt has risen almost 50 per cent in the past year to C\$297m, bringing

holders include Ferruzzi. Swiss Bank Corp. Crédit Lyonnais and Banco di

ragnotti, whose share-

Napoli, bought a 48 per cent voting interest in Lawson early last year with the aim of expanding in an industry which has gained a reputation for being less volatile than

restructuring charge.

son's sales are in the UK.

Mardon Son and Hall.

The combined company was

later taken over by BAT Indus-tries, the UK tobacco group.

BAT sold its stake in 1985

through a management buy-

out, but cigarette and tobacco

packaging continues to be a pillar of Lawson's business

both in the UK and Canada.



Cragnotti puts Lawson Marden into focus

INTERNATIONAL COMPANIES AND FINANCE

Andrea Mattiussi; briefcase and cellular telephone 'office'

sonably stable but that the packaging industry will have little trouble persuading banks to lend it money through thick and thin.

Mr Andrea Mattiussi, who was a senior Cragnotti executive before taking over as Lawson's president last April, has devoted his energies over the past six months to bringing a sharper focus to Lawson's business and cutting costs. He commutes between Milan, London and Toronto, and calls his briefcase and cellular telephone "my office", "He's very, very determined

to make money at this level of business," says Mr Patrick Placements of Toronto and one of several Canadian stock market watchers who are recommending Lawson shares.

Divisional managers have been told that any new capital Investment must meet a target of a 1 to 3 per cent annual rise in production volumes, but a cut of between 3 per cent and 9 per cent a year in costs.

Mr Mattiussi has trimmed the workforce, centralised many corporate functions (such as advertising) and tried to create an employee culture which puts the company's interests above those of any individual division. Six out of nine vice-presidents have left, and a new generation of younger executives has been promoted.

On his travels, Mr Mattiussi has also been cajoling customers to co-operate in the belttightening in the form of lower inventories and fewer salesmen. "Half the reduction (in costs) can remain in our pockets, and half can go to our cus-tomers," Mr Mattiussi says.

He predicts that sales per employee will rise to at least C\$190,000 by December, a 24 per cent improvement over the

Although the austerity drive and the financial restructuring are by no means complete, Lawson already has its eye on expansion. The immediate aim is to transform it into a "really European company," Mr Mat-

Earlier this month, Lawson paid Cragnotti C\$13.2m in cash plus a C\$51.5m interest-free bond for Cartonajes Suner, one of Spain's largest packaging groups. An acquisition is now

being lined up in Italy.
These purchases give Lawson a manufacturing presence in southern Europe, but the idea is also to open up export markets for high-value flexible packaging made by its UK fac-

Lawson could end up biting off an even bigger mouthful in North America. Cragnotti is negotiating to buy the US divi-sion of Del Monte Foods from Merrill Lynch and other investors who organised a leveraged buyout of the San Franciscobased company in early 1990.

Should Cragnotti's bid succeed, it would spin off the Del Monte packaging interests to Lawson. This would double the Canadian company's business in the US, where it has only three plants specialising in detergent boxes, labels, lottery tickets and post-

Mr Mattiussi hopes the infusion of capital from the recent equity issue would give Lawson the strength to seek a large acquisition or merger during

One possible target is Mexico, whose packaging industry is expected to benefit greatly both from domestic growth and the opportunities presented by the North American free trade agreement. "We have to get there before the Americans," Mr Mattiussi says.

#### **Amexco** hands its card back to Ogilvy

By Alan Friedman

AMERICAN Express, buffeted by image problems and by losses at its credit card division, has sacked Chiat/Day/ Mojo, the advertising agency it chose less than a year ago to handle its \$60m of card promo-

The US advertising world was taken by surprise a year ago when American Express withdrew the bulk of its card business from Ogilvy & Mather, a subsidiary of the WPP Group, and switched it to Chiat.

That decision affected a 29-year relationship with Ogilvy which created the "Membership has its privi-leges" and the "Do you know me?" card and travellers cheque campaigns.

Now, in a complete reversal,
American Express has decided

to return to Ogilvy. The change in ad agencies comes at a time when American Express is feeling more competitive pressure from lowfee bank cards and non-bank cards such as those launched

recently by General Motors and General Electric. The GM card has chalked up nearly a million new holders in only a few weeks. The big losers are the advertising staff of Chiat/Day/Mojo, the New York agency brought in to replace Oglivy. Chiat's strategy involved ads that featured giant American Express

share of cards issued actually fell during the first half of Ogilvy, meanwhile, has a new "merchant testi-monial" campaign that features Arrigo Cipriani of Harry's Bar and other American Express merchants who speak well of the famous green

cards in golf courses and restaurants. But the company's

Chiat is still left with the account for American Express gold card in Britain. The reason, according to American Express, is that the switch back to Ogilvy concerned US rather than international

#### its debt-to-equity ratio up to 1:1. With the plnch of recession Cragnotti reasons not only that profits should remain rea- Slattery, analyst at Maison Inco cuts pay-out to 10 cents

By Bernard Simon in Toronto

THE sliding price of nickel has led Inco. the western world's largest producer, to slash its dividend by more than half, despite reporting higher third-

quarter earnings.
Inco said yesterday that it had cut its dividend from 25 US cents to 10 cents. The Torontobased company has already announced production cuts and other austerity measures, and said yesterday that additional steps may be taken. Third-quarter earnings rose to US\$10.6m, or 9 cents a share,

from \$4.5m. or 3 cents a share. a vear earlier. Revenues dropped to \$607.4m from \$663.6m. The latest figures include an \$18.8m charge to cover the cost of voluntary retirements at the company's Sudbury operations in Ontario.

Nickel prices realised during the third quarter slipped to \$3.47 a pound from \$3.90 a year earlier. But this was offset by a sharp drop in the cost of sales and operating expenses, from \$560m to \$488m, and a slight improvement in copper and cobalt prices.

Deliveries of nickel were

almost unchanged at 112m lb in the third quarter while shipments of copper rose from 40m to 44m lb. But Inco said part of the improvement in third-quarter earnings was due to higher deliveries of metal produced at its own facilities.

Inco blamed a sharp rise in Russian exports and the delayed recovery in major industrial economies for the sinking nickel market. The London Metal Exchange threemonth price has tumbled further since the end of the third quarter and is now only slightly above \$2 per lb.

#### Strike depresses Fletcher **Challenge Canada results** By Terry Hall in Weilington Sales for the September quarter declined to C\$207m

FLETCHER Challenge Canada suffered a net loss of C\$18.8m (US\$15.08m) for the three months to September 30, compared with a loss of C\$16.3m for the same period last year. Mr Doug Whitehead, the president and chief executive officer for Canadian operations, said the result was marginally better than expected and was an improvement on the net loss of C\$20.1m recorded in the preceding quar-

from C\$252m a year ago. The decline resulted mainly from production lost during a month-long strike in the Brit-ish Columbia pulp and paper industry, lower newsprint prices, and the absence of lumber production from the Hammond sawmill which was sold

in December 1991. Mr Whitehead said the improvement in the June quarter was encouraging as it was achieved in spite of the

#### Price Waterhouse



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Name Mr/Mrs/Ms/Other\_ Company\_ Address City Postcode Country Telex\_ HA Type of Business

#### IMI Bank (International)

ter to June 30.

NOTICE

to the holders of the outstanding U.S. \$200,000,000 9% per cent. Participating Dual Currency Bonds due 1993

IMI Bank (International)

unconditionally and irrevocably guaranteed by Istituto Mobiliare Italiano S.p.A.

Notice is hereby given to the holders of the above Bonds that, at the Meeting of such holders convened by the Notice of Meeting published in the Financial Times on 18th July, 1991 and held at 12.30 p.m. (London time) on 8th August, 1991, the Extraordinary Resolution set out in such Notice was duly passed. All the conditions to which the resolution was subject have now been satisfied and accordingly the modifications to the Terms and Conditions of such Bonds and the Trust Deed constituting them referred to in such Notice have been made with effect from 21st January, 1992 by means of an Ameeding Trust Deed of the same date. means of an Amending Trust Deed of the same da ikki Sank (international)

#### IMI Bank (International)

NOTICE

to the holders of the outstanding Guaranteed Notes due 1992

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Notice is hereby given to the holders of the above Notes that, at the Meeting of such holders convened by the Notice of Meeting published in the Financial Times and the Luxernburger Wort on 23rd August, 1991 and held at 11.30 a.m. (London time) on 6th September, 1991, the Extraordinary Resolution set out in such Notice was duly passed. All the conditions which the resolution was subject have now been satisfied and according which the resolution was subject have now been satisfied and accordingly the modifications to the Terms and Conditions of such Notes and the Trust Deed constituting them referred to in such Notes have been made with effect from 21st January, 1992 by means of a Supplemental Trust Deed of

iMi Bank (International)

27th October, 1992

#### IMI Bank (international)

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Mi Bank (International)

27th October, 1992

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27th October, 1992

The Prudential Insurance Company of America U.S. \$500,000,000

Collateralized Mortgage Obligations Series 1986-1

For the period 26th October, 1992 to 25th November, 1992 the Bonds will carry an Interest Rate of 3.70% per annum with an Interest Amount of U.S. \$33.19 per U.S. \$50,000 (the original Principal Amount) Bond, payable on 25th November, 1992. The Principal Amount of the Bonds outstanding is expected to be 21.530164952% the original Principal Amount of the Bonds, or

J.S. \$10.765.08 per Bond until the seventy-first Payment Date.

Bankers 1745. Company, London **Bankers Trust** 

Agent Bank

**ANZ**Bank

Australia and New Zealand **Banking Group Limited** 

Australian Company Number (NS 357 522 (Incorporated with limited liability in the State of Victuria, Australia) U.S. \$250,000,000

Subordinated Floating Rate Notes due 2000 of which U.S. \$140,000,000 is being issued as the Initial Tranche and U.S. \$70,000,000 is being issued as the Second Tranche

Notice is hereby given that for the Interest Period 26th October, 1992 to 26th April, 1993 the Notes will carry a Rate of Interest of 4.04688 per cent. per annum with an Amount of Intenest of U.S. \$2,045.92 per U.S. \$100,000 Note. The relevant Interest Payment Date will be 26th April, 1993.

Bankers Trust Company, London

Agent Bank

#### INTERNATIONAL COMPANIES AND FINANCE

# Arnotts' increase puts pressure on **Campbell Soup**

By Kevin Brown in Sydney

ARNOTTS, the Australian biscuit-maker, yesterday announced a sharp rise in firstquarter profits, putting more pressure on Campbell Soup, the US food company, to increase its A\$8.80-a-share hostile takeover bid.

Mr Bill Purdy, Arnotts' chairman, said net profits for the three months to September 30 rose by 33.9 per cent to A\$17.53m (US\$12.59m) from

A\$13.09m a year earlier. Mr Purdy said the board expected the increase in full-year profits to be "at least in line" with the the first quarter. The result reflected a signifi-

cant increase in earnings from Arnotts' core biscuit operations, together with a modest recovery by its Macadamia nut division. Mr Purdy said the improve-

ment followed restructuring, a return to core activities and the successful introduction of new products, which had led to higher productivity and better profit margins. Turnover fell 6.5 per cent to

A\$186.7m, reflecting the sale of a number of loss-making businesses. The group said sales of

cent higher. Net profits were A\$40m in the year to June 30 after abnormal restructuring costs of A\$11.8m.

Campbell is seeking a 17.2 per cent stake in Arnotts to add to its existing 33 per cent shareholding. The bid values the company at A\$1.2bn, but Campbell would pay only A\$209m to gain control.

Arnotts shares have traded above the offer price since the bid was announced two weeks ago. The shares closed 1 cent higher on the Australian stock exchange yesterday at A\$9.13.

Mr Tony Sullivan, Arnotts' finance director, said the "very good result" suggested that Campbell's offer "severely undervalues the company." He said a fair price would be more than AS11 a share.

However, Baring Brothers and Burrows, the investment bank which is advising Campbell, said the result would not force Campbell to increase its

Baring said the profits were "under estimates made by several leading analysts, and are no better than the consensus figure among analysts of

#### **Asarco benefits from** higher metals prices

By Laurie Morse in Chicago

HIGHER base metals prices and expanded copper production helped Asarco, the US integrated mining company. post earnings of \$18.6m, or 45 cents per share, in the third quarter, from \$10.3m, or 25 cents, in the corresponding 1991 quarter.

Sales dipped to \$489.6m. compared with \$493.4m in the third quarter of 1991.

Third-quarter earnings included a dividend of \$2.1m from Asarco's 52.3 per cent ownership of Southern Peru Copper Corporation.

For the first nine months of the year, Asarco reported earn-

sales of \$1.435bn. That compares with \$33.7m, or 82 cents, on sales of \$1.417bm for the 1991 period.

Asarco's average realised price for copper rose 9 cents in the third quarter to \$1.13 per pound. Lead prices gained 6 cents to 31 cents per pound, and zinc prices rose 14 cents to 61 cents per pound. The company said it saw declines in its average prices for gold and sil-

The company indicated that fourth-quarter results could weaken since prices for copper, lead, zinc, and silver had declined since the end of the third quarter.

#### Profits at Sharp fall by 36% to Y26bn

By Steven Butler in Tokyo

SHARP, the Japanese electronics company, yesterday reported a 36.2 per cent fall in parent pre-tax profits to Y26.27bn (\$215.32m) in the first half to September, reflecting the decline in the world's electronics industry.

Sharp will be followed today by a clutch of other electronics companies, including NEC, Fujitsu and Matsushita Electric Industrial, whose interim results are likely to be much Sharp's fall was stemmed by

relatively strong sales of office and industrial equipment and electronic components, includ-ing liquid crystal display screens, where Sharp is the world's leading manufacturer. Sales in this area advanced by 5 per cent to Y285.8bn. Total sales fell 3.4 per cent

to Y583.6bn, led by a 6.4 per cent decline in domestic sales to Y304.4bn. Sales of television and video

equipment were down 11.6 per cent to Y134bn. Audio and communication equipment sales fell by 21 per cent to Y56.2bn. Home appliance sales were relatively stable, off 1 per cent to Y107bn.

Net profits dropped by 39 per cent to Y14.5bn. Sharp said the current difficult business conditions were likely to continue. The company projected full-year pre-tax profits of Y53bn, a fall of

#### Scott divests its non-wovens arm

25 per cent.

SCOTT Paper, the US paper group, has sold its bulk nonwovens business to FiberTech Group, a private company based in South Carolina, AP-DJ reports from Philadelphia. The price was not disclosed, but Scott said the net after-tax proceeds of about \$70m would be used mainly to reduce debt. Scott said the sale continued its plan to concentrate on its core businesses personal care and cleaning, and quality coated papers.

# Tokyo's stores lament loss of big spenders

The older, luxury shops have been hit particularly hard, reports Charles Leadbeater

THREE times a day, a gaggle of mostly elderly people gather at the heart of Mitsukoshi's flagship store in the historic heart of Tokyo's Nihombashi district to listen to a recital on the shop's mighty 800-pipe

The same man has played the organ for the past 40 years. His audience's loyalty is a symbol of the enduring role Mitsukoshi plays in Japanese retailing. Mitsukoshi originated the idea of the Japanese department store in the late 17th century as a place where shoppers could buy almost anything. A store is meant to provide all-round entertainment - music, restaurants, cinemas, at Mitsukoshi a theatre and at Seibu a children's playground - in order to

attract shoppers.

The trouble is that since last spring people have been pouring through the stores in their millions but have been buying less and less.

Sales at Tokyo department stores fell 8.7 per cent last month compared with last year, the seventh consecutive monthly fall and the sharpest yearly fall since statistics began to be collected in 1965, apart from the drop in April 1989 induced by the introduction of a consumption tax.

The drop in demand comes after five years of unprecedented growth that encouraged many, including Mitsukoshi into costly expansions that will take much longer than expected to pay off. Mitsukoshi has invested about Y200bn (\$1.64bn) in the past five years. while Tobu spent Y100bn on its main store in Ikebukuro on the outskirts of central Tokyo. Sales as Mitsukoshi's newest store in the Shinjuku area of central Tokyo are 30 per cent down on

Few executives in the industry expect the downturn to end soon. Mr Isao Kubokawa, Tobu's managing director, explained: "This recession could be more serious and last longer than other



Foodball at Mitsukoshi: people are turning to cheaper supermarkets

recessions. One reason is that this recession involves banks and real estate companies which have never been in recession before, as well as the car and electronics industries which have not

↑ he sales decline started last year with luxury goods - art and jewellery - which were fashion-able in the years of the Japanese bubble

This has hit particularly the older luxury stores such as Takashimaya and Mitsukoshi, where the top-floor luxury goods department is deserted, the calm rarely ruffled by customers. It is a shostly reminder of the hey-day of the bubble economy. By this spring, overall sales started to

fall because consumers cut back on more everyday purchases, particularly

Throughout the retail sector people are trading down to buy cheaper goods.

Mr Kubokawa said: "They would have bought four shirts, now they are buying only one, and they are looking for cheaper shirts."

An executive of Isetan, the most fashionable of the stores, says that younger consumers are buying casual clothes rather than the expensive designer brands which were fashionable in the

In August, the decline started to affect staples such as the food sold in the expansive basements below the stores as people turned to cheaper

The fall in sales is having an alarming impact on department store For example, Isetan expects sales this

year to be below last year, the first annual decline in its 106-year history. It expects profits to fall for the second year running, the worst results since the recessions of the mid-1970s. Tobu expects its investment in Ikebu-

kuro will now take up to six years to pay off compared with the original two

As yet the stores have taken only tentative steps to cut costs. At Tobu, which has a wealthy parent in the form of the private Tobu railway. Mr Kubokawa said: "We have to be patient. Costs will be cut through natural wastage

over the next three years." Mitsukoshi, which is more financially vulnerable, is cutting management jobs by 30 per cent and severely reducing executive bonuses.

With costs being cut at a much slower rate than sales are falling, it is inevitable that department store profits will continue to fall this year and possibly next year as well.

What might distinguish the younger more dynamic stores such as Tobu. Seibu and Isetan is their determination to respond by more aggressive marketing. They are all stress value for money, where two years ago they were selling designer chic.

Tobu has introduced an own-label brand of cheaper products to catch con-sumers as they trade down to cheaper

Isetan's energetic management is implementing a medium-term plan to stress profit growth rather than sales

The heart of Tokyo has long since shifted away from Mitsukoshi's home - the conservative, traditional low city of Nihombashi towards the the neon wonderlands in the outlying consumer-commuter con-urbations of Shibuya and Shinjuku in the high city, on the hills at the edge of Tokyo.

This recession will hasten a similar shift in the department store industry as leadership shifts from the older. slower moving famous names to the young pretenders in search of their

#### Lower interest rates boost Quebecor

By Robert Gibbens in Montreal

QUEBECOR Printing, North America's second-largest commercial printer, was helped by rising efficiency, lower interest costs and lower taxes to a 71 per cent gain in net profit for the first nine months of 1992.

The group, controlled by Quebecor, the Montreal-based publisher, posted earnings of \$36m, or 74 cents a share, against \$21m, or 52 cents, a year earlier on revenues of

\$1.05bn, compared with \$998m. Third-quarter net profit was \$16.9m, or 32 cents a share, against \$11.4m, or 29 cents, a year earlier on revenues of \$360m, up from \$346m. The company made one acquisition during the quarter.

The group operates in all major sectors of commercial printing from inserts and directories to bank notes. With acquisition of the former Maxwell Graphics two years ago. two-thirds of its business is in

• Bramalea, the property group controlled by the Bronfman family of Toronto, has another three weeks to modify its five-year restructuring plan to satisfy senior debenture holders.

A six-hour meeting in

Toronto last week with the holders of C\$525m (US\$423.30m) of debentures was adjourned to November 19. The restructuring is designed to deal with the com-

pany's total debt of more than

#### Court continues hearing on future of NY Daily News

By Alan Friedman in New York

THE FUTURE of The New York Daily News, the lossmaking tabloid that was once owned by the late Mr Robert Maxwell, remained unresolved yesterday morning as a New York bankruptcy court began a third day of hearings.

The hearings, which began last Thursday, were supposed to result in a ruling on the bid

for the newspaper from Mr Mortimer Zuckerman, the owner of the weekly US News and World Report magazine and The Atlantic, a monthly magazine

Although Mr Zuckerman's chances have been good since the withdrawal recently of Mr Conrad Black, the Canadian newspaper proprietor, his bid has run into problems concerning newspaper's typographers'

#### **GROUPE SUEZ ANNOUNCES FIRST-HALF 1992 EARNINGS** AND THE RESTRUCTURING OF ITS REAL ESTATE OPERATIONS

1-Excluding real estate provisions, operating income rose significantly

For the six months ended June 30, consolidated operating income, before real estate provisions, totaled FRF 3.2 billion, versus FRF 2 billion in first-half 1991 and FRF 6 billion for the full year 1991. This growth, despite the weakening economic climate, has been driven by margin-enhancing efforts throughout the Group. Société Générale de Belgique's pretax income from continuing operations (after minority interests) rebounded sharply, from BEF 1.5 to 3.6 billion, while net banking income climbed by 8% at Banque Indosuez and by 17% at

2-Overall earnings were severely curtailed by FRF 528

First-half 1992	First-holf 199
32	20
ł <i>.9</i>	0.1
(0.2)	1.0
0.7	80
0.5	1.8
	3.2 1.9 (0.2) 0.7

The increase in provisions has significantly reduced the Group's real estate exposure. As of June 30, 1992, provisions had been set askle for more than 10% of the funds committed to real estate professionals. 3-The Group's funding capacity is intact thanks to two

years of effort. Over the first three quarters of 1992, the Group pursued the refocus-

ing begun two years ago. Since lanuary 1, 1991, divestments of nonstrategic shareholdings have totaled FRF 11 billion. The recent merger between Compagnie de Suez and Suez International was yet another stage in the Group's streamlining process.

The consolidation enabled the Group to preserve its sound financial base despite the problems arising from recession. Stockholders' equity amounted to FRF 48 billion, while first-half consolidated cash flow

totaled FRF 16 billion. Compagnie de Suez's debt remains marginal and its potential capital gains vast, at nearly FRF 8-10 billion for

property assets alone. 4-The Outlook

In the second half of the year, Sucz banks' provisions for real estate loans will stay high and the general economy too depressed for the Group's other operations - despite strong showings - to offset their As a result, the basic trends shaping the Group's consolidated income

are unlikely to improve in the second half of the year.

5-Stepped-up refocusing and budgetary discipline The Group will pursue a basically three-pronged strategy to rapidly restore satisfactory margins: It will continue with divestments, disposing of at least FRF 5 billion in assets over the next 18 months; steep cuts in management expenses will be budgeted across-the-board; and synergies will be aggressively developed throughout the Group. 6- Restructuring real estate operations

The Company's Board of Directors adopted the following measures: - The entire Group will join forces to manage the real estate loans posing the greatest problems.

- The equity base of Group banks will be strengthened as needed. In a few day, an operational restructuring plan will be presented for Banque La Hénin, which is slated to be merged with Compagnic de Suez's 54%-owned Compagnie Foncière Internationale. Accordingly, a simplified tender offer for CFT's remaining stock will be sub-

mitted for regulatory approval. The resulting new unit, which might also include Credisuez, will benefit from substantial equity as well as income and capital gains from CFTs

7- Public buyout offer for Parthéns and Astorg Regulatory officials have been asked to rule on a public buy-out offer for two development capital firms, Parthena and Astorg, of which the Groupe Suez currently owns more than 97%. The offer would represent an investment of less than FRF 40 million for the Group.

October 20, 1992

# BOUYGUES

The Board of Directors of BOUYGUES, meeting on 20 October 1992 with Martin BOUYGUES as Chairman, reviewed the results to 30 June 1992 and considered the outlook for the year in progress,

**NET PROFIT FIRST HALF 1992: 4% INCREASE** 

BOOLEOFF CONSOCIONIED	•		
(Fir mation)	1st half 1992	1st half 1991	Full-yea 1991
TURNOVER .	30,033	29,970	64,347
Françe.	21,808	21,111	45,401
International	8,225	8,959	18,946
NET PROFIT ATTRIBUTABLE			
TO THE GROUP	108	104	635

Despite a difficult economic climate, the BOUYGUES Group maintained a high level of activity during the first half of 1992.

During this period, international turnover suffered due to the fall of the dollar. At a constant exchange rate, it would have been FFr 600 million higher.

As in previous years, the seasonal nature of some of the Group's activities had an influence on the firsthalf consolidated profits. They rose 4% compared with the same period in 1991.

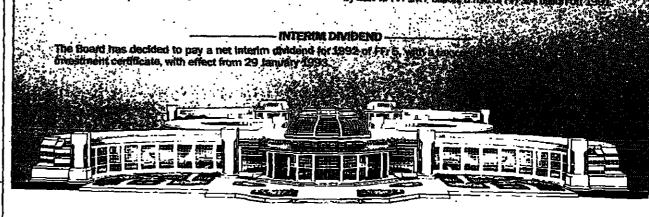
#### 1992 PROSPECTS

CONSOLIDATED TURNOVER 1992 (forecast) 1991 % Change 22.5 22.8 + 2% 6.7 -19%120 Other activities 12.9 - 7% 62.0 64.3 - 4% of which international 17.7 18.9 - 6%

The forecast consolidated turnover for 1992 amounts to FFr 62 billion. International turnover, three-quarters of which is generated in Europe, North America and the Far East, accounts for FFr 17.7 billion

The decrease in tumover for 1992 is mainly due to the decline of the dollar and the reduced activity of the property division, which nevertheless remains profitable.

The consolidated tumover does not include SAUR and TF1: as these companies are consolidated using the equity method. These companies total turninger should increase by 11% to FFr 14.7 billion, it rise of FFr 14 hillion on 1901



#### **WORLD TEXTILES**

The FT proposes to publish this survey on November 12 1992. Textiles are one of the most heavily traded goods in the world. To discover what the FT is planning for this survey and how to reach our international audience of decision makers, financiers and

Ruth Pincombe Tel: 061-834 9381 Fax: 061-832 9248 Alexandra House. Queen Street. Manchester MC 51.F

FT SURVEYS

USD 100,000,000 KANSALLIS OSAKE PANKKI

Subordinated Floating Rate Notes due July 1997 Interest Rate 3.75% p. a. Interest Period October 26,1992 January 26, 1993

Interest Amount due on January 26, 1993 per USD 10,000 USD 95.83 USD 250,000 USD 2,395.83

0 BANQUE GENERALE DU LUZEMBOURG Agent Bank

FIDELITY WORLD FUND Société d'Investissement à Capital Variable Kansallis House - 3rd Floor L-1021 LUXEMBOURG

DIVIDEND NOTICE

At the Annual General Meeting held on September 29, 1992 it was decided to pay a dividend of USD 0.24 (cents) per share on or after October 26, 1992 to shareholders of record on October 6, 1992 and to holders of bearer shares upon precentation of coupon No 18.

Paying Agent: KREDIETBANK S.A. LUXEMBOURGEOISE

43, Boulevard Royal L-2955 LUXEMBOURG

restation to the contraction of the contraction of

Investments

FIRST CITY BANCORPORATION OF TEXAS, INC. US\$100,000,000 PLOATING RATE NOTES DUE

in accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the three month period 26th October 1992 to 26th January 1993 has been fixed ut a rate of 51/4% per annum. est will therefore be payable at US\$134.17 per US\$10,000 note on

26th January 1983.

JANUARY 1995

CHEMICAL BANK

ALLIANCE LEICESTER Alliance & Leicester Building Society £112,000.000

Subordinated Floating Rate Notes due 1998 For the three months 26th Octoher, 1992 to 26th January, 1993 the Notes will carry an interest rate of 8,40% per annum with an nterest amount of £10,586.30

Live I on the Lucendoner Small Each orga Bankers Trust
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#### INTERNATIONAL COMPANIES AND CAPITAL MARKETS

# spenders Leadbealer Gencor falls 10% in year of weak commodity prices

AY OCTOBER 27 1992

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Daily News

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The State of the S

GENCOR. South Africa's second-largest mining house, yesterday announced a 10 per cent fall in attributable profits for the year to the end of

August.
The results reflect the weak international commodity markets which impacted particularly on Gencor's mining operations, where attributable profits fell by 21.5 per cent. Mr Brian Gilbertson, execu-

tive chairman, said that, considering the difficult commercial environment, the group had done well to limit the fall in underlying operating profits - excluding one-off items - to I per cent, down to R1.17bn

Taking into account one-off items, transaction surpluses and an increase in the number of shares issued following a R2bn rights issue in February, total attributable profits fell by 10 per cent to R1.26bn from R1.40bn and earnings per share by 17 per cent to 98.8 cents from 119.5 cents. The dividend was increased to 45 cents per

share from 43 cents. A divisional breakdown of contribution to attributable

metals and minerals arm, Genmin contributed R391m, or 32 per cent; Sappi, the forest products group. R189m, or 15 per cent; Malbak, the industrial arm, R131m, or 10 per cent; Engen, the energy group, R259m, or 20 per cent; and investment arm Genbel, and other investments, R317m, or

Mr Gilbertson said that with few exceptions the average export prices received were well down on the levels in the previous year. The limited depreciation of the rand against the dollar was not sufficient to offset the effects of domestic inflation.

He said decisions on the two large capital projects the group has on the drawing board the Rf.7bn Alusaf aluminium smelter project, and the R2.5hn Columbus stainless steel joint venture - were "imminent".

He was confident of a "fair degree" of local institutional support for Alusaf, which is seeking to raise R1.2bn. Mr Gilbertson confirmed that

unbundling of Gencor remained a "distinct possibil-ity", but it was on hold pend-Mr Michael Nugent, Goodman's chief executive, said the sale price represented "a siging clarification on as market-able securities tax. nificant premium" for the

because it signals our exit from non-core retail activities and allows us to pursue our strategy in Asia," he said. CSH will retain its Sunshine

bakery business in Singapore, as well as a number of other food manufacturing, wholesaling and distribution businesses in Singapore and neighbouring coun-

The sale is the latest ele-

land to Heinz, the US food group, for NZ\$566m (US\$314m). It has also acquired manufacturing companies in Australia and

#### Goodman unit to sell retail activities

By Kevin Brown in Sydney

GOODMAN Fielder Wattie, the Australian foods group, said Cold Storage Holdings (CSH), its quoted Singapore subsidiary, had agreed to sell its retail businesses to Dairy Farm International for A\$113m (US\$146.9m).

The sale is significant because it marks Goodman's exit from retail activities as part of its strategy of concen-trating on developing core manufacturing businesses in Australia, Asia and Europe.
The deal, which includes 10

supermarkets, 48 pharmacles and 67 convenience stores, will realise an extraordinary gain of A\$49m for CSH, which is 64 per cent owned by Goodman.

Goodman said the proceeds of the sale would be used to help finance investment of about A\$200m over the next three years to expand the group's manufacturing capacity in Singapore, Indonesia, the Philippines and Mal-

retail operations.
"Strategically, the sale is very significant for Goodman

tries.

ment in a restructuring intended to sharpen Goodman's manufacturing focus following a series of disappointing results.

The group recently sold its Wattie's business in New Zea-

# Korean companies press for foreign funds

Sara Webb on growing demands for easier access to international capital markets

no strangers to inter-national capital markets. Since the mid-1980s, Korea's largest corporate names have launched a growing number of issues of convertible bonds, bonds with warrants and, more recently, vankee bonds. In doing so, they have taken advantage of the cheaper borrowing costs and longer maturity of funds

tal markets. But, as Korea's Ministry of Finance proceeds cautiously with financial liberalisation, Korean companies are pressing for further freedom to tap international markets.

available in international capi-

Many want controls on overseas borrowing to be lifted to reduce their funding costs and improve the international competitiveness of their products when Korea needs to boost export growth.

Under current regulations. Korean companies may only tap international capital markets if the proceeds are used for investment in overseas operations or for financing imports of advanced foreign technology. In other words, they cannot borrow cheaply abroad and repatriate the funds to finance domestic operations.

Mr Chang-Lok Kim, director of international finance at the three years. The Korea Stock

chief concern is that the money [raised abroad] would be transferred back to Korea and would increase the money supply." The government wants to keep money supply growth - measured by M2 with the performance of their equity holdings, are therefore

at about 18.5 per cent. But the ministry is aware of companies' funding concerns. Mr Kim adds: "Our ultimate goal is to allow Korean companies to borrow abroad to support their domestic operations because we would like to see the free movement of capital. "The problem is: how do we

to support their domestic operations without it having an impact on the domestic Until the Finance Ministry allows the free movement of

reconcile allowing the money

capital, companies must apply for permission to raise funds abroad and then queue up to wait their turn. One invest-ment banker in Seoul says: "The demand for funds greatly exceeds the amount permitted by the ministry." It is not difficult to see why

demand should be so great. Domestic sources of financing are difficult to obtain or relatively expensive.

Prices on the South Korean stock market have been falling steadily over about the last

T/ OREAN companies are Finance Ministry, says: "Our Price Index (KOSPI) has tum- taking into account the yield to compete more effectively bled from a high of 1,007.77 on April 1 1989 to a low of 459.07 on August 21 this year, although it has since climbed back up to close at 582,74 yesterday. Investors, disenchanted

> for new share issues. Bank loans are available, but not always easy to obtain, as banks must meet government credit allocation guidelines.

less willing to stump up cash

In the domestic bond market, yields on corporate issues are around 15 to 16 per cent, which is high by international standards. Added to this, most corporate bond issues have a maximum maturity of only three

Korean companies - many heavily indebted already, with gearing ratios of about 350 per cent on average - complain of the shortage of funds and high cost of borrowing.
Samsung Electronics,

Korea's largest electronics company is one case. If it borrows on the domestic bond market, the cost of funds is likely to approach 17 per cent, once domestic interest rates and underwriting and bank guarantee fees are included. But if it borrows in international capital markets, it estimates the cost of funding

would be 8.5 to 9.0 per cent,

Plan to extend

on its paper and the forecast depreciation of the won.

Samsung spends about \$900m a year on research and development, of which Samsung Electronics accounts for the lion's share - an estimated \$650m. Mr Young-Key Hwang, executive director and group treasurer at Samsung, says: The availability of funds is one of our main problems, as well as the cost of funds."

Mr Hwang argues that Korean companies that produce high-technology goods - such as Samsung Electronics - are not competing so much with the domestic companies as with the international names. such as Sony and Hitachi. "We are the largest R&D spender in Korea - we realise it is the only way we can survive the 1990s," he says.

ther research-intensive companies, such as Hyundai Motor, would also like to see greater freedom to raise funds in the international markets. "We would like to be able to use the proceeds from international financings for our [domestic] expansion programme, and we do not think that would hurt the economy." says Mr Bang-Joo Lee, managing director of Hyundai Motor Company. He adds this would allow Hyundai

with foreign manufacturers.

Both Hyundai Motor and Samsung Electronics plan to raise money in the international markets shortly. Hyundai hopes to raise \$150m in global depository receipts next month, using the money to buy high-tech equipment from Japan for the development of its third generation of Excel

Meanwhile, Samsung Electronics is preparing to sell \$200m of 10-year bonds in the US and to use the proceeds to import semi-conductor manufacturing equipment from the US, Japan and Germany. The issue is expected to be a 144A placement, which has fewer disclosure and SEC regulatory requirements than does a straight public bond issue. The company hopes to be able to raise funds at rates close to those in the public bond mar-

Samsung Electronics will be the first Korean company to launch such a bond issue since the Finance Ministry opened the door to this form of bor-rowing in September. Investment bankers in Secul hope that other Korean companies will follow suit and use the 144A placement route in future, especially if existing limits on overseas financing

#### New proposals to govern foreign equity offerings

By Brian Bollen

THE International Primary Market Association has announced important changes to its recommendations for international equity and debt

IPMA says the recommendations amount to a new code of conduct for international equity offerings. "We believe we have come up with a credi-ble code of conduct for equities to match our debt code," said Mr Dirk Hazell, secretary-general of IPMA.

Two levels of disclosure are required of the lead-manager, covering corporate and market information. One is for coun-

tries from within "specified jurisdictions" - EC and EFTA countries, the US, Japan, Canada, Australia and New Zealand - and a stricter one for offerings from developing countries.

The main effects for debt and equity-related debt instruments will be to increase further the transparency of the lead manager's operation of stabilisation; reduce the period within which fees are to be paid to 30 days from 45 days where they are not payable on closing; and to abolish the grace period of 14 days for interest on late payment of fees. They apply from Novem-

#### CBOT may offer link with Cincinnati exchange

By Laurie Morse in Chicago

THE Chicago Board of Trade (CBOT), the world's largest futures exchange, is negotiating to link its new electronic trading terminals to an overthe-counter stock trading network operated by the Cincinnati Stock Exchange.

The deal would be a first for a US futures exchange, and demonstrates that the CBOT is making aggressive plans to expand beyond its traditional futures and options businesses. The announcement was

made at the launch of the CBOT's Project A, a local electronic trading system that will trade during the CBOT's regular market hours.

life of marginal SA gold mine Initially, the exchange is By Philip Gawith offering futures on barge freight, two varieties of zero coupon bonds, and an option WESTERN Deep Levels (WDL) on long bonds on Project A. and neighbouring Blyvooruitz-However, Mr William O'Conicht (Blyvoor), two South Afrinor, CBOT chairman, says the can gold mines, have reached an agreement which should system will be used to list a variety of non-traditional prodextend the troubled Bylvoor's life by about eight years. The logic of the deal, which ucts, and provide access for

CBOT members to markets for

own the majority of the seats

on the Cincinnati exchange.

involves Blyvoor mining 92 cash government securities and stocks. The Cincinnati hectares of the WDL lease Exchange does not have a trading floor, and operates entirely through a "black box" computer system. It is an affiliate of the CBOT's neighbour, the Chicago Board Options Exchange. CBOE members

area, is that Blyvoor has easier access to the area covered by the deal than WDL. Working profits and capital expenditure will be shared, with WDL, which is owned by Anglo American, receiving 55

#### Sales and earnings slide at top Japanese paper groups

By Emiko Terazono in Tokyo

OJI Paper and Jujo Paper, two leading Japanese paper manufacturers, are being hit by weak demand for newsprint and high-quality paper for financial institutions.

Yesterday they announced falls in non-consolidated sales and earnings for the first six months to September (see

casts pre-tax profits will fall 8.1 per cent to Y11.4bn (\$93.4m) on a 3.7 per cent fall in sales to Y458bn. Jujo, which is to merge with

Sanyo-Kokusaku Pulp in April, expects full-year pre-tax profits to rise 3.3 per cent to Y7bn, on lower imported material costs and a cut in interest payments. But it sees a 1.8 per cent fall in sales to Y385bn.

					2)
Sales	Change	Pre-tax	Change	Net	Change
(Ybn)	%	profits	%	profits	%
227.07	-5.5	5.4	-22.9	3.9	-24.2
190.19	-4.0	2.9	-20.6	1.5	-22.1
	Sales (Ybn) 227.07	F-year results Sales Change (Ybn) %  227.07 -5.5	Fyear results to Seption Sales (Ybn) % Pre-tax profits  227.07 -5.5 5.4	F-year results to September 3 Sales (Ybn) % Pre-lax Change (Ybn) % Profits %  227.07 -5.5 5.4 -22.9	(Ybn)         %         profits         %         profits           227.07         -5.5         5.4         -22.9         3.9

# **℃** Clydesdale Bank

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Clydesdale Bank PLC announces that its House Mortgage Rate is being reduced to 9.29% per annum

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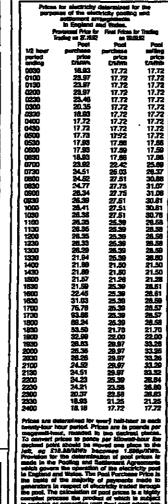
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The above Fund has declared a dividend of USD 0.15 (cents) per share on or after October 30, 1992 to shareholders of record on October 11, 1992 and to holders of bearer shares ation of coupon No 22.

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ole Redemption Amount No due October 31, 1994 latice is hereby given that pursuant to erms of the Notes, the Bank will em all of the Notes for the above seue on October 30, 1992 The Toronto-Dominion Bank London Issuing and Principal Paying Agent

#### FT GUIDE TO WORLD CURRENCIES

per cent and Blyvoor 45 per

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(Vata)
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0.6218

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#### INTERNATIONAL CAPITAL MARKETS

# NTT five-year deal favourably received

Borrower US DOLLARS Crèdit Local de France Finnish Export Credit Mippon Telegraph & Telephone

Tokyo Tekko Co.(a)

FRENCH FRANCS

STERLING

Vitamin (Cayman)(b)\*\*

Northumbrian Water Group

By Tracy Corrigan and Brian Bollen

THREE Eurodollar bond offerings emerged yesterday, as borrowers rushed to take advantage of swap opportunities at the short end of the market.

Expectations that dollar interest rates are set to rise soon have increased the number of fixed-rate payers keen to

#### INTERNATIONAL BONDS

lock in rates in the swap market, causing three-year swap spreads to widen sharply. Investor demand for dollar

securities remains rather slim, due to the soft tone of the US bond market, although some European retail investors are said to be showing an interest in the sector as a means of taking a view on the currency. Of yesterday's three new issues. Nippon Telegraph & Telephone's \$200m five-year

deal via J.P. Morgan, priced to yield 44 basis points over the comparable US Treasury, fared the best. The deal was considered fairly priced for a relatively care, top-quality borrower and avoided the overloaded three-year area of the market, where attractive swap spreads have focused attention.

Finnish Export Credit's \$200m three-year deal via Goldman Sachs was considered fairly priced at 99 basis points over the curve, but Finnish credits are currently a difficult sell. Crédit Local de France also tapped the three-year area, with a \$200m offering priced at 42 basis points over the curve. which met sluggish demand.

Of the recent batch of threeyear offerings, General Electric Capital Corporation's \$200m deal launched at 45 basis points over the curve late last week has already tightened to 37 basis points, but oversupply is hampering further deals.

Northumbrian Water Continental European investors in particular prefer not to reopened the Eurosterling take the capital loss involved

150bn European Inv.Bank SWISS FRANCE SNCI(c)++ 150 Final terms and non-callable unless stated. \*\*\*Private placement. \*\*With equity warrants. a) Final terms (ixed on 28/10/92, b) Series C. c) Borrowers full name: Societé Nationale de Crédit à L'Industrie. bond market with a £100m 10year issue, which benefited from a rally in the gilts market. Lead manager Credit Sui-sse First Boston attributed demand from the UK, Asia and Europe to the market's eager-

ness for current coupon paper.

when buying bonds at a premium to their par value. The deal was priced at 85 basis points over the comparable gilt

**NEW INTERNATIONAL BOND ISSUES** 

101.0875

101.125 100.675

100

100.2

101.085

66.53

101.425

101.5

1995 1995 1997

2002

1997

5.375

6.25

9.25

12.75

2.08bn

1.5bn

Pricing will take place today of a \$200m issue for Grupo Televisa, the Mexican media concern which is making its debut in the international capital

Bank is arranging the offering, which is part of Televisa's \$400m Euro-medium term note

Fees Book rustee

13/3% Kidder, Peabody Int. 13/13% Goldman Sechs Int. 13/1.725% JP Morgan Secs.

21/11-% Nikko Bank/Deutsch

20bp Nippon Gredit Int.

2/14% CSF8

20bp CCF

15/14% IMI Bank(Lux.)

UBS

programme.

The bonds will be priced to yield 410 basis points over the five-year Treasury, indicating a coupon of around 10 per cent at a small discount to par. The proceeds will help fund recent

#### Milan to trade most shares on new system by next year

By Haig Simonlan in Milan

MOST shares listed on the Milan stock exchange will be traded on its controversial new screen-based system by the middle of next year, according to Mr Lucio Rondelli, chairman of Generale Telematico di Borsa (GTB), the company setting up and managing the system. But he gave no precise date for the shift to full screen-based trading.

The system, introduced last November, currently covers 35 shares which together account for about 25 per cent of the capitalisation of the stock

market's equity index.
Mr Rondelli defended the system, which has been subject to a series of embarrassing break-downs. Many of the problems for the network. which now serves 224 screens, 68 of them in smaller regional exchanges, stemmed from problems outside GTB's control such as faulty phone lines he said.

The unreliability of the system, which has been at its most erratic at moments of heaviest turnover, such as at the opening of the bourse, have led to criticisms from brokers and calls for suspen-

sion pending remedial work. The system has recently been subject to an "audit" by a specialised software house to see whether the bugs are based in the software or require further heavy investment in new computer hardware. While some problems have arisen from software factors, such as the compulsory pauses which occur during heavy trading periods, several recent breakdowns are believed to have stemmed

from human error. Mr Rondelli admitted problems had arisen, but these did not affect the "substantial validity" of the system, which might eventually need "some corrections". He added that shares in a few companies which had a very limited float of stock might not be covered by the screen-based system, but that "solutions will also be

found for these cases".

# Iosco setback over common capital requirements

By Tracy Corrigan and Robert Peston



ATTEMPTS to reach agreement on common capital requirements for securities Conference firms and banks hit hit another obstacle over the

weekend when US securities regulators held out for tougher standards than those sought by other regulators. The International Organisa-

tion of Securitles Commissions (losco), a grouping of securities regulators from more than 50 countries, discussed the issue of capital requirements, at the start of its annual meeting in London.

The organisation's technical committee, chaired by Mr Richard Breeden, who heads the US Securities & Exchange Commission, will meet again tomorrow morning in an attempt to resolve the issue, which has already been under discussion for more than three

A meeting of the committee on Sunday failed to agree on the amount of capital that securities firms must set aside to cover the risk of holding securities.

Mr Breeden is said to be holding out for a 4 per cent capital requirement to cover the risk, while other regulators are arguing that 2 per cent would be enough for any firm holding a large, diversified portfolio of securities - as opposed to individual securities, which would carry a 4 per cent requirement.

A recently-agreed European Community directive on capi-

tal adequacy includes the 2 per cent requirement. When the directive is implemented. EC securities firms will have to maintain their capital at a level equivalent to 2 per cent of their gross positions in securities and 8 per cent of their net positions - calculated by taking account of long and short positions and hedging strate, in fric

MODELOS A

Regulators yesterday raised the possibility of most losco members agreeing to the 2 per cent requirement, with the US left on the outside. However, such a compromise would damage losco's standing, regulators say, because of the international reputation of the SEC.

If the SEC were left on the outside, it could also prove difficult to persuade bank regulators - grouped in the Basle Committee on banking supervision, rather than losco - to agree to the proposal.

The Basle committee has virtually concluded its own deliberations on capital requirements for securities trading by banks in parallel talks. The lack of an agreement by losco is holding up plans to push ahead with joint action on the issue, which has been stalled for much of this year.

If the new capital requirements were imposed by individual securities regulators. without the agreement of the US, trade in US equities could shift offshore, to regimes with less stringent requirements.

A compromise has been under discussion which if enforced would have the effect of preventing this migration of business to offshore centres without imposing a common international capital require-

FT FIXED INTEREST INDICES

	ycz zo	00 42	ULL 22	OCT 51	<b>UG</b> 20	- No	CHILD	COM.
Govf Secs	93.28	93.41	92.87	92.90	92.20	88.87	93 41	85.11
Fixed Interest	106.62	106.46	105.91	105,93	105.18	95.54	106.62	97.15
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for 1992. Gov	THE HITTER	Securities	high since	compile	tion:127.40	(9/1/35 ) .	low 49.1	8 (3/1/75
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		Oct 23	Oct 2	2	Oct 21	Oct 20	(	Dct 19
GER Edged Bary	ain.	185.9	162.1		206,3	168.6		149.0
5-Day everage		174.4	170.5	•	163,5	149.9		1442
indices: \$E act	ivity 1974							

# Bunds ease as hopes of imminent rate cut dashed

By Sara Webb in London and Patrick Harverson in New York

GERMAN government bond prices dropped a quarter of a point as senior Bundesbank officials yesterday stressed the central bank's commitment to price stability, dashing the bund market's hopes of an imminent cut in rates.

Dealers said the bund market had hoped to see a cut in key interest rates as early as

#### **GOVERNMENT** BONDS

Thursday. However, Mr Helmut Schlesinger, the Bundesbank president, and Mr Hans Tietmeyer, his deputy, stressed in separate speeches that the Bundesbank was not about to abandon its tough anti-inflationary policies. Mr Tietmeyer said a departure from monetary policy aimed at stability would be irresponsible.

Medium and long-dated bunds fell as the statements were seen as killing any hope of an imminent cut in interest rates. The Liffe gilt futures contract opened at 91.81 and rose to a high of 91.93 early in the session, but ended the day at around 91.46.

■SUPPLY pressures and continued uncertainty ahead of next week's presidential election weakened US Treasury

prices yesterday morning.

By midday, the benchmark

30-year government bond was down 县 at 94弘, yielding 7.675 per cent. The two-year note was also lower at the halfway stage, down & at 99%, yielding 4.357 per cent.

Prices slipped from the start as market participants sold off some of their inventories ahead of this week's auctions of new government securities. The Treasury is due to sell \$15bn in two-year notes later today, followed by another \$10.75bn in five-year notes tomorrow. Further down the road, the

next quarterly refunding programme looms, and with so much new supply in the pipeline investors and dealers are nervous about the outlook for the market.

The presidential race was also a factor contributing to

FT/ISMA INTERNATIONAL BOND SERVICE

the market's weakness and the unexpected revival of the Mr Ross Perot's standings in the polls heightened investor nervousness about the outcome of next Tuesday's vote.

■ POLITICAL and economic worries combined to push down UK government bond prices, although the gilt market later recovered some of its losses to end only slightly lower or unchanged on the

Dissent within the Conservative party over the prospects for European economic and monetary union, and worries about inflation following the release of the latest quarterly figures from the Confederation of British Industry (CBI) depressed the market, dealers

decline in pay settlements may have bottomed out. The 9 per cent gilt due 2008 edged up from 101% to 101% while shorter-dated issues slipped. Dealers estimate the Bank of England may have sold up to

half of its new tap stock yester-

day. On Friday, the Bank

announced it would offer £1bn

Latest orices at 7:10 cm on October 20

The CBI data suggested the

**BENCHMARK GOVERNMENT BONDS** Coupon Data Price Change Yield ago

AUSTRALIA	10.000	10/02	107,4764	-0.275	8.85	8.69	8.92
BELGIUM	8.750	06/02	103.8500	-0.040	B.15	8.24	8.60
CANADA .	8.500	04/02	104,2000	+0.250	7.85	7.91	7.75
DENMARK	9.000	11/00	100.8200	+ 0.145	8.85	9.16	9.55
FRANCE BTAI		03/97	100.8212 101.5300	-0.468 -0.510	8.24 8.26	8.45 8.40	8.60 8.55
GERMANY	8.000	07/02	104.3750	-0.260	7.35	7 35	7.49
TTALY	12,000	05/02	92,3000	+0.155	13.91†	14.34	14.17
JAPAN No 11 No 14		08/99	100.4813 104,5681	-0.051 -0.137	4.70 4.80	4.71 4.81	4.74 4.78
METHERILANDS	8.250	06/02	104.5000	+0.020	7.57	7.61	7.82
SPAIN	10.300	06/02	88.6000	-0.220	T2.36	12.88	13.00
UK GILTS	10,000 9,750 9,000	11/96 08/02 10/08	109-23 110-00 101-16	-3/32 -1/32 -1/32	7.18 8.24 8.82	7.53 8.57 9.15	8.55 8.98 9.24
US TREASURY	6.375 7.250	08/02 08/22	96-16 94-29	-9/32 -13/32	6.87 7.69	6.53 7.57	6.40 7.36
SCU (French Gov	8.500	03/02	98.1500	-0.450	8.79	9.05	9.23

of a newly-created stock - the issue," said one dealer.

7% per cent gilt due 1998. The new stock is partly-paid and dealers expect most of the proceeds will be used to buy following their rally at the end back the £750m outstanding of

9 per cent stock due 1992/96. "The Bank is taking advantage of falling yields and replacing a relatively high coupon stock with a lower coupon

■ JAPANESE government bonds slipped on profit-taking

of last week. The yield on the benchmark No 145 opened at 4.78 per cent and ended at 4.795 per cent, corresponding to the low price

#### MARKET STATISTICS

RISES AND FALLS YESTERDAY

Filed Property   1985			MINCH I	uere iz e		desce	secondary market.	atest pric	es at r:	is but a	n October 26	ĺ
Heart   Hear	.S. DOLLAR STRAIGHTS	Essued	Bīd	Offer	ung.	Yield	OTHER STRAIGHTS	Essed	Bl⊌	Offer		Bi
Heart   Hear	BN 9 L/8 94	200	1065	1074	-14	5.08	APRETS 7 1/2 95 1 Sr	600	964	974	9.14	1 2
Heart   Hear	USTRIA 8 1/2 00	400	1074	108	-1	7.13	WGRI D BANK 896 LFr	1000	99		8.31	Į
Heart   Hear	ANK OF TOKYO 8 3/8 96	100 250	1135	1065	7	綥	ENERGIE BEHEER8 3/4 98 FI	500	1044	105	7.73	Oi
Heart   Hear	FCE 7 3/4 97	150	105%	106	- 16	625			1001			i M
Heart   Hear	NP 8 5/8 94	300 350	1064	1064	- 1	483 730	BELL CANADA 10 5/8 99 CS	150	1091	109%	12 076	01
Heart   Hear	NADA 9 96	1000	1093	1093		5.81	BRITISH COLUMBIA 10 96 CS	500	1064	106%	+4 7.91	•
Heart   Hear	CE 9 1/4 95	300	1081	1091	- <u>- 1</u> 4		ELEC DE FRANCE 9 3/4 99 CS	255	1065	107	+1, 8.45	ł
Heart   Hear	DUNCH EUROPE 8 %	100	105%	1065	- 7	6.19	FORD CREDIT CANADA 10 94 CS	100	1034	1044	7.87	ı
Heart   Hear	REDIT FUNCIER 9 1/2 99	300 150	1121	1137	2				107%	107%	FG 8.73	l
Heart   Hear	ENMARK 9 1/4 95	蛴	1084	1091	-4	5.25	NIPPONTEL & TEL 10 1/4 99 CS	200 500	1081	1083	+4 8.65	1
Heart   Hear	EC 8 1/4 %	193	107	107%	1	6.04 6.04	OSTER KONTROLLBANK 10 1/4 99 CS	150	1084	109%	+1 8.48	1
Heart   Hear	B73/496	250	105%	1064	-4	6.00	GUEBEC PROVID LIZ 98 CS	200 200	1084	108%	+4 8.7Z	( <b>–</b>
Heart   Hear	LEC DE FRANCE 998	200	监		-1	6.63	CREDIT LYONHAIS 9 96 Eco	125	984	993	957	l _
Heart   Hear	URO CRED CARD TST 9 94	35	105	1055	-,	6.22	DENNARK 7 5/8 96 Ecu	500	97 L	951 471	+1 261	ĮE
Heart   Hear	KPORT DEV CORP 9 1/2 98	150	1123	揽	-6	6.80	EIB 10 97 Ecs	1325	1043	1047	-4 8.68	۱=
Heart   Hear	MLAND 77/8 97.	200	1044	1054	-5	6.65	FERRO DEL STAT 10 1/8 98 Ecs	500 1000	1051	1034		l b
Heart   Hear	ORD CAPITAL 9 3/4 97	250 250	1094	109%	7	7.26	UNITED KHIEDOM 9 L/8 OF ECH	2750	1017	1024	-4 8.78	ĮŘ
Heart   Hear	EN ELEC CAPITAL 9 3/8 96	300	1094	110%	- 9	6.26	AIDC 10 99 A5	300	1035 110	1146	1 22	1 –
10 M. APARI (19 77) 59 20 100 100 100 100 100 100 100 100 100	UIMNESS FINANCE 8 94	200	104%	1051	3	5.00	COMM BK AUSTRALIA 13 3/4 99 AS	100	121.5	īž	9.23	J,
PRING COLD NO. 198 95 120 110 110 125 - 27 100 110 110 125 - 27 100 110 110 110 110 110 110 110 110 11	IM INTL FIR 7 3/4 94		1041	1044	*5	4.54	EUROFIMA 14 5/8 94 AS	/2 75	7107	1104	12 /第	
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PRING COLD NO. 198 95 120 110 110 125 - 27 100 110 110 125 - 27 100 110 110 110 110 110 110 110 110 11	ALYB 1/294	1500	106	106%	-4	5.25	UNILEVER AUSTRALIA 1298 AS	150	1124	112	-4 1.31 9.05	1 –
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LIEBER PROVES 9: 500  107  108  109  109  109  109  109  109  109		200	1084	109	-5	4.72	USBC UNI NIMCE 11 48 02 6	636.5	1084	1081	+5 7.64	J _
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ELITSCHE MARK STRAIGHTS  100 1951 96 47 739 ALMCHISCA (SEES 0.08 94 57 79 1956 797 11956 15784 57697 1295 1200 190 95 96 47 739 ALMCHISCA (SEES 0.08 94 57 97 11956 15784 57697 1295 1200 190 40 101 101 101 101 101 101 101 101 101	ATE BK NSW B 1/2 96	200 700	106%	1075	-4	6.37	TCNZ FIN 9 1/4 02 NZS	100 75	1054	106	-4 /.07 8.44	} '
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RINGLE EUROPE 4 34 49	EUTSCHE MARK STRAIGHTS						FLOATING RATE NOTES	Issued		d 0f	ter C.coa	۱ ــ
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ECDE FRANCE 7 14 05 100 105 106 6.47 VORISHINE SS 1/10 91 165 97.76 99.83 10 3500 MARNO 7 14 99 300 104 1044 -4 7.81 100 100 100 100 100 100 14 6.67 VORISHINE SS 1/10 91 100 100 100 100 100 100 100 100 10	MIAND 8 1/4 02  NERAL ELECTRICS 3/4 95  TER AMER DEV 9 00  LAND 5 1/2 79  PAN OSV 6K 5 3/9 05  PAN OSV 6K 5 3/9 05  BITH EAST FIN 1AP 8 40 99  RESY 10 3/4 05  LICSWAGEN COM 85/8 97  RESY 10 3/4 05  RED BANK 6 15.  RED BANK 5 3/4 05	400 400 2006 300 300 300 500 200 400 200 200 1250	1014 105 1025 1035 1064 1064 1064 1064 1064 1064 1064 1064	1014 1054 1074 1074 1074 1074 1074 1074 1074 107	* *** * * * *	750 756 756 756 753 1012 755 755 755 755 755 755 755 755 755 75	BSITAMNIA JUD 96 E. CCE 06 ECU CCE 06 ECU CTIZEAS FED 0, 15 %. CREDIT FONCEX.—1/4 98. DEMMARK - 1/8 %. DEMMARK - 1/8 %. DEMMARK - 1/8 %. DESDARE FINANCE 1/3 98 DIM BLÉE DE FRANCE 1/8 94 FERRÓ DEL STAT 94 HAUTAX 1/10 94 E. RESLAND 99 TRAL 90 TRAL	300 150 100 100 1000 1000 200 200 200 200 200	99.04 99.3 100.4 99.3 101.99.7 99.7 100.2 99.5 100.2 99.5 100.2 99.5 100.2	8 99.5 5 99.5 100.0 99.9 99.5 100.0	57 11.1719 5000 5000 5000 48 3.4663 58 5.250 525 14.250 677 41.000 69 4.513 25 3.7250 92 3.6275 91 5.6275 91 5.6275	Les Less Less For Fig.
100   100	MILADO B 1/4 02  MERAL ELECTRICO 3/4 95  TER AMER DEV 900  ELAND 5 1/2 97  FOR NOEW SK 5 2/8 95  TO SK HUNCARY 10 3/4 96  RICE 97  RICE 94 1/2	400 400 2006 300 300 300 500 200 400 200 200 1250	1014 105 1025 1035 1064 1064 1064 1064 1064 1064 1064 1064	1014 1054 1074 1074 1074 1074 1074 1074 1074 107	* *** * * * *	750 756 756 756 753 1012 755 755 755 755 755 755 755 755 755 75	STATE BY VICTABLE TO	300 1200 1200 1200 1200 1200 1200 1200 1	99.04 99.3 100.4 99.3 101.99.7 99.7 100.2 99.5 100.2 99.5 100.2 99.5 100.2	8 999 992 1009 99 102 1000 1000 1000 1000 1000 1000 1000	57 11.1719 50000 50 5	Les Less Less For Fig.
TRAIGHT SORDS: The yield is the yield is readerpoison of the bid-price, the amount issued is in millions of currency units. Cng. day = Cap. Balk 534 000 1001 1002 1001 1002 1001 1002 1001 1002 1001 1002 1001 1002 1001 1002 1001 100	MILADO B 1/4 02  MERAL ELECTRICO 3/4 95  TER AMER DEV 900  ELAND 5 1/2 97  FOR NOEW SK 5 2/8 95  TO SK HUNCARY 10 3/4 96  RICE 97  RICE 94 1/2	400 400 300 300 300 500 500 400 200 1250 250 250 250 250 250 250	1014 105 1035 1035 1034 1054 1054 1054 1054 1054 1054 1054 105	1014 1054 1054 1054 1054 1054 1054 1054	* *** * * * *	750 756 756 753 1016 753 1016 755 723 651 651 651 651 651 651 651 651 651 651	STATE BY VICTORIA 0.05 99	125 4000	99.2 99.2 99.2 99.2 99.2 109.5 76.2 100.6 99.3 99.3 99.3 99.7	8 999 900 999 999 999 999 999 999 999 999	57 11,1719 59 5000 50 5000 50 5000 50 5000 50 5000 50 5000 50 5000 50 5000 50 5000 50 5000 50 5000 50 5000 50 5000 50 5000 50 5000 50 5000 50 5000 50 5000 50 5000 50 5000	Es- basi late For fig.
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RAIGHT BONDS: The yield is the yield to redemption of the bid-price, the amount leased is in millions of currency units. Chg. day «Change on	MILADO B 1/4 02  NIERAL ELECTRICS 3/4 95  TERAMER DEV 9 00  DANO S 1/2 97  DANO S 1/2 97  DANO S 1/2 97  TERAMER DEV 9 00  DANO S 1/2 97  TERAMER DEV 9 09  TEREN 1/2 1/4 98  TEREN 1/2 97  TEREN 1/2 1/4 98  TEREN 1/2 99  TERE	400 2006 300 300 300 300 300 200 200 200		1055-1054-1051-1051-1051-1051-1051-1051-	* *** ** * * * *** ****	7.56 7.56 10.45 10	AGENZHINE BZ T\TD A4 E BULLED KINGOOM -T\Z \rightarrow Zuyle Br Aicloure 0'02 \rightarrow	125 4000 165	99.8 99.8 99.8 100.7 99.8 100.0 99.5 100.0 99.3 99.7 99.7	8 99.5 5 100.2 99.5 102.2 99.5 102.2 100.3	57 11.1719 59 5.0000 60 5.0000 60 5.0000 59 9.8438 59 9.8438 58 5.2500 77 4 1.0500 77 4 1.0502 52 3.6259 72 3.6259 73 3.7250 74 4.0502 75 3.8675 77 4.1281 75 3.5000 77 4.1281 75 3.5000	Es- best late For figu
RAIGHT BONDS: The yield is the yield to redemption of the bid-price, the amount leased is in millions of currency units. Chg. day «Change on	MILADO B 1/4 02  NIERAL ELECTRICS 3/4 95  TERAMER DEV 9 00  DANO S 1/2 97  DANO S 1/2 97  DANO S 1/2 97  TERAMER DEV 9 00  DANO S 1/2 97  TERAMER DEV 9 09  TEREN 1/2 1/4 98  TEREN 1/2 97  TEREN 1/2 1/4 98  TEREN 1/2 99  TERE	400 2006 300 300 300 300 300 200 200 200		105545145615156151561551561561561561561561561561	* *** ** * * * *** ****	7.56 7.56 10.45 10	AGENZHINE BZ T\TD A4 E BULLED KINGOOM -T\Z \rightarrow Zuyle Br Aicloure 0'02 \rightarrow	125 4000 165	99.8 99.8 99.8 100.7 99.8 100.0 99.5 100.0 99.3 99.7 99.7	8 99.5 5 100.2 99.5 102.2 99.5 102.2 100.3	57 11.1719 59 5.0000 60 5.0000 60 5.0000 59 9.8438 59 9.8438 58 5.2500 77 4 1.0500 77 4 1.0502 52 3.6259 72 3.6259 73 3.7250 74 4.0502 75 3.8675 77 4.1281 75 3.5000 77 4.1281 75 3.5000	Es- best late For figu
RAIGHT BONDS: The yield is the yield to redemption of the bid-price, the amount leased is in millions of currency units. Chg. day «Change on	MILADO B 1/4 02  NIERAL ELECTRICS 3/4 95  TERAMER DEV 9 00  DANO S 1/2 97  DANO S 1/2 97  DANO S 1/2 97  TERAMER DEV 9 00  DANO S 1/2 97  TERAMER DEV 9 09  TEREN 1/2 1/4 98  TEREN 1/2 97  TEREN 1/2 1/4 98  TEREN 1/2 99  TERE	400 2006 300 300 300 300 300 200 200 200			* *** ** * * * *** ****	7.56 7.56 10.45 10	AGENZHINE BZ T\TD A4 E BULLED KINGOOM -T\Z \rightarrow Zuyle Br Aicloure 0'02 \rightarrow	125 4000 165	99.8 99.8 99.8 100.7 99.8 100.0 99.5 100.0 99.3 99.7 99.7	8 99.5 5 100.2 99.5 102.2 99.5 102.2 100.3	57 11.1719 59 5.0000 60 5.0000 60 5.0000 59 9.8438 59 9.8438 58 5.2500 77 4 1.0500 77 4 1.0502 52 3.6259 72 3.6259 73 3.7250 74 4.0502 75 3.8675 77 4.1281 75 3.5000 77 4.1281 75 3.5000	Es- best late For figu
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The Financial Times Ltd., 1992. Reproduction in whole or in part in any form not permitted without written to Data smoothed by international Securities Market Association.

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he FT-SE 100, FT-SE Mid 250 and FT-SE Actuaries 350 indices and the FT-SE counties industry baskets are calculated by The International Stock Exchange I the United Kingdom and Republic of Ireland Limited. 

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#### **COMPANY NEWS: UK**

# TI sells non-core activities for initial £38m

By Richard Gourlay

A OKTOBER STIER

TI GROUP, the aerospace, seals and tubes group, has sold most of the capital goods division of its specialist Thermal Technology business for £38m to a wholly owned subsidiary of Ruhrgas of Germany.

TI expects to receive an additional £4m for changes in the net assets of the business since last December.

The sale will involve a net loss of £10m after goodwill written off on acquisition is written back through the profit and loss account in line with the new accounting treatment. Mr Christopher Lewinton, TI chairman, said the sale was consistent with the group's strategy of concentrating on

Dowty aerospace. The Thermal Technology division makes vacuum and

the three core businesses -

Bundy tubes, Crane seals and

other tightly temperature-controlled furnaces for the aerospace and automotive indus-

Mr Richard Cropper, commercial director of Dowty Group, which is now part of Ti, said Thermal Technology had been considered a core business but the idea has since been discarded. TI started to build the division in 1981 and expanded through the 1986 acquisition of Ipsen.

Small vacuum furnaces were added with the acquisition of CVI in the US as part of the purchase of Thermal Scientific. Most of Thermal Scientific will remain in TI's aerospace divi-

TI will retain Cambridge Vacuum Engineering, a part of the capital goods division of Thermal technology that Ruhr-gas was not interested in buying. This company, with net assets of £3m, is also to be sold

#### Hire side helps **Moss Bros treble**

By Roland Rudd

"EREST INDICES

ied activity

MOSS BROS, the clothing outfitter, more than trebled pre-tax profits, from £102,000 to £354,000, in the half year to July 25, helped by a strong showing by its hire business. Sales were up 3 per cent to £23.9m (£23.3m) boosted by a first time contribution from last year's purchase of Dormie from Sears Menswear.

Turnover was up 1 per cent on a like-for-like basis, reflecting an increase in sales across all the groups activities,

which include Cecil Gee, Savoy Taylors Guild and Suit Co. The hire division increased its market share by 2 percentage points to 38 per cent.

Mr Rowland Gee, managing director, said: "When we went into the recession we said these are the economic conditions in which we have to trade. What we have now may be normality. It is no longer a case of trying to forecast when

the recession is going to end." Earnings per share rose from 0.14p to 1.42p. The interim dividend is held at 1.5p.

#### **DIVIDENDS ANNOUNCED**

	Current payment	Date of payment	Corres - ponding dividend	Tola! for year	Total last year
Geared Incomeint Moss Brosint		Nov 30 Dec 4	1.75 1.5	:	7.6875 5

Dividends shown pence per share net except where otherwise stated.

#### **Bankers** support Gerald Ronson

By Maggie Urry

BANKERS TO Heron, the heavily indebted property group, who are meeting to discuss restructuring proposals on Thursday, are happy that Mr Gerald Ronson should remain as chief executive.

In many recent cases where companies have sought help from their creditors, the banks have demanded the departure of existing management.
In Heron's case, though, Mr

Ronson is seen as capable of handling the controlled disposal of assets which will be recommended to the group's creditors as the best way of recouping their loans. The roup owes about £1.4bn to its banks and bondholders.

However, since the restructuring is expected to involve a large element of debt being swapped into equity, substantially cutting the proportion of the equity controlled by the Ronson family and its charitable trusts. Mr Rouson is considered likely to give up the chair. An external non-executive chairman is expected to be

#### Jupiter Tyndall appointments to CST board

Jupiter Tyndall yesterday won its argument with CST Emerging Asia Trust when three Jupiter nominees were appointed to the board.

Jupiter, which manages and owns 29.9 per cent of CST has been locked in a long running disagreement with the trust. Jupiter sought to replace the trust's board while CST threatened to sack Jupiter and liquidate the trust.

Yesterday, CST's resolution to wind up the trust failed to win shareholders' support As a result, Mr John Craig, deputy chairman of Jupiter, Mr Michael Heathcote Amory, managing director, and Mr James Roe have joined the

# T HAD to have been one of

the hottest competitions for a fund management mandate in some time. Wellcome Trust, the medical charity, announced last March it was seeking a group of managers for its entire £2.75bn investment portfolio and would keep an open mind about applicants. Not only was it the largest mandate ever awarded in Britain, the portfolio is among the most prestigious yet put out to contract.

The result was that 237 hopeful fund managers announced their desire to enter the beauty contest, some of them the brightest stars of the business. The intense competition was

that Wellcome made it clear it

intended to pay what are euphemistically known as competitive fees for the business. Yesterday, Wellcome Trust announced the results of its search. While some of the winners would have been obvious candidates to any casual observer of the industry, the

list contained several sur-

It was, according to Mr

Roger Gibbs, chairman of the Trust, a fascinating exercise. To assist in the task, Well-come appointed R Watsons, a firm of consulting actuaries which frequently advise pension funds and investment bank J Henry Schroder Wagg. The initial exercise cut the list to 55 potentials, who, after further investigation, were pared

The 20 managers were invited to a "beauty parade" at the end of September and early

down to 20.

"All 20 had something to offer," Mr Gibbs said. "It was

# Few surprises in Wellcome beauty contest

Norma Cohen and Maggie Urry on a search for fund managers

The Wellcome Trust

Investment portfolio (£2.6bn) even more surprising given

> an extremely difficult deci- had also lead managed the sale sion." Of the 20, 15 were extremely strong candidates,

The selection criteria specified the most recent five year investment performance and performances stretching back as far as could be determined. Furthermore, Mr Gibbs said, Wellcome was looking for quality of management with a view to security.

Mr Gibbs declined to be

drawn on which firms made presentations at the final beauty parade. But the shortlist did include the four manag-ers which had originally been appointed in 1986: Fleming Investment Management Ltd, Henderson Pension fund Management Ltd. Morgan Grenfell Asset Management and James Capel, the stockbroker. Flem-

of the Wellcome shares. When the eight winners were chosen however, two of Wellcome's current fund managers, James Capel and Morgan Grenfell Asset Management were conspicuous by their absence.

est and most formidable pension fund manager, Mercury Asset Management, which is believed to have been "disanpointed" at its failure to be selected. As a charity, the Trust had

Also absent was the UK larg-

not only to choose those advisers it considered best, but had to be seen to be doing so as As a consequence, the win-

ners will have survived one of the most rigorous selection processes in recent memory. The size and prestige of the business, and the Trust's chari-

Baillie Gifford & Co

Fleming investment Management Garimore Pension Fund Managers Hambros Bank

Henderson Pension Fund Managers' Newton investment Management \*\*\* Phillips & Draw Fund Mariagement Schroder invasiment Management

Morgan Stanley Fixed Interest Portfolio\*\* Barclays de Zoete Wedd. W investment Management - UK equity index fund

Existing managers reappointed
 Appointed earlier this year

table status, also appear to have enabled the Trustees to negotiate remarkably slim management charges. Thus, the financial gains may be a lot slimmer than usual.

Wellcome is believed to be paying at or just below the bottom of the scale for pension funds under management at 0.15 per cent of funds under management.

Pensions consultants said that Wellcome's list of chosen managers in many ways reflects a growing trend in the industry to shift money to "specialist" fund managers with a particular style focusing on a narrow market segment. While the selection of Edinburgh-based Baillie Gifford is likely to raise eyebrows, pen-

sion consultants said its repu-

tation has been quietly grow-

ing for some time. Acquiring a

may be responsible for a single account and as the firm shifts its view of various markets, funds will move about within

reputation as a retail fund

manager, Baillie Gifford has

recently won a number of pen-

The firm has won kudos for

its investment approach that,

instead of assigning fund man-

agers to individual accounts,

divides investments up geo-

Thus, several fund managers

sion fund accounts.

graphically.

Newton Investment Manage ment Ltd, winner of a "performance" mandate from Wellcome, has made its reputation as an aggressive investor in

"The key to Newton's success is that they back their convictions to the hilt" said one pension fund consultant. As a result, the firm has stayed with investments other fund managers might have abandoned and achieved impressive

Wellcome Trust's portfolio was swollen in the summer when it sold some of its shares in Wellcome, the drugs com-

The sale added more than £2bn to its investment holdings which had first been out out to fund managers in 1986 when the Trust floated the compa ny's shares. The Trust also retains a 40 per cent stake in

the company, valued at £3.5bn. Apart from the eight fund managers chosen, the Trust also employs Morgan Stanley to run an international fixed interest portfolio. Barclays de Zoete Wedd Investment Management set up a £500m index fund when the sale closed at

#### Hostile bid by BBA subsidiary IMC returns to the black

INTERNATIONAL Media Communications, USM-quoted group which takes in Alpine Soft Drinks, the Sky-view in-flight entertainment system and the marketing of video tapes, posted pre-tax profits of £378,000 for the 12 months to April 30 - its first profitable year since 1985.

The outcome, achieved on turnover of £3.22m (£845,000), compared with losses of £715,000 last time. Earnings per share emerged at 0.18p (losses of 0.42p).

ing's corporate finance team

Mr David Cicurel, chairman, said that following good prog-ress at Alpine, which was purchased in January and made a four-month contribution, the group was seeking an acquisition in the consumer products field. The dispute with the vendor of Alpine could be settled "within the month" he added.

By Roland Rudd

BBA, the component maker for automotive, aviation and industrial markets, yesterday announced that Pacific BBA, its Australian subsidiary, had made a hostile A\$86m (£39m) bid for Siddons Ramset, a diversified manufacturing

group.
The offer comprises A\$42m

cash and the issue of 18m new shares in Pacific BBA. There is

also a full share alternative. BBA is hoping that the offer will be accepted in respect of 70.5 per cent or more of the shares which would reduce its 57 per cent stake in Pacific

BBA to below 50 per cent. The UK-based group no longer wants to assume the total debt of companies in which its

Australian subsidiary has a 51 per cent stake.

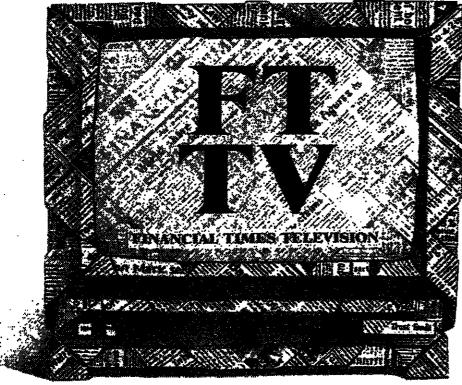
Mr Peter Clappison, finance director, said: "We are planning to reduce our controlling stake in Pacific BBA to allow it to grow without hindering our balance sheet."

Siddons Ramset, which has debt of about £12m, made pretax profits of A\$4.3m in the year to June 30.

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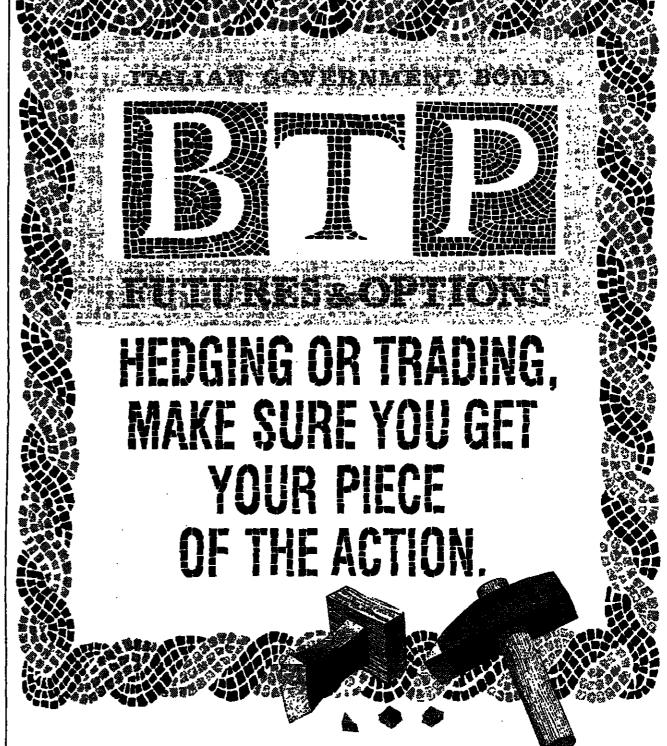
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# Invesco in landmark cash pay-out

By Norma Cohen, Investments Correspondent

County NatWest Wood Mac-INVESCO MIM's agreement kenzie, said that without the yesterday to pay £9.5m cash compensation to investors in package, Drayton, whose shares once had a net asset Drayton Consolidated Trust marks the first time a fund manager has compensated shareholders of an investment

trust under its control. The move follows months of bargaining between aggrieved shareholders who have watched the value of the trust and Invesco MIM plummet in recent years.

The affairs of Drayton have focused attention on the relationship between investment trust company boards and the investment managers which invest their funds.

The Association of Investment Trust Companies, the industry trade association, is discussing a code of best practice for boards.

Issues under discussion include the extent to which fund managers should be represented on an investment trust's board, the role of nonexecutive directors and whether trusts should bear the name of the fund manager in their title.

The lessons of Drayton have been expensive for invesco MIM. Its chief executive, Lord Stevens, who was also the chairman of Drayton, was forced to resign, partly due to the affair.

Invesco itself has taken write downs of more than £22m in costs associated with the investment trust.

As part of a complex settlement announced yesterday, the £9.5m will be raised through a £6.5m cash payment from Invesco MIM to Drayton and a sale to invesco of two unquoted investments with a

book value of £6.2m for £9.2m. Invesco will also buy a portion of Drayton's investment in unquoted Oak Industries via a deferred loan note for \$2m,

maturing in two years. The settlement, giving shareholders 85p cash per share, will also create a new investment trust, Second Consolidated, with net asset value of 158p per

zling spring of 1964. If middle-class Britain had a furnishing style in those post-Mr Hamish Buchan, investwar years, it was either hand-me-down Brideshead or ment trust company analyst at department store repro. In the late eighties it became

in the post-Habitat era can possibly imagine what it was like to try to furnish a house before the youth-

ful Terence Conran opened his very first Habitat store in Ful-ham Road, London in the daz-

fashionable to mock it, to make

jolly little jokes about Shabitat,

somewhere where they could

go where nothing jarred, where

the salad bowls were perfectly

turned, the casseroles were

authentic peasant ware from

Provence, and where even the

wooden spoons seemed to

evoke a simpler, better, more

Sir Terence's peculiar talent

was for turning his own tastes

and life-style, his nostalgia for

French rustic life, into a highly

commercial operation so that

middle-class urban dwellers in

Islington and Chelsea came to

fill their homes with chicken bricks and tangines, with pale

pine tables and petits pots à la

The single store blossomed

into a chain, the chain pros-

pered but, as Ian Renwick,

head of corporate communications at Habitat, puts it: "Three

years ago we fell off a preci-

pice." Profits plunged leading

to losses of £8.8m in 1989 and

£11.9m in 1990. Somewhere

along the road the dream had

sun-filled way of life.

and to avow one never went value of over 400p, would have near the place. had a net asset value of 26p per But its arrival marked a At the heart of the shareturning point in the tastes and holder's compensation claim life-styles of the middle-classes. lies a £43m investment in Alma For the first time there was

Holdings, once Scotland's largest confectioner. Investment trusts lose certain tax advantages when investments in a single company exceed 15 per cent.

While Drayton's initial investment in Alma was £3m, equal to a 14 per cent stake, it rose to 97.2 per cent as more loans were extended to bail the confectioner out of financial difficulties.

The accounts of Drayton, however, never fully displayed the potential exposure to Aima. It was only when the confectioner collapsed in early 1992 that the scale of the loss became obvious.

Indeed, according to Drayton's advisors, further funds were being extended to Alma even as existing loans were being written down.

The directors did not feel they were fully informed at the time," said Mr Nicholas Cobbald, a director at Drayton Consolidated.

"They should have been informed and that was why there was a settlement

Mr Cobbald said that even the directors were unaware of the decisions of Invesco MIM in regard to Alma and other investments in the Drayton portfolio

The £9.5m compensation payout reflects months of bargaining between invesco MIM and Drayton shareholders.

Invesco MIM will be retained Consolidated, while Foreign and Colonial Ventures, a venture canital specialist, will be the senior manager. Invesco is being asked to stay on partly because of its familiarity with existing investments.

# Aiming to shake the shabby out of Habitat

Lucia van der Post on the history and future of a sixties trendsetter which lost its way in the eighties



What a difference 35 years makes: Sir Terence Conran (left) in 1990 in Habitat's shop in Fulham Road, London and with Shirley Conran in 1955

In recent months it has been no secret that Storehouse, the parent company, had been looking for a buyer. Now we know that Stichting Ingka Foundation, the trust started by Ingvar Kamprad, founder of Ikea, the Swedish furnishing chain, has bought it.

At Habitat headquarters the mood is buoyant. "We can now get on with running the business." says Vittorio Radice, recently installed as managing director, after two years with the group first as merchandise manager and then as buying director. "Without any politics, with no looking at short-term profit. The Foundation sees the future of Habitat very much as we do and is prepared to invest in the

"The Foundation sees Habitat and Ikea as two completely run quite separately from Ikea. Whereas Ikea goes in for 200,000 so ft self-service style stores, eventually I want all our stores to revert to being smaller, fully serviced stores with high quality sales staff."

Out has gone the mail order (too down-market), out the polyester bedlinen (nothing but 100% cotton bedlinen from now on), out the melamine and the self-assembly furniture ("unless a piece of furniture is born to be self-assembly").

"Already," says Mr Radice, we have turned the corner. Sometime around May last year it seemed to happen.

He waves yesterday's figures jubilantly. "Just look at this yesterday we were 26 per cent ahead of the same Sunday last year whilst for the whole week we are 7.4 per cent ahead of the equivalent week last year. Habitat is in line to return to profit. Quite why and how the chain lost its way, or more accurately, failed to evolve, is a matter of some dispute.

Mr Radice is in no doubt.

"Habitat today could be the best home furnishings chain in the world if the original concept hadn't been murdered. When Terence Conran first onened stores they were in beautiful buildings - a restored church in Tunbridge Wells, a 1920s cinema in London's King's Road, a grand hotel in Bristol, an old Spitfire factory in Manchester – all these were wonderful, individual, special to their towns.

"Then they started opening in huge sheds in edge of town sites, next door to B&Q, MFI, Do-It-All. They even opened seven Habitat stores in BhS. All this diluted the image, took it down-market. I think that

was a tremendous mistake. whom they saw as their compe-

What Vittorio Radice is determined to do it is to win

be new and another 10 of the existing stores will be relocated. It will be an evolutionary process with, I hope, no redundancies. In fact we hope

needs of its own customers." Habitat is, if you like, return-

ing to its roots, going back, Joseph stands today, remember one really terrific shop showing what it could be like if

behind it all. Times have moved on, tastes have changed, but the original blueprint is still Mr Radice's guiding light. "I remember when I was with AMC Milan (a large Italian furniture buying organisation where Mr Radice worked for seven years) I used to come from Italy just to see Habitat because it was the retailing phenomenon of its time. Then in the mid 1980s I stopped coming. Well, I want people like me to feel they have to come and see what Habitat is up to again."

# Onerous disposal problem for Storehouse

By John Thornhill

STICHTING Ingka Foundation, Habitat's purchaser, may be a charitable institution but it is certainly no slouch when it comes to tough talking.

Although the purchase price of £78m - including repayment of £24m of inter-com-pany debt – was £7m above Habitat's net book value, SIF succeeded in leaving Storehouse with some onerous responsibilities for disposing See Lex of unwanted properties.

Storehouse is taking an extraordinary provision of £5m to cover the cost of closing an unspecified number of Habitat stores should Habitat subsequently decide it does not want to trade from them or chooses to relocate else-

Mr David Simons, finance director, said it might take up to two years to dispose of these properties although he emphasised that the £5m pro-

where. This also includes some

sites which have already ceased trading.

vision was a conservative estimate that reflected the maximum ootential liability. Separately, Storehouse has

also agreed to retain the freehold and leasehold interests of several other properties which have a book value of £14m. Storehouse will continue to receive rental income from the tenants until it can dispose of these properties to institutional investors.

"One of the bits of baggage that Habitat has been carrying around has been that quite a

lot of the stores are in poor locations. We could not expect Ikea to take them all on," said Mr Simons.

Overall, the effect of disposing of Habitat and Richards will lead to a reduction of £20m in shareholders funds but a £100m net cash inflow.

Mr Simons, who was respon-sible for straightening out the group's tangled balance sheet, has amicably agreed to leave next March. He will be suc-

ceeded by Mr Graham Rider, finance director of BhS.

#### **NEWS DIGEST**

#### Wiggins losses at £9.21m

SHARP INCREASES in losses were reported by Wiggins Group, the commercial and res-idential property developer which survived the collapse of its Docklands development at the cost of virtually all its working capital, for the year to March 31 1992.

At the pre-tax level losses escalated from £2.54m to £9.21m. The figure was struck after exceptional losses of £6.07m (£914,000) including £6m from the south western housebuilding subsidiary.

Negotiations may shortly be concluded for the disposal of the south western company which will have the effect of cutting the net asset deficiency by £3m to £7m.

Turnover was lower at £7.98m (£11.5m). Losses per share amounted to 77.9p, com-

pared with 15.7p.
Mr Stephen Hayklan, chairman, said that following the placing of the Midland housebuilding subsidiaries into receivership the company's activities were restricted to modest housebuilding management projects and the promo-tion of the joint venture Kent

International Business Park. The group continued to trade even at its current level, only with the support of its banks

and creditors. The directors are no longer drawing any salary and Mr Hayklan has drawn none since August 1991,

#### Dumas turns to earlier plan

The planned reconstruction of Dumas Group, involving the acquisition of a substantial private company, has fallen through. The importer and distributor of speciality foods has therefore re-activated earlier discussions under which a group of private investors would take part in a financial

and managerial reorganisation.

A basis has been agreed for recommending proposals to shareholders of the USM-quoted company and a circular is expected shortly. In its last reported results for

The second secon

1991. the six months to July 31 1991 the company reported pre-tax per cent of its portfolio in

losses of £162,000 on turnover investment trust income

#### Torday & Carlisle to restructure

Directors of Torday & Carlisle, which has interests in diesel engines, marine and industrial components and commercial signs, is withdrawing Oldham Signs from sale.

They said a number of offers had been received but it was not possible to conclude a transaction which they believed to be in the best interests of shareholders. They have decided on a restructuring of the business.

#### Higher charges push Palma deeper in red

Increased interest payable and exceptional charges related to the carrying costs of leasehold properties pushed Palma Group, the Leicester-based knitwear company, further into the red in the six months to July 26.

At the operating level, profits improved to £326,000 (£243,000), but the charge of £215,000 against the company's former retail chain of seven properties and interest payable of £516,000 (£423,000) saw the pre-tax deficit deepen to £405,000 (£180,000).

Mr Peter Bailey, chairman, said that the high level of short-term borrowing should fall as trading improved. However trading since the periodend had been "disappointing". Turnover declined to £5.41m (£7.84m) reflecting rationalisa-tion of the business. Losses per

share worked through at 2.12p (0.95p). The interim dividend is

again passed and there will be no final distribution. Current reconstruction should improve distributable reserve, Mr Bailey said. The subsidiaries are to be liquidated with their assets and trade passing to the parent

#### Geared Income net assets decline 30%

Geared Income Investment Trust had a net asset value of 68.71p at September 30 - a decline of some 30 per cent on the 97.55p at the same stage of

The trust, which invests 85

shares, saw net revenue increase to £865,521 (£796,699) over the six months to end-September, equivalent to earnings

of 3.93p (3.62p) per share. A second interim dividend of 1.75p makes an unchanged 3.25p so far this year.

#### Automotive Prods ahead at £8.7m

Automotive Products, the BBA Group offshoot, reported pretax profits ahead at £8.7m against £3m, for the first half of 1992.

Turnover was £148.6m (£139.8m). The pre-tax figure was struck after an exceptional charge of £1.7m relating to costs of adjusting the cost

#### Welpac losses more than doubled

Welpac, the DIY and gardening hardware and consumer products group, reported a pre-tax loss of of £684,000 for the six months to July 31. The outcome compared with

losses of £248,000 last time and £305,000 for the full year to January 31 1992. The latest deficit was struck after exceptional charges of

£273,000 (£38,000) for reorganisation and redundancy, and a net interest charge of £298,000 (£361,000). Losses were 0.87p (0.79p) per share; turnover rose from £4.65m to £7.73m. directors said they were confident of a satisfactory level of

profitability in 1993 if there was no further deterioration in the economic environment They said any dividend would reflect the full year outcome.

#### Logistics buy for Sidlaw joint venture

Supplylink International, the oilfield logistics joint venture between Dundee-based Sidlaw Group and Smit Lloyd of the Netherlands, has paid an aggregate \$2.03m for two support services companies.

The acquisition of Gerlach Offshore, a Dutch oilfield logistics service concern, from the Royal Nedlloyd Group, will complement the recent purchase of Oilbase Management, a Great Yarmouth-based company providing specialist logistics support to oil exploration "When I arrived I asked

tition. The Reject Shop, MFI and John Lewis I was told. I knew at once I had to do something.

back the market it should never have lost in the first "We aim to have 50 stores in this country, of which 20 will

to create jobs. "I want the stores to be no

bigger than 10,000 sq ft, small enough to retain an individual, characterful mood, with each store listening closely to the

after a painful detour, to where it all began. Those who remember the original Habitat store in the Fulham Road, where everything was all of a piece, if one consistent, sure taste lay

#### **BOARD MEETINGS**

The following companies have notified dates of board meetings to the Shock Exchange. Such meetings are usually held for the purpose of considering dividends.

Official indications are not available as to whether the dividends are interime or finals and the sub-divisions shown before are beautifully on list ware's firmachiston.

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2. Interest Amount payable on Interest Per £5,000 nominal or

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3. Interest Payment

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#### COMMODITIES AND AGRICULTURE

# Russia may press for better diamond deal

By Leyla Boulton in Moscow

DAY OCTOBER DIE

MEETINGS

IN ENNER

RUSSIA will press for an improvement in the terms of a five-year deal giving South Africa's De Beers a virtual monopoly on the country's sales of rough diamonds, if an influential Russian parliamentarian gets his way.

Mr Leonid Gurevich, who cochairs a state commission examining the Russian diamond industry, has com-plained that the agreement signed in 1990 by Soviet authorities is "not a partnership". He said that other diamond-producing countries such as Australia had obtained much better terms from De Beers, which controls 80 per cent of the rough (uncut) diamond market through its London-based Central Selling

Organisation. Mr Gurevich also rejected what he called "blackmail" by De Beers, which suggested that Russian complaints would only damage Russian interests by further weakening an already depressed diamond market. He said that at a meeting requested by De Beers on

be a catastrophe for De Beers but not for Russia." Mr Gurevich also said he had received from Mr Ralfe media reports on the Russian diamond business with a note from him Thursday evening he had chal-

was "not running the diamond business", the parliamentarian said he would press for changes before the present deal expires in 1995. He complained that while

ASHTON MINING, 40 per cent owner of its laboratories for testing. Australia's big Argyle diamond mine, has So far Australia's Broken Hill Proprietary, entered the Lac de Gras diamond hunt in Canathe UK's RTZ (through Kennecott, its US subda's Northwest Territories, writes Robert sidiary) and De Beers of South Africa have been Gibbens in Montreal. It has formed a joint venthe only prominent international companies ture with a Canadian exploration company and known to be active in the hunt. Altogether 5.2m has shipped four tonnes of mineral samples to hectares (13m acres) have been staked.

Moscow.

Australia could sell 15 per cent

of its diamond exports indepen-dently of the CSO, Russia

Moscow? We want to sell these

lenged Mr Gary Ralfe, the head claiming that such articles of the CSO, who is also in were harming the market. charge of relations with Rus-Welcoming the creation of a sia, to prove that the relationnew Russian-Yakutian joint ship was fair. stock company as ending internal divisions over control of

"I said 'help me' [prove this]. He answered with an attack. He said they are thinking Russian diamonds, Mr Ralfe said before meeting Mr Gurevabout whether to renew the ich that he did not expect Ruspresent agreement. . . I told him he was strongly exaggerat-ing the losses we would face if sia to renegotiate their present

But Mr Gurevich told a different story. Despite Mr Ralfe's

explained to him that it would assertion that Mr Gurevich diamonds abroad on the free market."

> Almazvuvelirexport, the state organisation that handles diamond sales and signed the agreement with De Beers for the now defunct Soviet Union, agreed yesterday that there was room for improvement. But Mr Pavel Kovilin, the deputy director of Almazyuvelirexport, said his organisation would press for changes only after the agreement expired.

He also claimed that the Moscow sales. which were attended by buyers from all continents, fetched prices representative of the world mar-

could sell only 5 per cent. Even then, the independent Russian Although he has no formal sales, intended to test the role in running the Russian prices fetched by the CSO, diamond business, Mr Gurevcould only be conducted in ich is capable of mobilising opinion against the present Mr Gurevich said: "Can we arrangements if informal prestalk seriously about this if sure for a better deal from De there is no diamond market in

#### Statoil halts Aluminium upturn propylene production at Antwerp

By Karen Fossii in Oslo

STATOIL, the Norwegian state oil company, said yesterday that it will close its Antwerp propylene plant until the end of the year, but warned of a future closure unless market conditions improved.

Statoil owns the plant jointly with Himont of Italy in a venture called North Sea Petrochemicals. Statoil's share of investment in the facility was NKr1.1bn (£110m), of which 60 per cent covered the propylene plant. The petrochemicals complex, which came on stream last year, also comprises a polypropylene plant, which will remain in opera-

Difficult market conditions prompted the temporary closure. "Recession and surplus capacity are pushing prices for plastic raw materials like propylene down to the lowest levels ever seen. At the same time feedstock prices for propane are rising," Statoil explained. The propylene facility has annual production capacity of 400,000 tonnes and the polypropylene facility has an 180,000-tonne capacity. The two-month closure will result

tonnes of propylene. After overcoming a number of technical problems, the facility resumed normal production in August at 60 to 70 per cent of capacity.

in a loss of 30,000 to 40,000

Statoil said propylene prices had fallen to between DM400 and DM450 (£162 and £182) a tonne in the fourth quarter from DM600-DM650 last year while in recent weeks feedstock prices have risen rose to \$195-\$205 a tonne from \$180.

In the first half of this year Statoil's petrochemicals division plunged into a loss of NKr172m from a profit of NKr100m in the same period last year. The company, due to report third-quarter figures in the next couple of days, warned of a deepening in losses by the division.

#### CORRECTION

IT WAS stated on this page on October 15 that National Aluminium Company was the only Indian aluminium producer to have its brand recognised by the London Metal Exchange. In fact, Bahrat Aluminium Company, Indian Aluminium Company, Hindalco and Aluminium Corporation of India all have brands regis-

tered as "good delivery" against LME contracts.

(Prices supplied by Amaigamated Metal Trading)

Indian aluminium

#### forecast for 1995 largely as a result of exchange rate changes. The cost position

By Kenneth Gooding, Mining Correspondent

ALUMINIUM companies will have to wait until early 1995 before the metal's price recovers to a level they would regard as reasonable, suggests the Anthony Bird Associates consultancy in its latest market analysis.

it predicts that, at present exchange rates, aluminium will average 58.7 cents a lb (\$1,294 a tonne) this year and 57.8 cents next year before showing a modest recovery to 62.7 cents in 1994.

Bird estimates that the industry's average production costs today are 54 cents a lb but "the relative position of the high-cost European smelters has continued to worsen, 5DD, UK.

Bird does not expect supply and demand to be in balance until early 1995.

of the European industry is

now becoming very unpleasant

Further production cuts

among European aluminium

smelters can be expected, Bird

suggests, and smelters in the

Commonwealth of Independent

States are too inefficient to

continue exporting to the west

However, excess stocks of

aluminium in the west will

remain high for some time and

at the present pace.

Aluminium Analysis, quarterly, £505 a year from Bird Associ-ates, 193 Richmond Road, King-

#### 'Green' law study planned

By Kenneth Gooding, Mining Correspondent

COOPERS & Lybrand, the accountancy firm, and the Metals & Minerals Research Services consultancy organisation, have set up a joint venture to monitor all aspects of environmental laws worldwide to assess the impact on copper, lead and zinc production.

The venture springs from a comprehensive review by MMRS completed in July this year which examined 700 pieces of legislation and came to the unsettling conclusion that the three base metals industries would have to find at least US\$6bn to comply with existing environmental laws. Mr Normand Champigny, of

Coopers' Toronto office, said his firm would use its network of 700 offices in 112 countries to collect, collate and enter into a database all environmental laws affecting base metals production. Mr Simon Hobson of MMRS said his group would analyse these and forecast their impact on metals producers and markets. The partners expect to release their report in July next year and it will subsequently be updated

#### NY exchange cuts gold and silver trading costs

THE UP-FRONT cost of trading precious metals futures on the New York Commodity Exchange (Comex) has fallen for the second time this month, making it even cheaper to trade those contracts.

Comex yesterday lowered the minimum margin, or goodfaith deposit, that it requires customers to put down to trade futures on gold, silver, plati-num, palladium, and copper. The smaller deposit requirements reflect flat price action in those contracts in recent months.

Most US futures exchanges, including Comex, calculate margins on a formula linked to a commodity's price volatility. An exchange official explained that, despite recent weakness in precious metals prices, long-term price movement in these contracts, particularly in silver futures, has held narrow ranges. Comex last lowered margins on October 14.

The exchange's requirement for a small customer to trade one gold futures contract fell to \$931 yesterday, compared with \$1,064 two weeks ago and about \$1,300 a year ago. The silver margin fell to \$665 a contract, from \$798 two weeks ago and about \$1,064 a year ago.

So far this year volume in the Comex's precious metals pits is below the 1991 level and sharply below the 1990 turnover, which included the turmoil linked to the Gulf war. J In the first nine months of 1992, Comex silver volume dropped to 2.4m contracts, from 3.3m in the same period in 1991. Comex gold volume. while gaining in September, is also down, at 4.8m contracts in the first nine months, com-

pared with 5m last year. Precious metals prices are in an extended slump, partly because of the deflationary aspects of the world economy. analysts say, and more recently because of sizeable sales by producers.

# Caught in a game of snakes and ladders

Sterling's devaluation has reinjected an element of uncertainty into farm economics

HE GOOD news for British farmers is that since the devaluation of sterling last month guaranteed prices for some European Community-supported farm commodities have risen. The bad news is that many of the production costs of those same commodities have also gone up as a direct result of the devaluation. Sadly the snakes that will add to costs are rather longer and larger than the modest ladders which have increased prices.

While sterling was in the exchange rate mechanism and its value was locked within a narrow band, EC price guarantees for the UK farmers were relatively stable. Notorious "monetary compensatory amounts" - payments to com-pensate for differences in value between real pounds and so-called green pounds in cross-border, intra-community trade - had almost disap-

However, since the pound was suspended from the ERM it has fallen against the D-Mark by well over 20 per cent and against most other European currencies by almost as much. Farm prices are calculated in

European currency units (Ecus) and MCAs were introduced to inhibit opportunistic exports from one member state to another in order to cash in on currency finctuations and to reflect differences in produc-

But the actual levels of MCAs, set on a weekly basis, are subject to political decision as well as currency value. As



the relationship broke down. I

By David Richardson

sterling has fallen, MCAs have lagged behind the face value of sterling decline. A further complication - for

instance with cereals, the key commodity - is that the intervention system, under which surplus stock is bought and stored until it is needed, domestically or for export, does not begin these days until November 1. So, although the official "green pound gap" for cereals has risen from almost nothing to 11.7 per cent since sterling was suspended from the ERM the spot price for October delivery feed wheat, for instance, has gone up by only £8 to £116 a tonne, with prices for the supported November position £7 to £8

This is a welcome and unexpected bonus for farmers with the appropriate commodities to sell, because the benefits have not been restricted to cereals. Sugar beet, for instance, which is being harvested now, will be worth a few pounds a connection with some from France, Italy, tonne more than anticipated. What will happen. All that is Finished lamb prices, which normally decline in the remains outside the ERM prices. tonne more than anticipated. Finished lamb prices, which normally decline in the autumn, rose for a week or two ing farm products will be a

- although French buyers, who take most UK lamb exports, soon got together to force the price down again. But beef cattle - which should, according to the increased face value of the guaranteed price. have made more money failed to respond.

The EC single market, which is scheduled to come into operation at the beginning of 1993, is supposed to abolish MCAs altogether. It was originally expected that all community currencies would, by then, be stable within the ERM and that there would be no further need for measures to equalise farm prices.

But with sterling still floating, mainly downwards, some traders say that in order to provide UK farmers with guarantees of equal value to those across the channel the intervention price of feed wheat, for example, might have to be raised as high as £140 per

t is almost inconceivable

that this will be allowed to happen. Quite apart from giving a confusing and entirely inappropriate signal to UK grain growers (who are still smarting over the introduction of acreage set-aside to cut production by 15 per cent), such a price rise would add unacceptably to the costs of producing livestock, which consume much of the grain. In all the chaos of recent weeks, how-

COCOA - London FOX

Close Previous High/Low

game of chance.

Moreover, specialist livestock farmers who buy grain but do not produce it are already having to pay substantially more for animal feed. Standard rations for pigs, for instance, went up by about £5 tonne immediately after devaluation, not only because of the effect on home-grown grain but also because most of the protein in the form of sovabean meal and fishmeal has to be imported. Further substantial monthly increases are expected while the present uncertainty lasts. The UK imports many other

requisites for the production of crops and livestock. Many crop protection chemicals and animal health products are supplied from continental countries as well as the US and the costs of these will inevitably rise in line with sterling's devaluation. In most cases this will amount to considerably more than will be compensated by MCAs and the EC's system of green money. As already explained these are in any case scheduled to disappear in two

Farm machinery will be similarly affected. The UK's machinery manufacturing capability has been allowed to run down in recent years and the country now imports about 60 per cent of the tractors and 70 per cent of the farm implements it needs. Again, many of

In the meantime, a small-

window of opportunity has appeared for the relatively few

farmers fortunate enough to be

selling products such as grain

at prices higher than budgeted

Some farm machinery

importers refused to trust the long-term value of sterling and purchased foreign currencies forward before that fateful bungy-jumping performance in September. Now they are passing on that currency advantage to those farmers with money to It may seem strange to out-

siders but such is the competition in the over-supplied farm machinery business and so thin have been sales in the last few years that importers and dealers feel they have no alter-native. Undoubtedly they also hope that by cashing in on the temporary advantage of having "cheap" money they will help push competitors who did not have the foresight or the cash flow to plan ahead into bank-But when that forward-pur-

chased money is used up the whole of UK agriculture will face the full effects of the sterling devaluation. Full compen sation through any future EC system is a pipe dream. And prospects for the kind of national top-up that farmers in several other EC countries receive, quite legally under the terms of common agricultural these come from Germany, policy reform, look bleak

will be seen in the prices of seems set to continue.

#### WORLD COMMODITIES PRICES

LONDON METAL EXCHANGE

#### MARKET REPORT

THE GOLD price fell to the lowest level for several weeks vesterday as the bullion market came under pressure from European selling, particularly German and UK. But support held at just above \$341 a troy ounce. Some traders suggested that gold might trade down to \$340 an ounce without uncovering stop-loss selling orders, London Metal Exchange base metals prices mostly held steady during the afternoon. ZINC traded quietly in a narrow range for most of the day, but short covering was triggered when some buying pushed the

#### London Markets

Crude off (per barrel FOB)(Dec)

SPOT MARKETS

Dubai	\$17.80-7.700	حضيه
Brent Blend (deted)	\$19.65-9 75	-0.30
Brent Blend (Dec)	\$19.85-9.95	-0.25
W.TI (1 pm est)	\$21.75-1.20u	- 175
Oil products		
(NWE prompt delivery per	tonne CIF	
• • • • • • • • • • • • • • • • • • • •		+ or
Premium Gesoline	\$215-218	+1
Gas Oil .	\$181-193	-2.5
Heavy Fuel Oil	\$104-108	
Naphtha	\$194-196	
Patroleum Argus Estimates		
Other		+ 01
Gold (per tray azi	\$341,25	-2.0
Silver (per troy oz)-	375.5c	4.0
Pigunum (per troy oz)	\$355.5	-1.3
Palladium (per troy oz)	<b>\$94</b> .15	-0.25
Copper (US Producer)	104.0c	-0.5
Lead (US Producer)	38.5c	
Tin (Kuala Lumpur market)	14.30r	
Tin (New York)	269.5c	
Zinc (US Prime Western)	62.0c	
Cattle (live weight)	108.86p	+0.05
Sheep (live waight)†•	73.54p	-1.25
Pigs (live weight)†	86.96p	-0.22*
London dally sugar (raw)	5226.0w	4,0
London daily sugar (white)	\$261.5w	-2.5
Tete and Lyle export price		+20
Rariev (English feed)	£126.5u	

Rubber (KL RSS No 1 Oct) 222.0m \$406.0u \$330.0 +22.6 Copra (Philippines)5 £159.0w + 4.0 413p E a tonne unless otherwise stated, p-pance/kg E a tomo uness drawne states. Proceeding to consiste the rengistry, t-landwar y-Decillan u-Dec w-Oct/Nov. z-Nov. fMeet Commission everage fatstock prices." change from a week ago W-London physical. \$CIF Rotterdam. \$Bullion market close. m-Malaysian cents/

61,750

+ 1.0

Wheat (US Dark Northern)

three months price above \$1,130 a tonne. The three months **COPPER** price continued to fluctuate either side of \$2.250 a tonne with trade buying still supporting the market on dips but little follow-through evident TIN and NICKEL prices sustained early falls following news of British Steel's production cut, but traders said this was a "knee-jerk" reaction, and that the news would not make much

	A – Lood	on EAY	(\$ per to
Raw	Close	Previous	High/Low
Dec	193.00	199.00	195.00 190.00
Mar	194.00	195.00	194.00 192.00
May	185.20		194.60
White	Close	Previous	High/Low
Dec	257.50	258.00	257.00 258.50
Mar	256.00	256.10	256.00 255.30 257.80 257.00
May Aug	257.70 263.70	258.00 264.00	263.80 262.00
Oct	252.70	254.00	252.00 250.50
Mar	256.20		255.00 255.00
Turnov	rer: Raw 80	6 ( -) iots o	d 50 tonnes.
White	393 (1801)	Paris- Wh	ite (FFr per ton
Dec 13	140.08 Mar	1361.71	
CRUD	£ Off - 11	PE,	S/ba
	Lutes	t Previo	us High/Low
Dec	19.92	19.98	20.10 19.81
Jan	19.96		20.04 19.85
Feb	19.89		19.90 19.83
Mar Adr	19.77 19.85		19.78 19.71 19.65 19.65
IPE Inc			20.10 20.10
T	rer 16683 (1	26392)	
10mos	•		
	NL - 192		S/to
	il – TPE Close	Previous	\$/to
QAS O		Previous 191.25	High/Low 191.00 187.50
GAS O	Close 188.75 190.75	191.25 193.00	High/Low 191.00 187.50 193.00 189.50
QAS O	Close 188.75 190.75 192.00	191.25 193.00 194.00	High/Low 191.00 187.50 193.00 189.50 193.25 190.50
Nov Dec Jan	Close 188.75 190.75 192.00 189.25	191.25 193.00 194.00 190.50	High/Low 191.00 187.50 193.00 189.50 193.25 190.50 189.75 186.25
Nov Dec Jen Heb	Close 188.75 190.75 192.00 189.25 183.75	191.25 193.00 194.00 190.50 184.50	High/Low 181.00 187.50 193.00 189.50 193.25 190.50 189.75 186.25 184.00 183.25
Nov Dec Jen Feb Mar Apr	Close 188.75 190.75 192.00 189.25 183.75 179.25	191.25 193.00 194.00 190.50 184.50 180.00	High/Low 191.00 187.50 193.00 189.50 193.25 190.50 189.75 186.25 184.00 183.25 179.50 179.00
Nov Dec Jen Feb Mar	Close 188.75 190.75 192.00 189.25 183.75	191.25 193.00 194.00 190.50 184.50	High/Low 181.00 187.50 193.00 189.50 193.25 190.50 189.75 186.25 184.00 183.25

May	176.25	177.00	178.25 17	
Jun	174.75	175.75	174.75 17	4.75
Turney	er 19331 (	22419) lots	s of 100 ton	ines.
repo Land with 5-10 Impr rates activ Price short sellin price Quot	e were 21 rts the 1 rd Assam medium medium medium to dearer. towed con to East Afr to market p toweds a to fair der tog readily realised ations qu	Tea Broke  8 were ag  and bette  Banglade  spetition  toans cam  particularly  dvanced it  mand with  at dearer  was 2720  uality 200	tages for the stages for the stages for the stages at the stages for the stages f	protection protection in the contraction of the con

	0,000			
Dec	694	682	694 681	
Mar	715	708	720 707	
May	733	726	736 724	
Jul Sep	750	745	753 743 770 769	
Dec Seh	768 791	759 782	792 784	
Mar	815	807	817 816	
Sep	863	856	862 856	
CCO price 1 or Oc	indicator for Oct 23 1 26 735.7	prices (SDF 747.78 (75) 5 (735.55)	of 10 tonnes is per tonne). 1.65) 10 day av	erage
COFF	E - Los	don FOX	ş	ionne
	Close	Previous	High/Low	
Nov	876	885 -	883 870	
Jan Mar	891 904	903 917	899 888 914 903	
day	904	914	909 903	
ict 23: 2.44 (	Comp. da \$2.05)	ulty 54.75 (5 London <b>FO</b> 7	ents per pound 4.78) 15 day avi	erage tonne
	Close	Previous	High/Low	
Or .	63.5	60.5	63.5 60.5	_
OYAI	REAL -	London FO	x £4	enno
	Close	Previous	High/Low	
un	138.00		138.00	
wg	137.70		138.50 137.70	
REG		ndon FOX	\$10/Index	point
	Close	Previous	High/Low	
ct	1120	1122	1120	
gy 	1210 1205	1210 1205	1210 1205	
ec In	1230	1234	1230	
Fr	1101	1093	1101	
nuov	Ar 22 (134	<del>)</del>		
RAIN	\$ - Long	fon FOX	£n	onne
best	Close	Previous	High/Low	_
٥v	126.50	125.95	126.80 126.50	
BIT Ion	129.50	129.15	130.00 129.50 133.00 132.45	
er Ey	132.50 135.50	132 <u>.00</u> 134.60	135.50 135.40	
_			High/Low	
arley	Close	Previous		
D¥.				
_	123.50	123.50	124.00 123.50	
	127.60	127.50	128.00 127.50	
gr				
er Er	127.60 130.85 132.50	127.50 130 75 132.00	128.00 127.50 131.00 130.65 132.50	
en ler ley urnove	127.60 130.85 132.50 er: Wheat	127.50 130 75 132.00	128.00 127.50 131.00 130.65 132.50 Sarley 132 (25).	
EY STROVE	127.60 130.85 132.50 er: Wheat	127.50 130.75 132.00 179 (305), E 100 Tosunes.	128.00 127.50 131.00 130.65 132.50 Sarley 132 (25).	
EI EY ITROVE	127.60 130.85 132.50 er: Wheat er lots of	127.50 130.75 132.00 179 (305), E 100 Tosunes.	128.00 127.50 131.00 130.85 132.50 Barley 132 (25).	

104.5 104.5

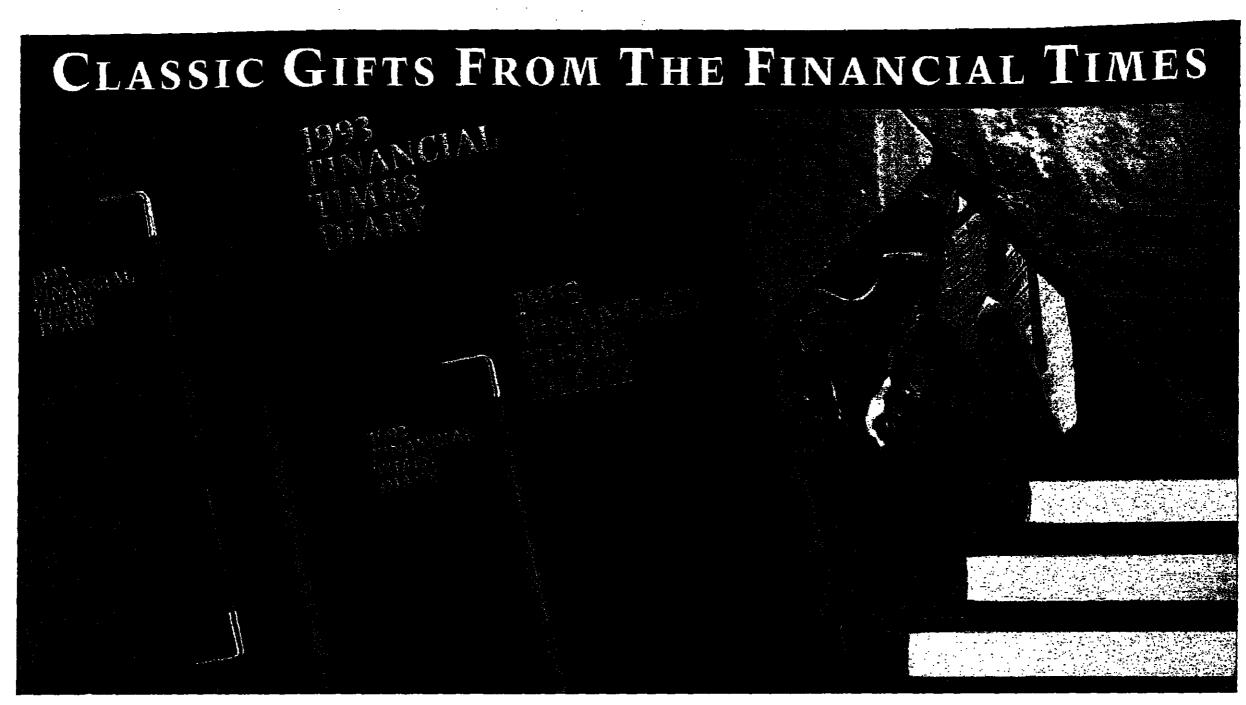
105.0

	Close		Previ	lous e	High/Lo	w	AM Officia	Kerb d	058 O	pen interest
Aluminium		park	y (\$ per	tonne)				Total dai	ly turnov	er 48,104 lots
Cash 3 months	1166-6 1190-90	1.5	1161- 1185		1191/11		1162-3 1186-7	1188-9	17	73,928 lots
Copper, Gr	A ebs	C per	tonne)					Total dal	ly turnovi	er 23,693 lots
Cash 3 months	1405.5- 1434-4	6.5 5	1382- 1409-		1407 1440/14	22	1408-8.5 1434-4,5	1433.5-4	LO 14	13,255 lots
Lead (2 per	r tonne)							Total da	ily tumo	rer 5,579 lots
Cash 3 months	324-6 337-8		324-4 336-6		340/337.		327-7.5 339-9.5	338-8.5	. 24	1,511 lots
Nickel (5 pe	ar tonne	)						Total da	illy turnos	rer 8,358 lots
Cash 3 months	6100-10 6180-5	)	6120- 6200-		6084/808 6195/618		8085-6 6168-70	8180-5	31	,238 iota
Tim (\$ per t								Total da	ily turnos	er 1,923 lots
Cash 3 months	5835-45 5895-90	, a	5875- 5930-		5820 5950/688		5810-20 5870-80	5895-90	0 10	,098 lots
Zinc, Speci	al High	Grede	a (S per	tonne)				Total dail	y turnove	er 14,481 lots
Cash 3 months	1110-12 1129-30		1108- 1126-		1137/112		1107-8 1127-8	1136-7	20	.660 lots
LIME Closic			1120		1571111		1124	1100-7		,000 -00
SPOT: 1.58	70		3 mon	thec 1.5	700	6	months: 1.	5612	9 m	onths: 1.5539
LONDON 1 (Prices sup				- LIM		N	ew Y	ork		
Gold (troy		, FI N	- NOUIN	- ни		201	D 100 mail	en i Elve		
GOIG (110)	uεj \$pri	C8	9	equiv	alent	uo.	Close	oz.; \$/troy o	High/Lo	
Close	341.1	0-341	.40			Oct	341.1	343.6	342.0	340.5
Opening		0-343		15.263		Nov	341.0	343.5	0	Ò
Morning fix Alternoon f				15.019		Dec Feb	341.7 343.0	344,2 345,5	342.4 343.7	341.2 342.5
Day's high	342.7					Apr	344.3	346.9	344.B	344.0
Day's low	340.8					Jun Aug	345.9 347.7	348.5 350.2	346.2 0	346.2 0
Loco Ldn B						Oct	349.6	352.1 354.1	Ŏ	0
1 month 2 months		12 14	6 mor		2.31 · 2.58	Dec	351,6	roy oz; \$fire	0	
3 months		21	14 114	HILLED	2.00	7.4	Close	Provious	y oz. High/Lo	
Silver fix	p/tro	, oz	- L	IS ets (	equiv	Oct	358.6	359.5	358.0	357.0
Spot	237.1	0	3	75.25		Jan	354.8 353.8	356.0	355.0	353.3
3 months	241.8	5	3	78.45		Apr Jed	353.8 353.3	354.8 354.8	353.5	353.0 0
6 months 12 months	245.2 252.0			\$1.60 88.55		Oct	355.3	356.8	ŏ	Ŏ
			_			SELV	ER 5,000 tr	Dy OX, Cent	utroy cz.	
GOLD CON	NS	-					Close	Previous	High/Lo	w
-	5 p	rice		equir	relent	Oct	374.4	376.9	375.5	375.5
Krugerrand	<del></del> -	50-34		215.00		Nov Dec	374,4 375.7	376.9 378.2	0 376.6	0 376.0
Maple leaf		.90-31		-	211.00	Jan	377.0	379.5	D	0
New Sovere	Ngn 81.0	10-84	00	51.00-5	8.00	Mar May	379.4 382.1	3\$1.9 384.5	380.5 383.0	378.5 382.0
						Jul	384,8	387.2	385.5	384.5
TRADED O	PTION	•				Sep	387.7	390.0	388.0	388.0
Aluminium	99.7%)		Calls		Puts	Dec Jan	392.3 393.8	394.5 396.0	393.0 0	381.5 0
Strike price	5 tonne	Dec	Mar	Dec	Mar			OPPER 25,0	<u> </u>	une/lhe
1100		81	110	3	6	rugen				
1200		15	41	34	36	_	Close	Previous	High/Lo	
1300		3	10	120	103	Oct Nov	99.35 99.55	98.35 98.56	99.25 99.46	98.50 98.70
Copper (Gra	ide A)	- (	Calls	F	rits etu <sup>c</sup>	Dec	100.10	99.10	100.30	89.20
2200		59	83	17	34	Jan	100.50	89.65	99.80	99.80
2300		13	42	70	81 150	Feb Mar	100.80 101,10	99.85 100.15	100.80 101.10	100,30 100,35
2400		3	16	157	153	Apr	101.50	100.50	101.40	101.40
		<u> </u>		Mana		May	101.90	101.05	101.70	101.45
Coffee		Nov	Jan	Nov	Jan	Jun	102.30 102.60	101.50 101.90	102.20 102.60	10 <u>2.20</u> 102.10
750 800		202 166	142 96	24 38	1 5	Jed				
860		184	58	56	17	CHUI		ht) 42,000 U		
Cecca		Dec	Mar	Dec	Mer	_	Latest	Previous	High/Lor	21.05
625		69	101	1	11	Dec Jan	21.22 21.19	21.19 21.15	21.23 21.19	21.06
650		47	83	4	18	Feb	21,10	21.08	21.10	20.98
675		28	86	10	26	Mar	21.02	21.00	21.02	20.90 20.80 ·
						· Apr May	20.93 20.85	20.81 20.82	20.94 20.85	20.80
Brent Crude	<u> </u>	Dec	Jan	Dec	Jan	Jun	20.77	20.74	20.77	20.65
2000	_	17	47	28	49	إيال	20.71	20.67	20.71	20.66 20.54
2050 21 <b>00</b>		7 3	20 13	68 114	12	Aug Sep	20.63 20.57	20.60 20.54	20.64 20.58	20.48
~		•						-		=

HEAT	ING OL 4	2,000 US g	alls, cents	/US gells	Ch	icag	0
	Latest	Previous	High/Lo	w.		BEANS 5,	<u> </u>
Nov	61.85	61.80	61.90	61.20			
Dec	62.60	62.41	62.65	61.90		Close	Previo
Jan	63.05	62.93	63.10	82.60	Nov	541/6	544/2
Feb	61.90	61.92	62.00	61.65	Jan Mar	547/2 553/2	548/6 564/8
Mer Apr	60.05 58.20	60.08 58.43	60.05 58.25	59.65 58.10	May	560/0	561/0
May	57.30	67.23	67.30	57,00	ألعاف	567/0	568/0
Jun	56.43	58.43	0	0	Aug	569/2 569/4	570/6 589/0
Jul	56.26	55.28	0	0	Sep Nov	575/2	575/2
Aug	58.80	56.63	56.50	56.50		BEAN OIL	
COCC	A 10 toni	res;\$/tonne			_ ====	Close	Previou
	Close	Previous			- Dec	19.03	19.09
Dec	967	964	970	950	Jen	19.17	19.22
Mar May	1015 1047	1013 1045	1018 1049	1000 1033	Mar Mev	19.38 19.62	19.45 19.69
ng.	1077	1075	1078	1059	بصر الا	19.82	19.90
Sep	1107	1105	0	0	Aug	19.88	19.97
Dec	1143	1141	1138	1138	Sep	19.93 19.98	20.03 20.08
Mer	1181	1179	0	0	Oct		
May Jul	1210 1247	1208 1245	0	0	SOYA	BEAN ME	AL, 100 tor
Sep	1255	1253	0	0		Close	Previou
		,500tbs; ce	nts/lbs	<u> </u>	Dec	182.9	183.6
-	Close	Previous	H•gh/Lo		– Jan Mar	183.0 182.8 ·	183.6 183.6
					- May	182.6	183.7
Dec	65.85 67.80	65.40 67.10	66.20 67.95	64.30 66.80	Jul	184.6	185.2
May	70.75	70.15	70.75	69.00	Aug	185.3	185.8
Jul	72.40	71 50	72.50	71.90	Sep Oct	186 5 187.5	186.5 188.1
Sep	73.80	72.65	73.80	72.65			
Dec Mar	76.15 77.00	75.10 76.66	0	0	MAZZ	5,000 bu	min; cent
		9 "11" 112,0			·	Close	Previou
	Close	Previous	High/Los		- Dec Mer	205/4 215/2	208/6 216/2
					- May	222/2	223/0
Mar May	8.64 8.76	8.71 8.80	8.70 8.80	8.61 8.73	ألتال	226/4	227/2
Jul	8.81	8.83	8.83	8.78	Sep	230/4	231/0
Oct	8.80	8.85	8.82	8.79	Dec Mar	234/0 241/0	234/6 241/4
Mar	8.85	8.89	0	0		T 5,000 bu	
COTT	ON 50,000	cents/lbs			- WILE	-	
	Close	Previous	High/Los	<b>y</b>		Close	Previou
Dec	51.07	52.64	52.38	51.00	Dec Mar	344/2 342/6	345/6 344/4
Mer	<b>\$1.55</b>	53.05	52.90	51.50	May	331/4	333/2
May	52.70 52.70	53.80	53.63 54.40	52.40 52.46	Jul	312/0	313/6
Jul Oet	53.10 55.25	54.40 55.55	0	53.25 0	Sep	317/0	318/0
Dec	55.10	58.10	56.90	55.30	Dec	327/0	328/2
Mar	56.10	56.60	0	В	LIVE	ATTLE 40	,000 lbs; c
ORAN	GE JUICE	15,000 lbs;	cenis/ibs			Close	Previou
	Close	Previous	High/Lov		Ded	74.475	73.750
Nov	99,10	98.00	89.56	98.60	- Feb Apr	71.775 72. <b>30</b> 0	71.4 <u>25</u> 72.250
Jan	96.50	95.25	97.00	85.50	Jun	69 325	69.250
Mar	98.20	96 90	98 50	97.25	Aug	<b>67.900</b>	67.B75
May	99.20	98.25	99.20	98.25	Oct	88.250	68.200
Jul Sep	98.85	97.90 98 26	99.00 0	98.50	Dec	69 000	0
Nov	99.20 98.70	97.75	Ö	0	LIVE	IOGS 40,0	DO 10; cent
Jan	\$8.70	97.75	ō	ŏ		Close	Previou
Mar	98.70	97.75	0	0	Dec	43.925	43.950
					Feb	42.550	42.625
					Apr Nufu i	40.200 45.150	40.125 44.975
	(CES				Jul	44.700	44.500
		lase: Sepié	Miber 18	1931 =	Ашд	43 550	43 600
100)					Oct	40 700	40 800
<b>I</b> —	Oct 26			oge yr ago	PORK	BELLIES .	40,000 lbs:
1 ===	1643.8		1565.5	1683.4		Close	Previou
1 00		(Base: Doc.			Feb	42 600	42 725
<b>1</b> —	Oct 23	Oct 22	moth ag	o yr ago	Mar	42.625	42.825
Spot	113,57	114 09	117,34	115.37	May	44.175	44 550

Futures 115 04 115.45 115.39

Jan	547/2		548/6	548/0
Mar	553/2	548/6 564/8	555/0	552/0
May	560/0	561/0	561/4	559/0
لعاد	567/0	568/0	568/4	566/0
Aug	569/2	570/6	571/2	568/6
Sep Nov	569/4 575/2	589/0 575/2	571/0 576/4	569/4 573/4
				ərə/4
SOYA		. 60,000 lbs; c		
	Close	Previous	High/Lov	
Dec	19.03	19.09	19.16	19.02
Jen	19.17	19.22	19.30	19.16
Mar	19.38 19.62	19.45 19.69	19.51 19.72	19.38 19.80
Mey Jul	19.82	19.90	19.92	19.60
Aug	19.88	19.97	20.00	19.88
Sep	19.93	20.03	O O	0
Oct	19.98	20.08	0	0
SOYA	BEAN ME	A1, 100 tons;	\$/ton	
	Close	Previous	High/Lov	W
Dec	182.9	183.6	183.3	182.5
Jan Mar	183.0 182.8 ·	183.6 183.6	183.4 183.4	182.6
May May	182.8	183.7	183.6	182.6 182.6
Jul	184.6	185.2	185.3	184.2
Aug	185.3	185.8	186.0	185.0
Sep	186 5	185.5	187.0	185.3
Oct	187.5	188.1	187.5	187.5
MAIZI	E 5,000 bu	min; cents/5	6lb bushe!	
	Close	Previous	High/Lov	
Dec Mer	205/4 215/2	208/6 216/2	206/4 218/0	205/2 215/0
May	222/2	223/0	222/6	222/0
lt 1	226/4	227/2	227/2	226/2
Sep	230/4	231/0	231/2	230/4
Dec	234/0	234/6	235/0	233/6
Dec Mar	234/0 241/0	234/6 241/4	241/2	241/0
Dec Mar	234/0 241/0 AT 5,000 bu	234/6 241/4 min; cents/(	241/2 BOID-bushe	241/0
Dec Mar WHEA	234/0 241/0 NT 5,000 bu Close	234/6 241/4 min; cents/f Previous	241/2 80lb-bushe High/Lov	241/0
Dec Mar WHEA	234/0 241/0 AT 5,000 bu Close 344/2	234/6 241/4 min; cents/i Previous 345/6	241/2 SOIb-bushe High/Lov 345/4	241/0
Dec Mar WHEA Dec Mar	234/0 241/0 AT 5,000 bu Close 344/2 342/6	234/6 241/4 min; cents/i Previous 345/6 344/4	241/2 50fb-bushe High/Lov 345/4 345/0	241/0 343/0 342/2
Dec Mar WHEA Dec Mar May	234/0 241/0 AT 5,000 bu Close 344/2 342/6 331/4	234/6 241/4 min; cents/i Previous 345/6 344/4 333/2	241/2 50fb-bushe High/Lov 345/4 345/0 334/0	241/0 343/0 342/2 381/0
Dec Mar WHEA Dec Mar May Jul	234/0 241/0 AT 5,000 bu Glose 344/2 342/6 231/4 312/0	234/8 241/4 min; cents/4 Previous 345/6 344/4 333/2 313/6	241/2 50lb-bushe High/Lov 346/4 345/0 334/0 313/2	343/0 343/0 342/2 381/0 311/4
Dec Mar WHEA Dec Mar May Jul	234/0 241/0 AT 5,000 bu Close 344/2 342/6 331/4	234/6 241/4 min; cents/i Previous 345/6 344/4 333/2	241/2 50fb-bushe High/Lov 345/4 345/0 334/0	241/0 343/0 342/2 381/0
Dec Mar WHEA Dec Mar May Jul Sep Dec	234/0 241/0 XT 5,000 bu Close 344/2 342/6 231/4 312/0 217/0 327/0	234/6 241/4 min; cents/A Previous 345/6 344/4 333/2 313/6 318/0	241/2 50lb-bushe High/Lov 346/4 345/0 334/0 313/2 318/0 328/2	343/0 342/2 331/0 311/4 316/6
Dec Mar WHEA Dec Mar May Jul Sep Dec	234/0 241/0 XT 5,000 bu Close 344/2 342/6 231/4 312/0 217/0 327/0	234/8 241/4 min; cents/i Previous 345/6 344/4 333/2 313/6 318/0 328/2	241/2 50lb-bushe High/Lov 346/4 345/0 334/0 313/2 318/0 328/2	343/0 343/0 342/2 381/0 311/4 316/6 326/6
Dec Mar WHEA Dec Mar May Jul Sop Dec LIVE (	234/0 241/0 17 5,000 bu Close 344/2 342/6 331/4 312/0 317/0 2ATTLE 40 Close 74,475	234/6 241/4 min; cents/fi Previous 345/6 344/4 333/2 313/6 318/0 328/2 ,000 ibs; cen Previous 73.750	241/2 50ib-bushe High/Lov 346/4 345/0 334/0 313/2 318/0 328/2 ts/lbs High/Lov 74 650	343/0 342/2 331/0 311/4 316/6 73.650
Dec Mar WHEA Dec Mar Mary Jul Sop Dec LIVE (	234/0 241/0 XT 5,000 bu Close 344/2 342/6 331/4 312/0 327/0 CATTLE 40 Close 74.475 71.775	234/6 241/4 min; cents/i Previous 345/6 344/4 333/2 313/6 318/0 328/2 ,000 ibs; cen Previous 73.750 71.425	241/2 SOIb-bushe High/Lov 345/4 345/0 313/2 318/0 328/2 ts/lbs High/Lov 74 950 71,900	343/0 342/2 331/0 311/4 316/6 326/6
Dec Mar WHEA Dec Mar Mary Jul Sop Dec LIVE (	234/0 241/0 37 5,000 bu Close 344/2 342/6 331/4 312/0 317/0 327/0 2ATTLE 40 Close 74,475 71,775 72,300	234/6 241/4 min; cents/ii Previous 345/6 344/4 333/2 313/6 318/0 328/2 000 ibs; cen Previous 73,762 71,425 72,250	241/2 SOIb-bushe High/Lov 345/0 334/0 313/2 318/0 328/2 328/2 328/2 44 550 74 550 72 400	343/0 343/0 343/2 331/4 316/6 326/6 73.656 71.357
Dec Mar WHEA Mar Mary Jul Sop Dec LIVE (	234/0 241/0 T 5,000 but Close 344/2 342/6 331/4 312/0 317/0 327/0 CATTLE 40 Close 74.475 71.775 72.300 69.325	234/6 241/4 min; cents/i Previous 345/6 334/4 333/2 313/6 318/0 328/2 .000 lbs; cen Previous 73.750 71.425 72.250 69.250	241/2 50lb-bushe High/Lov 345/0 334/0 318/0 318/0 328/2 ts/lbs High/Lov 74 550 71,900 72,400 63,375	241/0 343/0 342/2 3310/6 311/4 316/6 326/6 73.650 72.200 69.150
Dec Mar WHEA WHEA WHEA Mary Jul Sop Dec LIVE (	234/0 24/0 24/0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	234/6 241/4 min; cents/i Previous 345/6 334/4 333/2 313/6 318/0 328/2 ,000 ibs; cen Previous 73.750 71.425 72.250 67.875	241/2 S0lb-bushe High/Lov 346/4 345/0 334/0 318/0 328/2 ts/lbs High/Lov 74 950 71 900 72 400 93 375 66 100	343/0 342/2 331/0 311/4 316/6 326/6 73.65/ 71.35/ 72.20/ 69.15/ 67.90/
Dec Mar WHEA Dec Mar May Lui Sop Dec Live (	234/0 241/0 T 5,000 but Close 344/2 342/6 331/4 312/0 317/0 327/0 CATTLE 40 Close 74.475 71.775 72.300 69.325	234/6 241/4 min; cents/i Previous 345/6 334/4 333/2 313/6 318/0 328/2 .000 lbs; cen Previous 73.750 71.425 72.250 69.250	241/2 50lb-bushe High/Lov 345/0 334/0 318/0 318/0 328/2 ts/lbs High/Lov 74 550 71,900 72,400 63,375	343/0 343/0 342/2 381/0 311/4 316/6 326/6
Dec Mar WHEA May Lui Poet Mar May Lui Poet Mar May Lui Poet May Lui Poet May Lui Poet May Lui Poet May Cott Dec May Dec Dec May Poet May P	234/0 24/0 XT 5,000 bu Close 344/2 331/4 312/0 317/0 CATTLE 40 Close 74,475 71,775 72,300 69,325 67,900 68,250 68,000	234/6 241/4 min; cents/i Previous 345/6 344/4 333/2 313/6 318/0 328/2 .000 lbs; cen Previous 73,750 71,425 72,250 69,250 67,875 68,200	241/2 50lb-bushe High/Lov 345/0 334/0 313/2 318/0 328/2 ts/lbs High/Lov 74 550 71.900 93.375 68 100 68.275 0	343/0 342/2 331/0 311/4 316/6 326/6 71.35/72.200 69.150/6
Dec Mar WHEA May Lui Poet Mar May Lui Poet Mar May Lui Poet May Lui Poet May Lui Poet May Lui Poet May Cott Dec May Dec Dec May Poet May P	234/0 24/0 XT 5,000 bu Close 344/2 331/4 312/0 317/0 CATTLE 40 Close 74,475 71,775 72,300 69,325 67,900 68,250 68,000	234/6 241/4 min; cents/6 Previous 345/6 344/4 333/2 313/6 318/0 328/2 .000 ibs; cen Previous 73.750 71.425 72.250 69.250 67.875 68.200 0	241/2 50lb-bushe High/Lov 345/0 334/0 313/2 318/0 328/2 ts/lbs High/Lov 74 550 71.900 93.375 68 100 68.275 0	241/0 343/0 342/2 331/0 311/4 316/6 326/6 73.656 71.356 72.200 68.156 67.900 0
Dec Mar WHEA Mary Jul Sop Dec Live ( Dec Live ( Live )	234/0 241/0 XT 5,000 bu Close 344/2 342/6 331/4 312/0 317/0 CATTLE 40 Close 74,475 71,775 72,300 69,325 69,000 68,250 69,000	234/6 241/4 min; cents/i Previous 345/6 344/4 333/2 313/6 318/0 328/2 .000 lbs; cent Previous 73.750 71.425 72.250 69.250 67.875 68.200 0 00 lb; cents/i	241/2 50lb-bushe High/Lov 346/4 345/0 334/0 334/0 334/0 338/2 318/0 328/2 sz/lbs High/Lov 74 950 72 400 63 375 66 100 68 275 0	241/0 343/0 342/2 331/0 311/4 316/6 326/6 73.655 71.355 72.200 68.155 67.900 0
Dec Mar Mey Jul Special Specia	234/0 241/0 XT 5,000 bu Close 344/2 331/4 312/0 317/0 CATTLE 40 Close 74,475 71,775 72,305 567,900 88,250 69,000 10GS 40,00 43,925 42,550	234/6 241/4 min; cents/i Previous 345/6 334/4 333/2 313/6 318/0 328/2 ,000 ibs; cent Previous 73,750 71,425 72,250 68,250 67,875 68,200 00 ib; cents/i Previous 43,950 42,625	241/2 50lb-bushe High/Lov 345/4 345/0 313/2 318/0 328/2 52/bs High/Lov 74 550 68 100 68 275 0 High/Lov 44 250 44 250 44 250	241/0 343/0 342/2 331/0 311/4 316/6 326/6 71.355 72.200 68.200 0
Dec Mar WHEA MARY Jul Sop Dec LIVE (Cod Rep Live Cod Rep	234/0 241/0 241/0 241/0 Close 344/2 342/0 317/0 327/0 2ATTLE 40 Close 74.475 77.300 69 325 69 000 10 GS 40,00 Close 43,925 42,550 40,200	234/6 241/4 min; cents/i Previous 345/6 334/4 333/2 313/6 318/0 328/2 .000 lbs: cen Previous 71.425 72.250 68.250 67.875 68.200 0 00 lb; cents/i Previous 43.525 42.525 40.125	241/2 501b-bushe High/Lov 345/4 345/0 334/0 313/2 318/0 328/2 5/18/0 74 550 72 400 63 375 68 100 68 275 0 bs High/Lov 44 250 44 250 40 575	241/0 343/0 342/2 331/0 311/4 316/6 326/6 73.65/7 72.20/6 69.15/6 57.90/6 68.20/0
Dec Mary Men Mary Mary Mary Mary Mary Mary Mary Mary	234/0 24/0 24/0 24/0 24/0 25/0 25/0 25/0 25/0 25/0 25/0 25/0 25	234/6 241/4 min; cents/i Previous 345/6 344/4 333/2 313/6 318/0 328/2 .000 lbs; cent Previous 73.750 71.426 72.250 69.250 67.875 68.200 0 00 lb; cents/i Previous 43.950 42.626 44.975	241/2 50lb-bushe High/Lov 345/0 334/0 3318/0 328/2 318/0 328/2 sz/lbs High/Lov 74 550 71.900 68 375 68 275 0 bs High/Lov 44.250 43.075 40.575	241/0 343/0 342/2 331/0 311/4 316/6 326/6 73.655 71.357 72.207 68.156 67.200 0
Dec Mary MARY MARY LIVE (  LIVE (  LIVE (  LIVE (   LIVE (   LIVE (   LIVE (    LIVE (	234/0 241/0 XT 5,000 bu Close 344/2 331/4 312/0 317/0 237/0 CATTLE 40 Close 74,475 71,775 72,300 88,250 69,000 10GS 40,00 40,500	234/6 241/4 min; cents/i Previous 345/6 334/4 333/2 313/6 318/0 328/2 ,000 ibs; cent Previous 73.750 71.425 72.250 68.250 67.875 68.200 0 00 ib; cents/i Previous 43.950 42.625 44.975 44.500	241/2 50lb-bushe High/Lov 345/4 345/0 313/2 318/0 313/2 318/0 313/2 318/0 328/2 ts/lbs High/Lov 74 550 0 58 275 0 0 High/Lov 44 250 45 400 45 400	241/0 343/0 342/2 331/4 316/6 326/6 77.355 72.200 68.200 0 43.750 42.350 44.250 44.500
Dec Mar Dec Markey Lui Sop Dec Live ( Dec Markey Lui Sop Dec Live ( Dec Live	234/0 241/0 241/0 241/0 241/0 241/0 241/0 231/4 312/0 317/0 241/1 241/0 241/1 241/0	234/6 241/4 min; cents/i Previous 345/6 334/4 333/2 313/6 318/0 328/2 .000 ibs: cen Previous 71.425 72.250 68.250 67.875 68.200 0 0 bs; cents/i Previous 43.525 44.975 44.975 44.500 43.600	241/2 50lb-bushe High/Lov 345/4 345/0 334/0 334/0 334/2 318/0 328/2 518/0 74 950 72 400 68 275 0 58 High/Lov 44 250 44 250 44 800 44 800	241/0 343/0 342/2 331/0 311/4 316/6 326/6 73.65/7 71.35/7 72.20/ 68.20/ 0 43.75/ 42.35/ 42.35/ 43.45/ 43.45/ 43.45/
Dec Mar Dec Mar Sop Dec Live ( Dec Mar Sop Dec Live ( D	234/0 241/0 241/0 241/0 241/0 Close 344/2 342/2 342/2 342/2 342/2 342/2 342/2 327/0 CATTLE 40 Close 74.475 77.775 77.300 69.325 67.900 69.325 67.900 40.608 40.925 42.550 40.700	234/6 241/4 min; cents/i Previous 345/6 344/4 333/2 313/6 318/0 328/2 .000 ibs; cent Previous 73.750 71.425 72.250 69.250 67.875 68.200 0 00 ib; cents/i Previous 43.950 42.625 44.975 44.500 40.800	241/2 50lb-bushe High/Lov 345/4 345/0 334/0 334/0 334/0 338/2 318/0 328/2 sz/lbs High/Lov 74 550 68 100 68 275 0 bs High/Lov 44 250 43 675 44 800 44 900 40 750	241/0 343/0 342/2 331/4 316/6 326/6 77.355 72.200 68.200 0 43.750 42.350 44.250 44.500
Dec Mar Mer Mary Jul Sop Dec LIVE ( Dec LIVE ( Dec Dec LIVE I Dec LIVE I Dec Dec LIVE I Aug Oct	234/0 241/0 241/0 241/0 Close 344/2 342/6 331/4 312/0 317/0 CATTILE 40 Close 74,475 71,775 72,300 69,305 69,900 69,900 69,900 69,900 40,925 40,200 43,925 40,200 43,550 40,700 88,51,185	234/6 241/4 min; cents/i Previous 345/6 334/4 333/2 313/6 318/0 328/2 ,000 ibs; cen 73.750 71.425 72.250 68.250 67.875 68.200 0 00 ib; cents/i Previous 43.500 42.525 44.975 44.975 44.975 44.500 43.600 40.000 ibs; cen	241/2 50lb-bushe High/Lov 345/4 345/0 334/0 334/0 334/0 334/0 338/0 338/0 328/2 \$18/0 328/2 \$18/0 74 550 72 400 68 275 0 bs High/Lov 44 250 44 250 45 45,000 44 800 44 800 40 750 onte/lb	241/0 342/2 331/0 311/4 316/6 326/6 73.65/6 72.20/6 69.15/6 57.90/6 68.20/6 0 43.75/4 42.35/6 44.85/4 49.55/6
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Dec Mar MHEA Mary Jul Dec Dec LIVE ( Dec Dec LIVE ( Dec Dec LIVE ) Dec Dec LIVE ( Dec	234/0 241/0 241/0 241/0 241/0 Close 344/2 342/0 317/0 317/0 24171E 40 Close 74,475 71,775 72,300 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 69,000 69,325 69,000 69,325 69,000 69,325 69,000 69,325 69,000 69,325 69,000 69,325 69,000 69,325 69,000 69,325 69,000 69,325 69,000 69,325 69,000 69,325 69,000 69,325 69,000 69,	234/6 241/4 min; cents/i min; cents/i min; cents/i previous 345/6 344/4 333/2 313/6 318/0 328/2 .000 lbs; cent Previous 73.750 71.426 72.250 68.250 67.875 68.200 0 00 lb; cents/i Previous 43.950 42.625 44.975 44.500 43.600 40.800 lbs; cent Previous	241/2 50lb-bushe High/Lov 346/4 345/0 331/0 3318/0 338/2 318/0 328/2 sz/lbs High/Lov 74,950 77,900 68,375 66 100 68,275 0 bs High/Lov 44,250 43,075 45,400 40,775 45,400 40,775 45,400 40,775 40,975 41,900 40,775 41,900 40,775 41,900 40,775 41,900 40,775 41,900 40,775 41,900 40,775 41,900 40,775 41,900 40,775 41,900 4	241/0 343/0 342/2 331/0 311/4 316/6 326/6 73.656/6 77.356 72.200 68.200 0 43.756/4 43.556/4 44.556/4 40.556/4
Dec Mar MHEA MARY Auf Dec Dec LIVE ( LIVE )  Dec LIVE ( LIVE )  Dec LIVE ( LIVE )  Aug Mary Mary Mary Mary Mary Mary Mary Mary	234/0 241/0 241/0 241/0 241/0 25,000 bu Closs 344/2 312/0 317/0 24771.2 40 2475.71.775 72.300 68.255 69.000 10GS 40.00 40.605 40.205 40.700 43.550 40.700	234/6 241/4  min; cents/i  Previous 345/6 344/4 333/2 313/6 318/0 328/2 ,000 lbs; cen  Previous 73.750 71.425 72.250 68.250 67.875 68.200 0 00 lb; cents/i  Previous 43.950 42.625 44.500 43.600 44.500 45.600 46.000 lbs; ce	241/2 50lb-bushe High/Lov 345/4 345/4 345/0 313/2 318/0 313/2 318/0 328/2 58/1bs High/Lov 74 550 68 100 68 275 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	241/0 343/0 342/2 331/4 316/6 326/6 71.355 72.200 68.200 0 43.75( 42.35( 42.35( 44.50( 43.45( 40.55)( 42.12( 42.12( 42.20(
Dec Mar MHEA MAR MAR MAR MAR MAR MAR MAR MAR MAR MA	234/0 241/0 241/0 241/0 241/0 Close 344/2 342/0 317/0 317/0 24171E 40 Close 74,475 71,775 72,300 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 67,900 69,325 69,000 69,325 69,000 69,325 69,000 69,325 69,000 69,325 69,000 69,325 69,000 69,325 69,000 69,325 69,000 69,325 69,000 69,325 69,000 69,325 69,000 69,325 69,000 69,325 69,000 69,	234/6 241/4 min; cents/i min; cents/i min; cents/i previous 345/6 344/4 333/2 313/6 318/0 328/2 .000 lbs; cent Previous 73.750 71.426 72.250 68.250 67.875 68.200 0 00 lb; cents/i Previous 43.950 42.625 44.975 44.500 43.600 40.800 lbs; cent Previous	241/2 50lb-bushe High/Lov 346/4 345/0 331/0 3318/0 338/2 318/0 328/2 sz/lbs High/Lov 74,950 77,900 68,375 66 100 68,275 0 bs High/Lov 44,250 43,075 45,400 40,775 45,400 40,775 45,400 40,775 40,975 41,900 40,775 41,900 40,775 41,900 40,775 41,900 40,775 41,900 40,775 41,900 40,775 41,900 40,775 41,900 40,775 41,900 4	241/0 343/0 342/2 331/0 311/4 316/6 326/6 73.656/6 77.356 72.200 68.200 0 43.756/4 43.556/4 44.556/4 40.556/4



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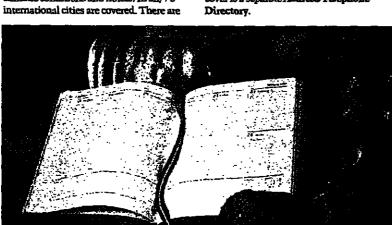
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With a page-a-day diary section for each weekday, the FT Pink Desk Diary runs from January 1 1993 to January 2 1994.

The information pages include a UK guide and a guide to the world's major business centres. World times are given as well as stock exchange details, and there's a English, French and German business vocabulary. There is a section for

addresses and telephone numbers at the

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The FT Pocket Diary has a week-to-view diary section, running from December 14 1992 to January 2 1994. It contains 34 pages of business and travel information and comes with a detachable personal telephone directory tucked inside its back cover.

Available in black leather, burgundy bonded leather or black leathercloth the FT Pocket Diary measures 159mm x 86mm x

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## POCKET DIARY

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There are profiles of 16 UK cities. weights and measures charts, metric conversion tables, world times, international dialling codes and separate sections for notes, addresses and telephone numbers.

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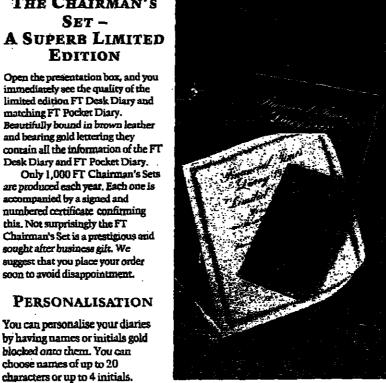
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Monday October 26 1992

#### LONDON STOCK EXCHANGE

# Shares ease as base rate hopes cool

By Terry Byland, UK Stock Market Editor

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**HOPES FOR further reductions** in domestic interest rates were put on hold in the UK stock market yesterday, leaving shares to drift easier in sluggish trading. A renewed fall in sterling, together with an inflation warning from the president of the Bundesbank, provided a nervous setting for the important economic speech to be delivered in the City of London on Thursday by Mr Norman Lamont, the UK chancellor of the exchequer; the same day also brings the parliamentary debate on the Maastricht proposals and a trading statement from ICL still the bellwether of the London stock

A weekend featured by growing political pressures on the UK Conservative government of Mr John Major was followed by new evidence of the damage wrought by the economic recession in the UK. British Steel disclosed that it is cutting production by up to one fifth in the face of falling

demand in UK and export mar-Share prices opened higher but the rise was soon reversed when it became clear that technical pressures in the stock index sector had turned negative. The FT-SE Index was soon

13 points off and struggling to

rally. London was keeping a been nervous, with investors wary eye on Wall Street as the US market braces itself for the Presidential election and tensions eased a little after the Dow came in almost unchanged in UK trading

The final reading showed the FT-SE Index at 2,661.6 for a net loss on the day of 8.1 points. Dealers said that trading had

Volume Čloslag Day's 800's Price Change

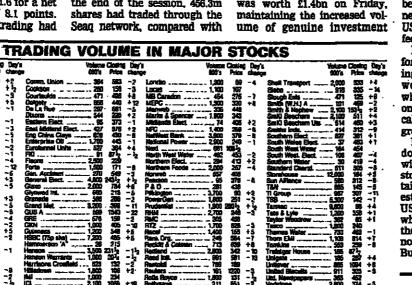
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been nervous, with investors 586.3m on Friday. Yesterday's activity that has featured the unwilling to see last week's Seaq total was boosted by UK equity market since gains extended while the corporate reporting season remains so uncertain.

Seaq volume, slow at first, picked up a little as the December futures contract steadied to maintain a good premium. By the end of the session, 456.3m shares had traded through the

heavy turnover in a few shares, including British Steel and also Invesco MIM, the investment management group, where a substantial

stake changed hands. Retail, or customer, business was worth £1.4bn on Friday,



DUSIL		
Accoun	t Dealing	Dates
Wirst Dealings: Oct 19	Nov 2	Nov 16
Option Declaration	Mov 12	Nov 26
Last Destings: Oct 30	Nov 13	Nov 27
Account Day: Nov 9	Nov 23	Dec 7

#### Heavy turnover in Steel

PLANS to reduce production by 20 per cent, together with a warning that worse could follow, sent shares in British Steel tumbling in heavy turnover of 23m, the second biggest of the day. The move, the latest against a bleak background for the European industry, raised doubts over British

Steel's dividend prospects. Mr Zafar Khan at Strauss Turnbull said that while the company had little choice in slashing output, the move would equate to a loss of £100m. He estimates that Steel's full-year losses will be in the region of £250m, with more to come if the company makes further production cuts in the fourth quarter.

"This raises a question mark over the dividend. The market was looking for around 3p, but we are now forecasting a halfpenny, or perhaps even less. There is no chance for income or capital appreciation for investors in the short or medium term. British Steel is dead money." The shares closed 61/4 off at 56p.

#### Lucas active

Reports that Mr Tony Edwards was quitting as group managing director of Lucas unsettled the shares in busy trading. The boardroom ructions at the automotive and aerospace group - the finance director resigned earlier this year - have left analysts ques-

#### **NEW HIGHS AND LOWS FOR 1992**

NEW HIGHS (87).
BRITISH FUNDS (10) Tr. 2pc IL '94, Tr. 2pc
IL '96, Tr. 44pc IL '98, Tr. 22pc IL '91,
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Tr 22pc IL '10, Tr. 42pc IL '11,
Tr. 2pc IL '13, AMERICANS (6) Cord' Bank,
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Pall, CAMADANS (2) Imperial Oil, Ind.
Corona, BANKS (7) Deutsche, BUSSIESS
SERVICES (5) Caskat, Reliance Sec., Serco,
CHEMICALS (4) BASF, Bayer, Engelhard,
Hoschet, EUSTRICALS (7) Johnson,
ELECTRICALS (7) Recel, ENGELERING
(3) Usborne, Nestic' (Br.), Do (Rad), FOCO
HETALING (3) Kwitk Save, Morrison (Wm.),
Do 6 type P., RASURAMICE COMPOSITE
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Assets Spc. Cv. 95, Fleming Amer., Do Cv. 93, 1 & S Optimum Inc. Zero Pl., Independent, JF Pacific Wrt., Kleinwort High Inc. Zero Pl., Steinwort Oversees, Murray Spft Cap. Zero Pl., Steinwort Oversees, Murray Spft Cap. Zero Pl., Steinwort Oversees, Murray Spft Cap. Zero Pl., Twee & Merc. Stopd., Pl., St. Davids Zero Pl., Steinwort Oversees, Murray Spft Cap. Zero Pl., Their Euro., MIDDA (1) News Ind., MEERCHART BANKS (1) Barings Spc. Pl., MISCELLAREOUS (1) Foothmans, Ol. & GAS (4) Calor, Chevron, Lasmo 9°spc Pl., Remco, OTHER FRANKCIAL (2) Prov. Findencial, Templeann Gesbrash, PROPERTY (1) Slough Spc. Cv. 30, STORES (1) Survivousse, TRANSPORT (1) CSV.

NEW LOWS (30). BREWERS & CHSTRLLERS (1) Fuller STA. BUILDING MATERIALS (1) Lithern (J), BUISDIESS SERVICES (3) Air London, REA, Welpac, CONTRACTING & CONSTRUCTION Weipae, CONTRACTING & CONSTRUCTION
(3) Bartom, Brandon Nire, Meiville,
ELECTRONICS (1) Molyme, ENGINEERING
GENERAL (1) Hair, FOOG RETALISE (1)
Ashley 8 pc Pt., HOTELS & LESSURE (1)
Eurocamp, BAYESTIMENT TRUSTS (2) EXINC
Dual Zero Pt., Martin Currie Euro. Wis.,
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MEDDA (Q Clarke Noope, Home Counties,
Metro Radio, Racio Clyde, METAL & METAL
PORMENG (1) Cook (Win), OL & GAS (2)
Intl. Petroleum, North See Assets, OTHER
PRANCIAL, (2) Bellin, Do 7 pc Cv PL,
PACKAGENG, PAPER & PRINTING (1) Ind.
Comm. & Data, PROPERTY (2) Benchmerk,
Buckmail, TEXTRES (2) Parkland A.
Tomkinsons, MINES (2) Cutil Res., Waverloy.

tioning the board's strategy and have fuelled speculation that a predator might exploit the managerial uncertainty. However, the shares recovered from early falls yesterday to close steady at 107p.

Mr Edwards was seen as the architect of the so-called "Lucas Plans" to restructure the company and his departureraised questions in the market as to whether these plans will be pursued with the same vigour. "Lucas is the worst managed company in the market," one analyst said bluntly. "The board is in disarray and the chances of a bid must have been increased by these lastest developments." Siebe, off 14 at 335p, and BTR, down 4 at 498p, were two names touted as potential bidders.

#### Tarmac strong

Tarmac, the building materials/construction group, was the heaviest traded stock in a lively building sector after the company confirmed stories in the weekend press that it had won a series of government contracts totalling £100m for motorway improvements.

The programme involves widening and resurfacing part of the M6 in the north-west of England, the M25 near Heathrow airport and extending the M3 in Hampshire.

Tarmac shares raced up to 88p early in the session, with the market responding not only to the hints of the new government contracts but also to the long-running but nevertheless persistent stories that a potential predator is lurking in the wings. Minorco, the international mining and metals group linked to Mr Harry Oppenheimer's international mining empire, has long been viewed as a potential buyer of

Specialists refused to ignore the bid stories surrounding Tarmac, pointing out that profit margins on contracts such as the motorway projects are typically only in the region of 1 to 2 per cent. By the close Tarmac shares had come back to close a net 4 higher at 86p. Turnover was a heavy 9.1m.

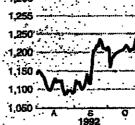
#### Wellcome wanted

Pharmaceutical group Wellcome attracted interest ahead of results on Wednesday. The shares burst through the £10 barrier to record a more than 25 per cent rise since the £2.3bn issue at 800p a share in

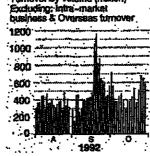
The rise in the shares has been checked recently as a result of US selling following worries that drug prices will be held down if Bill Clinton is elected president. However, the worries were partly eased by press comment yesterday. Also, securities house Hoare Govett reinforced its buy recommendation and argued

that analysts will be bound to upgrade profit estimates for the forthcoming year as a result of the stronger dollar. More than half the company's profits come from the US. The shares were up 26 at one stage

# FT-A All-Share Index



**Equity Shares Traded** Turnover by volume (million)



but suffered from some profittaking and closed a net 18 higher at 1009p.

The recent slippage in oil prices, resulting from fears of increased production, kept the oil sector under modest pres-sure. Shell was the odd man out in the sector, the shares edging up 4 to 533p, as recent hefty selling pressure, prompted by a County sell note, dried up. Lasmo eased 2 to 181p, reacting to "take profits" advice in the weekend

The rap on the knuckles from the accounting board failed to cause any real damage to British Gas which held around 268% n

HSBC was the most active of the clearing banks, with the shares shrugging off worries about strained relations between the UK and China, and closing 5 higher at 485p

after turnover of 7.2m. TSB, the subject of considerable takeover speculation during the past couple of weeks, eased to 142p on good turnover of 5.3m after Smith New Court lowered its profits estimates

Activity in insurances was at a low ebb, but broker Willis Corroon picked up 6 to 220p and life assurance group London & Manchester 10 to 269p.

add 6 at 784p. Mr James Culverwell at Hoare Govett said he was drawing clients attention to the fact that "the stock has lagged Wellcome but, longer term, has a more exciting research and development

Pharmaceuticals manufacturer Medeva moved up 5 to 198p ahead of an analysts' trip to Liverpool today.

Tobacco to insurance conglomerate BAT Industries slipped 12 to 892p as Carr Kitcat & Aitken argued that the stock was over-priced. Carr conglomerates analyst Mr Martin Hawkins likes the long-term prospects but feels the dividend payment is likely to be less attractive than previously. The group is to publish third-quarter figures on November 4. ICI, which is to publish

third-quarter figures on Thursday, performed well despite increasingly gloomy forecasts. Japanese house Nikko likes the stock but joint broker Hoare Govett, which shocked the market recently with sharp profit forecast cuts believes it may have to reduce estimates further. It also has the stock as "hold" which because of Hoare's brokership relationship with the company many interpret as a tacit "sell" recommendation. The shares

lifted 19 to 1066p. Invesco MIM, the investment management group, was the market's heaviest traded stock after Drayton Consolidated. the investment trust, sold its shareholding, via a series of agency crosses executed at 77p a share. The shares gained 8% to 77p. Turnover in Invesco totalled 49m shares.

The disposal by Storehouse of its Habitat and Richard Shops, although expected, still managed to lift the shares as analysis expressed approval of the higher price obtained for Habitat than had been expected. The shares rose 3 to 164p.

A suspected bear raid on Grand Metropolitan left the shares reeling, touching 394p, although they later recovered to 398p, a fall of 11 on the day. Spurious stories that the drinks giant had suffered substantial losses on foreign exchange markets were angrily denied by the company.

Redland and Marley were two of the poorest performers

#### Glaxo bucked the market to in building materials after FINANCIAL TIMES EQUITY INDICES Year ago High Low 19762 1981.7 1989.8 1951.3 1912.9 460 459 461 483 4.70 6.58 6.57 6.59 6.62 6.72 19.32 19.29 19.29 19.19 18.91 17.96 17.93 17.83 17.84 17.58 77.6 74.8 74.8 74.4 71.2

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#### **EQUITY FUTURES AND OPTIONS TRADING**

DERIVATIVES dealers were surprised yesterday by a substantial deal in Amstrad options which represented almost 10m shares. This activity ensured healthy turnover in an otherwise quiet day, writes Peter John.

The two-for-one Amstrad deal consisted of a trader buying 3,200 June 25 calls at 5p a share and selling 6,400 June 30

calls at 2.5p. The investor will make money if the shares are at between 25p and 35p next June and the deal was interpreted as speculation on Mr Alan Sugar making a successful bid at 30p a share for the outstanding share capital of the electronics

group. The other significant trade was a roll-over in Sainsbury calls from the near month to January representing just over 3,000 lots. As a result of these two deals, total turnover was well above break-even point at

36,865 lots. Meanwhile, the contract on the FT-SE 100 for December delivery darted around in early trading but settled back close 23 down at 2,698 with only 5.306 contracts dealt. December reached a high of

2,724 at the start of trading, forced up by growing hopes that interest rates will be 6 per cent by the end of the year. Then the contract fell sharply, pared by worrles that in view of prevalent political and ecoin the afternoon to trade nomic uncertainties, the stock within a narrow range and market may be over-priced.

UK equity market since Britain's abrupt departure from the ERM network in mid-September. The market's performance

was helped by firmness in the international pharmaceutical stocks, where prospects are believed to be particularly vulnerable to the outcome of the US presidential election and to federal welfare policy.

ICI also provided a good lead for equities, in spite of increasing nervousness ahead of this week's profits statement, which will be scanned for news on the plans to split the chemical monarch into two separate

But the firmness in the US dollar did little to help the wider range of multi-national stocks which remained uncertain as traders studied the latest opinion poll ratings of the US presidential candidates. which indicated a narrowing in the lead of Democratic governor Bill Clinton over President

Account	Dealing	Dates
First Dealings: Oct 19	Nov 2	Nov 16
option Declaration Oct 29	May 12	Nov 28
ast Destings: Oct 30	Nov 13	Nov 27
Acoust Day: Nov 9	Nov 23	Dec 7

BZW, the investment bank lowered profits expectation for both. BZW reduced current year forecast for Redland by £6m to £192m and next year's by £5m to £200m. For Marley, BZW moved down to £10m for this year. The broking firm cited increasingly aggressive pricing in the UK bricks and roof tiles businesses for the downgrades.

Redland settled 10 lower at

**MARKET REPORTERS: Christopher Price** Steve Thompson

Peter John Other market statistics, Page 28

BRITISH FUNDS

842p, on 2m traded, and Marley dipped 4 to 76p with 677,000 shares changing hands. An institutional visit to Marley's operations in Germany commences today.

14.10 42.23 762.00 734.00 701.39 - 13.71 481.13 483.16 475.31 13.90 23.61 583.92 594.83 592.65 16.72 9.35 251.02 250.18 246.21 71 Investment Trusts (70) ...... 1206.37 +0.4 3.72 ~ 27.54 1201.73 1204.07 1184.81 1229.54 ~ 37.90 1259.33 1253.63 1246.09 1233.69 99 ALL-SHARE INDEX (653). FT-SE Actuaries 350 Industry Baskets 11.00 12.00 13.00 14.00 16.00 18.10 close change 9.00 1254.0 1254.0 1288.5 1287.2 1259,4 1257,6 1257,6

FT-SE Actuaries Share Indices

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Ones

FT-Actuaries All-Share

**EQUITY GROUPS** 

& SUB-SECTIONS

1 CAPITAL GOODS (175) ...

25 Food Manufacturing (19)... 26 Food Retailing (18)... 27 Health and Household (26)

29 Hotels and Leisure (18) ....

1 Business Services (1.8)... 2 Chemicals (22)......

Telephone Networks(4)

49 INDUSTRIAL GROUP (482).

1 FINANCIAL GROUP (83)...

66 Insurance (Composite) (7) .... 67 Insurance (Brokers) (10) ..... 68 Merchant Banks (7) .....

51 Oll & Gas (18).....

65 Insurance (Life) (6)

62 Banks (9).

59 500 SHARE INDEX (500)

31 Packaging, Paper & Printing (17)... 34 Stores (33)....

22 Brewers and Distillers (25) ...

Electronics (27).

2 Building Materials (23) 3 Contracting, Construction (26) 4 Electricals (9)

Engineering-Aerospace (6)..... Engineering-General (43).... Metals and Metal Forming (7).

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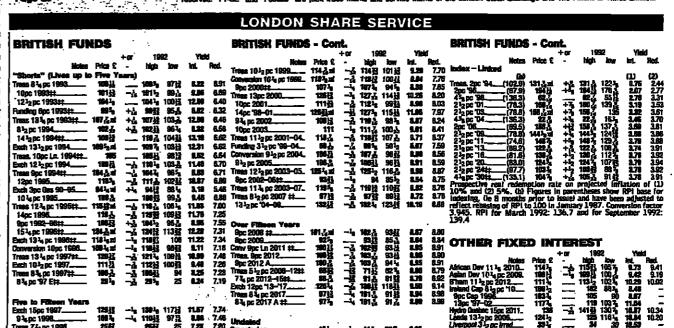
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FT-SE 100

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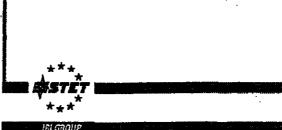
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**ESTET** 

STET - Società Finanziaria Telefonica p.a. Registered Office in Turin - Head Office in Rome Share Capital Lit. 4.600.000.000.000 fully paid

1992 SEMI - ANNUAL REPORT

The STET 1992 Semi - Annual Report is deposited with the Registered Office in Turin - Via Bertola, 28 (039 11 55951) and the Head Office in Rome - Corso d'Italia, 41 (039 6 85891) and a copy of it will be sent to anybody requesting it.



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**LEGAL NOTICES** 

Measing of Creditors pursuant to Sections \$6, 80, 100 and 101 of The Insolvency Act 1986 MERCAT THEATHER SEPTIMES LIMITED NOTICE 16 NEPERLY GIVEN pursuant to Sociolo 98 of the Insolvency Act 1889 has a meeting of creditors of the Assolvency Act 1889 has a meeting of creditors of the Assolvency Act 1889 has a meeting of creditors of the Assolvency Act 1889 for a 25ml Cactors 1989 at 11,15am for the purposes provided for in Section 58 at 11,15am for the purposes provided for in Section 58 at 11,15am for the purposes provided for in Section 58 at 11,15am for the purposes provided for in Section 58 at 11,15am for the purposes provided for in Section 58 at 11,15am for the purposes provided for in Section 58 at 11,15am for the purposes provided for in Section 58 at 11,15am for the purposes provided for in Section 58 at 11,15am for the purposes provided for in Section 58 at 11,15am for the purposes provided for in Section 58 at 11,15am for the purposes provided for in Section 58 at 11,15am for the purposes provided for in Section 58 at 11,15am for the purposes provided for in Section 58 at 11,15am for the purposes provided for in Section 58 at 11,15am for the purposes provided for in Section 58 at 11,15am for the purposes provided for in Section 58 at 11,15am for the purposes provided for in Section 58 at 11,15am for the purpose provided for in Section 58 at 11,15am for the purpose provided for in Section 58 at 11,15am for the purpose provided for in Section 58 at 11,15am for the purpose provided for in Section 58 at 11,15am for the purpose provided for in Section 58 at 11,15am for the purpose purpose provided for in Section 58 at 11,15am for the purpose purpose provided for in Section 58 at 11,15am for the purpose purp A feet of manys and addresses of the phose Company's and of manys and addresses of the phose Company's Crothers can be inspected at the offices of Laysim Crothery & Davis, 7 Kernick Place, London With 3FF, between the house of 10.00 am and 4.00 pay on the two butters days preceding the Meeting of Crothers. Defect this 19th Costool 1935.

Simon Edward Michanson, Director

**PUBLIC NOTICE** 

THE BRITISH POLIO FELLOWSHIP BELL CLOSE, WEST END ROAD,

RUISLIP, MIDDLESEX HA4 6LP

(The Infantile Paralysis Fellowskip, registered as a charity in accordance vith the National Assistance Act 1948)

As required by the Regulations governing Pennits, the Fellowship announces the result of the Street Collection held in the Metropolitan Police and City of London areas on 11th July and 4th September respectively as follows:-

19,883.62 340.92 £19.542.70 <u>Less</u> Expenses

City Income 6,731.46 Less Expenses 162.30 Not result £6.569.16 The British Polio Fellowship

records its earnest gratitude to the members of the public for their generous support and its appreciation to all collectors who made this voluntary effort possible.

NOTICE OF APPOINTMENT OF JOINT ADMINISTRATIVE RECEIVERS Registered Name: IOYNBON HOLLAND AND COMPANY LIBETEE reding stame: Joynson Holland rade classification: 08 Ause and explosion: 08 

Catop nature nationals bissessol and go Date of appointment: 19 October 1992 By whom appointed: Beaching Baris PLC Date of Charge: Fueld and Boaring N.H. Cooper, and L. Jacob Jan't Administrative Receivers NOTICE OF APPOINTMENT OF JOINT ADMINISTRATIVE RECEIVERS

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NOTICE OF APPOINTMENT OF JOINT ROJLES OF APPLIANTMENT OF JOHN REGISTERS OF THE REGISTERS Receivers: Nell Hunter Gooper, Rotson Rhodes, 186 City Road London ECTV 2NU Office hotely rushibers ir. Spe Jacob Hotson Pineder, 186 City Rosel L. Ordon ECTV 2161 bers: 005399/01 and 002121 Outs of appointment: 19th Otabor 1992 By whom appointat: Benchys Benk PLC Date of Charge: 24th June 1997 Rattan of Charge Phod and Floating N. H. Cooper and I. Jacob. John Administrative Recolumn

NOTICE OF APPOINTMENT OF JOINT ADMINISTRATIVE RECEIVERS Projection Name:
JOYNSON HOLLAND (HOLDINGS) LIMITED Registered Number: 253 Trading name. Joynson 1

mes and addresses of Joint Administrative Pa ers: Nes Hunter Cooper, pe Jacob Robson Pitod 196 City Road

rear numer Cooper,
Potson Rindles,
186 Cay Road 188 Cay Ros
Lenston 188 Cay Ros
Lenston London
ECTV 28VL Office holder 1992
Date of apparishment 19 October 1992
By whom appointed: Barcleys Bank PLC
Date of Charge: 24 June 1991
Nature of Charge: 25 June 1991
Nature of Charge: 26 June 1991 Nature of charge Fixed and Seating M. H. Cooper, and I. Jacob Josef Administrative Paceways

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# FT MANAGED FUNDS SERVICE \* Current Unit Trust prices are available from FT Cityline. For further details call ( 071 ) 925 2128.

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## FT MANAGED FUNDS SERVICE \* Current Unit Trust prices are available from FT Cityline. For further details call ( 071 ) 925 2128.

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the fact that, even in this envi-

ronment, the pound managed

to lose nearly 3 pfennigs

against the D-Mark to close at

DM2.4425. The pound also lost

more than 21/2 cents against

the dollar, closing at \$1.5870, a

seventeen month low against

Sterling was specifically undermined Mr John Major's

threat to call a general election if Conservative backbenchers

fail to ratify the Maastricht bill

If the situation worsens, the

pound could threaten the his-

toric low of DM2,3690 reached

in the aftermath of "Black

Wednesday." There could be

more volatility in the sterling/

dollar exchange rate, because

of the dollar's upward direc-

economist at Citibank, said

yesterday that sterling could drop to \$1.20 next year.

Mr Neil Mackinnon, chief

the US currency.

in parliament.

## Bundesbank comments ignored

that another cut in official German rates would not be announced at their council meeting on Thursday, but that did not stop the D-Mark weakening against most currencies, writes James Blitz.

As usual, the market is in two minds about whether to expect another cut in official German rates this week. On the one hand, the German central bank has carefully eased money market rates down to a level 75 basis points below the Lombard rate celling. On the other hand, recent comments from Bundesbank officials on monetary policy have leaned

on the hawkish side. Yesterday, Mr Otmar Issing, the Bundesbank's chief economist, added to the hawkishness by saying that lower German rates were more likely to occur through money market operations than through cuts in key lending rates. Mr Helmut Schlesinger, the Bundes-bank President, added that the Bundesbank saw no reason to sound the all-clear on monetary policy, and that price stability remained the central bank's primary goal.

Yet, these comments were ignored in a market which is

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		0ct.2	6	Previous
8 30 am 9 00 am 10 00 am		80.3 79.9 79.2		80.7 80.5 80.5

CURRENCY	MOVE	MENTS
9ct 26	Basik of England Index	filorgan <sup>as</sup> Guaranta Cuanges %
Sterling	79.3 63.4 95.3 113.9 115.5 115.0	-29 7 -14.9 -6.2 +15.3 +1.3 +8.1
D-Mark Swiss Franc Outch Golder French Franc Lira Yen Peseta	124.6 113.4 119.3 109.2 88.3 149.9	+30.6 +21.5 +20.3 -7.7 -29.4 +86.2 -24.9

**CURRENCY RATES** 

0ct 26		Special * Oranding Rights	European ? Carrency Unit
Starling, U.S Dollar U.S Dollar U.S Dollar U.S Dollar Bedgan Franc Danish Krone D-Mark Duach Galider Franch Franc Lialiae Lira Japaness Yen Krones Spanish Pesta Seedish Krona Seedish Krona Seedish Krona Franch Fr	3.00 7.325 7.325 7.325 7.325 7.325 7.325 7.325 10-4 10-4 10-4 10-4 10-4 10-4 10-4 10-4	0.874413 1.427509 15.1541 44.1958 8.25114 2.16990 7.41473 N/A 171.914 8.75445 15.6450 193234 M/A	0.805806 1 275921 1.59921 13.8147 40.4713 7.55533 1.96569 2.21124 6.66497 1707 44 156.260 8.00625 139.673 7.40098 1.75330 254.621 0.745742
A Bank rate ref These are not up	roted by I	he UK, Spain	

" All SDR rates are for Oct.23

OTHE	R CURRE	NCIES
0ct. 26	3	\$
Argestina Australia Brazil Fisland Greece Hoog Kong Iran KorestSto KureatSto	1.5705 - 1.5775 1.2005 - 2.2200 - 2.2200 - 2.2200 - 2.2200 - 2.2005 1.2005.5 - 1.2005.7 - 7.3865 312.400 318.650 12.5905 - 1.224.95 2316.00 - 1.224.95 24.7000 - 0.47100 50.15 - 50.25 3.9879 - 3.9810 50.15 - 50.25 2.9373 - 2.9373 2.5670 - 2.5775 4.6710 - 4.6835 6.7635 - 6.8070	4.8400 - 4.8500 197 700 - 201.650 7.7280 - 7.7290 1435.009 779.60 - 785.80 0 29670 - 0.29700 31.60 - 31.70 2.5050 - 2.5100
U.A.E *Floating rat	5.8460 - 5.9880 e. Iran Official rate:	3.6715 - 3.6735 £104.15 \$64.60

**MONEY MARKETS** 

THE HUGE liquidity problem

that dogged the sterling cash

8 per cest from October 16, 1992

The second of the second second second second

Sterling more liquid

BUNDESBANK officials confident that German rates will be cut soon, perhaps even will be cut soon, perhaps even this week. The dollar strengthened against the D-Mark in European trading, peaking at DM1.5435, and closing up nearly a plennig at DM1.5385.
The Spanish peseta also strengthened considerably. closing at Pta70.69 from a previous Pta71.58. Like other exchange rate mechanism currencies, the Spanish currency

rallied as expectations of a realignment of the ERM failed to be met at the weekend. The Italian lira rallied particularly strongly. There is grow-ing confidence in the Italian currency, and in the prospect that it will re-enter the ERM sooner rather than later. Yesterday, the lira closed at L863.3 to the D-Mark from a previous

L876.1 The damage that Britain's political turmoil is doing to sterling is all too clear from

EMS EUROPEAN CURRENCY UNIT RATES										
	Ecu Central Rates	Currency Amounts Against Ecu Oct 26	% Change from Central Rate	% Spread vs Weakest Currency	Divergesce indicator					
Belgian Frant	41 9547 2 29193 2 03412 7 75901 6 82216 0 759300 176 844 139.176	40.4713 2 21124 1 94569 7 59533 6 66497 0 745742 175.458 139.673	10 10 10 10 10 10 10 10 10 10 10 10 10 1	4 04 4.02 3.86 3.06 2.18 1.15 0.00	4883344444					

15 15750 16125 15865 15875 022-0.00cm 6.12 167-164pm 4.17 Casasi: 12765 19935 19830 19840 024-0.05cm 0.88 0.36-parps 0.88 0.36-parps 0.87 19830 19830 19830 19830 024-0.05cm 0.88 0.36-parps 0.97 19-368 0.98 0.95-parps 0.97 19-368 0.99 0.95 19-368 0.99 0.95 19-368 0.99 0.95 19-368 0.99 0.95 19-368 0.99 0.95 19-368 0.99 0.95 19-368 0.99 19-	Oct. 26	Statem Cal., 2	Close	Que monta	% 61	Three months	% pa.
Serior 2, 1940 1, 1940	Canate Nether Linds Beiglam Desmark Ireland Germany Portugal Spain Haly Normay France Japan Japan Austria Esu	1.9755 1.9735 2.400 - 2.7570 50.00 - 50 5 9.3510 - 9.4160 9.3505 - 0.9365 1.15 90 - 218 60 1.17 10 - 174.5 1.18 60 1.17 10 - 174.5 9.9170 - 9.8200 9.1675 - 9.2210 1.676 - 17.27 2.1658 - 2.1915 2.1658 - 2.1915	1950 - 1950 5015 - 5025 9157 - 9367 9357 - 9367 9350 - 0.9360 2400 - 2.4455 217.20 - 218.20 172.50 - 172.50 218.00 - 2199.00 9.625 - 9.9725 8.2700 - 8.2500 9.1675 - 9.1775 17 10 - 17.13 21650 - 21750	0.24-0.05-pm 1-30-pm 1-30-pm 1-30-pm 1-30-pm 821-135-pm 63-101-pm 63-101-pm 63-10-pm 1-3-pm 1-3-pm 6-10-0.1-pm 6-10-0.1-pm	8764744688880418 0007795577755	0.36-parps -1-felt -1-	2015 12 12 12 13 15 15 15 15 15 15 15 15 15 15 15 15 15

Oct. 26 Cary's spread		Clay's Clase One month		12	(Taree months	% p.a.
टामेक्स ज्यानुकी इसीत aly	31.40 - 31.80 5.8550 - 5.9550 1.5225 - 1.5445 136.95 - 137.65 197.80 - 199.75 1321.00 - 1341.75 6.2050 - 6.2885 5.1675 - 5.2375 5.7360 - 5.8130 121.45 - 122.65	1.5866 - 1.5875 1.7295 - 1.7205 1.2500 - 1.2510 1.7295 - 1.7205 1.500 - 1.5900 1.5900 - 1.5900 1.5900 - 1.5900 1.5000 - 1.5900 1.5000 - 1.5900 1.5000 - 1.5900 1.5000 - 1.5000 1.5000 - 1.5000	14,00-16,00cds; 4,50-6,00cre6; 0,78-0,79clds; 210-250cds; 95-115cds; 12,50-14,50kre6; 3,75-4,75creds; 3,14-3,25cds; 4,25-5,75creds; 0,06-0,07yds; 4,90-5,30crods;	61778898611559 5594611559 61559 611559 611559 611559 611559 611559 611559 611559 611559 61155	1.67-1.64pm 4.65-4.35pm 1.19-1.30ds 2.13-2.180g 37.00-0.00ds 1.97-2.02ds 425-555ds 425-555ds 225-0.365ds 10.50-12.93ds 10.50-12.93ds 10.50-12.93ds 10.50-12.93ds 10.50-12.93ds 10.50-12.93ds 10.50-13.93ds 12.65-13.75ds 0.970-93dds 2.06-1.93pm	43.4 19.4 19.4 19.7 19.7 19.7 19.7 19.7 19.7 19.7 19.7

Oct. 25	Short	7 Clays	One	Three	Siz	Que
	terni	notice	Month	Mostle	Months	Year
Stating IS Golfar IS Golfar IS Golfar Is golfar Inden Gulder Inden Franc Inden Franc Inden Franc Inden Franc Inden Idea Idea Idea Idea Idea Idea Idea Idea	114 - 104 34 - 34 84 - 8 85 - 84 9 - 84 10 - 84 112 - 11 14 - 14 15 - 15	94 - 94 34 - 34 8 - 73 8 - 73 8 - 54 9 - 55 15 - 144 82 - 83 41 - 4 13 - 12 13 - 14	9-84 34-34 74-75 84-85 84-85 84-84 15-145 88-84 4-38 13-125 14-15	72 72 72 72 72 72 72 72 72 72 72 72 72 7	THE STREET STATES	7 - 6: 4 - 3: 61 - 6: 74 - 7: 52 - 5: 79 - 7: 71 - 7: 31 - 3: 112 - 1: 124 - 2: 134 - 2:

EXCHANGE CROSS RATES												
0:1.26	2	\$	DML	Yes	F Ft.	S Fr.	K FL	Ura	Œ	B Fr.	Pta	60
Ē	1	1.587	24(3	193.5	8.275	2170	2,745	2109.	1.986	50.20	172.7	124
_ 5	0.630	1	1.539	121.9	5.214	1.367	1.730	1329	1.251	χώ	108.8 70.69	0,78 0.50
YEN	0,409 5,168	0.650	12.63	79.21	3.387 42.76	0.888 11.21	1,124	863.3 10899	0.813 10.26	20.55 259.4	8925	6.47
FFT.	1,208	8.202 1.918	2952	1000. 233.8	42,70 Id.	222	3317	2549	2,406	60.66	206.7	Ĭ.S
SFY.	0.461	0.731	112	#III	3.813	1	124	971.9	ā.915	23.13	79.59	25
NFI.	0.364	0.578	0.890	70.49	3.015	0.791	ī	768.3	0.723	1B.29	62.91	0.45
Lira	0.474	0.752	1158	9L75	3.924	1.029	1.302	1006.	0.942	23,80	81.89	0.58
ČŠ	0.504	0.799	1.230	97,43	4.167	1.093	1.392	1052	1	25.28	86.96	0,62
â Ft.	1.992	3.161	4.867	355	16,48	4,323	5.468	4201	3.956	100.	344.0	247
Pta	0.579	0.919	1.415	112.0	4,792	1.257	1.589	1221	1.150	29.07	100.	0.72
	0.805	1,277	1,965	155.7	6.657	1.746	2,208	1697	1.598	40.39	138.9	L

	6% NOT	MAL SERI	IAN COVT.	HOHD	
	RHICHER	29 199(tis e Class	Hiele 1 100-20	Low	Prés.
langes s: the	Dec Mar	91.49 91.76	91.93 92.13	91.40 91.90	91.73 91.99
altici	Estimate	volume 47	232 (64),7	n	
		day's Open li			
		Ban 1966s		PARESE G	71.
	Dec	Clase 107.01	107.02	106.92	
D.	Mar	106 44			
% 1.2.		i solutne 571 sclusively on			
417		TIONAL ITA		BOND (B)	. (4
036 -0.91	TURY 500	kn 1900s ø Close	1.00% High	Lew	Pres.
-0.64 -4.19	Dec Mar	91.62 92.02	92.51 92.83	91.46 92.67	92.27 92.62
716· 718·	Estimated	volume 100	X60 (1276)	)	~~
11.30		day's open if		(208/)	~
6.60 6.17		PORTH STER policy of 1			
-3.06 -2.27	Dec	Close 93.51	HIPA 93.53	158 93,44	Pres. 93.39
-4.50 4.01	Mêr Jos	93.96 93.89	93.98 93.90	93.87 93.81	93.81 93.77
NIA LSO	Sea	93.64	93.65	93.58 93.34	93.54
<u>2 14</u>	Oric Mar	93.38 93.10	93.39 93.11	93.04	93.28 93.02
Mach	Est. Vol. Previous o	(Inc. Figs. no tay's open in	nt shownul 3 n. 229911	4271 (393) (227574)	19
		ONTH EUR			
	Sim pole	s el 100%	Ulak	<del></del> -	-
<u>AR</u>	Det	Close 96.31	High 95.33	%30 %30	Pres. 96.41
% 12.	jm Ja	%25 9576	96.25 95.74	%.22 95.73	95.34 95.88
4.17	Sep Fee, Vol. 1	95.26 Onc. Phys. no	st shown) I	127 (1.137)	95.37
0.40 3.84	Previous d	lay's open in	£ 24743 C	4595)	
4.98 4.87	THREE M	OUTH EXIST	MARK *		
8.14 521		Close	High 91.93	Low	Prev.
4.74 0.45	Des Mar	91_83 92_70	92.86	91.80 92.66	91.89 92.78
0.39 7.32	Zeat . Zeat .	93.20 93.41	93.36 93.58	93.37 93.51	93.27 93.48
6.27 8.65	Dec Mar	93.51 93.68	93.68 93.60	93.51 93.65	93.63 93.75
0.15		volume 424 lay's open is			
4.93 2.69	riches c	- 1 o hou m	~ 314T4T		

Estimated volume 267 (245) Previous day's open int. 1666 (1682)

632		MONTE ECH points of 10	<b>9%</b>		
DUTTERCY.	Dec Mar Jon Sep Estimate Previous	Close 90.66 91.62 91.93 92.10 ed volume 183 day's open in	70.80 90.80 91.80 92.08 92.23 70 (1073) 1. 10510	90.64 91.62 91.92 92.20	
RE Ser	TIBLE I	MQMTH EVIK points of 18	SWISS F	RANC	
7 - 64 4 - 34 4 - 65 1 - 75 1 - 74 9 - 83 1 - 134	Dec Mar Jun Sep Estimate	Close 93,98 94,39 94,61 94,72 day's open to	High 94,14 94,50 94,65 94,76 51,010822	93.% 94.39 94.59 94.71 38006)	99
- 张	THREE !	HENTTH EURO Mân pelats	1184 BIT	PATE	
12 · 11 · 21 · 13 4 sat; fire sation.	Dec Mar Jun Sep Estimate	Gose 86.82 87.77 87.85 87.85 d volume 134 627's open in	High 87,15 88,10 88,10 88,15 9 (1868) 1, 16871	86.65 87.60 87.80 87.80	8. 8.
	FT-SE 1	(all index pai			
Ecs.	Des	<i>Çlase</i> 2699.0	원화 2724.0	2686.0	27
1.243 0.783	Mar Jun	2721.5 2737.0	2731.0	273L0	27 27 27

se Yen	; others	two days	potice.	Sep 87.85 68.15 87.00 87. Estimated volume 1349 (1868) Previous day's open los. 1887 (16160)
S				FT-SE 100 INDEX * S25 per tall ladez polok
Œ	B Fr.	Pta	Ecs.	Close XUgo Low Pro Des 26,99.0 2724.0 2686.0 2719 Mar 2721.5 2741
.9% .251	50.20 31.65	172.7 108.8 70.69	1,243 0,783 0,509	Mar 2721.5 2741 Jun 2737.0 2731.0 2731.0 2758 Estimated volume 6305 (9185)
.813 0.26 1406	20.55 259.4 60.66	892.5 208.7	6.424 1.502	Preflors day's open int. 47359 (46145)
.915 723	23.13 18.29	79.59 62.91	0.573 0.453	* Contracts traded on APT. Closing prices shows.
1	23.86 25.28 100.	81.89 86.96 344.0	0.589 0,626 2.476	POUND - DOLLAR
.9% 150 .5%	29.07 40.39	100 138.9	0.720 1.	FT FREEDRY EXCHANGE RATES
er 10		<del></del> ,		Spect 1-cmts, 3-cmts, 6-cmts, 12-sec 1,5870 1,5789 1,5704 1,5604 1,548

per 100: Peseta per li	10.	1.5870	1-anth. 1.5789	3-001 1.5704	6-milt 1.5604	12-ja 1.54
FT LC	NDON II	NTERBA	NK F	IXIN	IG	_
(11.00 a.m. 0ct.26)	3 months US dollars		6 recette	US Dollar	5	
bld 31 <sub>2</sub>	affer 34	jaki	34	J •	/le 38	_
Islae rates are the arith	ovetile species respond to	the pracest one-sixt	tests, of the	signated offe	red rates i	o- 21

market last week eased yesterthey toy with the idea of day after the Bank of England punting on another rate cut. forecast a shortage of £800m at forecast a shortage of 2300m at the start of its market operations. writes James Blitz.

There is plenty of scope for thinking that the shortages have not gone away, either. On Friday, the cost of borrowing money overnight peaked at a staggering 100 per cent because of acute shortages of sterling that were felt by comparated health were felt at the comparation of the straight o ages of sterling that were felt by commercial banks. Yesteralso some £5bn outstanding in day morning, there was more volatility in the short-dates as of England's forex intervention players expected the shortage of cash to keep the "overnight" on "Black Wednesday". "What happens when the Bank's special lending facility to the market dries up later this very high. However, the Bank eased the year?" was the question put by one discount house dealer

speech on Thursday is likely to

be nerve-racking for dealers, as

UK clearing bank base lending rate yesterday. Trading in sterling futures reflected the easier cash situation, with the December contract rising 13 basis points situation by forecasting a deficit half the size of what to a close of 93.52. In contrast to that bullishness, the was expected, and by offering a December Euromark futures 25-day repurchase agreement. fell back 6 basis points The cost of 1 month money yesterday after Bundesbank eased to 9% per cent offered, officials took a hawkish view on the prospect for near-term from a previous close of 91/2 per cent, although the 3-month cuts in German interest rates. offered rate remained at 8 per It closed at 91.48, a level that cent. Overnight money closed would see the German at around 11 per cent offered. discount rate unchanged That said, the market between now and Christmas. remains extremely nervous French franc futures closed unchanged at 90.94 after the because of uncertainty over

the government's policy on Bank of France drained the

base rates. The run-up to the cash market of liquidity and

chancellor's Mansion House failed to cut rates.

MONEY RATES										
EW YORK			Treasury	Bills and	Bonds					
unchtime One quarti 2.55 Three year					4.94					
one rate oter toan rate d. frants d. frants zi Intervention	nate 6 Time month 2.99 Seep year 6.46									
Oct.26	Overnight	(Ine Month	Two Mooths	Three Months	Six Months	Lombard intervention				
sikturi	8.60-8.90	8.75-8.90	8.73-8.90	8,70-9,85	8.20-8.35	9.50 9.60				
ris	98-10k	91.94	1 :	92-95 6-64		7.54				
Steries	8,75-8,88	8,62-8,75		8.43-8.56	•					
20	.#4 <u>4</u>	<b>建热</b>	l :	102.102		1 :				
## property	84-84	87.68		62-64	:	-				
130	8,75-8,88 311-41 144-144 84-81 14-144		143-15	8.43-8-56 14.2-14.2 6.4-64	13-134					

0ct 26	Overnight.	7 days notice	One Month	Three Manths	Six Months	Yes
sbank Offer	20	11 9	94 84 84	8 71 71 8	残	7.
rbank Bld	20 8	9	84	75	75	63 74
ling CDs	5	10	84	' ' '	1 46 1	<b>7£</b>
if Authority Deps	14	10	7.	' '	' <u>*</u>	
i Authority Bonds ount Mkt Deps	1 10 1	93.	\ _		<u>-</u>	_
pany Deposits	! = 1	Ξ.	1	l - i	- 1	_
nce Hoose Decosits	- 1		84	8	7. (	64
sury Bills (Buy) ( Bills (Buy)	- <u> </u>	-	51. 71.	- 8 7 7	7 64 64	_
( Blills (Buy)	! - i	-	/12	' '	D-#	
Trace Bills (Boy)	<u>-</u>	- ,	976	3.37	3.59	3.73
IP CDs	- 1	=	[ 교육	3.3r 51.	35	ملڪ
Linked Dep. Offer .	l = .l	_	122		22	54
Linked Dep. Bld Linked Dep. Offer .	= 1	= 1	167	เด็นไ	์ จีนี้ ไ	92
Linked Dep. Bld	_ 1	-	3.15 55 104 10	51, 55, 10, 90,	55.000	51 <sub>2</sub> 51 <sub>4</sub> 91 <sub>6</sub>

Treasury Bills (sell); one Bank Bills (sell); one- tender rate of discount September 20, 1792 11.18 p.e., Scheme 16 30, 1992. Scheme 16 Others seven days' flatel flates for some at seven £100,000 and one beli mondis 64; per cent; £100,000 45; per cent;	nonth 7% pe 6.8774 - 1 Agreed rates k iii, 11.18 <sub>i</sub> ky: 10.112 <sub>i</sub> Finance Ho i days notice i days notice strolpe mo	er cent; three ECGD Fixed for period Oc p.e. Reference p.e. Local Au auses Base Base Base auses Base ause auses Base ause auses Base ause auses Base ause auses Base ause auses Base ause auses Base ause ause ause ause ause ause ause a	montes 64 Rate Sterling t. 26, 1992 6 rate for period thority and Fite 10½ from Certificates of the cent, one-the	per cent;  j Export i  j Averaged  of August;  lnance Har  October 1  i Tax Deport  weive month	Finance. No Finance. No F 24, 199 29, 1992 to USES SEVEN IN 1992: B Oxit (Series In 7 per ce this 6 per	laire up day 2, Scheme !: o Septémber lays' notice. ank Deposit 6); Deposit ni; Uvet-six cent; Under

FINANCIAL FUTUR	ES AND OPTIONS			
LIFFE LING CILT FUTURES OFFICES 258,000 640s of 100%	LIFFE US TREASURY ROAD FOTURES OPTIONS \$180,000 5485 of 100%	LIFFE BEND FUTURES OFTENS DNZS9.000 points of 190%		
Strake Calls-settlements Dec Mar Price Des Mar Dec Mar Price Des Des Des Des Des Des Des Des Des De	Strike Calis-settlements Price De: Mar Bet Star 99 3-21 3-16 0-13 1-26 100 2-33 2-42 0-25 1-52 101 1-51 2-09 0-43 2-19 102 1-13 1-45 1-07 2-55 103 0-49 1-21 1-40 3-31 104 0-28 1-01 2-20 4-11 105 0-15 0-49 3-08 4-59 106 0-49 0-37 4-01 5-47 Estimated volume total Calis 100 Prics 600 Previous day's gorn lat. Calis 1120 Pais 1060	Strike Cath-section Recommends Proceedings Price Onc. Mar. Onc. Mar. Sec. Ma		
LIFFE EUROMARIC OPTIONS BALLS points of 180%	LIFFE ITALIAN GIVT. BOND (9TY) FUTURES OPTIONS Ling 200m 1600m of 160%	LIFFE SHIRT STERLING OPTIONS ESOU, DOOR points of 190°		
Surise Calis settlements Prots-ortifements Price Dec. Star Dec. Ed. Price Dec. Dec. Dec. Dec. Dec. Dec. Dec. De	Surite Culti-settlements Puts-settlements Puts-settlements Puts-settlements Puts-settlements Puts Dec Mar Dec Mar 9000 2.26 1.50 0.64 1.58 9000 2.26 1.50 0.64 1.58 9100 1.58 3.01 0.76 1.76 9100 1.58 3.01 0.76 1.79 9150 1.27 2.74 1.15 2.22 9200 1.62 2.49 1.60 2.47 9200 0.62 2.49 1.60 2.47 9300 0.62 2.04 2.00 3.02 9350 0.66 1.63 2.34 3.31 Extensivel volume total, Calls 879 Puts 107979 CCHICAGO	Strike Calls-astiments Pats-artisments Pats-artisments Pats and Sec. Mar 9775 0.84 1.36 0.08 0.15 9300 0.64 2.15 0.15 0.12 0.24 9350 0.32 0.76 0.31 0.32 9350 0.32 0.76 0.31 0.32 9350 0.14 0.49 0.51 0.52 0.32 0.65 0.41 9400 0.14 0.49 0.61 0.53 945 0.09 0.36 0.65 0.47 9450 0.06 0.27 1.05 0.88 Estimated volume total. Calls 6493 Pats 6700 Previous Cay super let. Calls 142867 Pats 126115		
SFR Ize paids of 100%  Strike Crits-actioneus Pats-actioneus	U.S. TREASURY HORRES (CRT) 8% \$180,600 32mb of 180%	JAPANESE YER TIDAO Y12.5m 5 per Y190		
Price Dec Nay Dec Mar 9375 0.28 0.79 0.15 0.15 9400 0.23 0.61 0.25 0.22 9425 0.14 0.45 0.41 0.31 Estimated volume total, Cath 420 Pots 0 Previous day's open bet. Cath 940 Pots 855	Bec 102-45 102-5 107.31 102-14 Mar 100-30 101-17 100-55 101-68 Jen 99-24 100-11 99-20 100-02 Sep 98-17 98-21 98-31 98-32 Dec 97-16 97-22 97-16 97-29 Jaz 98-18 98-21 98-31 98-32	Dec 0.8178 0.8250 0.8150 0.8250 Jan 0.8178 0.8083 0.8153 0.8250 Jan		
LONDON (LIFFE)	. Sep 95.07 Dec - 94.19	DEUTSCHE MARK (IMM) DRIZS,000 S per 800		
250.800 32nds of 180%.  Come High Law Pre- Dec 100.408 100.25 99.29 100.1  Mair 99.19 99.20 99.14 99.2  Estimated solutes 29180 15727  Previous 647 50ear int 158251 658729	G.S. TREASURY BELLS (DAGE) Stay points of 180%	Lorest Nich   Lore   Prec		
US TREASURY BORDS 8% * \$100,000 32nds of 100%	Latest High Low Prev. Occ 76.87 96.85 96.85 96.87 Mar 96.74 96.75 96.70 96.76 Jun 96.32 96.32 96.31 96.34 Sep 96.32 96.32 96.35	THREE-MONTH ETHODOLLAR CHING Singular of 100%		
Close High Lew Pre- Dec. 102-04 102-17 102-00 102-2 Mar 100-27 101-1		Less High Law Per De: 96.29 96.39 96.29 96.3 Uar 96.25 95.39 96.16 96.27 Jun 95.75 95.79 95.71 95.71		

Det. Mar Jun	0.728 0.728 0.7210 0.7145	0 7235 O.	7238 6.73 7190 0.72		•	424 60 41 415 15 41	14.40 4135 14.85 413.6 15.15 414.1 15.65 414.8	9 414 5 414
PRILABELI 631,250 (ca	HIJA SE EJS SES PER ELU	OPTIONS						_
Strite Price 1,650 1,675 1,700 1,725 1,750 1,775 1,780 Previous day	Rav 0.02 0.02 0.03 0.01 /s open inc. C	Call Dec 1.64 1.12 0.74 0.46 0.25 0.17 0.09 Calle 518.11 dis 18.671	Jan 2.25 1.66 1.20 0.84 0.57 0.41 0.25 7 Pats 556	Nar 284 225 174 132 099 9.73 0.52 756 (All core 3 (All core		9.22 11.23 11.24 15.42 17.71 20.17 20.17 20.57	12 12 12 12 12 12 12 12 12 12 12 12 12 1	No. 11.4 11.4 13.3 15.2 17.3 19.4 21.6 23.9
PARIS	AR 16% RET	100 A 100 A	eru entra n	461115 6111	11B66			

STAUBARS & PROBS 590 INDEX

	Opes	Self grice	Classe	ffich	Low	f Yield	r Open is
Desember	110.84	110.40	-0.52	110.94	110.38	8.37	206,16
체공야	111.38	110,92	-0.32	ще		8.29	37,10
June	211 <b>.50</b>	132.04	-0.32	223.50	<u> 212.50</u>	8.27	8,83
Egiptated volume	ne 131,526 t	Total Open into	rtst 252,107	<u> </u>			
THREE-WHITH	PORCE FUTLY	RES CHATTER C	Paris interio	क्षे भीवतं त	tel		
December	91.03	90,84	-0.17	91.08	90.93	8.99	37,70
March	91.93	91.88	-0.02	92.09		8.10	40,40
June	92.31	92.29	+0.01	92.41	92.24	7.72	22,24
September	92.50	92.39	-0.05	9250	92.36	7.56	11,71
Estimated volca 	ne 27,692 i To	otal Open Intern	9 121,127				
CAC-40 FUTUR	ES (WATE) S	pet late					
October	1785.0	1773.0	- <u>12</u> 0	1739 0	1766.0	-	15,20;
November .	1800.0	1798.0	-125	1905.0	1782.0	-	5,009
December .	1812.0	1803.0	-125	IB20.0	1800.0	-	4,807
March	1841.0	1843.0	-12.0	1841.0	1841.0	-	1,421
Estimated value	pe 17,551 i To	ntal Open Intere	2 30,167				
ECTI SOUR CATY	(TET)						
December .	107.46	106.74	-0.60	107.66	106.74	8.85	13,464
Estinated edisc							
OPTION ON LO	HS-TERR FRE	HCH BOHO (MA	(TEF)				
<b>6</b>		Cal		ا جددا.	December	Pots March	Jane
Strike 107	December 3.4			JEST (	0.05	0.34	Jane
108	25				0.09	0.50	
109	ផ		~	-	0.21	6.70	
110	5.9		98	-	0.47	101	
ũ	ŭ.3			-	0.96	143	
Omen let.	285,74			1,742	222,680	81,929	1,460
Estimated volum						,	7.44
AU Ylek & D				y.			

BASE	LENDING	RATES
<u> </u>		<u> </u>

	%		%	%
Adam & Company	8	Credit Lyneaus	8	McDowiell Douglas Bak . 8
Altied Trest Bank	8	Crores Popular Sk	8	Midland Bank8
AIB Bank	8	Domas Laurie	8	Mount Banking
Heary Anshacter	Š	Sessatorial Basit ptc		Nat Westminster
B & C Merchant Bank		Exeler Rank Linuited		Horthern Bank Ltd 8
Bank of Bareda		Financial & Gen. Bank	9	Hybrellt Martgage Bank 8.5
Banco Bilbao Viacayo		O Robert Flession & Co	Ř	Resi Brothers
Back of Crores		Rebert Fraser & Ptors.		Ruzberohe Bank Ltd 10
Bank of Ireland		Girobask		Royal 8k of Scottand 8
Bank of Judia		♠ Galaness Mahon		Smith & William Sers 8
Bank of Scotland		Habib Bask AG Zurich	ā	Standard Chartered
Bacene Beloe Lid		@ Hambrus Bank	Ř	TSB B
Barriers Cast		Hamestrire Trest Pk	235	Verbank ok
Brit Bloof Mid East		Heritable & Gen lov Bok .		United Bk of Knowit 9
Brown Skiloler		# Hill Samuel		Unity Trest Bank Pic 8
CL Bask Nederland		C. House & Co.	Ř	Western Trest
CRibert IIA	Ă	Honokong & Shanghal	ğ.	Waiteaway Laidlaw
City Merchanis Bank	Ā	Julian Hodge Bank		Yorkshire Bank
Chriesiale Bant		E Leopold Joseph & Sons		<ul> <li>Members of British Merchant</li> </ul>
Co-overative Bask		Lloyds Bank	Ř	Banking & Securities Houses
Contic & Co		Medical Bank Lid	ě	Association.
March & m	•	melber in the contract of the	•	(-des-state-



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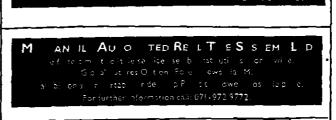
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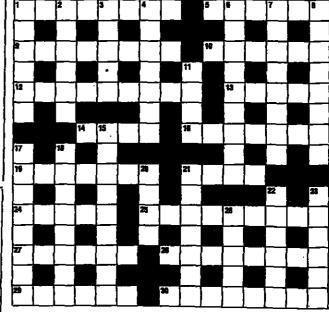
Market Myths and Duff Forecasts for 1992 the recession is over; stockmarkets are in a buil trend; the US dollar wi continue to recover." You did NOT read that in FullerManey - the iconoclastic investment letter. Coll Jane Farquhasson for a sample issue (ence only) Tel: London 71 - 439 4961 (071 in UK) or Fax: 71 - 439 4966

## MONEY MARKET

Money Market Trust Funds 071-623 1011 CAF Money Management Co Ltd Gartmore Money Management Ltd 16-18 Monagent St London ECTR 800 071-236 1425 HICA E10 000+ 17 25 5 43 7 4513-Inte **Money Market Bank Accounts** Aitken Hume Bank pic Wied Trest Bank Ltd Frown Shipley & Co Ltd Tyudali & Co Ltd 29-33 Princess Victoria: 5.44 7.45 Qp 8.00 l Mail

#### **CROSSWORD**

No.7,987 Set by HIGHLANDER



ing (7)
21 Decay created anew (4)
24 Many in top of building return to ground level (5)
25 Ban anything non-metric round child's bed (8)
27, 28 Reprimand drinkers swallowing last of Pomerol from filmsy shoes (6,8)
29, 30 What capital could gain from straightforward diversion (6,8)

1 A steep adjustment to foreign

currency (6)
2 Theatricals have a meal fol-lowing second performance 3 Section in The Pilgrim's Prog-

ress about defeating monsters 4 Illustrations in book show royal couple in legendary ship
(7)

ACROSS

1. 5 Advertising feature shows private leading body of troops (8,6)

9. 10 Play part on the beards (8,5)

12 Move coaches, off-loading one by the harbor (9)

13 How Guinevere began to criticise what many knights were after (5)

6 Called University Brown, after old primate (5-4)

7 Admirable in a tank but pointless in a pencil (8)

8 Cudding young bird (8)

15 In protects against corrosion below the water line (9)

17 Upholder of fair play walks round making introductions (8)

13 How Guinevere began to criticise what many knights were after (5)

14 Aylesbury is one to avoid (4)

16 Gamble on small number getting together (7)

19 Commission again makes note of gold and scarlet backing (7)

21 Decay created anew (4)

24 Many in top of building return to ground level (5)

25 Ban anything non-metric round child's bed (9)

27, 28 Reprimand drinkers swallowing last of Pomerol from filmsy shoes (6,8)

17 Upholder of fair play walks round making introductions (8)

3-D image is not solid, they say, and has little weight (6)

29 Bundled up for auditor and certical away (4)

17 Try to win girl over with description of fabric (7)

20 Edil me "Sire" — otherwise, no tricks (6)

21 Settles firmly on object in dual-purpose apartment (6)

22 Settles firmly on object in dual-purpose apartment (6)

23 Settles firmly on object in dual-purpose apartment (6)

24 Solution to Puzzle No.7,986

Solution to Puzzle No.7,986

HANDSOCK BATHES
U A U P V E T
SPRINGER PANAMA
T R G W S L T N
LEASE IMPEACHED
B T N O W A
MITTAGE TACKLER
C O A W A O
HANGDOG PLEASE
MUSTICATE GRILL
R E W R L U T O
IMMATE BATTHUOS
N S O
GRIENS REVERENT

#### K MARKETS

			VY	ORLD STO	C
AUSTRIA October 26 Sch + or - Austrian Airlines 1,970	FRANCE (continued) October 26 Frs. + or -	GERMANY (continued) October 26 Dm. + gr -	NETHERLANDS (continued) October 26 Fis. + or -	SWEDEN (continged)  October 25 Kraner + 6r -	-
Creditansialt Pf 446 EA General 3,105 EVN	Carnaudmetalbox . 177	Oresdoer Bk	DAF	Procordia 8 182 -1	- :
Ogsav 685 Perimonser Zement 1.170 Radex Herakilkh 435	Cub Mediterrasee 377 +10 Cogiff	Heidelb Zem 810	Fokker Dep Ress 18.20 +2.40 Gamma 93 +1.50 Gist Brac Dep Ress 30.60 +0.10 Helneken 171.40 -1.10	SCA B 76 +1   SKF A Free 78 -4   SKF B Free 74 50 -1	
Reiningham Brue 985 Steyr Dalmier 186 Veitscher Magdeit . 2e0 Verbund (Br) A 423	Condition (CI) 401 -7	Hochtlef 995 +12 Hochst 245 70 44 70	Hongaress Dep Ress 27.20 +1   Hunter Douglas 36.30 -0.50   IHC Calland 85.20 +2 20	Sandviken B	
Vierna im Airport 470 Wienerberger 3,160er Z-Laenderbank 1,025	Credit Nationale 1,054 +38 Damart 2,901 -41 Docis de Franco 400 Dolfius Mieg Cie 272.80 -2.20 EBF 798	7/1/1/1/1/1/1/1/1/1/1/1/1/1/1/1/1/1/1/1	KLM 24.20 -0.30 KNP 30 50 -0.10	Stora Kopp A 185 +9 Stora Kopp B 180 Saka Handi & Fran 29 50 +0 50	
SELGIUM/LUXEMBOURG	Early Cie Sent	KHD 86.50 -0.50	Rolal Paidoed Optes 34.50 +1   Neditord	Trelleborg B 61 +1.50	
G Groep 2,140 -5 ckermans 2,415 +25 rmanl 6,350 -30	Elf Sanoti 1,130 +15 Eridania B-Say 625 +11 Eridania B-Say 625 +12 Eridania B-Say 480 -3 Essilor int 349 +6 Etter 1,650 Eura/rance 1,165 +15 Eura/rance 1,150 +15	Klockner Werke   65.20 -1.60   Latinacycr   545 +1   Leifheit   723.50 +0.50   Linotype-Hell   335 +6	Kols Pakheed Dalks. 34.50 + 1   Medilord 35.60 + 10.70   Medilord 35.60 + 10.70   Millerd-Ten Cate 76.80 - 0.50   Mir We Bel By Rs. 116 - 0.20   Dec V Grint 36.70 - 0.30   Philips. 20.50 + 0.20   Philips. 36.70 - 0.30   Robers. 92.30 + 0.30   Robers. 92.30 + 0.30   Robers. 95.70   Robert 77 + 0.30   Robert 77   Robert 77 + 0.30   Robert 77   Robe	1	-
		Lufthansa 104.80 +0.80	Rodameo 45 -0.80 Rolinco 91 Rorento 77 +0.10 M Best Water Belle 23 40 -0.10	Octabor 26 Frs. + er - Adia (Pig Cts) 18.50 -0.50 Adia Inti (Br) 185 -8	-
nik leti a Lex 11,500	Floorist 400	MAN Pref 223.50 Mannesmann 219.30 48.30	ROJINCO   91   ROJINCO   77   +0.10   Royers   0.21   0.	Adda Inti (8+) 185 —	
#B	Font Lyonnaise 555 +15 From Cet Aur 3,279 +9 GTM Emrepose 280 -4 Gal Lafapetts 1,770 +90 Gasman (Soc N) 390 +8 Geophysique 660 +5	Marnacies Hid	Van Oomeres Dip Res 31 -0.30 Westanen Dep Ress . 94.60 +0.40 Wolters Ki Dep Ress . 83.50 +0.10	Brown Boren Ptg 732 CS Hidgs (Br) 2,030 Clba Gelgy (Br) 627 +3 Clae Selgy (Br) 612 +6	
Distrill PTW	Hachetre	Porsche	NGRWAY Detaber 26 Kroner + ar -	Ciba Geigy (Reg) 614 +2 Elektrowatt (Br) 2,010 +15 Elvia (Reg) 1,500	
AFV 1 2,400 Group 1,364 +6 erale Banque 7,200 +20 aert 6,200 -30 verbel 3,220 -30	Immob Phenix 104	Rhein West El 407.40 +3.30 Rhein West El Prf 332 +2.50	Aker A Free 36 Bergesen A 91 +3.50		
mobel	Intertectablege	Rosenthal	Elkera Free 20	Jeimoli (Br) 1,250 Jeimoli (Pto Cts) 251	
Holding Lux 12,000 rotina 7 750 +160	Legris	Sud Chemie	Norsk Data A 1.90 Norsk Hydro 132.50 -0.50 Norske Slog A Free 53	Leu Hold (Br) 296 -1 Mag Gleius Pig Cs 463 43 Milkron (Reg) 150 +5 Mictor-Colum (Br) 495 Mestle (Br) 1,020 +20	
erfia 2.250 –25 kkei 304 +4 ale Belge 4.090 –5 g Belgs AFV 1 3.880 +10	Manifestian Mileta 706 10		Saga Pet B Free 70 +1 Skaugen (I M) 1 05 -0.05 Storil B 72 +3	Nest is (1992) 1.025 +5   Oes-Buerble (Br) 403 +8   Pargesa HM (Br) 1.055 +5   Pharma Vision (Br) 2,450 +40	
Gen Belge 1.820 -5 as Belge AFV 1.755 -10 10.500 +100 20	Nord Est	Viag	Unitor	Pirelli (Br)	
tebel 7,550 -90 23,300 -100	Pinault	ITALY October 26 Lire + or -	SPAIN October 26 Pts. + or - Alna (Corp Fin) 3.275 +130	Pirelli (Br)	
MARK Der 26 Kr + gr –	Redoute	Banca Comm 3,402 —44 Banca Raz Agric 4,502 +72 Banca di Roma 1,745 —51 Banco Larlano 3,700 +135	Aragonesas	Surveillance (Br) 1,380 +10	
a floiding Reg 180 +5 ben 188 -12 beng A 268 -3	Sagem 2,050 +1 Saint Gobalo 487 -7,40 Saint Louis 1,060 +1 Schneider 554 +22	Bastog → R B S 100 +1 8cnetion 13,740 +190 Burgo (Cartiere) 5,000 CIR	Banco Entaring 2,700 Banco Enterior 3,550 +20 Banco Popular 9,700 +20 Banco Santander 4,025 +15 Banesto	Swiss Bank (Br.) 289 -1 Swiss Bank (Reg) 289 +1 Swiss Bank (Reg) 280 +1 Swiss Bank (Reg) 278 -0.50 Swiss Reins (Br.) 2,630 +4 Swiss Reins (Ptg) 506 +4	
ben	Schneider 554 +22 Seb SA 338 +3 Sef imag 407 90 -2.10 Simco 412 +3 Skis Rossigaot 605 +25 Soc Georale & Fr 558 -2	13,740 + 190	CEPSA	SWISS YORKSOX GUS TZU	-
saltic 79.50 +1.50 static 79.50 stat	Soc General   de Fr	Credito Italiano 2,028 -6 Danieli & C 7,700 +300 EniChem 990 Ferruzzi Fin 1,181 -2	Limiertas	Winterthur (Br) 2,850 +20 Winterthur (Br) 559 +20 Winterthur (Ptg) 559 -5 Zurich (as (Br) 2,010 +20 Zurich (as (Prg) 956 +6	Ī
Serve 8 185 +5 Sank Reg 185 +5 zen (J) 8 1,480 -20 /5 165 +3 ford 8 1950 -5.50 i Berend 8 1950	Soc Generalic de Fr.   558   -2	Flat Priv	Grupo Duro Felg 950 +10	SQUTH AFRICA October 26 Rand + or -	-   is
fos	Unibai	Flat	Hieroel Cartabr   1,770   -10     Iberdrola   617   -13     Kolpe   3,700   -90     Maghre   3,200   -90     Metrovatesa   2,530   -35     Portland Vald   6,830   -120     Repsol   2,305   -20     ShiACE   50   -2     San Miguel   27,000   -5     Sarrie   335   45	ABSA 8.50 AECI 5.85 Allied Tech 115 +3	֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓
u 26 Miles → su →	Valeo		SNIACE 50 -2 San Miguel 27,000 Sorrio 335 +5 Sevillana Elec 414 -1	Angio Am Coal 84.75 -0.40 Angio Am Corp 84.75 -0.50 Angio Am Gold 159 -0.50 Angiovaal N 68 +0.25	-
	GERMANY October 26 Dos. + or - AEG	Lioyd Adriatico 9,490	Telefonica 956 +6 Tudor	Barlow Rand	S
73 -1 65 65 17.40 +0.40 aki i Free 155 +4 610 +0.10 Free 425 +13 se 62 +1 8 Free 76 +1 19 Free 75 +2 19 Free 75 +2 10 Free 75 +2	March   Marc	Magneti Marrill 605 -19 Mediohanca 11 410 -46 Montedison 1 2097 +6 Olivetti 2 037 +9 Pirelli & Co 3,515 +40 Pirelli & Co 1,515 +40 Pirelli & Co 1,551 +40 Rinascenie (La) 5,651 +51 SASIB 3,625 +35 SIP 1,52 -6 Salpen 1,986 +16 Salpen 1,986 +16 Salpen 1,986 +16 Salpen 1,986 +16 Salpen 8,078 +198 Sirt Spr 6,078 +198 SMI 600	Union y et Fenis 1,980 -15 Uralita 670 -4 Urbis Ser 2 390 -4	De Bess/Centenary 49 25ml -0.40 Deelkraal Gold 4.70 Driefontelin 34 -0.60 East Rund Gold 3.80 +0.10 Elandsrand Gold 10.50 +0.40	F
ef Free 56 +2.20 B Free 25 +2 Free) 40 nn B 120 +4	Altana Ind	Pirelli Spa 1, 151 -1 RAS 17,000 -64 RInascente (La) 5,651 +51 SASIB 3,625 +35 SIP 1,152 -5 Saffa A 4,660 +60	Viscofan 970 +15	Engen 44 +0.50 First Natt Bank 55 -0.50 Fire State Cass Geld 24 +0.15 Gencor 10 +0.10 Gold Fields SA 55	A
n B 120 49 Free 950 Free 4.90 +0.30	Bayer	Salpem 1,986 +16 San Paolo 10,020 -80 Sirti Spa 8,078 +198 SMI 600	SWEDEN October 26 Kroner + or - AGA B Free	Gold Fields SA	"
26 Frs. + er - 416,60 +3,10	BMW (B7)	SMI 600	ASSEA 8	NOOT GOTO	≥
753 -5	Colonia Konzern 720 +10 Colonia Konzern Pf 450		Electroluz B Free 172 –1	Malhold 30 +1.80 Nedcor 14.50 +0.15 O K Bazaars 5 Palabora Meg 67 +5 Premier Gp 42.50 Remierandi Ury 24.25ad	S i
Alsthom 645	Dalmier Benz 561.80 +0.80	<del>,</del>	Erioson B Free 117 -1 Essette 8 0 79 +1 Essette 8 79 +1 Esmitro B Free 255 +2 Henes-& W B Free 132 +1 Influed A 20.50 -0.50 normalive B Free 149 +4	Rembrandt City  24, 25ml     Rembrandt City  18ml     Rust Plat   67   -0.75   Salmarine & Ressle 84, 50     Smith (CG) Ltd   121	Fr
Cle 357 -15   1   1   1   1   1   1   1   1   1		### 14.90 +0.80   ### 14.90 +0.80   ### 14.90   ### 14	furbuck A	SA Brewers 53.75 SA Man Amour 24.50 Tiger Oats 41.50 Toggazt Hulett 15 Var Dengaz	Ph Ma RJ
ni S 170.50±+0.50	Odle-Werle 95 -3   E Douglas Hidg 426   E Dragerwerk 263 -9   (	Not Lucia Dep Ress	Internative B Free 149 +44 +45 +45 +45 +45 +45 +45 +45 +45 +45	Vaai Reefs 132 -2   Western Deep 57	Ge W
N 26 Yes + sr ~ 0 1.250 -20	October 26 Yess + ar -		October 26 Yes + or -	AUSTRALIA (continued)  October 26 AustS + er -	Mi IB
3 1,250 -20 rate ind 471 -24 Unrays 955 -6 ric 907 -3 944 -1	Japan Radio	Nistendo	Takashimaya 841 —7 Takede Chem 1,240 +10 Tanabe Selyaku 890 +10 Teljim 402 —5	Newcrest Mining 0,52   News Corp	
stilos . 631 -4	Jujo Paper	Nippor Delisa	analoc Seyakti   370   410	Pacific Dunlop 4.46   Pancontinental 0.92   Pasmineo 1.38 -0.05	<u>-</u>
529	Kagome 1,000 +10 (A]ima 842 -13 (Alima 1,370 +10 (Amdenko 1,920 -40 (Amdenko 399 -6 (Ameto 558 -2	Ruppon Express 1/19 -6  Nippon Flor	601 +3   72   73   74   75   76   76   76   76   76   76   76	Placer Pacific 1.84 +0.04   QCT Resources 1   Renison Gold 3.45ai	TO
mka1 585 -10 ss 984 -9 ical 353 -3 o 487 +6 ion 538 -10	Cansal El Power 2,250 ] i	Nippon 011	Tokai Carbon 386 —1 Tokico 356 —14	Rotimans Aust. 6.20	Con
arm 821 —29 ne 1 110 nd 440 —10	Janasaki Heary Ind 398 –8 Janasaki Kisen 394 –4 Janasaki Steel 287 –6	Nippon Sanso 465 -5   1   1   1   1   1   1   1   1   1	orto mariae	Sons of Gwalla 4.45	Ba Too 83. Un
od 1 180 -10 411 +4 1	Ciktoman		okyo Electron 1500 -20 okyo 6as 416 okyo 6as 550 -5 okyo 8ose 550 -5 okyo Steel 2,780 -10 okyo Style 1,250 +10	Tyco invs	day
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il Power 2,150 K	sbota Corp 562 -11 N	lisshe hval 395 -7   7	oshiba Machinery 876 —3 oshiba Machinery 528 —43 oshoku 835 —12 osob Coro 392 —3	Amoy Props 7.35 -0.05 Bank East Asia 36.50 -1	
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n Pharmac 1,130 -10 pa Print 1,310 -10 cas Toryo 406 +4	landa Com 1 MM I V	hbayashi-Gumi 540 —2 // Paper 831 +3 // Electric 230 =5	07♥ /3LQLQLTU D40 ~2 I	Stroca	
1 F & M 706 M 1 M 881 -19 M 1 M 1 M M	aeda Corp 1,030 00 akina Milling 538 +3 0 akila Corp 1,570 +10 0 araben 377 -1 0 araben 377 -1 0 araben 300 +5	ympus1,050 −20   <sub>0</sub>	BE Inds	Harbour Centre	
4 Mar 561 M Inico Co _ 562 -6 M	areichi Steel 1.520 -10 0 'shite El ind 1.130 -20 0	no Pharm 5,620 -30 mward Kashiyama 1,080 Y.	amaha Corp 940 +40 amaha Motor 675 -25 makai Sesarities 590 -2	HK & Streptot Hetel 6.10 -0.35 HK Alveraft 22.10ml -0.90 HK Electric 17ml -0.40 HK Land 13.80 -0.50	
	'shita Refrig 585 +5   Pr azda Motor Carp 421 -2   Pi	enta Ocean 7239 💛	amanouch	HK Realty & Tr A	
inicilos 516 -4 (Min. 1,780 -20) (Min. 1,780 -20) (Min. 1,780 -20) (Min. 1,780 -30) (Min. 1,780 -680 -6) (Min. 1,780 -680 -680 -680 -680 -680 -680 -680 -6	erclan Corp 761 +1 Re	200471 443 -2 Yi Coh 596 +8 Yi	sanda Fiz & Big 739 -6 sanda Fiz & Big 796 -14 sanda Sanda Elec 425 +10	Jardine Intl Mtr 8.65 -0.10 Jardine Math 57.50 -2 Jardine Strategic 24.50 -0.90	
olng 535 +5 M	75 Metal Park 2,020 -20   52	kura Bank 1,070 -10 Yo	okogawa Elec 77.8 —11 okohama (Bank) . 900 —35 okohama Rubber 556 +4 omiuri Laed 830 oshikomi Pharm 841 —2	New World Dev 17.90 -0.40 Resity Dev A 18.60 -0.50	
unko 1,490 +20 M 553 -4 M a Elect 425 -9 M	bishi Estate 847 -10 Sa bishi Gas Chem 407 -1 Sa bishi Heavy Ind 540 -8 Sa	mera Aank 1 450 +20	ASSE COLD 1,, COLD 45	304W BIOS 0 -U.ZU	
965 + 15 M 985 573 + 7 M 985 1,500 -10 M	bishi Kasei 422 -2   Sa   bishi Materials 425 -18   Sa   bishi 011 886 -9   Se   bishi Paper 521 -15   Sa	nyo Kokusaka 475 —6 Ai pporo Brees 895 —50 Or com 5,650 —50 Or ga Fott 9 120 —30 —		Swire Pacific A 35.75at -1. Swire Pacific B 5.85at -0.30 Tele Broadcast 9.95 +0.05 What Holding 17.10 -0.50	
orp 556 -6 M	bishi Petrites 730 -1 Se bishi Plastics 501 -9 Se bishi Rayon 320 -5 Se bishi Steel 653 -4 Se	Inn Transport 1.470 -50 At	74.4 000	Wing On Co	
	bish  Tr&Bk 955	kisui Chemical 819 +19 Ar kisui House 1,150 -10 An kisui House 400 -10 An web-Eleven 4830 +10 An		MALAYSIA	
tors 579 -4 Mi ectric 3,200 -100 Mi a (Bank) 640 Mi 710 -3 Mi sable 576 -2 Mi	14UI MAPINE 251 — # 15h	reo-Eleven	rai 2.58 -0.02	October 23 MYR + # ~  Boustead	
	sun MP9 & SM 405 -4   SM Isul Osk Line 374 -1   Sm Isul Potchem 600 -1   Ch	1000	ambles inds 15.20 -0.14	Multi Purpose 1.29 Public Rank 1 52	
Marcs 361 +0 Mir Cosen 519 -11 Mir	tsui Tr&Bk 781 —9 Sh Isakoshi 715 —3 Sh Isami Elec 990 —10 Sh	Ditisan Jutatu 520 -10 Bu mra Ahuminism 430 -19 CS Diwa Denko 290 -13 CR Diwa Elek Wire 559 -21 Cs	rns Philip	Sine Darby 4.62	
lea Per 2,210 -20 Min Takush 501 -7 Mil Filewr 2,250 +10 Min	rine words 327 +6 Sh sens Sporting 860 -30 Sh chida Pharm 3,130 -10 Sto rinaga Milk 671 -5 Sec	but Sangyo 528 -6 Ch.  out Shell Sek 1,350 -10 Ch.  chark	ittern Cap 0.91 af Allied ind 8.84 -0.16 a Cola Amazii 7.40	SINGAPORE  October 23 SS + or ~  Loid Storage 2.94	
p 1,530 +30   <sub>NE</sub> 1	rata Manufact . 2,030 Su C Core	29	les Myer 10.62 -0.04 malco 3.32 +0.02 mm Ek Aust 5.94 -0.02 sader 0.91	DBS	
	Kinselators 939 -5 Sen	hitogro Clessical 485 -5 Sm nitogro Corp 800 -5 Sm	ail	Inchcape	
Taushinki 695 -23 NN 857 +2 NK nt Jasan 2480 +30 NO 0 2480 +1 NSJ Sangro 395 -13 Nac tors 280 -5 Nac	K Corp	nitomo Elect 854 -6 File nitomo Heavy 417 -13 For nitomo Light, M 335 -5 Ger nitomo Marine : 833 +8 Gill	ters Brewing 1.22 -0.01 (c) Prop Tst 213 +0.01	DUB	
Sangro	asakiya 1,090 +20			Fat Lee Bank 3.10 108 6.35	
. Co	N) 1,200 +10   Suz	nicomo (ro,6k 975 +3   iCi lono Warnose - 599 -3   Jen uki Motor 760 -15   Kid	Aust 4.90 -0.04 ]_	Price data supplied by Telekura.	
	on Cement 767 -10 TDI	CGcrp 3,150 -100 Len	d Lease 12.60 N	OTES - Prices on this page are as conted on the individual exchanges	

SSWORD

lales	Sinck	High	Law	Close	Chea	Rates	Stock.	High	Low	Cioss	Clean	Sales	Stock	Histo	l and	Close	Chan	Relac	Stock	High	Lou	Close	Chri
		_				. '	Corel Sys	-			+4		Laurent Go	-	4500			1006345	O Scaptre 9	h 42b	4112	42 b	
	T	ORON	TQ			2000	CoscanDe	rv 430	420	420	-6	7700	Lawrence May	<b>99</b> %	612	95		50	1 ScottPac	er 5125	1252	121/2	
	3 pm	Octo	ber 2	26		2000	LIOWILL A	110	172	1/2	-5	13400	Lobiaw	S174	17	17 4		194300	Scots H	\$324	314	32 %	+4
otes	ons in cent	i unlesi	made	ad S			Denison A	20	_20	. 20		48500	Markenzie	490	d470	470	-20		Seers Co ShellCan		39 %	39%	
	Abilibi Pr				-l <sub>2</sub>		Derlan Dofesco	\$5½ \$482	54 84	51g	+4		Macm BI			167	-19	98000	Sherritt (	365	85	612	
	AonicoEe	25 k			-3	2900	Oceann Ta	983	64	64	+1		Mor Li Fda				+13g		SHL Sys				
	Air Cde		<b>6260</b>		-3		Domiter Inc		40 ½	51 <sub>2</sub> 41			Wark TAT e				•	300	Sanora G	Ú 10	10	<u>. 1</u> i	_,
	Atorta En		163	15			DunderBing	340	340	340	-10		Merk Res MDS High B		600		-4	8100	Southern Sour Aero	8147	d143	15 % 14 %	=;
	AlbMGss Aicen Ai	\$131 <u>2</u> \$20%			+3,		F B 11	_				32100	Metell Min	314-16 \$12-4	12		-4	129400	Stelco A	140	d IJŠ	T37	
	Am Berr	22.7	37				Emen Led	\$7 450		87. 450		37100	Minnova	\$16	16	16		33400	Teck 8	519 <sup>1</sup> 2	193	19%	-1,
	Alco C/ 1 x	\$11	11		•	9400	Empire	<b>5</b> 11	11	11			Millel Corp Malson A		170 20	175 28	-10 }	800	Teleplob	\$124	12	12 13 4	
						4300	Euro Nev	\$175	171	174	-52		Moore Corp				+4		Thomson Ter Dea Dt		17 2	173	44
	Bis Montr'i			46	+3	1000	FPI LIH	278	270	270	-10	2500	Muscocho	4 2	412	412		300	Torstar &	\$23 <sub>3</sub>	203	23/6	+4
	BE Store Str. a BC Sugar A	\$23 k	22.	234	+3	7100	FahnstkVn	5 37 \$114	. 7	7		Į			_	_			TotalPNA TransAltr		13 💃	13 t	
	BCE Inc	544 lg		44	+4	1500	Finning fet Nace A s	\$94	11	114	-16		Norma ind A		77g 0495	7% 500		7900	Transcan P		17%	177	. +4
	Belmons	9	9	9	•	300	Fortis Four Seaso	\$233 \$18				1300	Noranda For	57 4	730	738			Trimeo		6 d310	315	
	BGR A	\$614	84	64	-1 <sub>2</sub>		FrancoNe		15 28	18 28	-1 <sub>0</sub> -3 <sub>0</sub>		Noranda Norcn8.12	\$184					UAP A	\$16 L	1	16%	
	Bomb diech Bow Verley		10/2	12년 10년	+4 -4	1		-			-		NorchMV2						UnionEnt	\$163	164	16 4	
400	BP Careda	\$145		14%	•		Galactic Gasdis A x	\$174	,8	8	+14	59100	Nth Tele	\$4312	425	4312	+7	300	UnitedCo	p \$27	285	28 ½ 10 ½	
	Bramales	44	41	41	-2	2900	Cliamia Gid	445	440	445	•		Northgete Nova Coro	75 \$8%	75 8¾	75 8½			Univa	374	~~~	107	
	Brascan A Breakwates		ን/ቴ 25	77 ½ 26	-1 <sub>4</sub>		Granges Golf Liters		175 1312	175 134	-10 +4	1700	Nowers Willy	<b>88</b> %	04	85	+4		Vicercy R	ect.		514	
500	SC Tel	S20 %	205		-4	19500	Galf Cale R	5512	54 54	612	74	10400	Numec Oil	<b>25</b> <sub>2</sub> 2	54	5%		10200	W coest i	STBL	163	16 5	_
	Bruncor z			195	-	2900	GM TIPE	36 <sup>1</sup> 4	5%	61/2			Onex Corp	57 ¥	71s	-1-	-4	1000	Weston Ge WIC B	\$341 8145	337	34 4 14 4	+31
300	Brunswick	21018	10	10	1	1400	Harris&t A	Stily	512	512			Oshawa A		22 %		-4		righ gatter	te or res	ricted	veting	righ
200	CAE Ind x	ts L	534	5À		100	Hawker Sid	\$20 J <sub>2</sub>	2012	20-2			PWA Corp	205		205	+10	l					
QÕO	Cambior	u\$103	104	10%	i	400	Hemic Gold	<b>59</b> 1,	91	94	++		Pagurten A Panodo Pat		350 26 4	365 28 4		l —					
	Cambridge			14		808 5000	Hoffinger Home Ob	\$115 \$155	115	1115	_l_		Pegasus	\$20		197	—3 <sub>8</sub>	)		ONTRI			
	Cameco x C'bell Res	3167g 45	16 <sup>1</sup> 2	18 <sup>1</sup> 2	te	104800	Horsham	\$10	01	97			Pioneer Mt PiocerDome	11 S14b	#11 144	11 143a	30	Į.	3 bı	n Octo	ber 2	6	
100	CapimpBx z	E275	264	27 %	+4,	500 12000	HudsansBer	55 % 927 %	5 kg	27 %		13300	Poco Pel	430	425	425	<u>.</u> š						
	Can Occid Can Pac x		27 h 15	27 % 15 %	-1								Power Corp Power Fin x			15 k 18 k	+3 <sub>9</sub> 1 <sub>9</sub>	53100	Bombrdler	8 \$12½	115	12 4	+4
	Can Tire	\$17 kg d			77		imaeco Ima Oli	\$375g \$45 \u	37.2	375			Cuebecor A		76	15	-	2700	Cambior	\$10%	10%	10 %	-4
	CanTire A	\$16	15 ¥	15%	. 1	\$25000	inco	420 L	27 L	28	+1,							103900	Cankop St. : Cantidarco	\$275	2Ž	27 2	+4
	Can Util A Can Util B	\$21 ¼ \$21 ¼		214 214	+4	300 13300	intMurex.T intorvPipe	\$6 <sup>1</sup> <sub>2</sub> \$24 <sup>1</sup> 4	434	24\£	+14		Ranger Cill Rayrock	\$24 \$94	64 93	8½ 8½	-14	24100	Cascades	\$6 l2	glą.	612	+4
900	Canamas		420	20	- 1	13800	levest Gro /	\$23 ¥ 300	23.5	23	44	200	Reed Sten	530 ¥	30	31	•	1600	DominTxt	A \$6%	64	6%	+4
	Cantor	\$25	26	25	+*• }	5800	Ivaco A	300	6300	300		79400	Reitman S. Ren'ssance	\$16 2 C16 5	1612	16 <sup>1</sup> 2 16 <sup>1</sup> 3			MacfeanH		-	-	+4
200	CnPcForest Cars Op		21-4 450	214, 450	+5		Jennock	\$1212	1234	157		1900	Repap Ent	345	340	345	_	]		_	-	-	-
100	Cascades	\$64	634	64	ا "	500	KerrAddis		18%		-4	2800	Alo Algom RogersComb	516 4 5131	164	16 ¼ 13	***		Nation of Case		73 154	7% 16%	+4
	Colenese x			394	ı	4350c	Labati x	S26 %	245-	<b>36</b> L		300	Rothmans RoyalBicCan	5941	943	94 5 20 4	-	i		_	-	-	•
	Critri Cap Cineta Odn	4 251	44 240	5 240	_15 J	19600	Lac Minis	57%	25% 75	77		127300 15500	RoyaliBidCan Ryi Qak Mo	323 4 177	23 L 173	231,	+3		Telegiobs		_	124	
200	Court Fd A	495	495	495	+6	4900	Lalarge Laidiaw A	S10%	16 4 10 4	18 L 10 L	+4		RylTrustco		54	514	-4	11600	Univa	55%	63	7	
	Consinco Cooutaioa	\$19.5 64	195j 60	19 kg	+%	96700	Leidlew B Leurest Bk	\$10%	105	10%	+4,	0200	~	e=1	71-	73.			Videotron			16%	+3
ucu'	-cobminda	94	90	65	1	200		31/ <b>%</b>	17 %	171		3300	Stand A	5/ ·k	712	74		TOTAL S	des 17,24	يوري ويون			

								IND	ICES	_	_		-		
NEW YORK										Oct	Oct	Oct	Oct		<b>382</b>
DOW JONES		Oct	Oct	Oct	Ι .	1992	Since co	mpliation		26	23	22	21	нівн	LOW
	23	22	21	20	HIGH	LOW	HIGH	LOW	AUSTRALIA	1450.7	1455.5	1448.2	1443.9	1684 50 (22/5)	1417 60 (19/10)
Industrials		3200.88		-	CT(F)	3136 58 (9/10)	3413.21 0./6/920 103.20	41 <u>.22</u> (2/7/32)	Ali Ordinaries (1,11,180) Ali Mising (1,17,180)	622.6	422.5	612.0	602.2	726 80 (3/7)	593.30 (19/10)
Home Bonds		102.06			(18/9)	98.40. (20/3)	(18/9/92)	27732 54.99 U/10/81) 12.32	AUSTRIA Creft Akties (30/12/80)		332.39	332.17	329 70	458.57 (24/2)	291.41 (13/8)
Transport ·		1313.43			(20/2)	(59/9)	1532.01 (5/9/89) 236.23	6877325	Traded Index (2/1/91)		807.02	806.84	800.31	1099.43 (24/2)	682.96 (13/8)
Vtilities	216,32	216.07	215 95	216.51	<b>25</b> 57	200.74 18/40	236.23	10.50 (8/4/32)	BEL20 (1/1/91)	1134.80	1132.96	<u>]]21_78</u>	1118.17	1235.40 (2/6)	1046.07 (2/9)
		DJ fedi.	Day's All	gh 3233 c Vilob 3	57 (3221.14 215 30 (32	0 Low 3175.7 12.23) Low 31	6 (3162 79) 96 02 (3174	(Theoreticals)	DENMARK Copenhagen SE CS/1/839	6	254,34	257.44	257.87	365.29 (15/1)	254,34 (23/10)
STANDARD	AND	POOF		, mgn ,					FINE AND HEX General (28/12/90)	709.5	690.3	675.8	661.8	935.90 (24/2)	541.80 (7/9)
Composite #	414 20	414 90	415.67	415.48	425.27 114.90	394.50 IRAG	425.27 (14.9192)	4.40 (1.6/32)	FRANCE						
iodeszriak	485.%	487.12	487.16	486,44	114/9) 503.30 114/9)	18/49 470.91 81/47	0.4/9/92) 503.30 114/9/92)	(1/6/32) 3.62 (21/6/32)	CAC General (31/12/81) CAC 40 (31/12/87)	466.16 1770.74	460.76 1766 41	54.94 1730:74	461.66 1722.24	355.93 (12/5) 2077 49 (11/5)	441.70 (7/10) 1611.04 (5/10)
Fireecial	36.39	35.33	36.65	36.65	36.66	32.40 (8/4)	114/9/92) 36.66 G/8/92)	8.64	GERMANY FAZ Akties (32/12/58)	604.11	598.51	545.09	593.26	725.26 (26/5)	565.61 (12/10)
MYSE Composite	227.83	228.10	228.60	228.58	233.73	217.92	233.73	4.46	Commerciant (1/12/53)	1707.6 1542.49	1691.9	1681.4 1510.11	1675.3 1503.90	20 03.80 (25/5) 1811.57 (25/5)	1594 60 (12/10) 1420 30 (6/16)
Amex Mist. Value	374 24	374.51	373.42	371.40	(14/9)	(8/4) 364.85	(14/9/92)	(25/4/42) 29.31	DAX (30/12/87) HONG KONG						
NASDAO Composite		997.12			02/2	(9/10) 547.84	(12/2/92) 644.92	(9/12/72) 54.87	Hang Seng Bank (31,7/64) IRCLAND	6062.47	6262.54	6329.12	6260-85	6329 12 (22/18)	4301.78 (2/1)
meaned company	-71-30	371.14	271.22	372,10	02/20	(26/6)	(12/2/92)	G1/10/72	SEQ Overall (4/1/88)		1149.01	1142.06	1129,94	1469.57 0.7/13	1094.88 (19/14)
			t 16	Oct			уеят адо	<u> </u>	FTALY Basca Com Had. (1972)	419.70	417.19	414.42	408.68	551.59 44/20	354.93 (16/9)
Dow Instistrial Div. 1	rield		27	3.3		3.24	3.0		MIB General (2/1/92)  JAPAN	829.0	822.0	813.0	905.0	1086 00 (5/2)	PAP 00 CP(A)
			21	Oct	<del></del>	Oct 7	year ago	<del>. ,, </del>	Mikiel (16/5/49)	17011.33	17117.65 1296.69	17013 04 1293.27	17141.52	23801.18 (M)	14309.41 (18/8) 1102.50 (18/8)
S & P Indestrial div. S & P Indi. P/E rath			.72 .22	2.7		2.80 26.45	21.4		Tokyo SE (Tepiz) (4/1/64) 2nd Section (4/1/64)	1288.70 1689 49	1695.88	1684.61	1298.33 1688.64	1763.43 (6/1) 2459.85 (6/1)	1502.77 [19]89
NEW YORK	ACTIV	ESTO	CKS		TRADII	IG ACTI	VITY		MALAYSIA KISE Composite 14/4/860	<u> </u>	630.07	623.87	615.85	630.07 (23/19)	546.63 (24/2)
	Stocks	Closing	Chang		f Volu	ne Oct 2	Millions 3 Oct 22		METHERLANDS CRS TIL Rin Ges (End 1983)	267.B	288.4	267.2	287.3	314.90 (984)	274.00 (8/1)
	213,500	price 741-	on da - 21	_	tee Yest S				CBS All Shr (End 1983)	287.5 194.0	194.4	1934	193.9	215.50 (26/5)	189 70 (25/8)
Merck 3	,663,500	411	- 1		Appez	12.6	666 13.95	1 14.066	NORWAY Osio SE God (2/1/83)	61561	616.10	611.31	612.45	772.74 G&(\$)	532.43 (25/8)
	,610,600 323,100	8 191₄	- 4 - 33		HASDAQ Hyse	229.	239 229.79	8 222.046	PHILIPPOSES Marile Comp (2/1/85)	63	132L41	1327.68	1354.15	1580.95 (1184	1063.01.017/39
	,283,500 ,657,300	33 l <sub>2</sub> 38 l <sub>2</sub>	+ 1	ı i	issue, Trades		942 2,35	6 2,337	SINGAPORE						
Chrysler 2	507,000	26			Riges Faits		907 78 820 96		SES AN-SINGAPORE (2/4/75) SOUTH AFRICA	<u> </u>	36011	351.46	351.41	416.99 (21/1)	327-47 GTUM
IBM 2	,393,400 ,237,100	17 694	+ 1		linchanged New Highs		515 60 50 6	0 5%	JSE Cold (28/9/78)	857.0‡ 4683.0±	867.0	864.0	868.0	1327 00 (21/1) 4629.00 (4/6)	782.00 (15/20)
Systex 1	,892,300	234			New Lows			4 5	ISE ladestrial (28/9/78) SOUTH KOREA**		3993.0	3993.0	3988.0		3936.00 (19/10)
									Korel Comp Et. (4/1/80) SPAIN	582.74	571.34	568,97	599.71	691.48 (8/2)	459.07 (21,78)
									Madelel SE (30/12/85)	290.02	201.18	200.05	198 A7	264.51 (28/2)	279.48 (5/10)
									SWEDEN Alfassariden Ges. (1/2/37)	722.90	721 9	701_D	692.2	1014.50 (11/5)	<u>639.00 (5/10)</u>
CANADA								<del>-</del>	SWITZERLAND Sels: Sast let (31/12/56)	847.1	841	863.0	844,4	883.40 (11/5)	748.50 (8/1)
TORONTO	o	et C	)ct	Oct	Oct		1982	•	SBC General (1,14/87)	646.1	H3.6	HLI	641.4	68230 01/5	5% 40 (26/8)
	2			21	20	HIGH	L	.OW	TATWAN** Weighted Price (30/6/66)	넎	3662.60	3699.23	3694.38	5392.63 (30/1)	335143 124/9
Actals & Minerals Amposite						3238.87 (16/) 3666.00 (16/)		22 (25/10) 10 (14/10)	THAILAND Bangok SET (2014/75)	913.88	903.39	902.76	883.93	913.86 (24/10)	667.84 (19/5)
AGNTREAL Portiolio		5.00 170				1937,59 (16/		6 (14/10)	WORLD		486.7	490.9			
Sase values of all in	uline.	100	100	£ 100 6	E	6. C		72	M.S. Capital Intl CJ/1/708 (5) Euro Too-100 (26/6/90)	489 6° 833.54	834.02	87L98	489 9 818.99	542_10 (7 1) 976_55 (25/5)	467 50 68/41 772 52 (5/16)
83. Fixefulfing boods. Industrial, plus Utilities. Financial and Transportation. (c) Closed, (g)  "Satisfy Octobe Unavailable. 4 The DJ Indi. Index theoretical day's highs and lows are the averages of the highest and lowest prices reached during the day by each stock; wherear the actual day's highs and lowest prices reached during the day by each stock; wherear the actual day's highs and lowest prices reached during the day by releasest represent the highest and lowest values that the index has reached during the						"Saturday October 24: Take § Subject to official recalco Base values of all indiges are Overall and DAX-1,000, JS (c) Closed, but the available	ran Welghti Iatloo	al Price Le	, Korea C	page Es. 55	7.86 *Catculated a	4. 15.00 GMT.			

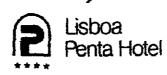
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2014 2114 Keysto Ira 0 68 2.9 36 120 2214 2314 2

5812 651 Kimberty Ci 1.54 2.9 18 935 55 55.3

2712 221- King World 10 34 2614 2614 2

2712 221- King World 10 34 2614 2614 2

2713 151 Ango Corp 0 10 14 2 9 714 714

152 0.21 Megtr Prip 1.003555 0 169 13 13

681 413 Kingter Prip 1.003555 0 169 13 13

2114 114 Kroger Co 1.4 1 122 54 52

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15 121 Kingter Co 0.50 13 27 3 59 59 69

16 12 11 Kycora Cd 0.50 13 27 3 59 59 69

16 12 11 Kycora Cd 0.40 2.6 20 244 18 15 15 1

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3 pm October 26

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3 pm October 26

**NASDAQ NATIONAL MARKET** 

**NYSE COMPOSITE PRICES** 

COSDAY OCTOBERDA

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## **Election keeps** Dow trapped in narrow range

#### **Wall Street**

US share prices were trapped in a narrow range yesterday morning with investors trading cautiously ahead of next week's presidential election, writes Patrick Harverson in

By 1 pm the Dow Jones Industrial Average was up 4.32 at 3,211.96, having spent the morning session no more than a few points either side of opening values. The more broadly based Stan-dard & Poor's 500 was also little changed at the halfway mark, up 0.44 at 414.54, while the Amex composite was up 0.04 at 374.28 and the Nasdaq composite 1.11 lower at 596.19. Turnover on the NYSE was lighter than in recent days at 99m

shares by 1 pm.

Over the past week the markets have been busy and trading heavy as investors repositioned their portfolios ahead of the November 3 election. That phase appears to be over, and a new period of consolidation and caution is likely to take hold this week, with more investors moving to the sidelines as election day nears.

Investors were also subdued hy the latest opinion polls, which showed Governor Bill Clinton's lead narrowing after a surge in support for Mr Ross Perot, the independent

The absence of fresh economic news or important quarterly corporate earnings figures also contributed to the market's torpor, although today's release of third quarter GDP will be closely watched for its impact on the political situation.

Among individual stocks, General Motors held steady at \$33% in turnover of 1.7m after Mr Robert Stempel, the chairman, announced his resignation. The departure of Mr Stempel had been widely predicted, and the lack of a

Belgium (42) Canada (114)

Hong Kong (53). Ireland (16).....

Italy (77)

Vew Zea Norway (22).... Singapore (38).... South Africa (60).

suggested that investors had not yet passed judgment on the move, primarily because the company did not immediately name a new chairman. The other two car manufacturers were both firmer, buoyed up by recent good sales figures. Chrysler put on \$% to \$26%, and Ford firmed \$1/4 to \$39%.

Phillips Petroleum eased \$% to \$25% after reporting third quarter net income of 38 cents a share, up from 21 cents a share a year ago. Other oil stocks, most of which reported their earnings last week, were also lower, with Occidental down \$% at \$15%, Texaco down \$% at \$61% and Chevron \$% weaker at \$72%.

On the Nasdaq market, Somatix rose \$% to \$7 after an analyst at broking house Oppenheimer said that the company should benefit from gene therapy that could possi-bly become commercially viable next year. Radius dropped \$¼ to \$5 on disappointing fis cal fourth quarter earnings.

TORONTO stocks posted modest gains at midday, but declines in Canada's heavily weighted gold shares restrained activity and the country's referendum on constitutional reforms kept many players sidelined. The TSE-300 Index was up 5.30 at 3,252.1 on volume of 25.5m shares valued at C\$89.7m.

Among active stocks, Magna International recovered C\$1 % to C\$25 after Friday's losses. TransCanada Pipe rose C\$% to C\$17% and Canadian Imperial Bank added C\$% to C\$27%.

#### **SOUTH AFRICA**

INDUSTRIAL stocks edged higher in dull trading as the market awaited this week's inflation data; the industiral index rose 9 to 4,003. Golds lost 10 to 857 as the bullion price weakened, while the overall index rose 1 to 3.034.

## Bundesbank statements encourage Frankfurt

INTEREST rate prospects continued to dominate continental trading yesterday. Vienna was closed for a holiday, writes Our Markets Staff. FRANKFURT moved from a

negative position in the prebourse to close higher as weekend statements from some Bundesbank council members led the market to believe that interest rates would be cut this week.

In spite of warnings from Mr Helmut Schlesinger yesterday that inflation would rise next year and from Chancellor Helmut Kohl on the possibility of early tax increases, the DAX index closed 15.67 higher at 1,542.49 as turnover fell to DM4.7bn from DM5.2bn.

The positive mood was reflected in leading shares which showed strong advances. But Daimler-Benz managed a gain of just 80 pfg to DM561.80 after denying weekend press reports that its Mercedes-Benz division would show a loss this year because of weaker car sales. Mercedes fell DM3 to DM423.

Other car manufacturers reflected the depressed state of the industry while BMW's DM7 gain to DM492 may have been

FT-SE Actuaries Share Indices Open 19.30 11.00 12.00 13.05 14.00 15.00 Clere Hearty changes 1042.14 1041.91 1039.99 1039.30 1039.79 1039.02 1039.33 1038.16 FT-SE Eurotrack 200 1106.19 1107.14 1103.16 1102.32 1102.62 1103.61 1104.93 1104.46 Oct 19 Oct 22 Oct 21 0ct 28 Det 23 1034.38 1021.53 1015,54 1021,70 1001.00 FT-SE Eurotrack 180 FT-SE Eurotrack 208 1090.40 Base value 1000 (25/1098) Highligh; 100 - 1042.76; 200 - 1708.05 Lowdon; 100 - 1037.53 200 - 1099.41

helped by the stronger dollar which supported export-orientated companies.

Investors took little notice of magazine report that Thyssen was thinking of cutting its dividend this year to DM8 from DM10 and the shares rose DM5 to DM162.

PARIS made an unexciting start to the new trading account, which was reflected in the modest turnover of FFr1.8bn. A lower Matif amid disappointment that a % point cut in interest rates did not materialise took the CAC-40 index off its day's high of 1,785.44 to end 4.33 higher at 1,770.74.

Sextant Avionique Jumped FFr22.50 or 21.2 per cent to FFr128.50 following statements from senior executives at its parent Thomson-CSF that the company was expected to approach break even by year-end.

Among other risers were Moulinex which rose FFr4.10 to FFr84 after its recent, heavy fall and Euro Disney which added FFr2.40 to FFr78.95. Losers included L'Oréal, down FFr17 to FFr977 and Saint-Gobain which fell FFr7.40 to

AMSTERDAM began the week where it had left off, with continued interest in Fokker. The CBS Tendency index rose 0.2 to 104.1.

The aircraft manufacturer's shares recovered some 13 per cent as the government said that it would give details of the takeover terms with Dasa. The expected announcement had

still not come by the close and Fokker finished F1240 higher at F1 18.20.

DAF slipped to an all-time low of F1 10 before recovering slightly to end 30 cents lower at F1 10.50. The group said on Friday that it was to reduce working hours because of the slowdown in new truck sales. DSM was Fl 1.30 lower at

FI 85.40 ahead of Thursday's third-quarter figures which are expected to confirm the depressed state of the chemicals sector.

ZURICH noted interest in Volksbank after the group announced that it was to change its status from a co-operative into a joint-stock company. After a brief suspension. Volksbank bearers advanced SFr40 before closing SFr20 higher at SFr805. The SMI index gained 9.9 to 1,930.9.

Other banks also firmed as money market rates eased further. UBS bearers, the day's most active issue, advanced SF18 to SF1833.

Among the insurers Swiss Re bearers put on SFr20 to SFr2.520, while Zurich certificates rose SFr6 to SFr956. MILAN closed off the day's highs on profit-taking after Fri-

day's interest rate cut. Disappointment that the Bundesbank did not follow suit also prompted some selling. The

Comit index rose 2.51 to 419.70 in turnover estimated at L160hn after Friday's relatively heavy L241bn The food group Sme

attracted attention on continued hopes that it would soon be privatised. The stock added L261 or 5.8 per cent to L4,738. By contrast, shares in Nuovo Pignone, another privatisation stock, fell heavily and were suspended towards the end of trading, having fixed L555 lower at L5,100. Elsewhere, Stat jumped L47

or 3.7 per cent to L1,325 on bargain-hunting after its recent weakness.

MADRID retreated marginally, the general index falling 1.16 to 200.02. Telefónica, which said that it expects group revenue to increase by 16 per cent from 1991, improved Pta6 to Pta956, although recent presentations in London and Madrid have disappointed some

STOCKHOLM gathered momentum after the central bank cut interest rates but fell back later on profit-taking. The

nor Chris Patten's plans to

higher at 722.9 in turnover down to SKr357m from Fri-

day's SKr616m. The forestry sector showed a gain of some 1.3 per cent as exporters were lifted by the

stronger US currency. OSLO saw Elkem's A shares tumble by more than 25 per cent after the group reported bigger than expected interim losses on Friday. The A shares lost NKr5.5 to NKr16.0 while the free shares shed NKr8 to NKr20. However, strength elsewhere left the all-share index up 3.66 to 352.63 in turnover of NKr274.5m.

BRUSSELS closed narrowly mixed in thin trading as further gains in-Petrofina offset declines among some indus-trial stocks. The Bel-20 Index inched 1.84 higher to 1,134.80 in turnover of BF1760m.

Petrofina closing BFr160 or 2.1 per cent higher at BFr7,750 while Solvay dropped BFr75 to BFr11,625 and Electrabel fell BFr60 to BFr5,310.

**HELSINKI** continued to gain strongly on lower domestic interest rates and the HEX index firmed 2.8 per cent to close at 709.6. Turnover amounted to FM83.8m.

## Nikkei closes at day's low as trading volume falls

#### Tokyo

SHARE prices fell moderately in low activity, as investors remained inactive ahead of the Bank of Japan's branch managers' meeting which starts today. Volume fell to 130m shares, the lowest level since August 3, writes Emiko Tera-zono in Tokyo.

The Nikkei average lost 106.32 to close at the day's low of 17,011.33. The index moved within a narrow range, briefly hitting the day's high of 17,153.76 in the afternoon ses-

Declines led advances by 594 to 305 with 187 issues remaining unchanged. The Topix index of all first section stocks lost 7.99 to 1.288.70 and in Lon-

ment remained subdued, growing expectations of a cut in the official discount rate prevented active selling. Market participants hope that the central bank's meeting of regional managers will shed some light on monetary policy. "Lower interest rates will increase the money flow, pushing up vol-ume," said Mr Takatoshi Oku-

yama, strategist at Daiwa Secu-

However, a fund manager at Nippon Life, the leading life assurer, said that he would not be in a hurry to buy even if interest rates declined. "We would have to see good profit figures, and an improvement in economic indicators reflecting a recovery," he said. Investors remained on the sidelines ahead of this week's

tronics makers, such as Matsushita Electric Industrial and NEC announce their interim profits today, while shipbuilders are scheduled to report half-year profits at the end of the week.

Fears that the higher yen would hurt interim earnings at exporters prompted light selling. Hitachi fell Y3 to Y710 and Fuiitsu Y4 to Y553.

Dealers took profits on speculative issues which rose last week. Nippon Telegraph and Telephone, which surged on Friday on reports of its success in room-temperature nuclear fusion research, lost Y30,000 to Y567,000. Aisin Seiki, which also exined on the same theme. was the most active issue of the day, falling Y20 to Y1,140. Issues related to Alzheimer's

disease cures gained ground.

Y15 to Y795 and Takeda Chemical added Y10 to Y1,240. Some dealers looked for

related issues, pushing up road stocks and bridge builders. Maeda Road Construction gained Y50 to Y2,700 and Yokogawa Bridge Y40 to Y1,110. In Osaka, the OSE average fell 22.29 to 18,725.81 in volume of 20m shares.

quick profits in public works-

#### Roundup

SINGAPORE, Kuala Lumpur, Taiwan and New Zealand were all closed yesterday for public holidays. Meanwhile, trading in Marila was cancelled after Typhoon Colleen unleashed torrential rains on the capital.

HONG KONG ended sharply lower as investors took profits after Beijing attacked Gover-

widen democracy in Hong Kong. The Hang Seng Index closed 200.07 or 3.2 per cent lower at 6,062.47, having fallen to the day's low of 6,012.94 at the opening. HSBC Holdings, which

topped the most active list, fell HK\$2 to HK\$60 and its unit Hang Seng Bank also lost HK\$2 to close at HK\$52.50. Cheung Kong eased HK\$1.10 to HK\$22.90 and Hutchison Whampoa slid 80 cents to HK\$16.80.

SEOUL closed sharply higher on across-the-board buying inspired by news that the Daewoo Group chairman had denied political aspirations. The composite stock index jumped 24,88 to 582.74, as 684 shares went limit-up. Turnover totalled Won423.7bn after Saturday's half-day Won325.82bn.

Daewoo Corp recorded the greatest turnover of 2.61m of the 36.41m shares traded. It rose Won400 to close limit-up at Won9,500. AUSTRALIA ended a four-

day climb when it closed near its lows for the day in uncertain trading. The All Ordinaries index ended 4.9 lower at 1,450.7 in turnover of A\$151.8m. The biggest loser was National Australia Bank which plunged 17 cents to A\$6.95 amid rumours it was considering a paper bid for ANZ. NAB had no comment and ANZ

dropped 1 cent to A\$2.94. BANGKOK's SET index gained 11.12 or 1.2 per cent to close at 913.88, its highest close since August 17 1990, on the back of a strong baking sector. Turnover was active at Bt13.11bn. Krung Thai Bank jumped Bt22 to Bt260.

## Rate cut hopes lift European equities

	MARKETS IN PERSPECTIVE									
	*	change in in	% change sieritog ?	% change in 178 \$ 7						
	1 Week	4 Weeks	1 Year	Start of 1992	Etarl of 1692	Start of 1902				
Austria	+ 2.24	-2.32	-17,15	-8.65	+5.71	-8.8				
Belgium,	+3.63	+0.93	-2.51	-2.73	+11.76	-3.6				
Denmark	-0.28	-3.98	-33.19	-29.46	-17,90	-29.2				
Finland	+ 10.39	+ 19.36	-13.09	-5.86	-8.21	-19.1				
France	+ 5.03	-4.05	-3.01	-0.51	+ 15.29	-0.6				
Germany	+ 4.32	+ 1.29	-7.44	-5.85	+8.25	-6.6				
tretand	+4.77	-6.79	-22.07	-18.62	-7.11	-19.9				
Italy	-0.05	+ 17.81	-15.54	-14.69	-15.28	-26.9				
Netherlands	+ 1.45	-1.10	+0.18	+3.29	+18.67	+2.9				
Norway	+5.51	+0.92	-32.00	-18.73	-9.78	-22.2				
Spain	+3.96	+0.57	-24.68	-18.51	-16,49	-28.0				
Sweden,	+9.87	+5.21	-17.16	-7.55	+3.06	-11.1				
Switzerland	+ 1.42	-0.88	+8.34	+ 12.13	+29.16	+11.3				
UK	+ 4.52	+2.70	+3.13	+ 6.86	+6.86	-7.87				
EUROPE	+ 3.92	+1.34	-3.25	+0.05	÷7.48	-7,3				
Australia	+3.11	-2.55	-13.81	-13.85	-5.57	-18.5				
Hong Kong	+4.31	+ 9.81	+.55.62	+45.47	+89.82	+48.6				
Japan	-1.42	-5.93	-30.32	-23.87	-9.52	-22.00				
Malaysia	+4.33	+5.57	+ 19.73	+ 12.84	+42.09	+22.50				
New Zealand	-0.54	-7.85	-14.10	-16.89	-3.49	-16.79				
Singapore	+ 1.53	+0.62	-12.21	-16.02	-2.35	-15.8				
Canada	+ 1.59	-4.39	-8.42	-8.84	-1.89	-15.4				
USA	+0.54	+0.01	+7,25	-0.52	+ 15.38	-0.5				
Mexico	+7.62	+20.85	+ 11.52	+6.15	+ 19.78	+3.2				
South Africa	+ 4.06	-6.67	-15.57	-15.10	-27.91	-37.8				
WORLD INDEX	+1.05	-1.21	-8.26	-7.64	+5.22	-9.20				
WORLD INDEX † Based on October 2 Co.,and County Native	3rd 1992, (	Copyright, Ti			·					

#### By John Pitt

kets, given further encouragement that Germany might cut its Lombard rate by the end of the year, turned in good performances last week.

In spite of some disappointment at the size of Tuesday's cut by the Bundesbank of its key repurchase rate, a signal that interest rates may fall in the short term, the European component of FT-Actuaries World Index rose nearly 4 per cent in local currency terms, with only Denmark and Italy showing slight falls.

It was Finland's turn to shine with a spectacularly good performance that was almost matched by Sweden. Mr Peter Lawrence, Scandinavian analyst at Kleinwort Benson, comments in a recent review that Finnish equities are now showing the first signs of recovery, spurred by the second devaluation within the year, a government savings package and a better than expected

THURSDAY OCTOBER 22 1992

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood

Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Gross Div. Yield

+0.8 4.30 +0.8 2.35 +0.1 5.69 -0.1 3.40 -2.3 1.89 +2.2 2.21 +1.7 3.71 +1.1 2.64 -1.3 3.48 -0.5 4.93 +1.5 3.75 +0.9 1.04 +0.9 1.04 +0.9 1.04 +0.1 2.06 +0.6 2.39 +0.0 4.41 +3.4 2.85 +0.2 2.86 +0.2 2.86 +0.2 3.91 +0.2 3.91 +0.2 3.91 +0.2 3.91 +0.2 3.91 +0.2 3.91 +0.2 3.91 +0.2 3.91 +0.2 3.91

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+0.2

The World Index (2209)... 137.22 -0.4 128.12 105.78 109.19 122.18 +0.2 2.77 137.71 125.91 105.07 108.16 121.98 163.70 130.66 145.65

FRIDAY OCTOBER 23 1992

\*\* Index Ind

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105.77 109.18 121.91 119.53 123.39 145.69

set of eight-month figures. However, the rise needs to be kept in context given the UROPEAN equity mar- market's recent bad performance: the HKX index remains some 26 per cent down on its February high. Mr Lawrence adds that the next stimulus should come in the new year when Finland finally lifts restrictions on foreign ownership of shares.

Sweden was also buoyed up by further cuts in overnight rates and the stronger dollar, with genuine buying interest being seen by domestic institutions. Even disappointing eight-month results from Skanska early in the week failed to dent the rally as investors began to feel that sentiment had started to

Elsewhere, Mexico rallied with a rise of nearly 9 per cent in dollar terms during the week. Latin American Securities comments that sentiment was encouraged by the successful renegotiation of the annual wage and price accord which removed uncertainty over exchange rate and inter-

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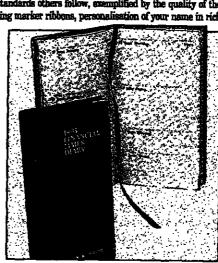
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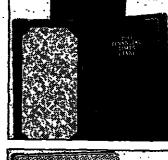
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Winds at



SECTION III

Given a brief respite from political instability, Sri Lanka has shown its economic potential with a surge of business activity - a feat which underlines just how great a tragedy the country's recent past has been. William Keeling reports

## Strife must be resolved

aspirations. The talk within government and business circles is of the island joining Malaysia as one of Asia's emerging industrialised nations, with Colombo, the capital, modelling itself on the city-state of Singapore.
For a country which remains

racked by a separatist war in its north and east, and which is recovering from a Marxist insurgency in the south, such economic pretensions might

seem misplaced.
President Ranasinghe Premadasa, however, has pursued a vigorous economic reform policy since his 1988 election.

State corporations are being sold off or returned to private management, and Sri Lanka has adopted a generous tax regime to attract foreign investment. The economic response to the state's withdrawal has been encouraging. In 1989 the government quelled a four-year civil insurgency in the south, instigated by the

People's Liberation Front . (JVP) – a banned Marxist political party. And with the resumption of normal business activity, GDP grew by 6.2 per cent in 1990.

Growth this year is unlikely to exceed 4.5 per cent, but would be higher except for a severe drought in the first quarter. This surge in economic activity has mostly come from the south-west of

SRI Lanka has high the country, around Colombo. Given a respite from political instability, Sri Lanka has given notice of its economic potential, a fact which underlines how great a tragedy the country's recent past has been.

The country entered the 1980s with its population, currently 17m, enjoying a 90 per cent literacy rate, and social indicators the envy of other developing nations.

Located off the south-east tip of India, Sri Lanka is well-positioned as a trade and shipping hub, linking the sub-region with the Middle East, Europe and Asia.

Simmering ethnic tensions, however, between the minority Tamils and the majority Sinhalese, erupted into civil war in

As the scale of the conflict escalated, economic policy received a low priority. In the past 10 years, at least 30,000 government soldiers, Tamil Tiger separatists and civilians have died in the conflict.

The two-year intervention of an Indian peace-keeping force from 1987 failed to broker an accord and the prospects for peace have again deteriorated. Nearly 900 government soldiers have been killed this year, including Maj-Gen Denzil Kobbekaduwa, military commander of the north, killed by a landmine in August.

Between 1986-1989, the government had also to confront



Kandy and its artificial lake attract many tourists. Tourism accounted for 64,800 jobs in Sri Lanks last year, according to the central bank. Report, Page 8

the JVP insurgency which brought the economy, and business of state, to a virtual

halt. By 1988, when the government began its counter-offensive in earnest, about 1,000 members of the ruling UNP party had been assassinated. In 1989 the three main leaders of the JVP were killed by security forces and the insurgency was effectively quelled. An estimated 25,000 civilians died in

the struggle. The horrors of the period make the subsequent economic upturn all the more remarkable, but building the confidence of the international business community in Sri Lanka

will be a slow process. A steady start has been made. Direct foreign investment inflows have increased from \$32m in 1990 to an expected \$70m-\$120m this year. Donors expect the flow to increase to \$300m-\$400m a year by mid-decade. Tourists have returned, with at least 380,000 expected this

year, more than double the arrivals in 1987.

The Colombo stock market has opened to foreign investors and is providing an important new source of corporate funding. Market capitalisation has grown from SLRs18bn in 1989 to SLRs75bn this year.

Although the country is running a large trade deficit, the value of industrial exports has more than doubled in the last four years to SLRs50bn in 1991. The government has begun to market its reforms to international investors, but it is too early to label Sri Lanka a suc-

cess story. Much remains to be done on the economic front, including the need to rationalise and lower tariffs, and make the rupee freely convertible.

Foreign investment is a frac-tion of what the country needs to provide employment for those entering the labour market. Textile and garments dominate the growth of new industry, with little investment in higher value sectors such as electronics. More important.

politics may yet bar the way to further economic progress While supporters of Mr Premadasa attribute recent economic growth to his strong leadership, his critics describe him as authoritarian, with a low regard for the country's democratic traditions.

The president's position has recently been bolstered by the collapse of a parliamentary move to impeach him alleged abuse of power and the refusal by the supreme court to annul the result of the 1988 election on the grounds of electoral misconduct.

Continuing dissent within the Bandaranaike family. which leads the main opposition Sri Lanka Freedom Party, has also improved Mr Premadasa's prospects of winning a second presidential term in an election he must call by December 1994.

His overriding problem, however, remains the continuing war with the Tamil Tigers, who have been firm in their

committee - in which Tamil demand for an independent parties, but not the Tigers, are Aside from the loss of life, represented – has been created to find a resolution to the con-

flict. However, agreement is far

from assured and any resolu-

tion could still be rejected by

The final option for Mr Pre-

madasa is to continue with the

current stalemate, at least

until elections are complete,

with the constant flow of casu-

However, this course means

maintaining a defence budget,

running at 4 per cent of GDP a

It would mean further cuts

in public investment to meet

donor targets for government

expenditure - and would

undermine the long-term pros-

The progress made in the

past three years is a cause for

optimism. The success of the

enclave economy in the south

west shows what can be done.

But if Sri Lanka is to realise its

full potential it must resolve

pects for economic growth.

alties that this entails.

vear.

the Tamil Tigers.

the government has to care for more than 1m displaced people, while in the Tamil-held Jaffna peninsula a generation of children have been schooled in warfare. All Mr Premadasa's options carry the possibility of failure, given the deep animosity

between the Tamil Tigers and the government. Opposition parties are liable to use any peace proposal to accuse Mr Premadasa of capitulation. The government could opt for an all-out effort to crush

the Tigers, but the army has been severely weakened by the loss of senior officers and success cannot be guaranteed. An attempt to re-open negoti-

ations might be made, but the separatist leaders have shown little inclination for a compromise settlement. The move would also risk a backlash from the Sinhalese majority in the south.

An all-party parliamentary its civil conflict.

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o ana broking, information technology, real estate and property development, air and sea transport travel and tourism, hotels, foods, agro products, diamonds, agua products, foreign employment, financial services: insurance, share broking and international money broking, margin trading, portfolio management. Commodity broking, information technology, real estate and property development, air and sea transport travel and tourism, hotels, foods, agro products, diamonds, aqua products, foreign employment, financial services: insurance, share broking and international money broking, margin trading, portfolio management. Commodity broking, inf or

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## Rapidly shedding state controls | An astute campaign

vigorous course of economic liberalisation, is rapidly shedding the vestiges of an inwardlooking state-controlled economy. Instead, the country is diversifying from a traditional agricultural base by attracting export-oriented industry.

There are three main obstacles to the success of the government's economic plans: Almost every developing

country has the same economic agenda and is competing to attract foreign capital; Recession among developed nations has reduced the pool of available capital: Sri Lanka is still experienc-

ing a costly and destabilising civil war.

There is, however, cause for

With single-minded determination, Sri Lanka's economic technocrats have charted a path through the minefield of fratricidal war into a period of tentative growth.

Gross domestic product (GDP) growth rose from 2.3 per cent in 1989 to 6.2 per cent in 1990 and 4.8 per cent in 1991. Although it is forecast at 4.5 per cent this year, a severe drought in the first few months wiped out about 1 per cent potential growth.

Between 1978-1991, the share of agricultural produce in total exports fell from 79 per cent to 31.5 per cent. Last year, tea - Sri Lanka's main agricultural export - accounted for 21 per cent of exports, compared to 48.5 per cent 13 years earlier. In the same period the share

of manufactured items rose from 15 per cent to 60 per cent of total exports. The textile and garments sector has been particularly strong, rising 27 per cent last year to \$850m and accounting for more than half of total manufactured exports.

There has also been a recent increase in the direct foreign investment (excluding the stock market) which Sri Lanka has attracted, increasing from \$32m in 1990 to an expected \$70m-\$120m this year.

Donor agencies predict flows of direct foreign investment will reach \$300m-\$400m a year by the second half of the

In its efforts to attract foreign investment, the govern-

import and export tariffs for export-oriented businesses, coupled with the right to remit

Ministry of finance officials say that all possible incentives are in place and it is now a question of marketing the reforms.

Donor agency officials, however, question the government's emphasis on tax holidays, which for new export-oriented businesses can extend up to 20 years, equivalent to the production life of many factories.

In giving these tax breaks, the government has cut itself off long-term from an important source of revenue.

"It's true, but we just can't help it." explains a ministry of finance official. "We had a plan to abolish the tax holidays, but then Vietnam, Bangladesh, India and Pakistan opened up. Unless we offer matching returns, it will be difficult to

Donors have asked the government to reconsider, arguing

Steps have been taken to open the stock market to foreign investors

that foreign companies are attracted more by cheap labour, a literate workforce reliable infrastructure and minimal bureaucracy, than the generosity of the tax structure.

Many businessmen agree. One executive of a multinational in Sri Lanka says: "We don't go chasing tax holidays. If we make a profit, we expect to pay some tax."

On the domestic side, an ambitious programme to privatise state enterprises has begun with 21 companies already removed from the government's books.

A restructuring of the economically important, but lossmaking, tea sector has led to a majority of plantations being returned to private manage-Steps have also been taken

open the stock market to foreign investors, promote domestic share-ownership and develop unit trust and bond

ment has offered generous tax markets. All this has been holidays and freedom from all done with the active support of international donors who last February pledged Sri Lanka \$825m in, mostly concessional, aid for the year.

Àrez ..

Currency .

Aid might increase, in the manner of a "peace dividend" if a solution to the conflict is

Although the government has moved rapidly in its economic reforms, much remains to be accomplished if longerterm recovery is to be secured. While exports have increased

in value, so have imports and the trade deficit, which stood at \$1.02bn last year, remains worryingly high. Remittances from Sri Lankans living abroad help narrow the deficit, but continuing high

flows of foreign aid are essen-

tial to balance the country's The flow of foreign direct investment has increased but. as the World Bank warned in its 1992 country report, Sri Lanka remains a marginal

recipient in world terms. There are signs that recent economic growth has been consumer- rather than producerdriven. Commercial bank loans to the consumer sectors have grown, while loans to the commercial and industrial sectors have shown a relative decline. The size and make-up of the

government budget is also in urgent need of redress. The budget deficit has been reduced from almost 16 per cent of GDP in 1988 to a forecast 8.8 per cent of GDP this year, in line with International Monetary Fund targets, but

should be lowered still further. The recent reduction of the deficit has been achieved through a cut in public investment, down from 16 per cent of GDP in 1982 to just 5.7 per cent in 1990, rather than on recurrent expenditure.

Donors have warned that this situation must be reversed if Sri Lanka is to maintain the quality of infrastructure required to attract private investment.

There is, however, strong pressure on recurrent expenditure. As a result of the continuing civil war, the defence budget has risen from 1.3 per cent of GDP in 1983 to 4.1 per cent

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KEY FACTS 17.2 million (1991 estimate) Population Head of State President Ranasinghe Premadasa. ..Rupee (SLRs) 1991 \$1 = SLRs41.37, Aug 1992 Average Exchange Rate \$1 = SLRs44.1

l		
ECONOMY	1991	Latest*
<del>-</del>		<del></del>
Total GDP (\$bn)	7.6	· п.а.
Real GDP growth (%)	4.8	4.5
GDP per capita (\$)	527	n.a.
Components of GDP (%)		
Private Consumption	77.1	
Total Investment	23.0	
Government Consumption	10.1	n.a.
Exports	28.3	
Imports	-38.5	•
Agriculture as % of GDP	22.8	n.a.
inflation (% change pa)	12.2	10.8
Reserves minus gold (\$m,Dec)	685	822
M1 growth (% pa)	18.0	n.a.
Treasury Bill rate (% pa, avg)	13.75	16.75
Total external debt (\$bn, Dec)	6.1	n.a.
Current Account Balance (\$m)	-538	-219
Exports (\$mn)	2.040	1.070
imports (\$mn)	3.061	1.544
Trade Balance (\$mn)	-1,021	-474
Main Trading Partners	-	
(1991, % by value)	Exports	imports
Japan	5.0	11.7
india		7.2
South Korea		7.2
Hong Kong		6.9
USA	27.4	5.7
UK	6.2	5.4
Germany	7.3	
Development Indicators	15-20 yrs	latest
	ago	estimate
Dependency ratio**	43.4	37.3
Urban population (% of total)	22.0	21.4
Population growth rate (% pa)	1.6	1.4
Infant mortality rate		
(per 1000 live births)	43.8	19.4
Adult illiteracy (% aged 15+)	22.4	11.6
Life expectancy (years)	66.0	71.1

= 1992 figures (Treasury Bill rate: June; Reserves: August; Trade figures: Jan-Jun total; Consumer prices: Q2; GDP growth: Donor estimate for 1992) \*= % of population aged under 14 or over 65

Source:IMF, World Bank, Economist Intelligence Unit.

In addition, the cost to government of caring for more than 1m people displaced by the conflict amounted to SLRs4.9bn or more than 1 per cent of GDP last year.

Expenditure on social welfare programmes in 1991, deemed essential by some government officials if further civil disruption is to be avoided, amounted

With these levels of recurrent expenditure, economists are sceptical whether Sri Lanka can average more than 5.5 per cent GDP growth a year, significantly below its

Despite the best efforts of government technocrats, the civil war remains the decisive factor in the economy.

William Keeling

#### **PRIVATISATION**

THE government's programme to privatise state-owned enterurises had a slow start after first being mooted in 1987. The programme was born when three other issues dominated the government's agenda: civil war in the north of the country, insurrection in the south and a presidential election in

It took until November, 1989, for the first company, United Motors, to be freed from state ownership. Since then, 21 companies have been divested, raising more than SLRs5bn in revenue. Government officials are confident they can sell off the remaining 40 of those currently on offer by next June.

This may be over-optimistic given the limited resources at the government's disposal to value and market the assets,

and to evaluate bids. The government has also sold off some of the best companies first and may struggle to persuade private investors to take up the serious lossmakers.

As with the privatisation of the plantation and transport sectors, which have been conducted under separate programmes, a rump of unprofitable companies is likely to remain in government hands.

The issue of whether to continue subsidising or to liquidate these companies remains unresolved. The privatisation programme, however, is gathering momentum and most potential pitfalls are behind it. It has been backed by an astute awareness campaign which, using an ancient fertility symbol as its mascot, has renamed privatisation "people-

Mr Tissa Jayasinghe, who heads the privatisation programme at the Ministry of Finance, explains that the media campaign was "written in a provocative manner, se we wanted feed-back. We wanted to provoke debate." One advert detailed the cost,

isation".

about \$500m, of subsidising state companies between 1984-86. "Nobody had really exposed this before. There was a lot of hue and cry," says Mr Jayasinghe.

The privatisation of United Motors, through the sale of 90 per cent of its listed shares to



election: A victory sign from President Ranasinghe Pre

the public, took place against the backdrop of the People's Liberation Front (JVP) insurgency. The remaining 10 per cent holding was split between the company's employees and Mitsubishi of Japan.

The privatisation commission warned that the issue would fail but the government nushed ahead, determined not to allow the insurgency to undermine its economic programme and to fulfil its commitments to international

Underwriters were left holding more than two-thirds of the shares at an issued price of SLRs11 per share. "Banks were crying about it at the time," admits Mr Jayasinghe, and opposition parties called for the programme to be scrapped. The government's response,

now considered by officials to have been a mistake, was to sell the next company, Thulhiriya Textile Mills, to a single buyer, Kabool Spinning and Pextile of South Korea.

In commercial terms, the sale was a success. Kabool paid \$6m for the company and has since invested a further \$20m. One fifth of the 3,000 employees were surplus to requirements when the company was sold, but the workforce has since been expanded to 3,600.

The method of privatisation - selling a company in its entirety to a foreign buyer - was controversial. As Mr. Javasinghe explains, in theory "state enterprises are owned by all the people, and when you divest you must allow peo-

ple a right to take a share".

The government has now produced a formula which, although flexible, provides a standard for privatisations to

The government aims to sell a majority shareholding, usually 60 per cent, of a company to a corporate investor based tials and future plans for investment.

A 30 per cent tranche of shares is then sold to the public with the aim of creating a broad base of about 35,000 shareholders.

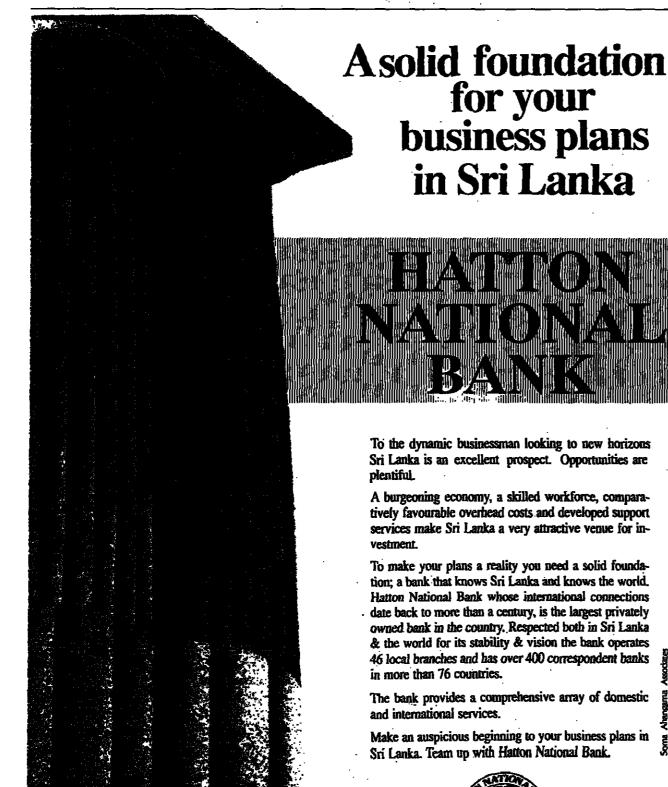
The remaining 10 per cent of shares are distributed to employees on the basis of length of service. With the value of the shares they receive often many times their annual salaries, there has been little employee resistance to privatisation.

The opening up of the stock market to foreign investors, and the imminent arrival of five foreign broking houses in Colombo, should help the government's drive to find inves-

tors for forthcoming issues. The most serious question hanging over the programme is the viability of those companies yet to be sold, some of which carry a heavy burden of debt.

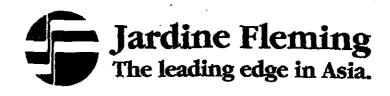
A government policy barring privatised companies from making employees compulsorily redundant is also likely to hamper the sales of the more marginal businesses, especially those which currently enjoy high tariff protection.

William Keeling





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## Religious and political roots

THE Sri Lankan civil war. which erupted in 1983 from the long-smouldering volcano of Sinhalese-Tamil ethnic tensions, shows few signs of abat-

Table 1 State 1 Comments

AD AN OCLOBER'S

100

Williamen

The Liberation Tigers of Tamil Eelam (LTTE) continue their guerrilla war in pursuit of an independent Tamil state in the north and east. The government remains firm in denying them that goal. Talks with the Tigers have broken down.

Fourteen months of relative ace, during which the LTTE held negotiations with the newly-elected administration of President Ranasinghe Premadasa, ended abruptly in June 1990 when the Tigers attacked several police stations. The army retaliated fiercely, setting in motion a further period of bloodletting during which as many as 10,000 people have died.

Years of conflict have produced a refugee crisis in which as many as 1.5m people have been "uprooted, displaced or exiled", according to the British Council for Refugees. It is a war which, says Mr Neelan Tiruchelvam, director of the Colombo-based independent Centre for Ethnic Studies, has seen the "progressive brutalisation of all areas of society". Neither the army nor the LTTE, he says, have shown regard for human rights.

In the latest incident, earlier this month, Tigers were reported to have killed about 190 people, largely Moslem civilians, in raids on four villages in the northern Polonnaruwa district.

Civil strife has also stifled economic growth. Military expenditure soaks up about 12 per cent of the budget and foreign investors are wary of committing themselves to a coun-

The outbreak of fighting in 1990 marked the third stage of the conflict, which first flared up in 1983 after LTTE terrorist attacks provoked a wave of anti-Tamil riots.

The war entered its second phase in 1987 following the signing of the Indo-Sri Lankan accord which drew up the framework for a long-term solution to the Tamil question. The accord, however, rapidly broke down as Indian peace-



Tamil Tigers on patrol in Jaffna's main street. Civil strife has also stifled economic growth

keeping troops became embroiled in battle with the

Mr Premadasa, after his election as president in December 1988, negotiated the withdrawal of Indian troops and began discussions with the Tigers. The collapse of talks in June 1990 led directly to the third phase of the conflict from which the country shows few signs of emerging.

Since then security forces have prosecuted the war with venom and in recent months have turned their attention to Jaffna peninsula, the Tigers' principal stronghold. Government troops have started to capture rebel-held towns within the peninsula, although officials deny there is any imminent intention to take the regional capital, Jaffna.

The army has been emboldened by India's decision in May to ban the Tigers, held responsible for the assassination of Rajiv Gandhi. India's move has deprived the separatists of their main ally and has helped to stem the flow of weaponry that is smuggled across the Palk Straits which separates Sri Lanka from India.

The LTTE may be down, but it is not out. The army admits

to having lost nearly 900 men this year. In August the Tigers scored what was publicly acknowledged as a "devastating blow" when a landmine killed many senior army officers, including Maj Gen Denzil Kobbekaduwa, military commander of the north. He was widely regarded as a peace-

maker, seeking long-term solu-

tions to the crisis. With the net closing upon them in the north, the Tigers have turned their attention to the east, which represents the biggest obstacle to peace. Moslem Tamils, whom the Tigers feel have betrayed the Tamil cause, have become a particular target. Tamils constitute only 40 per

cent of the eastern province, but the Tigers claim it as part of their ethnic constituency. The LTTE says successive governments have pursued a policy of "colonisation", peopling the east with Sinhalese in order to water down Tamil influence.

The tangled roots of Sri Lanka's civil strife are both religious and political. Sinhalese Buddhists, described by one commentator as a "majority with a minority complex. make up 75 per cent of the

dum in the eastern province on potential merger with the north has never gone ahead because of continued fighting. Caught in this ideological

been established. A referen-

crossfire is President Premadasa who has shown himself willing - at least publicly - to negotiate with the Tigers. His room to manoeuvre is limited. Cede too much and he will antagonise the powerful Buddhist hierarchy. Cede nothing, and he faces the prospect of interminable war.

According to Mr Tiruchelvam, Mr Premadasa - who has effectively already begun his re-election campaign - has little to gain from a swift settlement. "There are no short-term benefits in forging a political solution, as whatever initiatives he made would produce some sort of backlash in the

Yielding too much to the Tigers would render him almost unelectable, according to Mr Tiruchelvam, Recent peace proposals put forward by a senior cabinet minister were tion of Tamil statehood as a quickly dropped when it became clear that Sinhalese stalwarts were not prepared to stomach a deal.

population but fear the asser-

The Buddhist clergy in par-

ticular, says Mr Tiruchelvam,

believes that its sacred duty is

to protect Buddhism in the

ocean of Hinduism that is

India". The southern Indian

state of Tamil Nadu, home to

60m Tamils, is only 20 miles

nated against, largely in the

areas of language and employ-

ment. When the British with-

drew from the island in 1948,

English-speaking Tamils domi-

nated the civil service. How-

ever, they soon found them-

selves subject to pro-Sinhalese laws rendering Sinhala the offi-

cial language, and introducing

a quota system to improve Sin-

halese job prospects. Education

The Sinhalese felt such poli-

cies were a means of redress-

ing historical inequities. To the

Tamils they were the start of a

Much of this legislation has

since been toned down. Tamil

is now "an" official language

(although Sinhala remains

"the" official language) – and

a system of provincial councils.

aimed at devolving power, has

S<u>inhalese assault</u>

Tamils, in turn, feel discrimi-

from Sri Lanka.

threat to Buddhist culture.

There is, says Mr Tiruchelvam, one chink of light. Last August, "for the first time in our history", an all-party parliamentary select committee was set up to put forward peace proposals. The committee provides a forum for talks with moderate Tamil groups, such as the Eelam People's Democratic party and the Tamil United Liberation Front. Any lasting solution must be forged on an all-party basis.

vinist fervour for purely short-term electoral gain. The fact that President Premadasa has not followed India's lead in banning the Tigers leaves open the possibil-

Too often in the past, political

parties have whipped up chau-

ity of future negotiations. The president has set several preconditions for direct talks with the LTTE, including the demand that they lay down their arms. Prospects of this happening remain slim and so, in the meantime, the fighting

#### **■ EXPORTS**

## **Crucial component**

COLOMBO'S attempt to increase and diversity exports is a crucial component of its ambitions to join the league of newly industrialised nations.

Since it took tentative steps towards economic liberalisation in 1977, the aim has been to move away from the traditional mainstays of tea, coconut and rubber towards development driven by value-added

Much has already been achieved. By 1991 industrial goods accounted for about 60 per cent of export earnings. compared with only 33 per cent in 1980. That figure is expected to rise to 65 per cent this year. The range of value-added goods has also grown. Over the past six years, the catalogue of

export items has risen from 60 to about 400, according to government officials. In addition to textiles, exports include chemicals, petroleum products, leather and plastic items, agroindustrial goods, as well as cut gems and diamonds.

There is still plenty to be done, particularly if Sri Lanka is to wean itself from an overreliance on the textile industry which still accounts for half of manufactured exports. First, it will need to attract more foreign capital, a requirement that has led Colombo to accelerate its programme of investment liberalisation.

To that end President Ranasinghe Premadasa has, in effect, declared the entire island a free trade zone, offering investment incentives to virtually all newcomers. With the exception of strategic industries - such as weapons manufacture - companies setting up export-led businesses will automatically benefit from a package of incentives including tax holidays, access to foreign exchange, duty-free import of equipment and repa-

Such benefits were previously restricted to companies established under the auspices of the Greater Colombo Economic Commission (GCEC) which runs Sri Lanka's free trade zones, of which there are now three. The GCEC, set up in 1978 to "spearhead exportled development", marked what Mr Frank Weeraratne.

triation of profits.



Weeraraine: 'Phenomenal increase in investment

commission, calls a "watershed" in economic policy.

The commission's task was to promote foreign investment, boost exports, provide employ-ment and facilitate a transfer of technology. All were to be achieved by shifting the economy from its "restrictive, highly-regulated system". Under the latest reforms.

GCEC authority has been extended to cover island-wide export-led investments. The GCEC - shortly to be renamed the Board of Investment - will act as a "one-stop shop" for investors, cutting out bureau-cratic delays and wooing foreign capital, says Mr Weerar-

The extension of incentives is in part a response to the disappointing level of foreign investment which, until last year had not risen above \$40m annually, mainly from other Asian countries.

The latest World Bank country report says these levels of foreign investment should be compared with competitors such as Thailand and Malaysia which, in 1989, attracted inflows of \$1.7bn and \$1.8bn respectively.

The finance ministry is not unduly alarmed by such comparisons. "East Asian investors are traditionally quite wary, says one senior official. "Investment was quite slow to begin with in Thailand and Indonesia as well. But. now we have succeeded in establishing macroeconomic stability and to a reasonable extent, political stability, we are confident that inflows will improve."
In addition to broadening the

incentives available, the scope David Pilling | deputy director-general of the of projects qualifying for benefits is also being enlarged Infrastructure, tourism, provincial development and "flagship" companies - with an investment of more than \$50m

 are among those qualifying. The legacy of bureaucracy however, may be hard to shake off and the GCEC needs to prove itself capable of acting swiftly and efficiently. New incentives are coming in so rapidly that there have been complaints that the GCEC has been applying them inconsistently.

Mr K. Gunaratnam, chairman of the Export Development Board, admits: "We can be inconsistent in the treat-

ment of foreign investors." Mr Gunaratnam says there is also a public relations battle to be won. Investors must be convinced that the civil war is regional and presents no barrier to conducting business on the rest of the island. The country's advantages, such as a well-educated, "reasonably cheap" labour force as well as its strategic position, should be

stressed, he says.

Mr Weeraratne at the GCEC believes the battle is already being won and speaks of a "phenomenal increase in investment". The figures have vet to bear out such unbridled optimism, but foreign interest has undoubtedly been pro-

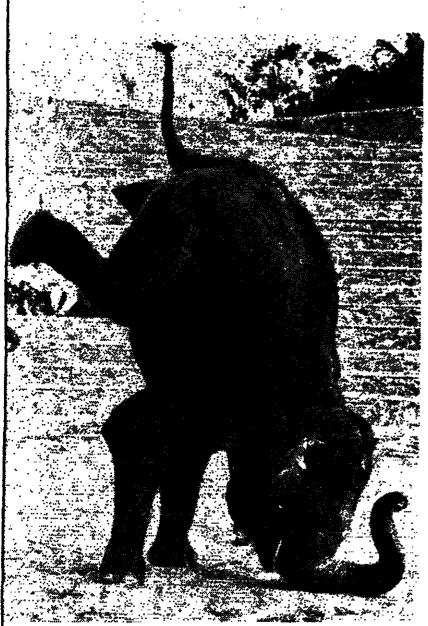
The number of GCEC-ap proved projects has begun to climb, reaching 507 by June 1992. Manufactured exports are outstripping growth in other areas. The value of industrial exports rose from SLRs41.5bn in 1990 to SLRs 50.7bn in 1991 and is expected to reach

SLRs66bn this year. Most encouraging of all are signs that foreign inflows are beginning to rise. Donors estimate that direct investment was \$50m last year (against \$32m in 1990) and will rise to between \$70m and \$120m in

Given current trends, donors say it is realistic to expect annual inflows of \$300m-\$400m by mid-decade. An end to civil conflict, as in so many areas of the island's economic development, could spur even faster growth.

**David Pilling** 

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Stock Exchange floor it is advisable to take ear-plugs. Respectably dressed traders

compete with each other to secure deals by bawling prices at high decibels. Mr Ravi Peiris, the general manager of

the exchange, smiles wryly and

says: "The people sent here by brokers tend to have loud

Despite a history stretching

back almost 100 years, it is

only recently that the stock

exchange has come to life. A

share market was inaugurated

in Colombo in 1896 when com-

panies wishing to finance tea

plantations raised funds by

The market, however, was

characterised by inactivity and

was almost destroyed by the

nationalisation policy adopted

by the 1970-1977 government of

Even after the election of the United National Party govern-

ment in 1977, with its espousal

of liberal economic policies,

the then-titled Colombo Securi-

ties Exchange struggled for survival. Mr Peiris admits

"awareness was so low, people

thought we were providing per-

Since 1990, the government has progressively dismantled a

tax structure which had been a

disincentive to equity invest-

ments. In the past two years a

15 per cent withholding tax on

dividends, a 100 per cent tax on

the transfer of shares and all

capital gains taxes have been

SLRs25m this year. Market

capitalisation has also immoed

more than SLRs80bn last year,

although a slide in share val-

ues in the past 10 months has

seen it decline to about

The growth of the market

computerise the workings of

Whereas the open "out-cry"

system of making deals is used

on the trading floor, all clear-

ing and settlement is fully

automated. The sys-

tem - which cost just \$135,000

and became operational in Sep-

tember 1991 - gives Colombo

the technological edge over

most emerging markets which

still rely on physical transfer

ORGANISED labour in Sri

Lanka is once again restive,

and confrontation between the

traditionally powerful unions

and the Premadasa administra-

The government has sought

to trim the fat from its bloated

civil service and wage freezes

have begun to affect living

standards of lower middle-class

Last month, a 28-day work-

to-rule paralysed Colombo port and many ships were diverted

to Singapore. As the costs

mounted, the government

The strike was supported by

opposition political parties and

by the pro-opposition press.

Unions rejected offers from

shipping agencies of "incentive allowances" for unloading urgent cargo. In the end, the

ports authority agreed to talks.
Interestingly the chief nego-

tiator was not the ports author-

ity chairman, but Mr R. Pas-

karalingam, President Ranasinghe Premadasa's top economic adviser and chief negotiator with international

The government was keen

not to have the prospects of economic growth wrecked by

Colombo port, considered the best in south Asia, has a long

history of labour unrest. The

port was nationalised in the

1950s, a move that increased

the power of unions which

soon began to organise wild-cat

Mr Lee Kuan Yew, former prime minister of Singapore,

once said that the economic

success of his island state was

"largely because of Ceylon's

failure". He said that, before

that period. Colombo had been

known as the "Clapham Junc-

tion of the east" (after a busy

donor agencies.

union activity.

tion cannot be ruled out.

public servants.

agreed to negotiate.

SLRs75bn

back office.

The response has been a

Mrs Sirima Bandaranaike.

offering shares to the public.

BANKING

## Who reaps benefits of economic growth?

BANKERS in Colombo express their avid support for the government's liberal economic policies. In the past three years, business has picked up, offices have been refurbished and the freeing of exchange controls has allowed foreign banks to repatriate profits.

Government officials, however, are not so enamoured with the banks and claim they are monopolising the benefits of economic growth. The government has adopted a campaign of moral persuasion to convince banks that, unless the "trickle down" to poorer sections of the population is increased, social unrest may

re-emerge.
The response from banks has not been encouraging. One executive noted bluntly: "I'm not going to lend on the basis of a threat of insurgency two years down the line".

Sri Lanka is not alone among developing countries in experiencing the rude shock that, upon liberalising the economy, banks prove reluctant to fund the government's social however, the government is unlikely to alter its policy of reducing the state's role in the

banking sector. In the short-term, this will require firm action in restructuring the two state banks and setting a timetable for banks to comply with Bank for International Settlements (BIS) guidelines, particularly on capital adequacy. Sri Lankan banks' capital requirements are based on a percentage of customer deposits, a standard not recognised internationally.

The two state banks, Bank of Ceylon and the People's Bank, account for about 70 per cent of total lending and dominate the industry. But years of mismanagement and political interference have left them undercapitalised and with a large volume of non-perform-

Central bank officials will only describe the state banks' capital adequacy ratio (CAR) as "low" and the requirement for new capital as "substantial". Private bankers suggest the two banks have a CAR of about 4 per cent of riskweighted assets, compared to 8 per cent under BIS guidelines.

The central bank is also reluctant to publicise the state banks' non-performing loans but these may be as high as 30 per cent of their portfolios,

according to bankers. A World Bank plan to split each state bank into two companies - one to take the sub stantial burden of debt and be slowly run down, the other to emerge as a financially sound and efficient enterprise - was

rejected by the government. This followed concern, government officials say, that the plan would entail the closure of many rural branches and the retrenchment of staff. The government has also ruled out a World Bank suggestion that



"We are not moving towards privatisation. We are moving towards commercialisation - making them commercially viable entities - which may achieve the same result as that of privatisation," explains Mr S. T. Fernando, deputy governor of the central bank.

The private banks in Sri Lanka - 17 foreign and four domestic - are in better shape, although many do not fully recognise their non-performing loans and may need to increase capital to satisfy the BIS.

It remains uncertain when the guidelines will be implemented. A deadline of January 1 next year had been set but government officials now concede the state banks will be unable to meet that date. Central bank rules demand that the guidelines be enforced on all banks simultaneously.

Other weaknesses of the sector include a volatile interbank rate which, due to the dominant role of the two state banks in the interbank market, can vary over 20 percentage points in any one week.

Central bank officials say they would like to see generally lower interest rates. But they add that until a long-term capital market is established. it will be impossible to decide how low a short-term interest rate should be.

Banks currently offer deposit rates of 15-17 per cent and lending rates anywhere from 18-23 per cent, giving a spread on high risk loans of up to 8 per cent. On their dollar offshore accounts, banks are offering around two percentage points above Libor for deposits.



Fernando: 'We are moving towards commercialisation

which there are about SI.Rs75bn outstanding, give about 18 per cent interest - a real interest rate, once inflation is deducted, of 7 per cent. This has led many banks with excess dollars to buy rupees on the interbank market and

invest in treasury hills. While the treasury bills have helped to fund the government's budget deficit, their high interest rate has undermined its campaign to persuade banks to lend to the productive sector. As one central bank official notes: "With a risk-free investment providing 18 per cent, why look around for productive investment

which carries a risk?" While the task of restructuring the sector is a big one, the government and central bank bave maintained a decent record at tackling important issues. In particular, they have followed an International Monetary Fund prescription of limiting the growth of bank credit.

The banking sector's assets, made up primarily of customer loans, grew from SLRs81bn at the end of 1990, to SLRs102bn last June. In September, the central bank demanded that banks placed with it the rupee equivalent of 13 per cent of onshore foreign currency This removed deposits. SLRs1.3bn from the banking system, tightening the government's control over money supply and reducing banks'

ability to lend. "Banks certainly do feel the pinch of keeping this money sterile here and not earnings interest, but that is part of the game. We have to maintain a certain amount of monetary discipline," says Mr Fernando.

Bankers say, however, that the decision marked the breakdown of an informal dialogue between the central bank and private financial institutions over policy changes. Central bank officials say it

reflected their growing confidence in supervising the economy. Mr Fernando says: There was no necessity for discussion with the commercial banks, because the central bank was quite convinced it was a decision in the right

William Keeling

#### **■ STOCK EXCHANGE** WHEN visiting the Colombo

## Long-term potential should soon become clearer

of scrips to complete deals. In the relative peace of his office - the trading floor rumbles in the background - Mr Peiris watches the real-time deals on his computer console. The information is simultaneously transmitted to the 11 licensed brokers and to "retail shops" operated by two leading brokers, where the general public is invited to punt on the

However, while Colombo can feel satisfied with the progress made so far, it still ranks among the smallest of the emerging markets.

Only 60 of the 186 listed companies are actively traded and trading volume is so low as to make it difficult for large investors to move in and out of positions rapidly.

There are also signs that domestic enthusiasm is waning and companies have found it increasingly difficult to raise capital through the market. While SLRs2bn in new issues

was raised in the first seven months of the year and rights issues totalling SLRs1.2bn were also launched, underwriters have had to step in with several offers not fully subscribed.

surge in daily turnover from just SLRs1.5m in 1989 to The creation of four unit from about SLRs18bn in 1989 to has coincided with a move to the exchange, starting from the

Mrs Sirima Bandaranaike:

irusts this year also burt the equity market. While the trusts can invest in equities, brokers say all but a fraction of their posits and low-risk treasury bills. The trusts, which carry investors, attracted SLRs2bn which might otherwise have been placed in equities.

Since last December the Colombo index has fallen by onefifth in what brokers politely call "a correction". But as Mr Anura Wickremasinghe, director of brokers Forbes and Walker says: "I'm surprised the market didn't collapse. It only dropped 20 per cent. In that context, it's a very strong

market." The longer-term potential of the market should soon become clearer with the imminent arrival of five foreign brokers - Jardine Fleming, Smith New Court, Sasoons, Development Bank of Singapore and Crosby Securities - to compete with the 11 local brokers.

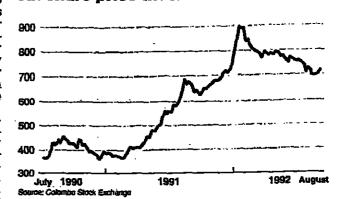
Mr Ajit Gunewardene, managing director of CKN Fund Management, believes foreign brokers will "add value to the market in terms of research. The market needs a new infusion of expertise to expand fur-

Leading local brokers hope to maintain a sufficient market share through their network of domestic clients and accept that, without the attention of foreign investors, the market

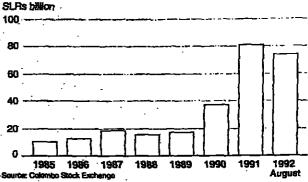
"We bring a lot of potential buying power for Sri Lankan equities," explains Mr Timothy Beardson, chairman of Crosby Securities (Hong Kong), although he adds that "International institutions are likely to hold back for a year or two" before committing funds to Colombo.

In June the government agreed to allow foreign investors to own 100 per cent of most listed companies and about 25 regional funds run by

All share price index



#### **Market capitalisation**



international financial institutions have started investing in the market.

The government's privatisation programme should help improve the market's liquidity with its policy of broadening the base of share ownership. The government has divested 21 companies to date (excluding the plantation and transport sectors) and a further 40 are slated for privatisation by next June.

Colombo has also avoided the regulatory scandals suffered by other emerging markets such as Bombay and Jakarta, with strict rules on

disclosure. Brokers are confident they can allay investor's concern

war in the north and east of the country, so long as national economic growth can be maintained.

Mr Wickremasinghe believes investor familiarity is the key to a market's success. He points to the willingness of US investors to deal in the Manila stock market, which enjoys daily turnover of about \$7.5m. despite the Philippines' volatile political record.

Brokers also point to China's stock exchanges which have boomed despite uncertainty over the future direction of the communist government, and to Thailand where political turmoil has led to record trading on the Bangkok bourse.

William Keeling

#### LABOUR AND TRADE UNIONS

## Confrontation may be looming

London railway station), but ment is changing, and we do panding community, which amount of labour unrest actuthe mishandling of labour and

ethnic relations. The jibe is one with particular potency for the Premadasa administration which is attempting to engineer precisely the type of economic

miracle achieved in Singapore. Recent union unrest has not been an entirely economic affair. Opposition political parties, increasingly desperate after 15 years in the political wilderness, may be tempted to use trade unions as a stick with which to beat the Prema-

dasa administration The opposition, led by the Sri Lanka Freedom Party, has a long-standing alliance with the traditional "Marxist" left, which in turn controls many trade unions.

Mr Premadasa, however, has shown himself prepared to negotiate with unions as in the case of state bank employee The government, seeking to reconstitute the two state banks, chose not to seek outright confrontation, but instead offered a "golden hand-Moreover, the administration stopped short of privatisation instead choosing to "commerci-

alise" the banks. And the unions are not wholly bent on confrontation. Replying to private sector critics, Mr Tennekoon Rusiripala, president of the bank employees union, explained: appreciate how the political, economic and social environ

had wrecked its future through not wish to be left behind in had requested "protection" ally fell. There were about 100 the race. Our concept is that trade unions should be essential partners in any dialogue

on social progress."

Government handling of organised labour has not always been so deft. In September it was rash enough to introduce an "emergency maintenance of exports" regulation. banning any form of trade

The legislation had been introduced in response to foreign investors, now a fast-ex-

union activity in the free trade

from labour unrest. The government miscalculated that it could get away with what were universally described as "draconian" measures. In the face of strong protest

- including outbursts from opposition benches, threats from the unions, and stronglyworded resolutions by human rights groups - the govern-ment was forced to back down and withdrew the regulation.

Despite such periodic confrontations between government and unions, last year the

strikes involving 57,000 workers in the private sector, a big improvement in terms of work ing days lost over 1990.

Such improved labour relations may be hard to maintain. Both the implementation of the IMF programme, as well as the government's aggressive policy of attracting foreign investment, are likely to provoke periodic confrontations between organised labour and the government

Mervyn de Silva

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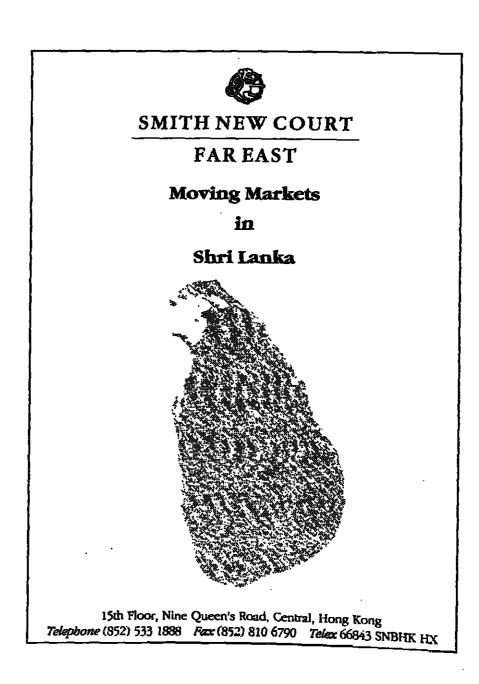
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"We have extended the concept of export processing zones to cover the whole country."



H.E. Ranasinghe Premadasa President Democratic Socialist Republic of Shri Lanka



"We hope to join the ranks of the Newly Industrialized Countries (NICs) by the year 2000."

Hon. D. B. Wijetunge Prime Minister & Finance Minister Democratic Socialist Republic of Shri Lanka

# "We selected Shri Lanka over competing locations."

IAN J. BODYCOAT, MANAGING DIRECTOR, ANSELL LANKA

Over the last four years, the market reforms of the Shri Lanka government have shown their most spectacular results in the industrial sector. The total value of industrial

"We are very confident of the future potential of Nestlé in Shri Lanka."

Tom Coley Chairman, NESTLÉ LANKA Pioneers of dairy development in. Shri Lanka

production more than doubled between 1986 and 1990. This has resulted in a structural shift in the country's economy, it is no longer as dependent on the agricultural and plantation sectors as it once was. The Shri Lanka government is well aware that to achieve its ambitious economic goals, it must encourage value-added and high-tech products... and more foreign investment. Towards this end, the government has not only liberalised the economy, but offers a very generous package of incentives

for the foreign investor. (See below.) And almost everyone is coming: Dunlop Ansell Limited of Australia, T.K. Fasteners of

Singapore, Taegu Co. of South Korea, Norsk Hydro of Norway, Noritake Ceramic and C. Itoh of Japan, RPG and Tata Groups

We made our choice based on a study of other countries... Shri Lanka is very attractive. **loris Tielemans** General Manager **BERGOUGNAN LÄNKA** One of the worlds largest manufacturers of solid rubber tyres

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Garments are Sbri Lankas No1 foreign exchange earner

of India, Triumph International of Germany, the Rosy Blue diamond cutting and polishing company of Switzerland.... the list goes on. These companies employ 85,000 Shri Lankans in 143 projects, most of which are set up in Katunayake, Biyagama or Koggala, the country's three free trade zones. Last November the government declared that the whole country was in effect a free trade zone. Explains L. R. Watawala, Chairman and Director General of the Greater Colombo Economic

Commission: "We want more widespread development." Which is good news indeed for the investor.

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## THE 200 GARMENT FACTORIES PROJECT: TURNING A QUOTA RESTRICTION INTO AN EMPLOYMENT **OPPORTUNITY FOR 100,000 RURAL YOUTH**

Carment exports to the United States are based on 'quotas,' a feature of the Multi-Fibre Agreement regulating garment exports to the U.S.A. Thanks to the initiative of H.E. President Ranasinghe Premadasa, a 10% increase in the quota this year is bringing employment to 100,000 rural youth in under-developed villages throughout the country.

The project which is being personally supervised by the President involves the commissioning of 200 garment factories before the year end, with each factory providing employment and training for 500 rural youth. Senior Ministers have been entrusted with the responsibility of identifying land and infrastructural needs, and construction has already begun on these factories.

The project would not only give rural incomes a welcome shot-in-the-arm, but also makes rural unemployment a thing of the past.

For information contact: The Director-Promotions, Greater Colombo Economic Commission, 14 Sir Baron Jayatilleke Mawatha, Colombo 1, Shri Lanka. Tel: (941) 448-880, 422-407, (941) 447-995

MR Susil Sirivardana, commissioner of the Janasaviya (Poverty Alleviation) Programme, laughed at the suggestion that he was a frustrated revolutionary. After two hours discussing the plight of Sri Lanka's poor and the inequities of its elite, this was a rare moment of light relief.

The Janasaviya programme, with a 1992 budget of SLRs4.9bn, was developed by government in response to the 1987-89 People's Liberation Front (JVP) left-wing insurgency. The JVP comes from the frustrated, polarised, educated, rural youth," explains Mr Sirivardana, who says that 15 years of liberal economic policy has "produced a polaris-ation of society and a decline in human development".

In the 1988 election, President Ranasinghe Premadasa ran on a platform of poverty alleviation which promised to "put people first, especially the poor and the poorest of the

Janasaviya is the fulfilment of that promise and in Mr Sirivardana - who participated and was jailed for his part in a JVP-inspired insurrection in 1971 - Mr Premadasa has chosen an emotionally committed

With Janasaviya we told the poor This is not the old **■ JANASAVIYA PROGRAMME** 

## Tackling poverty

politicised, corrupt, crooked, deal you are revolting against. If you are revolting against social injustice, here you can create justice," says Mr Sirivardana.

The programme involves almost 350,000 families and provides two forms of government support. The families receive a a monthly entitlement of SLRs1,458 with which to purchase specified consumer goods, such as food and clothing, from co-operatives. In return, each family is asked to put in 20 days of communityrelated work.

Then, after two years on the programme, families become entitled to a SLRs25,000 Janasaviya Entitlement Certificate. While this is not available as cash, it pays interest of SLRs250 a month and can be pledged to a bank as collateral for a loan.

In 1989, its first year of operation, the programme attracted the ire of the World Bank. In its latest Sri Lanka report, the bank said Janasaviya initially suffered "two major shortcomtargeted to the poor... Second, the supposed production-orientation of the programme was missing".

Janasaviya has since been restructured. The screening process for deserving families has been improved and the Janasaviya Trust, funded by donors including the World Bank, has been set up to identify civil works projects. These range from crop cultivation to local infrastructure projects. According to the bank's

report, the trust should ensure that "those refusing to particlpate in a productive activity would be dropped from the programme immediately". Mr Sirivardana recognises that the World Bank views some of the programme's components as welfare and subsidy. "It's not that for us", he says.

He argues that Sri Lanka has suffered adverse domestic effects - a worsening incidence of poverty and a deterioration in health and education services - in its effort to become internationally compolicy failure and preventable," he says.

The criticism, which is not new of World Bank-sponsored economic adjustment programmes, is supported by the facts. Between 1981 and 1985, the share of national household income of the poorest third of the population dropped from 15 per cent to 11 per cent, while the richest third grew from 52 per cent to 62 per cent.

In the same period, economists estimate the purchasing power of the poorest third of the population declined by about 10 per cent. In terms of minimum calory requirements, a quarter of Sri Lanka's population remains below the pov-

erty line. This is despite Sri Lanka's notable achievements in the sectors of health and education. The nation retains probably the highest literacy rate of all developing countries, with about 90 per cent of the population above the age of 10 years officially literate,

Sri Lanka also has an impressive health record with an infant mortality rate of just 19 in 1,000 live births. Almost 90 per cent of children receive standard immunisation.

In part, this is the legacy of the 1950-70 period when, for example, government expenditure on education averaged 5 per cent of gross domestic product (GDP). By the early 1980s it had dropped to 2.3 per cent of GDP.

During the last JVP insurgency, the universities were closed for two years and schools and hospitals were severely disrupted. Mr M.D. Pieris, secretary of the Ministry of Health, explains: "The JVP could, just by rumour or

Platform of poverty alleviation put people first anonymous letter, shut down whole institutions"

The government has since taken steps to reverse the decline and the education budget is currently 3 per cent of GDP. Mr Pieris says the government would spend more if the continuing Tamil conflict were solved and the defence budget reduced. But the most important element of the government's social initiative is the Janasaviya programme, providing a safety net for the

country's most disadvantaged. Janasaviya officials query, however, whether the programme is a short-term holding effort - a political response to the JVP exigency or if it can become a comprehensive effort to, in Mr Sirivardana's words, "change the

social order; empower the poor". Despite his energy and conviction, Mr Sirlvardana concedes that the future for Sri Lanka's poor remains dim. He

reluctantly accepts that investment by the poor in itself is insufficient to take them out of the poverty trap. "You've got to have an active support system" includ-ing an effective agricultural

extension service, he says.

This, he notes, is not in place. The World Bank's assess ment in its report is blunt: "No matter how much emphasis the government puts... in its Janasaviya programme and other policy areas, it will not be possible to eradicate pov-

erty altogether". The Janasaviya programme Mr Sirivardana insists, has had important benefits by "generating a great deal of hope among the poor and those who care for them.

But the question he asks "Are we as a country prepared to live with so many poor?" - remains unanswered

William Keeling

■ PROFILE: CEYLINCO

## A group to be proud of

MR Lalith Kotelawala, or puts the money in the bank, chairman of the Ceylinco he gets exposed and the tax Group, is one of Sri Lanka's most colourful businessmen. His boardroom walls are hung with pictures of great corporate moments: Mr Kotelawala with Mr Harry Oppenheimer, the South African diamonds magnate; Mr Kotelawala accepting an award from Presi-

dent Ranasinghe Premadasa. The Ceylinco chairman has reason to be proud of his achievements. The group, which has no holding company, consists of 35 companies, four public, with interests ranging from banking and insurance to tourism and dia-

mond cutting. With about 7,000 employees Ceylinco has a turnover of more than SLRs5bn a year.

Mr Kotelawala remembers with bitterness the period 1961-1977 when the government nationalised many of the group's business interests. including insurance and graphite mining.

The government also under took a policy of import substi-tution, which led Sri Lanka to produce a profusion of low quality goods.

"You make your own razor blades, which don't cut your beard but cut your face," Mr Kotelawala explains.

He says the government now understands the needs of business and cites as an example his group's investment in hotels which would not have been contemplated except for the generous tax holidays offered by government.

Mr Kotelawala suggests the government should now go further: "Sri Lanka should make itself income tax free".

While many businessmen successfully elude the inefficient tax authorities, they do not invest the undisclosed earnings into the productive

As Mr Kotelawala explains, if such a person "buys shares

people are after him". Other corporate executives describe Mr Kotelawala as an astute businessman.

In 1988 the group started Seylan Bank which last year took over the Sri Lankan subsidiary of the disgraced Bank of Credit and Commerce International following its closure, covering fully all BCCI deposi-

Mr Kotelawala says deposits were held by "very poor Sri Lankans who had worked in the Middle East and they would have lost their entire savings". BCCI also owned some prime land in central Colombo on which Ceylinco is planning to build a SLRs600m residential and office complex. Seylan has, however, been

criticised by its competitors who allege it has invested much of its funds in risk-free government securities, instead of on-lending to business sectors. It is a charge Mr Kotelawala strongly denies.

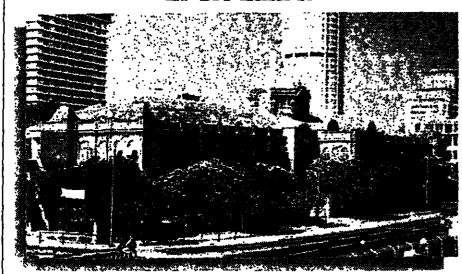
"We have gone into the rural branches, which we wouldn't have done if we were purely profit-oriented". He admits, however, the other banks are very angry with us. In 31/2 years we have outstripped... all the other banks in Sri Lanka".

Mr Kotelawala says the group's success has been built around a forward thinking approach to management. He promotes strictly on merit, so that "on my board of directors, there are people who started as security officers. We have managers who began as messen-

He says each subsidiary pays 5 per cent of its profits every month as bonuses to employ-ees and claims 15 strike-free years following a decision to set up a group trade union, of which Mr Kotelawala is patron.

William Keeling

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### PROFILE: JOHN KEELS GROUP

## Reassuring safeguards

among Sri Lanka's largest. It has expanded rapidly over the past three years.

With its interests ranging from financial services and tourism to fresh mushrooms and processed meat, the pre-tax profits of John Keels Holding, the parent company, have risen from SLRs27m in 1989-90 to SLRs90m in 1991-92.

The group, which had a marcapitalisation Of March, has nearly 50 subsidiary companies. The holding company is listed on the Colombo Stock Exchange, as are several of its subsidiaries, with 20 per cent of its shares actively traded.

The company stresses that its corporate rules and structure protect public sharehold-ers' interests. No private shareholder or

any of their immediate family holds more than a 10 per cent stake in the holding company. All employees must retire at

THE John Keels Group is the age of 60 and no member of management "shall bring their children into the company. It is an employee-driven company. explains Mr K. Balendra, chairman of John Keels Holding.

In addition, all the unlisted subsidiaries are owned in the name of the parent company and not by individual shareholders.

There can be no criticism

that money is being moved to unlisted companies in the holds a stake," explains Mr Balendra. Such safeguards are reassur-

ing in Asia, where listed companies have sometimes been used by private majority shareholders as a way of entering the capital market, in order to raise finance for personal business interests.

Critics of John Keels say the group has grown primarily through acquisition and has yet to show it has the available expertise to manage its range

Its last big acquisition was in April 1991 when the group purchased the Whittalls group of companies for SLRs330m, which included two hotels, an insurance company, a printing press, and food and beverage

John Keels says, however, the acquisition has not yet given the returns it was expecting. Instead, the sharp rise in profitability has come from sectors such as tourism edly since 1989 and in which the group has a large exposure.

Over the past three years the pre-tax earnings of the holding company have risen 256 per cent, 88 per cent and 97 per cent. Mr Balendra accepts these were "exceptional fig-

"We're not going to sustain these rates of increase", he says. Instead, he predicts a rise in pre-tax earnings this year of

William Keeling

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## 'PEOPLISATION' IN SHRI LANKA

# "A model for the world"

Bureau for Asia and Privatization, U.S. Government



In 1990, the government owned Thulhiriya Textile Mills was a loss maker. Many of its 3,000 employees were considered 'excess' labour. As part of the Shri Lanka government's

privatization programme, this company was sold to a South Korean concern. The results were almost immediate. In the first 11 months of ownership, so dramatic was the turnaround that the new management saw fit to increase the company's labour force to 3,600 and invest a further \$ 22 million.

Thulhiriya Textile Mills is a typical example of the privatization drive now on in Shri Lanka.

However the concept of 'peoplisation' introduced a new dimension to this programme in that it made employee share ownership and a public share issue compulsory. The peoplisation formula - 60% of the equity to corporate investors, 30% to the public through a share issue and 10% to the employees - fulfills the twin objectives of the Premadasa government, namely that of achieving a share owning democracy and enabling the expansion and growth of 'peoplised' enterprises.

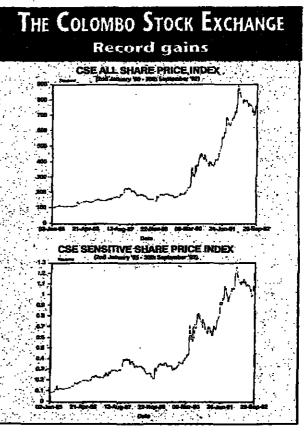
"It is not the policy of the government to retain even a toehold in any of these enterprises," says Tissa Jayasinghe, Director of Shri Lanka's Peoplisation Programme. "Government commitment is to total divestiture". So far, some 20 state enterprises have been at least 60% privatised. They have attracted investors such as Kabool Spinning & Textile Co. of South Korea, Norsk Hydro A.S. of Norway, Noritake Porcelain and

Mitsubishi of Japan, to name a few.

Already 17,500 employees are beneficiaries of the government worker-owner

plan and on completion of the current programme over 100,000 employees will become shareholders.

Nowhere is the success of the government's peoplisation more evident than in the country's resurgent stock exchange. The spate of peoplisations, and the increasing number of privately held companies going public, has caused a mini-boom in the Shri Lankan stock market. From a mere Rs. 1 million in 1987, the average daily turnover has skyrocketed to over Rs. 15 million, and the CSE All Share Price Index has nearly trebled over the last 2 years.



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CEYLON REREISER CORPORATION

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For over a century Shri Lanka has been renowned for the quality of her tea, rubber and coconut, and for many decades these crops were the mainstay of Shri Lankan exports.

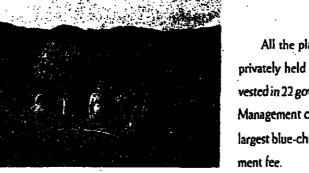
However, since the estates were nationalised in the 70's, the management of these estates became a bureaucracy as managers were assured of a steady salary and had no incentive to show results. By the 80's, mismanagement of this

vital resource led to mounting losses. Average yields were less than half of those in new producing countries such as Kenya.

Now for the first time since land reform, the private sector has access to the resources of the country's plantations.

That's over 150,000 hectares of prime land, and a combined labour force of over 250,000 people.

Access, however, does not mean ownership. On that the government is very clear. Which is what makes the peoplisation of the plantation sector a unique exercise.



All the plantations formerly managed by the state are now managed by privately held Shri Lankan companies. The ownership of the land has been vested in 22 government owned companies created specifically for this purpose. Management contracts have been awarded to the Shri Lankan private sector's largest blue-chip companies. They receive a percentage of profits as a management fee.

The Government has given the companies concerned a free hand and the private sector sees immense growth possibilities that have been, as yet, untapped. Large-scale fruit and vegetable cultivation, mining of precious gems, finished rubber products and fertiliser are but a few.

With the success of this unique experiment, Shri Lanka has not only added an imaginative element to the concept of privatisation but also provided a model for the world.

For information, contact: Tissa Jayasinghe, Director, Commercialisation Division, Ministry of Finance, Calle Face Secretariat, Colombo 1. Tel: (491) 24647, Fax: (941) 421-474.

TO have one civil war may be considered unfortunate, but to have two is inexcusable. This seemed to be the view of international tourists who, having tentatively placed Sri Lanka on the map during the 1970s, promptly removed it as the island gained a reputation for bloody civil strife.

Tourist arrivals had grown rapidly in the 1970s to a peak of 407,000 in 1982. Annual growth was running at an average 24 per cent from

The outbreak in 1983 of government hostilities with the Tamil Tigers quashed hopes of further expansion. Arrivals dropped dramatically, even more so when violence - previously confined largely to the north and east - erupted in the south with the attempted insurrection of the People's Liberation Front (JVP).

By 1987, the number of visitors had dropped to a mere 180 000 a level from which it failed to recover in 1988 and 1989. Discounting was so fierce that a night in a five-star hotel was being offered for as little

Few would have predicted the impressive upturn witnessed since then. Boosted by the virtual annihilation of the JVP in the south and by the temporary halt of fighting with the Tigers, the number of visitors began to grow, reaching 317,000 in 1991. This marked an increase of 6.7 per cent over the previous year, bucking the world trend in tourism which was hit hard by recession and the Gulf war.

Growth continued in spite of the renewed outbreak in June 1990 of fighting in the north and east - out of bounds to tourists – as Sri Lankan authorities gradually per-suaded the international industry that most of the island remained safe.

In terms of foreign exchange earnings, growth has been even more satisfactory with receipts of \$155.6m in 1991; some 17.4 per cent over 1990. That trend seems likely to

continue and even accelerate. Arrivals in the first eight months of this year are 27.7 per cent up on the same period in 1991, according to figures from the Ceylon Tourist Board. The board estimates that total arrivals for 1992 will be at least

The government, says Mr N. U. Yasapala, director-general of the tourist board, is keen to promote the sector **■ TOURISM** 

# **Growth continues** despite conflict



the help of Horwath Consult-ing of the UK. The plan, a draft

of which is due to be published

in November, sets a target of

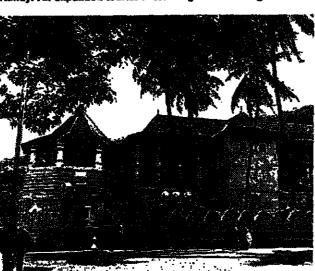
874,000 air arrivals by the year

2001 - more than double the

Mr Martin Gerty, director of

Horwath Consulting, says the

plan calls for the upgrading of



The Temple of the Tooth houses a relic from Buddha

earnings and for its ability to provide employment. According to the central bank, tourism in 1991 accounted for 64.800 jobs - 27.000 directly and 37,300 in ancillary sectors. Keen to capitalise on such benefits, the government has

commissioned a 10-year tourist "masterplan" drawn up with



existing hotels, the development of more up-market resorts, and the improvement of facilities around cultural sites which need to be more "visitor friendly". Mr Gerty says such infrastructure was severely run down in the 1980s, but he thinks it remarkable that it was maintained at all.

for additional airport facilities to those at Colombo's international airport because aircraft unable to land during bad weather are presently redi-rected to Madras in southern India. One possibility is development of the military airfleid at Hingurakgoda on the east of the island, particularly if ethnic tensions subside. Such ambitious plans for tourism, especially at a time of

There may also be the need

budgetary constraints, will require substantial private sector investment. The government has accordingly extended tax incentives already enjoyed by export-driven companies to investors in tourist infrastruc-

Some local observers feel such incentives have been too generous, allowing already profitable concerns to avoid tax. Mr S. T. Fernando, deputy governor of the central bank. counters that new investment must be encouraged following the collapse of tourism in the

Some 25 projects are being considered, worth an estimated total of \$120m. These would add 2,350 graded rooms to the island's stock which now stands at 9,680 - 18,950 beds.

Obstacles to growth remain. Most immediate is increasing anxiety among certain groups that an expanded tourist sector would have a negative cultural and environmental impact. There is concern that more tourists would encourage drugs and prostitution - there are already an estimated 800 people infected with the HIV virus - and that hotels will monopolise resources such as land, power and water.

The government was recently forced to abandon plans for a showcase \$40m holiday complex at Chilaw on the west coast because of protests by the Roman Catholic Church. The Buddhist clergy, an extremely powerful political force, is threatening the future of other schemes.

Mr Gerty feels that such protests can be dissipated by outlining some of the sector's potential benefits, such as employment. Tourism will, he says, have limited environmental impact as resorts will not be permitted to sprout up piecemeal but will be strictly controlled according to a planned development strategy.

Another obstacle to growth may be Sri Lanka's over-reliance on certain key markets. Western Europe makes up more than 60 per cent of total tourist traffic, with Germany, France, the UK and Italy repre senting nearly 80 per cent of that share. North America provides a paltry 3 per cent of arrivals. Fashions change quickly and the "discovery" of could jeopardise Colombo's

The most serious question mark, however, remains Sri Lanka's international reputation. Despite recent evidence that Colombo is winning the public relations battle in reassuring the public of the island's safety, international confidence remains fragile. If, on the other hand, the civil war ends, prospects for growth would be excellent and the potential for achieving a million visitors annually would become realistic.

Assuming, however, that civil strife staggers on, it would only take a few wellor a period of political instability for the country's tarnished image to resurface. That would effectively end the growth of the past few years and Sri Lanka would return to the backwaters of the tourist

**David Pilling** 

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**■ INFRASTRUCTURE** 

## Networks need to be expanded

IF Sri Lanka is to maintain the impressive levels of growth achieved over the past few years, it will have to expand its communications and power

As things stand, roads, telecommunications and power supply are, at best, adequate. They will rapidly become overourdened if the economy continues to grow at current rates.

The government, says Mr Akiel Mohamed, power and energy secretary, is well aware of the need to develop the nation's infrastructure. It is, for example, keen to expand electricity supply and diversify from hydro-power, which can be erratic.

Of Sri Lanka's 1,250MW installed capacity, about 1,000MW is hydro-power. Severe drought earlier this year drastically cut supplies. forcing the government to impose a 25 per cent surcharge on electricity. Some manufacturers were forced to cut pro-

"Hydro-power cannot meet the demands of foreign industry, so it is exactly with that in mind that we are pushing for the expansion of thermal generation," says Mr Mohamed

Central to Colombo's plans is a proposed 300MW coal-powered station in Trincomalee, a deep-water port in the strifetorn eastern province. A feasibility study was prepared in the 1980s and five consortia have recently been shortlisted. The government hopes the power station will be operational by 1996.

The consortium, due to be chosen at the start of 1993, will be expected to build the \$450m power station on a build-operate-transfer (BOT) or a buildown-operate (BOO) basis. It would sell electricity to the national grid - for a fixed period under the BOT arrangement and indefinitely under BOO.

"We hope in future to have all our thermal generation funded by the private sector. says Mr Mohamed. He admits it might be more difficult to persuade private companies to fund hydro-power which requires huge initial invest-

Mr Mohamed says he is not

concerned about terrorist attacks on the planned power station in Trincomalee, a city often targeted by the Tigers. But he concedes that terrorists which will feed electricity from the station into the national

This presents a serious disin-centive to foreign companies to invest, but donors are believed to have expressed willingness to fund an insurance policy that would cover sabotage. The government's decision to

build infrastructure in the east is part of its "hearts and minds" policy to win support through economic development. Plans are also being considered to build a second interat Hingurakgoda.

The overall aim in the power sector is to build up installed capacity to 2,200MW by the year 2000, a level that would easily meet the expected annual 7 per cent growth in demand. Contingency plans could accommodate increased electricity requirements of up to 14 per cent a year, says Mr

The government, although keen to shift the emphasis to thermal generation, hopes to build several mini-hydro schemes of up to 5MW to service agricultural estates. Initial outlays would not be excessive and the private sector could become involved. There are no immediate plans to privatise the national grid.

There are also ambitious proposals to upgrade and expand other areas of infrastructure, not least in the field of tele-

national airport in the region, telecommunications secretary. World Bank funding of \$57m has been secured to increase exchange capacity in Colombo

and between some of the

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island's principal cities. Deregulation is already under way. Licences for valne-added services such as cellular telephones and electronic mail have been issued to private companies. As an initial step to transferring the telephone system to private ownership, Sri Lanka Telecom, a state-sponsored corporation, took over administration of the network from the telecommunications department last year.

The government is also keen to encourage private sector participation in the road network. It is planning to build a parallel road between Colombo and Katunayake airport, as well as between the capital and Galle in the south.

All "A" class roads radiating



oria Dam on the Mahawell: Hydro-power can be erratic

communications which is undergoing rapid change. Over the past few years the existing network has been overhauled and 70 per cent of the exchange capacity connected to an integrated digital system. The once highly

erratic system is becoming far more dependable. Direct international dialling. introduced in 1980, is available to 85 countries. A new international exchange and a satellite earth station are to be installed by the end of the year as part of a \$41m scheme financed by

the Asian Development Bank. There are still, however, far too few telephones. In 1991 state-owned Sri Lanka Telecom operated 175,000 lines including extensions, only 1.1 telephones per 100 people. There is a waiting list of more than 60,000 up to 11/2 years to have a phone installed. Demand is forecast to reach more than 500,000 by

Sri Lanka Telecom intends to install 200,000 more lines by the end of 1993 and has invited foreign companies to submit joint venture proposals.

Interest has already been shown by American Telephone and Telegraph (AT&T) of the US and by companies from Singapore, Korea, and New Zealand, according to Mr

Asoka Gunasekera, posts and

from Colombo are currently being upgraded with assistance from the World Bank and the

ADB. Finally, the government is keen to expand the capacity of its ports and develop the island's potential as a transshipment route and centre for shipbuilding and repair.

Lloyd's List earlier this year ranked the port of Colombo as the best in south Asia and among the best 25 in the world. Colombo, which is extending its container facilities, handled more than 10m tons of cargo

last year. The best natural harhour in Asia is at Trincomalee, but its commercial potential has not been properly exploited because of the security situation in the east.

Sri Lanka's ability to deliver eign companies will be of key importance in its bid to reach the status of newly industrialised nation. A good transport network – capable of moving large quantities of goods from the interior to ports and airports – will also be vital in the development of the country's export base.

State funds are in short supply. The response of the private sector will be crucial in

**David Pilling** 



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#### SRI LANKA 9

#### **POLITICS**

## Long tradition of democracy

YEARS of civil conflict have put Sri Lanka's democratic system under severe strain, but the country has somehow managed to maintain the integrity of civilian rule.

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Sri Lanka has a long democratic tradition; with the introduction of universal suffrage in 1931 when the country was still a British colony.

Under the 1978 constitution, the president carries considerable authority within government and over the 225-seat par-liament. He can hold any cabinet portfolio and has the power to dismiss ministers or parliament at will

In spite of such far-reaching powers. President Ranasinghe Premadasa has had to fight off two assaults on his authority since being elected in December 1988.

Last year, the main opposition Sri Lanka Freedom Party (SLFP) and a faction within the ruling United National Party combined in an attempt to impeach Mr Premadasa on 24 accounts of alleged abuse of power. The impeachment iled, as did a move by the SLFP to annul the results of the 1988 national elections. The moves underlined Mr Premadasa's status as an "outsider" in modern Sri Lankan politics. All elected presidents

and prime ministers since independence have been products of elite Colombo schools except for Mr Premadasa.

The president, a deeply religious, orthodox Buddhist, reacts to the jibes of Sri Lanka's elite with a self-assured disdain.

He was born from the same underprivileged section of society from which the People's Liberation Front (JVP) insur-

> The failure of the impeachment has strengthened the president's political position

gents garnered their support. Perhaps for this reason, there is a belief that Mr Premadasa, who played a key role in crushing the 1986-89 JVP insurgency, was chosen to lead the UNP merely to meet the needs

of the hour. The president has said as much. Of the attempt to human rights team that his predicament was best understood in terms of Sinhalese cooking. To flavour rice, cooks place a leaf called rumpay in the rice; once it is ready, the

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ment has strengthened the president's political position. The SLFP, the main Sinhalese opposition, has meanwhile turned increasingly to internecine fighting.

opposition leader in the years when his mother was out of politics, stripped of her civic rights by former President Jayimpeach him, Mr Premadasa told a visiting European awardene after the UNP 1977 election victory.

and respect certain families that have served them well in the past," says Mr Bandaranaike, but he admits to a running dispute with his mother.

"My complaint is that she hasn't held an election in the party for well over a decade. How can we demand the full restoration of democracy from the Premadasa regime when we do not practise democracy in our own party?" he asks.

rumpay is thrown away. Mr Premadasa is not likely to be

The failure of the impeach-

Mrs Sirima Bandaranaike.

former prime minister and

SLFP leader, has suffered a

recent illness and is a ghost of

her former self. Two of her

children are now fighting for

Ms Chandrika Kumarana

tunge. Mrs Bandaranaike's

daughter, is the widow of mov-

ie-star politician, Mr Vijay

Kumaranatunge, the assassi-

nated leader of the Sri Lanka

Her younger brother is Mr

Anura Bandaranaike, London-

educated, moderate and a nar-

liamentarian through and

through. He made an able

"The people... seem to trust

People's Party.

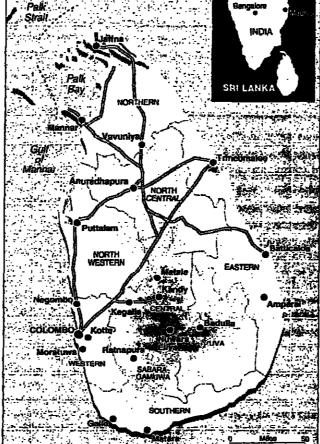
political control of the party.

so easily discarded.

His mother disagrees: "Anura is in too much of a hurry. He is being used by a dangerous element that has infiltrated the party." This is a reference to the

"Hela Uramaya", a caucus of about 25 MPs in the SLFP's 67-strong parliamentary group. The group resists any serious offer of devolution to the Tamils in the north and east, the only possible basis for an end

There are also a number of



Sinhalese, Tamil and religious. The island's newest party, the Democratic United National Front (DUNF), is a breakaway faction of the ruling UNP formed from 13 MPs, including three former ministers expelled for alleged involvement in the attempted

The DUNF is still not clear on tactical choices. If it fields

The CWC has three seats in parliament, but can deliver 300,000-400,000 votes in a presidential contest

its own candidate at the 1994. presidential polis, it could help the SLFP to offer a serious challenge to Mr Premadasa.

The Supreme Court order rejecting Mrs Bandaranaike's petition to annul the 1988 polls wrecked the calculations of both the SLFP and the DUNF, which were hoping for presidential and parliamentary elections by next January.

There are also four small Sinhalese parties, with a history of Marxist affiliation, minor opposition parties, both grouped under the United

Socialist Alliance banner. On a good day the socialists can round up 13 MPs.

Although the Liberation Tigers of Tamil Eelam are barred from official politics, there are several influential Tamil parties in parliament.

Distinct from the Tamil communities in the north and east provinces are those Tamils concentrated in the plantations of the central highlands. They are identified as "Indian" Tamils, descendants of the labour brought from south India by British tea companies last century.

Their trade union, the Ceylon Workers Congress, is the island's largest union, founded and still led by Mr S. Thondaman, minister of tourism. The CWC has three seats in parliament, but can deliver 300,000-400,000 votes in a presidential contest. It thus remains a decisive voting block.

There is also the Eelam Revolutionary Organisation of Stu-dents which has 13 seats. Its MPs are hardly seen in parliament, largely because the party has close ties with the

Mervyn de Silva | 25 per cent to 75 per cent.

#### TEXTILES INDUSTRY

# Plenty of potential for expansion

NOT content with the steady income he earns from practising law, Mr Tilak Gunawardana has turned his hand to designing pillow cases and bed-spreads. He sends his designs to a team of young women scattered around the country who, working from home, produce samples to be displayed at international trade fairs.

Mr Gunawardana's export turnover was a modest \$14,000 last year, but he is keen to tap into what he believes is an industry with plenty of potential for expansion.

Clothing and textiles, Sri Lanka's star export over the past decade, accounts for more than half of manufactured export earnings. Growth remains strong. Last year earnings were about \$850m; a 27 per cent rise on 1990.

However, structural problems remain. Most local fabric. produced on narrow looms, is unsuitable for clothing manufacturers, necessitating the import of cloth. About 75 per cent of gross earnings are spent on importing fabric, buttons and zippers.

Mr David Thurairajah, consultant to the Apparel Exporters Association, believes the development of a domestic fabrics industry is crucial to the continued success of the garment sector. "Our main competitors are Bangladesh and Vietnam, which both have an abundant supply of low-cost labour," he says. "Therefore we must develop an indigenous fabrics base to make sure our prices remain competitive."

The government started a programme of "backward integration" in 1990, using tax incentives to encourage the establishment of high-quality textile mills. Since then 15 mills have been set up. They now produce nearly 50m sq m of the 300m sq m the country requires.

Mr Thurairajah believes that Sri Lanka will have the capacity to produce most of the fabric needed within the next five years, boosting the industry's net foreign exchange gain from

"Prospects for the industry are good, as long as we are not dependent on imports," he

Indeed, the government is basing much of its hope for economic growth on the sector. Earlier this year President Ranasinghe Premadasa launched a drive to set up 200 garment factories in rural areas, a move intended to boost exports and provide employment for up to 100,000

"The main object," according to Mr Thurairajah, "is the industrialisation of undeveloped areas to provide employment for the poorest of the

Significant pressure has been put on established garment companies to set up parallel factories in the countryside. Banks have been encouraged to help with financing.

Companies that set up rural factories will be exempt from corporate tax and will be given access to lucrative EC and US textile quotas. Accusations of "arm-twisting" have been heard in some quarters.

No new garment factories are to be set up in the free trade zones, In 1990, some 67 per cent of gross export earnings in the zones derived from the textile, garment and leather industries, leading to fears of saturation.

The establishment of rural factories is an important element of the government's strategy of "industry at the periphery". The Premadasa administration is highly sensitive to the build-up of rural resentment which contributed to left-wine uprisings in 1971 and 1987-89.

"The aim is to have balanced development," according to a senior government official. "The rural sector was suffering from unemployment and it would be too costly to bring everyone to the capital. Setting up factories in the countryside is a way of taking the weight off Colombo's infrastructure. There is no compulsion. What we are trying to do is to give

A finance ministry official admits: "The incentives are some form of compulsion. A classic failure of market forces is the tendency for industry to

concentrate on urban centres." Of the 200 garment factories that are supposed to be operational by the end of the year, 73 are being built with eight already in production. Govern-ment officials admit that only half the target will be reached.

On the whole, Sri Lanka remains an attractive country for foreign textile companies. Hong Kong-based Unisouth Holdings is just one company relocating its factory there. The advantages, according to a local representative, are generous tax incentives and a welleducated labour force. Wages for a semi-skilled worker in Sti Lanka are about \$40-\$45 a month, nearly 10 times cheaper than equivalent labour in Hong

In the longer-term, however most observers feel that Sri Lanka needs to move away from the cheaper end of the market to the production of more expensive items. "We havn't yet developed the necessary skills to manufacture high-quality articles of clothing," admits Mr Thurairajah. "But we are gradually moving

Ms Monika Kinzebach, a designer on a German-funded project to advise Sri Lanka's textiles industry, agrees that the country needs to move upmarket. "Sri Lanka has the potential to develop its textile exports because things can be produced here that would be too expensive to make in Europe. But, at the moment, there is a lack of knowledge of the international market and they are using designs that are difficult to sell."

Mr Gunawardana, meanwhile, is working on ambitious plans for new ranges to market in the trade fairs of Europe and Japan. He feels he may be on the verge of big things. However, he is not giving up his legal practice just yet.

David Pilling

## LIBERALISATION OF **EXCHANGE CONTROLS IN SRI LANKA**

In keeping with the Government of Sri Lanka's policy of liberalisation, the Central Bank of Sri Lanka has taken the following steps to relax Exchange Control regulations:

- Investors can take 100% ownership of Sri Lankan companies, both as direct investment and through the Stock Exchange. Only five types of activity i.e. money lending, pawn brokering, coastal fishing, personal services other than for tourism and exports, and retail trade where the value is less than US \$ 1 million are reserved exclusively for Sri Lankans.
- Direct investments are approved by the Greater Colombo Economic Commission (GCEC) which provides guidance and facilities to investors from the time of approval till commencement of production.
- To facilitate investment on the Stock Exchange by foreign companies, individuals and approved regional/country funds, the Department of Exchange Control has created the instrument of Share Investment External Rupee Account (SIERA).
- Investors are permitted free transferability of shares. 0
- Investors are also free to repatriate dividends, profits, management fees, royalties and technical fees, capital gains, liquidation proceeds and sale proceeds of
- Expatriate employees can repatriate their salaries freely.
- GCEC approved companies are permitted to borrow from Foreign Currency Banking Units (FCBU) without any ceiling on the amount and period of repayment.
- Foreign investors have access to a dynamic off-shore banking centre in Colombo.
- Domestic borrowing facilities are liberally available to exporting companies.

For more information on the liberalisation of Exchange Control regulations, contact the Controller of Exchange or the Director - Information, Central Bank of Sri Lanka, P. O. Box 590, Colombo 1, Sri Lanka.



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rom a distance the squat tea-processing factory in the hills above Kandy looks fully functional. But close up one discovers bolts across its doors and windows and it rapidly becomes apparent that the machinery has long lain idle and the plant been left to fall into disrepair.

The factory serves as a useful analogy for Sri Lanka's tea industry as a whole, which superficially appears to be in a healthy state. Tea remains the country's highest net earner of foreign exchange and Sri Lanka has outstripped India as the world's top exporter.

Last year it produced a record crop of 240m kg. although severe drought earlier this year will hit 1992 pro-

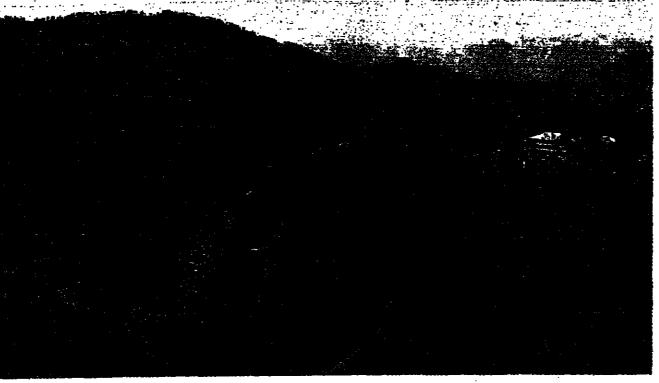
Look more closely, though, and the picture becomes less rosy. Sri Lankan yields are kg a hectare, according to local tea broker Forbes and Walker. This compares with yields of about 1,700 kg/ha in India and more than 2,000 kg in Kenya.

Far from being a money-spin ner, tea has been a tremendous drain on the treasury. The two state corporations that have run the estates for the past 17 years have received estimated subsidies to the tune of SLRs400m a month. Since 1980 the Sri Lanka State Plantation Corporation has recorded profits in only five years, and the Janatha Estates Development Board in only two.

Most observers blame such poor performance on the nationalisation in 1975 of the largest estates under the nonnlist government of Mrs Sirima Bandaranaike. Before this, total plantation produce accounted for about 70 per cent of foreign exchange earnings, a figure that had dropped to below 30 per cent by last year. That partly reflects the diversification of the country's export base, but is also the result of tion and political interference in the running of the estates. Replanting of high-yielding

tea varieties has been sporadic with only 24 per cent completed by 1990 - and the unwieldly state corporations have been ponderous in their response to changing interna-

tional markets. Sri Lanka continues to produce predominantly orthodox teas, with only 3 per cent CTC (cut, tear and curl) production, even though demand has shifted markedly to the latter which now accounts for 68 per



Tea remains the country's highest net earner of foreign exchange and Sri Lanka has outstripped India as the world's too exporter

■ THE TEA INDUSTRY

## Difficult year for reforms

tories have been slow to install much of the original equipment has not been replaced since the turn of the century.

The need to rationalise the entire sector has led the government to swallow hard and take the controversial decision of placing the estates under private management. Of the country's 502 estates, 449 were regrouped into 22 enterprises, the management contracts for which were put out to tender. The remaining 53 estates were considered too run down to be offered to the private sector.

Mr Maxwell Fernando, a consultant at Forbes and Walker, is confident that private managers can turn the industry around. The estates, he says, "being privatised not for the kind of ideological reasons that led to their nationalisation in the first instance, but for pragmatic reasons of productivity and viability.'

Mr Fernando believes new management teams can reduce costs, which he describes as "the highest in the world", and raise productivity. "There was absolutely no financial control in the state management days.

Let's hope things will now ical. The contracts drawn up change."

He also hopes that managers will be more responsive to markets now that "the shackles of bureaucracy have been removed". CTC production should increase and there may be moves to enter niche markets such as scented teas.

Management contracts will run for an initial five years and will be extended if performance is satisfactory. The new companies, which are expected to absorb any operating losses, are to be paid on a profit-sharing basis, with 10 per cent of profits to be given to the workforce. The government is to remain in control of hiring and firing, leading to concern that political manipulation may

Mr Fernando admits that the nature of the management contracts "raises the danger that they will fall prey to short-termism", a tendency that has long hampered the industry. He believes, however, that management teams are merely a stage towards fully fledged privatisation, a view privately shared by senior government

continue.

The World Bank is more crit-

nies are unlikely to "provide the incentives for adequate investment and longer-run profit maximisation that would come from private ownership". it says in its latest country

Labour relations remain highly sensitive, given Sri Lanka's ethnic tensions and the fact that 90 per cent of plantation workers are Indian Tamils, brought in by British planters last century. Analysts say plantations are heavily overstaffed and that certain working practices are inefficient. government admits that Despite such difficulties, the strength of plantation

tread cautiously. The implication is that, given a free hand, private companies might cut the workforce substantially. There may be a possibility, however, of redeploying workers as estate crops are diversified into such areas as cut flowers, fruit and vege-

worker unions has caused it to

The preponderance of Indian Tamil labour has already led to a watering down of privatisation proposals. When Indian tea companies - hit by loss of

production in strife-torn Assam - bid for the management contracts, deep-rooted Sinhalese fears of Indian domination were stirred. The government intervened, restricting bids to nominally Sri Lankar

Sri Lanka could not have chosen a more difficult year in which to implement such reforms. The four-month drought has already cut production drastically and Forbes and Walker is predicting a total crop for 1992 of about 180m kg, some 23 per cent down on last year. Higher prices may help to compensate.

many of the new management teams believe they can move into profit relatively quickly.
"I'm fairly confident that we can turn it around in 11/2 years," says a chief director of

He feels that productivity can be raised substantially simply by reversing the neglect of the past 15 years. Of this period, he says: "Mismanagement is an understatement There was no management at

**■** AGRICULTURE

# Still a central element of the economy

FROM the air, much of Sri level since 1962. The area Lanka resembles a verdant, Miltonian paradise. On the ground, even next to Colombo's airport road which is often choked with traffic, plant life vies for space and monsoon rains drip off the coconut

palms. For all the government's emphasis on industrialisation, agriculture remains a central element of Sri Lanka's economy. The sector accounts for 24 per cent of the nation's GDP and more than 30 per cent of exports. Some 2.2m people are directly employed in agricultire which remains an important source of income for 70 per cent of the population.

However, the picture is changing and the importance of agriculture has declined significantly over recent years. In the early 1970s, the three principal export crops of tea, rubber and coconut comprised about 70 per cent of foreign earnings. But, as emphasis has shifted towards manufactured exports, earnings from plantation produce dropped to below 30 per cent. Textiles have overtaken tea as the island's principal export.

As Sri Lanka has moved towards an open economy and emphasised export led development, donors have expressed concern that the government does not have a clear agricul-tural policy. The World Bank's latest country report says: Recently, the amount of attention agriculture, particularly the non-tree crop sector, has received from policy makers has been limited to fragmented and piecemeal discussions at project level."

Some thought has been given to reform of the tea estates, which for too long have been poorly managed and a burden on the treasury. But little has been done to arrest the continued decline of the other two tree crops - rubber and coconut. Exports of these have steadily fallen behind Sri Lanka's main international competitors.

Last year production of rub-David Pilling | ber fell to 10 im kg, the lowest of non-traditional crops and

under cultivation has declined and replanting by estates and smallholders alike has been at best sporadic. The performance of coconut has varied with fluctuating prices and weather conditions, but insufficient replanting has also affected

In recent years, more emphasis has been placed on the development of minor export crops. These are often cultivated as mixed crops on small patches of land, thereby limiting the government's influence over production. Crops such as coffee, cocoa, cinnamon, cardamom, mace, pepper, chilles, cloves and citronella are grown on a relatively small scale, but together account for some 4

per cent of total exports. There has also been a move to encourage the export of cut flowers and perishable fruits and vegetables, especially to

The varying quality of produce has proved a particular stumbling

the Maldives and the Middle East. Sales of cut flowers have been impressive, but the Island's infrastructure has proved inadequate to cope with the large-scale export of fruit and vegetables. Traders report that produce, battered about in unrefrigerated lorries on poorquality roads, often arrives in Colombo in a damaged state. As much as 40 per cent may be unfit for sale.

Development of agro-industry has been hampered by similar constraints as well as by laws forbidding private ownership of more than 50 acres of land. Exporters often cannot meet bulk orders and attempts to combine disparate smallholdings into co-operative suppliers have met with limited success. The varying quality of produce has proved a particular stumbling block.

Nonetheless, the government is keen to exploit the potential

local landowner puts it, to "move from the bazaar trade to an industrial scale". He singles out the growth of the canned fruit and fruit juice industry but cautions: "They're not making a dent in the international market in terms of the Del Montes."

geuay Ro

talhroug

In the non-export sector, food crops are dominated by Sri Lanka's staple, paddy. Rice production has risen dramatically over the past 30 years thanks largely to a range of incentives offered under the Jayawardene government of 1977-88, and to the increasing availability of fertiliser.

Output rose from 600,000 tons in 1960 to a peak of 2.7m tons in 1985, a level just short of self-sufficiency. Since then paddy production has fallen away slightly, owing mainly to the impact of the separatist war in the north and east. Production last year was 2.4m

The reduction of land under effective cultivation has been partly offset by the accelerated Mahaweli diversion programme, a large-scale project comprising dams, reservoirs, power stations and a network of irrigation channels. The scheme, now complete, will provide irrigation to more than 250,000 ha. Overall, donor officials say

the government should be doing more to give a clear lead in agricultural policy. They fear that dialogue between farmers and the central administration has broken down, particularly since the recent phasing out of extension workers.

There should, they say, be clearer direction given to farmers in the agro-export business. The process of putting smallholders in touch with appropriate markets needs to be greatly

"Agriculture is not a sexy subject," says one donor offi-cial. "In their push to become the Singapore of South Asia, they may be in danger of forgetting where their roots are."

**David Pilling** 

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